

**Tauranga City Council**

**Annual Plan**

**2020/21**

## About this annual plan

Every three years we develop a **long-term plan** (LTP) in consultation with our community. This sets our vision, direction, budgets and work plans for each of the next 10 years.

Our current LTP was finalised in June 2018. It is our 'lead' document and should be the first port of call if you require detailed information about our plans.

An **annual plan** is produced in the two years between each LTP being developed. It shows any changes to the LTP proposals for that year.

If there are no significant changes in the annual plan from what was proposed in the LTP, then we are not required to consult with our community. If there are major changes – like there were this year – then we do consult.

This year the annual plan differs significantly from the proposals in the LTP, largely because of the disruption caused by COVID-19.

The annual plan was produced after two rounds of consultation – an unusual step, but one we felt was necessary so our community could 'have another say' after the COVID lockdown.

The rest of this document will outline the changes that have been made to our budgets and work plans compared with the LTP for the year starting 1 July 2020.

### Annual report

Every year we also produce an annual report.

This is our main 'accountability' document. It shows our financial situation, how we performed against the LTP and annual plan, what key decisions we made, and whether we provided the services we said we would.

### Quarterly report

We also produce a quarterly report to track our progress against targets and budgets.

### **Online**

All these documents are available on the 'Council' section of our website at [www.tauranga.govt.nz](http://www.tauranga.govt.nz).

## Council planning and reporting cycle



## Kia ora

Welcome to our Annual Plan 2020/21.

This document outlines our budget and work plans for the year starting 1 July 2020, and identifies how these have changed from the proposals outlined for Year 3 of our Long-term Plan 2018-28 (LTP).

Essentially, it sets our direction for the year while providing transparency and accountability for our community.

The COVID-19 pandemic is causing financial hardship and uncertainty for many people in Tauranga, and this has had a major effect on our annual plan.

### Background

The original draft annual plan was created in a pre-COVID world – one in which we were already facing major challenges with our finances.

For many years, our debt had been increasing as we invested large sums in new infrastructure to cope with population growth.

Our revenue had not kept pace with this debt and, consequently, we had almost reached our debt ceiling (our debt previously could not exceed 250% of our revenue, however, this has now been increased to 300% for two years and will revert to 280% incrementally (5% per year) from 2022/23 to 2025/26). This restricted our ability to borrow money for further investment and created pressure for large rates increases.

### Rates, growth and consultation

We consulted with our community on the first draft of this annual plan from 3 April to 3 May 2020 – almost exactly the same time as the COVID-19 lockdown.

When the lockdown was eased, it was clear that COVID-19 was going to have a major effect on ourselves and our community.

People were hurting financially, and this meant we needed to find ways to restrict the proposed rates rises while still providing essential services and building new infrastructure such as roads, parks, water and wastewater facilities for our growing city.

As noted by Infrastructure NZ, councils need to spend some \$50,000 on infrastructure for every new home that gets built. This is particularly challenging for us, because so many people are moving here and our city is growing so fast.

In the 2018-2028 Long-term plan we had identified that year three (2020/21) would have a rates increase of 8.2%. Then during the early development of this year's annual plan, we initially considered an overall budget rates increase of 12.6%, mostly to help meet the costs of the new infrastructure. This was reduced to 7.6% before the first round of consultation and settled at 4.7% after feedback from our community in the second round of consultation.

Because of some changes to the way we calculate rates, this meant an increase of 1.1% (47 cents a week) for the median residential property and 10.8% (\$9.04 a week) for the median commercial property.

More than 30% of residential ratepayers would actually pay less for their rates.

### Supporting our community

Adding to the financial challenge of providing infrastructure for our growing city is the crucial role we must play in supporting our community through a COVID-19 economic slump.

Central government rolled out a massive support package for New Zealand and, as a local government organisation, we have an equally important role to play supporting our local community.

In practice, this means continuing to provide critical services while investing in our city's future in a way that supports our local economy. One of the best ways to do this is to build infrastructure.

Businesses, employers and workers are relying on us for this support.

### Cutting costs while our revenue drops

We expect our revenue to drop by around \$14 million in the coming year as people make less use of our facilities and the building sector slows down in a COVID-19 economy.

Our challenge is to tighten our belts as much possible to:

- offset this revenue drop
- keep rates rises down
- allow investment in growth-related infrastructure building projects that will support jobs and businesses
- provide direct support to some parts of our community

We succeeded in making savings from some parts of our budget while adding support for businesses and community groups identified during consultation. We have put in place a one year pause on grade and market movements for most staff and we pressed pause on a number of vacancy recruitments and new positions.

Further to staff cost controls we made more than \$500,000 in savings from areas including events, functions, education and harbour reserve encroachment.

Many of these were temporary savings, and we acknowledge that costs are likely to go up again in future if we are going to serve our community well.

### Infrastructure investment

Fundamentally, we need new infrastructure to ensure our city can function effectively for the growing number of people coming to live here.

We have planned a capital investment programme of \$258 million in the coming year.

Our largest investments will be in water supply capacity and improvements to our wastewater treatment and disposal infrastructure.

We need to provide other infrastructure to support new homes for our growing population – our city's housing shortage continues to worsen.

We prioritised cutting back on our operational spending (rather than capital spending) so that our investment in new infrastructure would support jobs, businesses and the wider local economy, as well as providing facilities for our growing population.

Although we have resolved to restrict the budget rates increase to 4.7% in the coming year, we will need to make some hard decisions in the next long-term plan to achieve financial stability.

#### Direct support for our community

Community feedback on the draft annual plan included a large number of requests for direct support.

Funding was confirmed for community groups and services including Awhina House, the Kāinga Tupu homelessness strategy, the Tauranga Community Housing Trust, Envirohub, Tauranga Community Foodbank, and the Incubator Creative Hub.

We also resolved to support the continuation of Our Place, with \$160,000 in the coming year.

Other proposals in the draft plan that were confirmed after considering public feedback include:

- The Uniform Annual General Charge (UAGC) for rates will reduce from \$475 per year to \$296. This is a fixed charge for every property, and the reduction makes rates more affordable for people with lower-value properties. Because the balance of rates is based on the value of properties, people with higher-value properties pay relatively more
- The commercial differential will be set at 1:1.2. This means that businesses will pay \$1.20 in general rates for every \$1 paid by homeowners for properties of the same value. This is lower than in New Zealand's other major cities, and recognises that some commercial properties benefit more from council infrastructure than residential properties.

#### TCC Independent Sustainability Advisory Board

Council has allocated \$200,000 of our annual operational expenditure budget to the creation and implementation of a sustainable framework led by an Independent Sustainability Advisory Board (ISAB).

The ISAB must have an independent chair, and a majority of independent members.

Its purpose is to:

- facilitate the provision of independent information to Council to inform decision-making at all levels, including, but not limited to, strategy, programme and project
- facilitate the provision of independent information to inform Council's engagement and consultation processes at all levels, including but not limited to strategy, programme and project.

It is envisioned that the ISAB will initially be tasked with a stock-take on the organisation and the development of a framework and action plan linked to the 2021-31 LTP process.

All work will be informed by government policy statements, the living standards framework, and UNESCO sustainable development goals.

While the stocktake and framework would broadly include Council operations, the level of detail and action for the council to take responsibility for its own effects requires dedicated resourcing for key initiatives that can improve our performance.

Council also added an additional \$200,000 for internal resourcing for corporate sustainability and energy and carbon management.

Keeping our operational activity underway means, we will be better placed to act once these frameworks and subsequent action plans are developed.

#### The bottom line

- The budgeted total rates income for 2020/21 is \$190m, which is 165m of rates charges and \$25m of metered water charges
- Net debt is projected to be \$686m by June 2021
- Our consolidated debt-to-revenue ratio is projected to be 238% by June 2021.

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## Changes from Year 3 of our long-term plan

The rest of this document provides more detail on key changes from the Year 3 proposals in our Long-term Plan 2018-28 (LTP).

It applies to our budget and work plans for the year starting 1 July 2020.

### Changes in the Financial Environment

This annual plan changes some of the budget estimates in the LTP, mainly because of the need to reassess how we can fund, finance and deliver our operational and capital programmes in the longer term.

During an economic recession, local government organisations such as ours are better placed than the private sector to keep things moving – and more investment means more jobs. We have retained a budget sufficient to meet the needs of our city, plan for the future and continue to provide infrastructure and services to support the community.

After considering our revenue and spending priorities, we decided to budget for a lower-than-planned total rates increase of **4.7%** for 2020/21. This will still allow us to undertake important projects for the city while we build towards a more sustainable LTP.

As a growing city, Tauranga's new infrastructure requirement over the next five to 10 years will continue to be high. We are continuing to invest in the community through spending on infrastructure – such as roads, water and wastewater facilities – and are providing grants to other organisations to help them invest in assets for the community. We have identified a capital programme of **\$258m** for the year, although we realise not all of this will be delivered this year. The current LTP includes over \$1 billion of infrastructure investment in the next five years.

To enable cities such as ours to continue to invest despite revenue challenges the Local Government Funding Agency has increased our debt-to-revenue borrowing limit from 250% to 300% for the next two years. This limit will reduce in subsequent years to 280% by 2026. We have resolved to keep our limit at 250% in the 2020/21 annual plan. Future levels of borrowing and our debt to revenue ratio will be addressed through the next long-term plan.

Our financial position has been affected by COVID-19 and the economic recession caused by the pandemic. Our revenue is lower, and this will affect our ability to provide the infrastructure the city needs over time. There will be pressure on rates and user fees in future years.

We also signalled during consultation that we need to reassess the way in which we are funded and financed, and how we can meet the expectations of our community. In short, the underlying challenges to our city's finances that were discussed in our consultation documents remain. Over time, revenue will need to increase in line with our capital investment requirements for Tauranga to remain financially sustainable.

The table overleaf shows Council's position for 2020/21 after all decisions were made on the budget during deliberations. The budgeted total rates income for 2020/21 is \$190m, which is made up of \$165m of rates and \$25m of metered water charges.

Net debt is projected to be at \$686 m by June 2020, which is a consolidated debt-to-revenue ratio of 238%.

Our Long-term Plan 2018-28 can be viewed at [www.tauranga.govt.nz/longtermplan](http://www.tauranga.govt.nz/longtermplan).

## Glossary

### **Annual plan**

This annual plan sets out our budget and work plans for the year starting July 1, 2020

### **Capital expenditure**

Long-term projects to buy, maintain or improve major pieces of property. Sometimes called 'capex'

### **Financial indicators**

Measurements that are used to determine our financial health

### **Funding and financing**

Funding is the money we provide for something. Financing is the process of obtaining money – for example, from central government or a bank

### **Infrastructure**

The physical things our city needs to run – like roads, water pipes, wastewater plants and community facilities

### **Long-term plan**

A plan created every three years that sets our vision, direction, budgets and work plans for each of the next 10 years. Our current plan is for 2018-28, and the next one will be for 2021-31

### **Operational expenditure**

The day-to-day spending that keeps us running. Sometimes called 'opex'

## Key Financials

As part of the annual plan, Council requested a review of budgets in 2020/21 to bring the rates increase down from the 8.2% proposed in the LTP to 4.7%.

To achieve this, we've prioritised new areas of spending and identified short-term savings while ensuring the work programme is aligned to our four key priorities identified in the LTP. These are:

- Land supply and urban form
- Connectivity (e.g., transport)
- Resilience to environmental changes and natural disasters
- Increased environmental standards (being more 'green')

To achieve the rates reduction against LTP in 2020/21, we undertook a budget revision across all activities including:

- Review of services provided by council to identify areas of service reduction and associated cost savings.
- Interest rate revisions to align with economic forecasts
- Reducing budgets for staff positions, including short term freezes on salary and wage movements, training, and travel
- Reforecasting of fees and charges to address recessionary impacts post COVID-19, including significant reductions in airport, parking, building, and lease revenue. This reduced total revenue but had a more limited impact on rates.
- Reviewing funding of some operational expenditure where the benefit is gained over a number of years.

The revised key financials are shown in the following table.

Overall operating revenue is significantly lower than in the LTP with rates and other revenue down over \$20m compared with the LTP. Debt is \$23m higher than in the LTP, so our debt to revenue ratio is higher at 238% up on the LTP forecast of 212%.

The increase in LGFA limits has meant we have maintained a high capital programme.

## Financial KPIs for 2020/21 Annual Plan

	LTP budget 2020/21 (\$m)	Revised Annual Plan (\$m)
<b>Operational Summary</b>		
Rates <sup>1</sup>	207	190
Other operating revenue	68	58
Subsidies and grants received for capital <sup>2</sup>	31	25
Total operating revenue including grants	306	273
Operating expenditure	281	277
Surplus / (deficit)	26	(3)
<b>Rates increase average after growth <sup>3</sup></b>	<b>8.2%</b>	<b>4.7%</b>
<b>Debt Summary</b>		
Net debt at 30 June 2020 <sup>4</sup>	663	686
Debt / revenue ratio <sup>5</sup>	212%	238%
New capital investment <sup>6</sup>	258	258
Development contributions	28	18

<sup>1</sup> Includes metered water income of \$25m

<sup>2</sup> Best estimate based on expected delivery of approved business cases

<sup>3</sup> Increase is before adjusting for the effects of the commercial differential and the uniform annual general charge

<sup>4</sup> Approximately 65% of debt is funded through rates. The remainder is funded by development contributions or user fees. Includes BVL consolidated revenue.

<sup>5</sup> Includes capital funding for NZTA standard projects

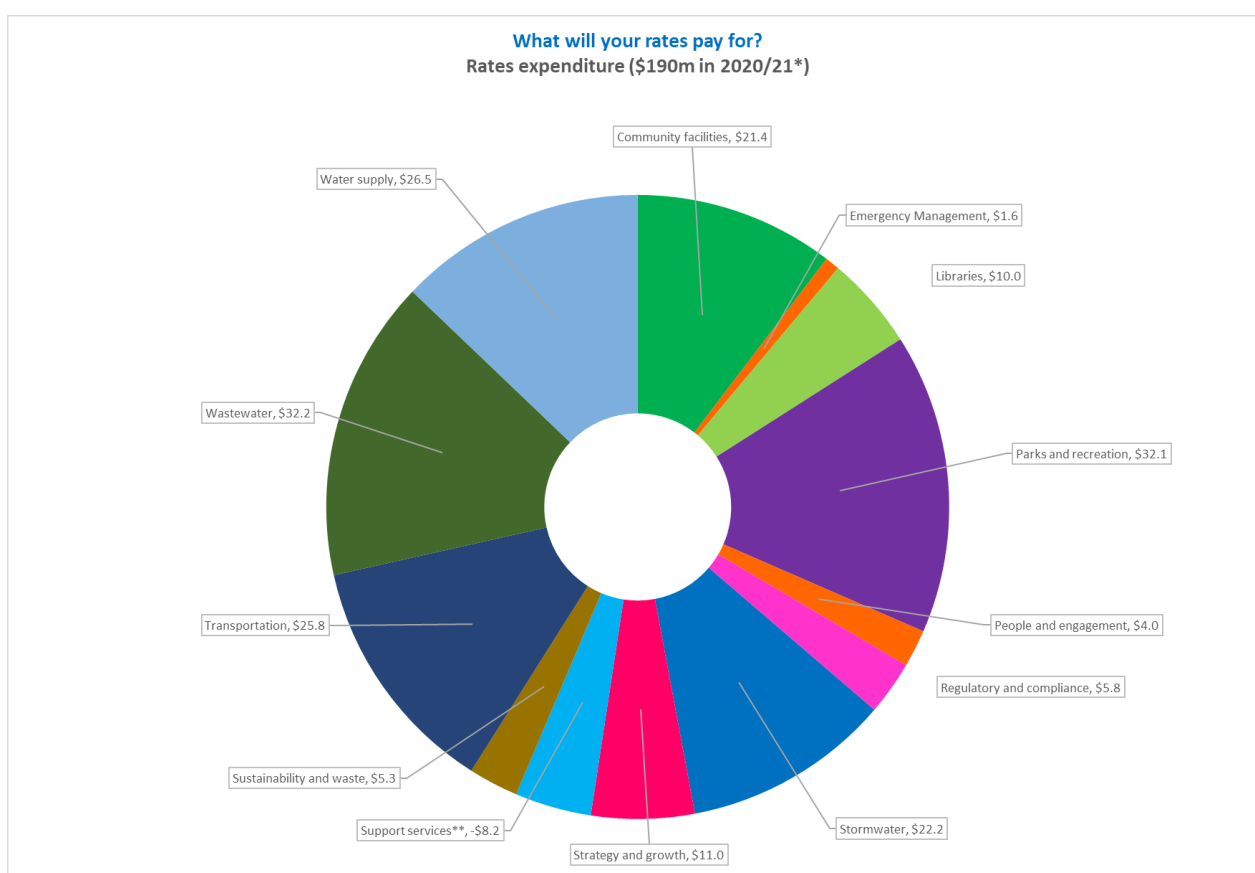
<sup>6</sup> Total figure is on a consolidated basis. When reduced by a capital delivery adjustment of \$43m that acknowledges that not all capital work proposed is likely to be delivered, and \$42m of projects carried forward from 2019/20, new funded capital is \$173m.

## What our Rates Pay for

Your rates help cover the operational (day-to-day) costs of running a city. This includes providing important services and ensuring infrastructure is maintained. About 74% of our operational spending is covered by rates (including water meter revenue). The remainder is primarily covered by user fees and charges and subsidies from other organisations.

The rates graph below shows the services that your rates fund. Over half of your rates (56%) are spent on core network infrastructure (transportation, wastewater, water supply and stormwater), and a further 33% funds libraries, parks, recreation and other community facilities and services.

The activities not included in the graph that are mainly funded by user fees include Tauranga Airport, Building Services, Marine Precinct, Marine Facilities and the Historic Village. Support service costs are met by both rates and activities that are not funded by rates.



\*Includes water rates

\*\*Support services represent overhead activities such as finance and treasury, insurance and legal, emergency management, and people and engagement. Rates requirements for each activity are offset by net interest not allocated to activities.

## Changes to rates Funded budgets from LTP

Change	Rates (reduction)/ increase (\$000)*	Comment
Budget adjustments and offsetting savings and cost freezes	1,548	Includes significant increases to core operating costs such as electricity and insurance and licensing and support costs from upgrading of digital systems, investments in city and infrastructure planning, downward revisions to fees and charges income due to forecast recession and reductions to operating costs due to delays in projects such as the proposed new civic building and library.
Net interest	(7,290)	Interest rate revisions to align to latest economic forecasts along with the cumulative effect of less debt drawn than anticipated in the first three years of the LTP.
Depreciation	(7,233)	Reduced due to delayed delivery of some capital projects along with the effects of asset revaluation.
Tourism BoP	(621)	Continue funding Tourism Bay of Plenty destination management through the Airport activity
New initiatives agreed during Annual Plan deliberations	1,152	As highlighted on page x.
	<b>(12,444)</b>	

\*reductions/increases are against year three of the 2018-28 Long-Term Plan.

## Other Operational Changes

Other operating expenditure movements included a total of \$470,000 rebudgeted from 2020 for operational projects that were unable to be completed before the end of the financial year.

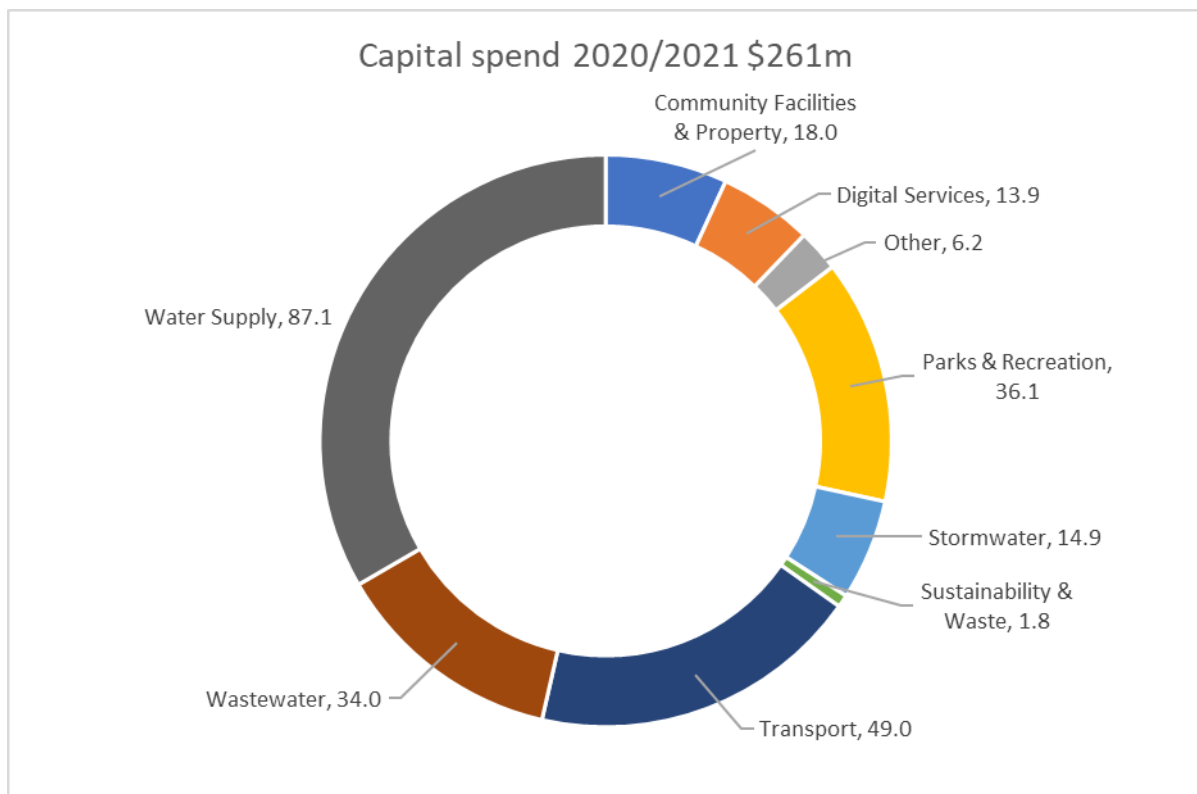
There were also significant changes to non-rates funded activities including:

- Parking revenue relating to the delay in delivery of the Harington Street carpark
- Income (and expenditure) related to Elder Housing continues in 2020/21 as the anticipated sale has not yet occurred.
- Building services revenue has been reduced recognising the changed economic environment

## What our debt will pay for

Capital expenditure pays for buying or building new assets, renewing existing assets and improving them to deliver a better service. Some 71% of our capital works spending goes on core network infrastructure – transportation, wastewater, water supply and stormwater.

As a growing city we need to make sure that our infrastructure is in place at the right time and at the right standard to cater for increased demand. Borrowing for capital expenditure is the main driver of our debt. It is repaid over time either by rates and user fees (funding for depreciation) or by fees paid by developers. Funding for capital is also received as subsidies from third parties, most notably central government (\$25m).



## Changes to the capital programme from LTP

The most significant changes to our capital programme for this annual plan compared with from Year 3 of the LTP are in the table below.

Summary of changes to the capital programme				
Project	2020/2021 Annual Plan (\$'000s)	Per Year 3 of LTP 2018-2028 (\$'000s)	Difference (\$'000s)	Explanation
Omanawa Falls Formal Track	3,857	-	3,857	Project was expected to be completed by 2020 in the LTP, timing has been delayed and costs have increased to address safety issues. The project team have been directed to find \$2M of external funding in addition to the \$1M of TIF funding to progress the project.
Mount Visitor Information Centre	450	1,923	(1,473)	Development deferred pending Council decision.
City Centre Streetscape	12,055	-	12,055	City centre streetscape projects transferred from City Centre to Parks & Recreation activity as a result of reorganisation. Upgrades of Elizabeth Street, Wharf Street and The Strand Extension projects prioritised in 2021 as part of a multi-year city centre streetscape upgrade.
Cycle Action Plan	5,478	11,332	(5,853)	The planning of cycle routes across the city is progressing well and a funding application has been submitted to NZTA. Once the funding is approved it is anticipated that construction will commence in the 2022 year. If the opportunity arises to commence work on key routes before the 2022 year, bringing the budget forward has been approved.
Wairoa Active Reserve	1,719	2,947	(1,228)	Delayed delivery due to complexities associated with land purchase.
Bay Venues New Capital	1,300	6,148	(4,848)	LTP budget included \$5m for the first year of the Memorial Pool Upgrade which has now been prioritised out of 2021.
Civic Complex Capital	93	9,135	(9,042)	LTP budget was for the fit-out of a new Civic Administration building, along with Civic Plaza upgrades, neither of which have proceeded.
Library Capital	85	20,911	(20,826)	Deferred delivery of new central and western library developments.

*Note that significant movements in growth programmes have been excluded from this table and details can be found in the detailed table in the Financials in Detail section of this document*

In the next LTP, we will need to revisit our capital programme to ensure we maintain a prudent debt limit over time.



## Changes to our financial settings

The core financial settings proposed in the financial strategy outlined in the LTP have been significantly amended as a result of:

- much lower rates revenue settings over 2019-20 and 2020/21 (down from 8.2% proposed in the LTP to 4.7% for 2020/21), which means that rates revenue in 2020/21 is \$12m less than proposed in the LTP. This lower revenue reduces the amount of capital investment that the city can undertake by \$30m.
- Offsetting this constraint there has been a lifting in the debt to revenue ratio limits from the 250% limit of the LTP to a limit of 300% (reducing to 280% by 2026) as agreed by the shareholder councils of the Local Government Funding Agency and the Government. This higher limit increases the amount of debt (and therefore capital investment) that the council can take on by over \$100m.

The 2020/21 budget gives the following results against our quantified limits on borrowing in the financial strategy:

Limit	Financial Strategy Limit	Annual Plan 2020/21
Debt-to-revenue ratio	300%	238%
Net interest expense to total operating revenue	20%	8%
Net interest expense to annual rates	25%	10%

## Key decisions summary

The annual plan process updates the work plans and budgets that we set in the long-term plan (LTP). This allows us to accommodate new projects and address emerging needs and challenges in the coming year. Generally speaking, we are sticking to what was decided through the LTP.

This section gives you an overview of some other changes we've made from the LTP for the year starting 1 July 2020. It summarises some key decisions we made in the development of this annual plan after consultation with the public. More financial information can be found in the section "financials in detail"

More information about submissions can be found in the minutes of Council's deliberation meetings for 16 and 17 July 2020. These can be found by searching for 'agendas' on our website at [www.tauranga.govt.nz](http://www.tauranga.govt.nz).

### Decisions on consultation topics

#### Confirmations

Council confirmed the proposed (in the draft) reductions to:

- the events funding framework budget by \$200,000
- the Council-run events budget \$100,000
- the Historic Village events budget \$40,000
- the emergency management education budget \$45,000
- the harbour encroachment budget \$50,000
- the Waterline Education budget \$45,000

Council confirmed that the Robbins Park tropical display house budget will remain at \$61,000 for the coming year, but will be revisited as part of the LTP.

#### Changes

Council:

- changed its original decision to keep the hanging baskets in the city centre. This will save \$79,000 in the coming year and \$89,000 thereafter
- voted against increasing the Priority One budget by \$130,000
- added \$200,000 for the creation of an independent sustainability advisory board
- reduced New Year's Eve funding from \$494,000 to \$400,000. This likely means that one of the five events will be cancelled
- opted to keep Our Place open with funding of \$160,000
- opted to add \$200,000 for options and feasibility work on the Memorial Park walkway to inform an LTP discussion.

## **Decisions on other topics raised by submitters**

For the 2020/21 year we have confirmed the following community contributions:

Increases to the operational expenditure budget by:

- \$40,000 for Awhina House
- \$200,000 for the Kāinga Tupu homelessness strategy
- \$40,000 to the Tauranga Community Housing Trust
- \$30,000 for Tauranga Community Foodbank
- \$25,000 for the Incubator creative hub
- \$20,000 for Taonga Tauranga to develop a 'heritage intent' (and another \$20,000 for next year)
- \$20,000 for Envirohub to lead a 'sustainable neighbourhoods' project

Changes to the capital expenditure budget by:

- providing \$30,000 to identify dump sites for motor caravans, working with the NZ Motor Caravan Association
- \$240,000 for improving Anzac Park
- \$250,000 for Monmouth Redoubt improvements
- \$255,000 for bus shelters, changing the target from 13 new shelters to 30

## **Additional decisions**

Council:

- confirmed the existing \$25,000 funding for Water Safety Bay of Plenty but didn't increase it to the amount requested.
- will find money from existing budgets for building a playground at Wells Ave Reserve
- will borrow money to grant \$133,000 to Mount Maunganui Cricket Club to part-fund a new pavilion on Blake Park
- agreed to work with Bay Oval Trust to grant a lease on Blake Park for an indoor cricket facility, but not to guarantee the \$2 million loan required to fund it
- declined a request for \$40,000 from the Venture Centre to help start-up businesses
- declined a \$98,000 funding request from Film Bay of Plenty
- agreed to provide free on-street parking in the city centre from now until November. The expected loss of revenue is \$100,000 a month, and a bylaw change will be required
- expanded the budget of the Omanawa Falls project by \$2 million but required it to come from non-Council sources
- added \$150,000 for a multi-organisation application (including tangata whenua groups) to the central government Caring Communities fund.

## **Policies and user fees**

Alongside the annual plan, we consulted on the draft Development Contributions Policy, Revenue and Finance Policy, and User Fees and Charges.

The main changes to these documents are outlined below. Full copies of the policy and user fees schedule for 2020/21 are available at [www.tauranga.govt.nz](http://www.tauranga.govt.nz) in the Council section.

### **Development Contributions Policy 2020/21**

Citywide development contributions have increased from \$8,538 to \$10,616 per residential dwelling. This increase is largely driven by the costs of the Te Maunga Wastewater upgrades which are required to ensure that the wastewater network can adequately provide for both current and future growth across the city.

Local development contributions for Wairakei and Tauriko have both increased by approximately 6% - for more specific details please refer to the Development Contributions Policy on Council's website.

Other than the changes above the 2020/21 Development Contributions Policy has not changed materially compared to the 2019/20 Policy.

### **Revenue and Finance Policy**

In the revised draft annual plan for 2020/21 Council consulted on a proposal to further reduce the level of Uniform Annual General Charge (UAGC) from 15% to 10%, which would increase the amount of rates assessed on higher value residential and commercial ratepayers.

Council has heard submissions on the 2020/21 draft Annual Plan supporting and opposing the original LTP decision, and the amended proposal to further reduce the level of UAGC to 10%. Through deliberations council confirmed the change to the Revenue and Financing Policy to include the amendment.

### **User Fees and Charges 2020/21**

Most changes to the user fees and charges for 2020/21 are small increases in line with inflation. More significant changes were made in the following areas:

- Asset protection bonds and service connection fees
- Baycourt
- Bay Venues Limited (BVL)
- Building Services
- Development Works
- Laboratory fees
- Parking
- Parks and recreation
- Planning
- Regulation monitoring
- Sustainability and waste

- Tauranga cemetery parks and crematorium
- Water supply

**What does this mean  
for rates?**

## **What does this mean for rates? - Funding Impact Statement**

The purpose of the funding impact statement (rates) is to provide information about the income and funding streams Council generate from rates, and the impact on ratepayers.

For revenue collected from rates an indicative level of rate, the mechanism used to assess the rate, and the activities that the rate funds, is described.

These indicative figures support the calculations in the rate sample models and are included to provide you with an indication of the level of rates Council are likely to assess on your rating unit in the coming year. So long as we set the rates in accordance with the system described in this statement, the amounts may change.

The Funding Impact Statement should be read in conjunction with the proposed amended Revenue and Financing Policy which can be obtained from our website.

# What does this mean for rates?

## RATING INFORMATION

The Funding Impact Statement should be read in conjunction with the Revenue and Financing Policy contained in the Long-term Plan. This can be obtained from our website.

## OVERVIEW OF RATES

Council's rates, pursuant to the Local Government (Rating) Act 2002, for the 2020/21 year includes:

- A general rate set differentially
- A uniform annual general charge
- A targeted rate for glass collection
- Targeted rates for water supply
- Targeted rates for wastewater disposal
- A targeted rate for economic development
- Targeted rates for mainstreet activities
- Targeted rates for special services
- A targeted rate for resilience

As indicated above, there are several parts to a typical rates bill, some of which are fixed and others variable. The fixed rates (where everybody is charged the same amount) are:

- Wastewater rates – if you are, or can be, connected to Council's wastewater system you will incur this fixed rate
- Uniform Annual General Charge (UAGC) – this rate ensures a minimum contribution from every ratepayer in the City
- Glass collection rates – if you have a residential use and receive glass collection services you will incur this fixed rate per capacity of bin provided.

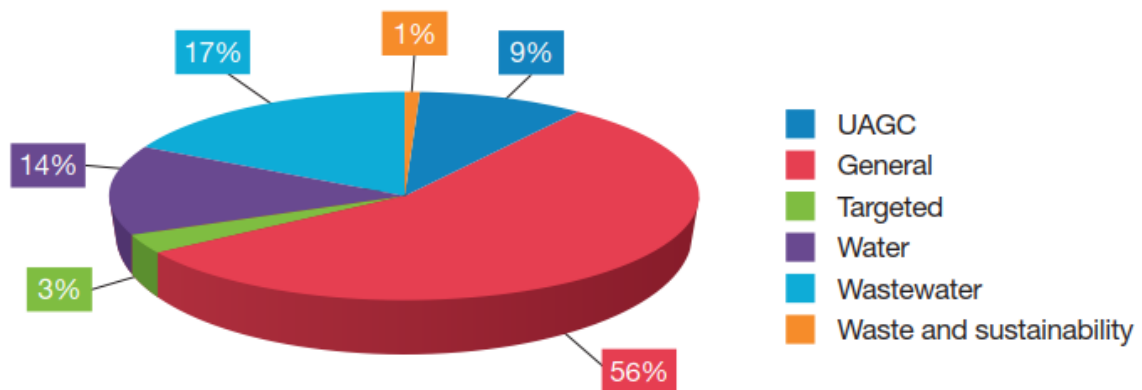
The variable rates (where you are charged differently from your neighbour) are:

- General rates – Council is setting this differentially which will mean that commercial ratepayers will have a higher general rate than residential ratepayers. This is to balance the overall impact of rates allocation for revenue needs on the whole community
- Economic development rate – this is a rate charged to commercial properties only for development of Tauranga's economy
- Mainstreet rates – commercial properties located within the four 'main street' areas in Tauranga City incur this rate for the continued delivery of their Mainstreet organisation programmes
- Water rates – water rates are invoiced separately from your land rates bill. The amount charged is dependent on the amount of water used, and the connection size of the water meter supplying water service to a rating unit
- Special services targeted rates – these are rates to The Lakes, Papamoa Coast and Excelsa subdivisions in the city where the level of service required to maintain the subdivision is higher than usual across the city.
- Resilience targeted rate - this is a rate for resilience projects relating to water, wastewater, stormwater, transportation and emergency management



Council is reducing the Uniform Annual General Charge, and other targeted rates set on a uniform basis, to 10% of the total rates requirement. This means that more of your rates bill will be based on your property value. Rates will be progressively higher for higher value properties. This will assist affordability for ratepayers, while ensuring that all ratepayers contribute a minimum amount for the services provided by Council.

### RATES BY TYPE



## RATES (FIS)

RATES FOR THE 2020/2021 YEAR (GST EXCLUSIVE)				
Description	Category	Factor	Rate (\$)	Revenue Sought (\$000)
<b>City Wide General Rates</b>				
General Rate (residential)	All residential property	Capital Value	0.00199919	86,160
General Rate (commercial)	All commercial property	Capital Value	0.00239903	20,763
Uniform Annual General Charge	All rateable property	Fixed amount per SUJP*	257.39	16,998
<b>Targeted Rates</b>				
Glass Collection	Serviced	Fixed amount per capacity of bin provided	32.47	1,853
Wastewater	Connected	Fixed Amount per water closet/urinal**	439.81	31,483
Wastewater	Serviceable	Fixed Amount per SUJP*	219.90	535
Water (metered)	Connected/Supply	Fixed amount per m3 of water supplied	1.94	24,485
Water (metered base charge)	Connected	Fixed Amount per number and size of meter connections	Base meter size (20mm)28.70-(250mm)1100.87	1,825
Water (unmetered)	Unmetered Supply	Fixed amount per SUJP*	600.00	4
Economic Development	Commercial	Capital Value	0.00044733	3,872
Tauranga Mainstreet	Commercial in catchment area	Capital Value	0.00045216	344
Mount Mainstreet	Commercial in catchment area	Capital Value	0.00071561	188
Greerton Mainstreet	Commercial in catchment area	Capital Value	0.00149061	128
Papamoa Mainstreet	Commercial in catchment area	Capital Value	0.00030023	50
The Lakes	All rateable in catchment area	Fixed amount	72.95	144
Coast Papamoa	All rateable in catchment area	Fixed amount	30.61	10
Excelsa	All rateable in catchment area	Fixed amount	41.91	4
Resilience	All rateable property	Capital Value	0.00001865	965
<b>Total Revenue Requirement (minus metered water)</b>				<b>165,326</b>
<b>Total Revenue Requirement (including metered water)</b>				<b>189,811</b>

STATISTICS		
	Capital Value (\$,000,000)	Rating Units
<b>Residential</b>	<b>43,461</b>	<b>55,690</b>
Growth (from previous year)	1.6%	1.4%
<b>Commercial</b>	<b>9,428</b>	<b>3,642</b>
Growth (from previous year)	2.2%	3.7%

\*(Note: SUJP= Separately Used or Inhabited Part)

As at 30 June 2020 the projected number of rating units is 59,332 with a total land value of \$28,787 Million and a total capital value of \$52,888 Million

## RATING METHODOLOGY (FIS)

### CATEGORIES

**Residential** - land for which the primary use is residential, rural, education, recreation, leisure or conservation.

**Commercial** - land for which the primary use is commercial, industrial, port, transportation or utilities networks, and includes any land not in the Residential category. The general commercial rate, the targeted economic development rate and the targeted mainstreet rate are set and assessed on this category.

The **separated parts of a rating unit** will be differentially rated where a part of the property is non-rateable or the property fits under one or more rating differential.

**Vacant land** will be categorized according to the predominant zone in the City Plan.

**Rural** means primary production, or residential activity in Rural zones in the City Plan.

**Education** means educational establishment under schedule 1 Part 1 clause 6(a) and (b)(i)&(ii) of the Local Government (Rating) Act.

**Recreation and leisure** means community facilities as defined in the City Plan.

**Conservation** has the same meaning as under schedule 1 Part 1 clause 3 of the Local Government (Rating) Act.

### RATING CALCULATIONS AND LUMP SUM CONTRIBUTIONS

The base for the general rate is Capital Value. The revenue sought by Council from the Uniform Annual General Charge and certain targeted rates set on a uniform basis, is to be assessed close to 10% of the total rates revenue to ensure that every ratepayer contributes a base level of rates irrespective of the property value or services used.

Lump sum contributions will not be accepted in respect of any targeted rate.

### DEFINITIONS

A separately used or inhabited part of a rating unit includes any portion inhabited or used by the owner/ a person other than the owner, who has the right to use or inhabit that portion by virtue of a tenancy, lease, licence, or other agreement. This definition includes separately used parts, whether or not actually occupied at any particular time, which are used by the owner for rental (or other form of occupation) on an occasional or long term basis by someone other than the owner. For the purposes of this definition, vacant land and vacant premises offered or intended for use or habitation by a person other than the owner and usually used as such are defined as 'used'. This includes any part or parts of a rating unit that is used or occupied by the ratepayer for more than one single use.

The following are examples of where there may be application of multiple charges because a rating unit is comprised of more than one separately Used or Inhabited Part.

- Single dwelling with flat attached
- Two or more houses, flats or apartments on one Certificate of Title
- Business premises with flat above

- Commercial building leased, or sub-leased, to multiple tenants
- Farm or Horticultural property with more than one dwelling
- Council property with more than one lessee
- Individually surveyed lots of vacant land on one Certificate of Title offered for sale separately or in groups
- Where part of a Rating Unit that has the right of exclusive occupation when more than one ratepayer/owner

As a minimum, the land or premises intended to form a separately used or inhabited part of the rating unit must be capable of actual habitation or actual separate use. For a residential property to be classified as having an additional Separately Used or Inhabited Part (SUIP) it must have separate cooking facilities, living facilities and toilet/bathroom facilities. If the separate part is internal to the main building (under the same roof) it must also have separate external access. For avoidance of doubt, a rating unit that has only one use or inhabitation is treated as being one separately used or inhabited part of the rating unit.

## ALLOCATIONS OF PAYMENTS

Where any payment is made by a ratepayer that is less than the amount now payable, the payment will be applied firstly to any rates outstanding from previous rating years and then proportionately across all current year rates due.

The following rates are to be set and assessed on all properties by Tauranga City Council for the 2020/2021 year: (All figures are GST exclusive).

## CITY WIDE RATES

### 1. GENERAL RATE

A general rate set under section 13 of the Local Government (Rating) Act 2002, on a differential basis, for the purposes of providing all or some of the costs of:

- Animal Services, Arts & Heritage, Baycourt, Building Services, City & Infrastructure Planning, City Centre, City Events, Community Development, Economic Development, Emergency Management, Environmental Planning, Environmental Protection, Governance, Libraries, Marine Facilities, Parks & Recreation, Regulation Monitoring, Resource Recovery and Waste, Stormwater, Transportation and Corporate Services.

For the 2020/21 year this rate will be:

Category	Factor	Rate/\$ capital value
Residential	1	0.00199919
Commercial	1.2	0.00239903

Note: capital value represents the market value of land and improvements of a rating unit. The values are assessed by independent valuers who are audited by the Office of the Valuer General. City wide revaluations are performed every three years, with the last revaluation base date of 1 July 2018.

## **2. UNIFORM ANNUAL GENERAL CHARGE**

A rate set under section 15 of the Local Government (Rating) Act 2002 on each separately used or inhabited part of a rating unit for the purposes of providing all or some of the costs of:

- The same costs as the general rate above.

For the 2020/21 year this rate will be \$257.39 on each separately used or inhabited part of a rating unit within the city boundary.

## **TARGETED RATES**

### **3. GLASS COLLECTION**

A targeted rate set under section 16 of the Local Government (Rating) Act 2002 on each rating unit in the city on which there is one or more residential use and that will be provided with the glass collection service for the purposes of providing the costs of:

- Glass collection service in the city.

For the 2020/21 year, this rate will be \$32.47 per 45L bin capacity provided for each residential use.

### **4. WASTEWATER RATES**

A targeted rate set under section 16 of the Local Government (Rating) Act 2002 on a differential basis on each serviceable or connected rating unit for the purposes of providing all or some of the costs of:

- Wastewater disposal and wastewater infrastructure

For the 2020/21 year this rate will be:

1. \$439.81 per water closet or urinal on every connected rating unit within the city boundary.
2. \$219.90 per separately used or inhabited part of a rating unit which is serviceable within the city boundary.

“Serviceable” means any Rating Unit situated within 30 metres of a public wastewater or stormwater drainage scheme to which it is capable of being effectively connected, either directly or through a private drain, but which is not so connected.

“Connected” means any rating connected to a public wastewater or stormwater drainage scheme.

A rating unit used primarily as a residence for one household is treated as having not more than one water closet.

## 5. METERED WATER RATES

A targeted rate set under section 19 of the Local Government (Rating) Act 2002 per cubic metre of water supplied, as measured by cubic metre, and a differential targeted rate set under section 16 of the Local Government (Rating) Act 2002 per connection for every connected rating unit in the city which is provided with a metered water supply. The amount of the fee per connection depends on the size of the connection. This rate is for purposes of providing all or some of the costs of:

- Water supply and water infrastructure

For the 2020/21 year these rates will be:

1. \$1.94 per cubic metre of water supplied
2. A fixed amount between \$28.70 and \$1,100.87 dependent on the size of the water meter connections, per connection.

Base charge meter connection size (mm)	Rate
20	28.70
25	54.78
32	54.78
40	226.09
50	446.96
80	893.91
100	1,100.87
150	1,100.87
200	1,100.87
250	1,100.87

## 6. UNMETERED WATER RATE

A targeted rate set under section 16 of the Local Government (Rating) Act 2002 on each connected separately used or inhabited part of a rating unit in the city which is provided with an unmetered water supply for purposes of providing some of the costs of:

- Water supply and water infrastructure

For the 2020/21 year this rate will be \$600.00 per separately used or inhabited part of a rating unit in the city which is provided with an unmetered water supply.

“Connected” means any rating unit to which water is supplied.

## **7. ECONOMIC DEVELOPMENT RATE**

A targeted rate set under section 16 of the Local Government (Rating) Act 2002 on all commercial rating units in the city for purposes of providing costs of:

- Priority One, Tourism Bay of Plenty, the Visitor Information Centre and general economic development.

For the 2020/21 year this rate will be \$0.00044733 per dollar based on the rateable capital value of all rateable land with a category “Commercial” within the city boundary.

## **8. MAINSTREET RATES**

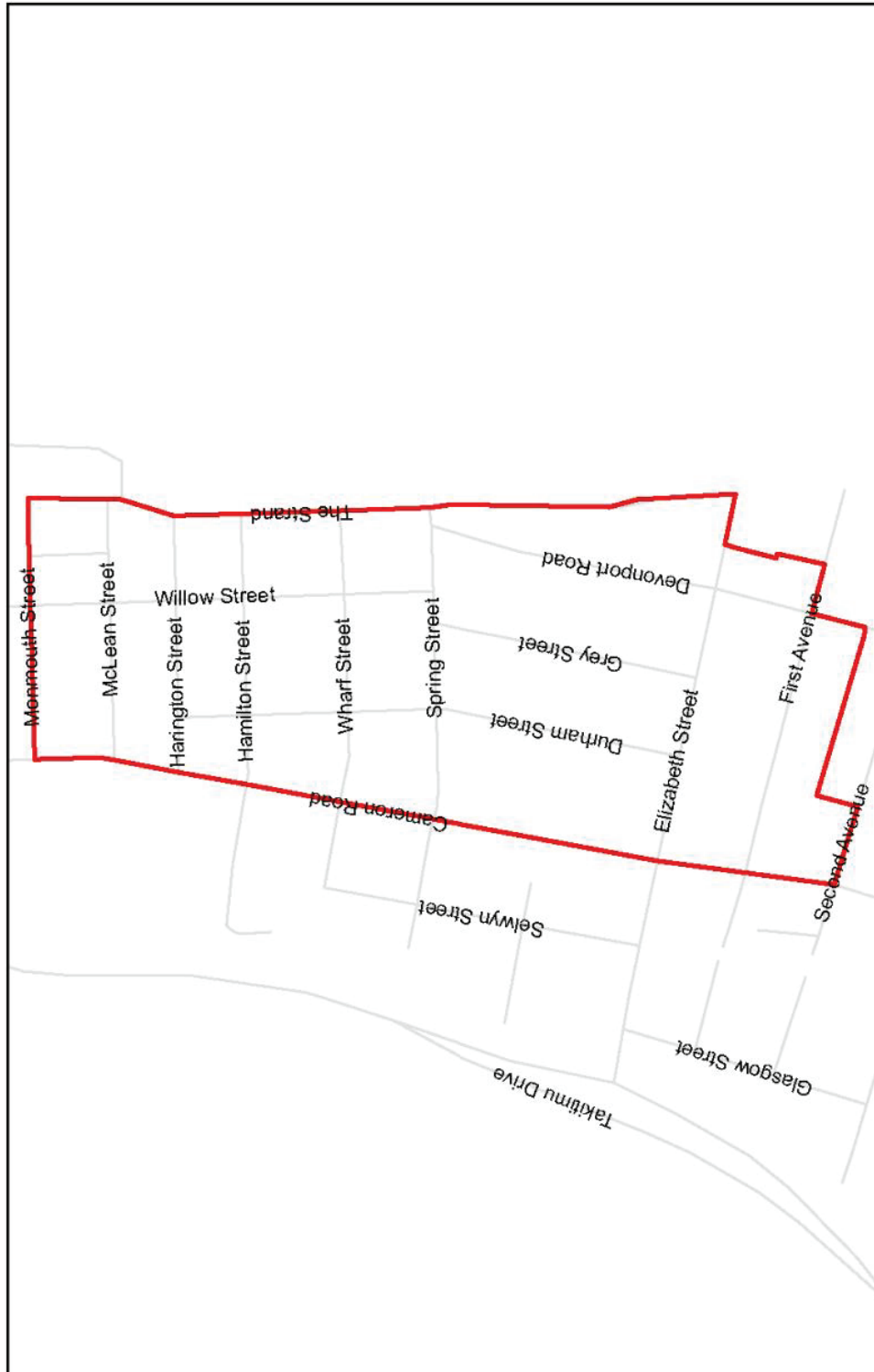
Targeted rates set under section 16 of the Local Government (Rating) Act 2002 on all commercial rating units in Tauranga CBD, Mount Maunganui Mainstreet, Greerton Village Mainstreet and Papamoa Mainstreet for purposes of providing costs of:

- Promotion of business within the Mainstreet area. Each individual Mainstreet organisation Board/Committee recommend the total revenue sought in accordance with their own policies and rules, and accepted by their members at the respective Annual General meetings. Council however sets the rate.

For the 2020/21 year the amounts of the rates will be

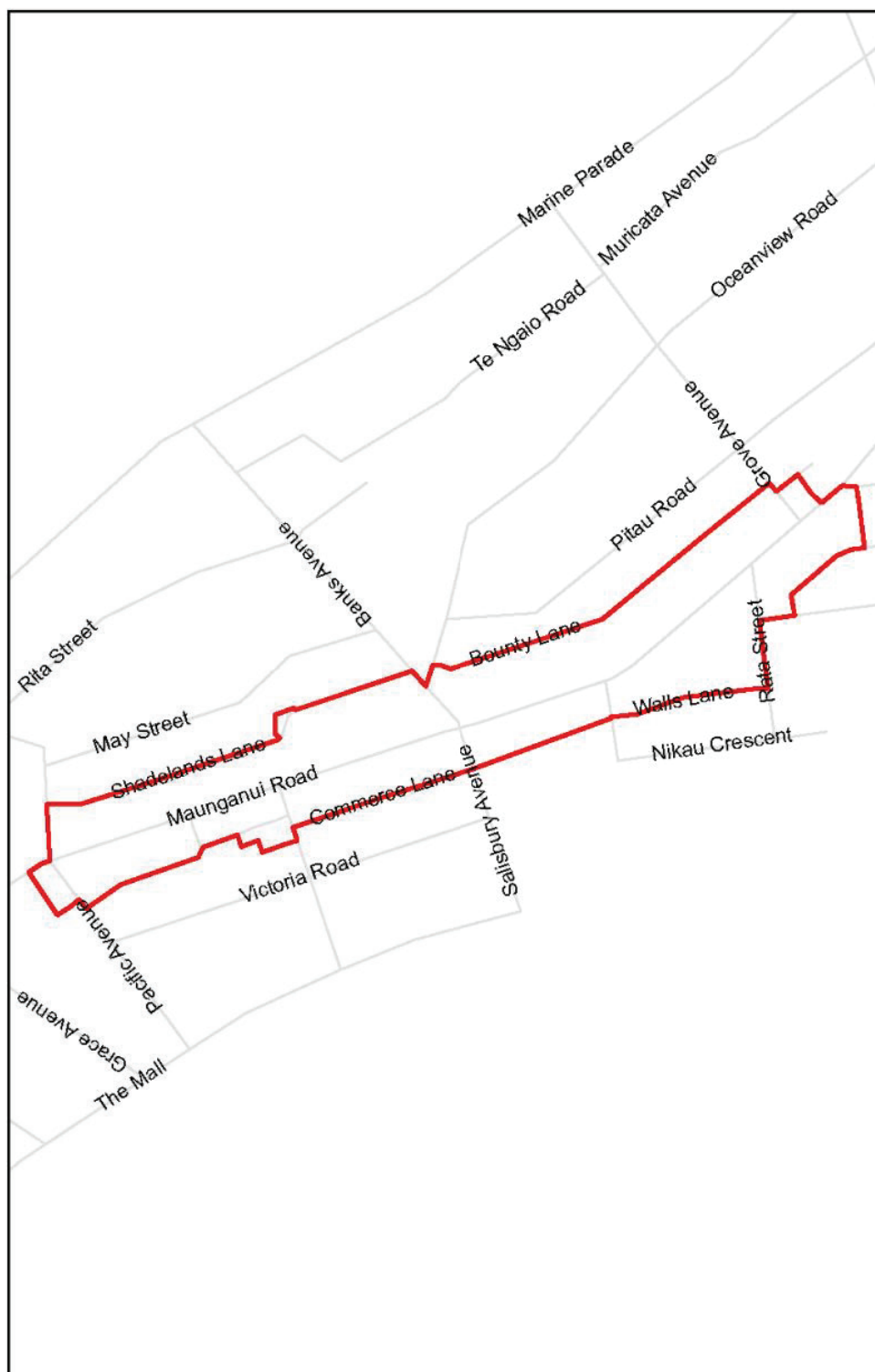
1. \$0.00045216 per dollar based on the rateable capital value of all rateable land for “Commercial” rating units within the Tauranga Mainstreet (CBD) area (see map).
2. \$0.00071561 per dollar based on the rateable capital value of all rateable land for “Commercial” rating units within the Mount Maunganui Mainstreet area (see map).
3. \$0.00149061 per dollar based on the rateable capital value of all rateable land for “Commercial” rating units within the Greerton Village Mainstreet area (see map).
4. \$0.00030023 per dollar based on the rateable capital value of all rateable land for “Commercial” rating units within the Papamoa Mainstreet area (see map).

\* within the area means rating units on the inside of the road defining the boundary on the map.

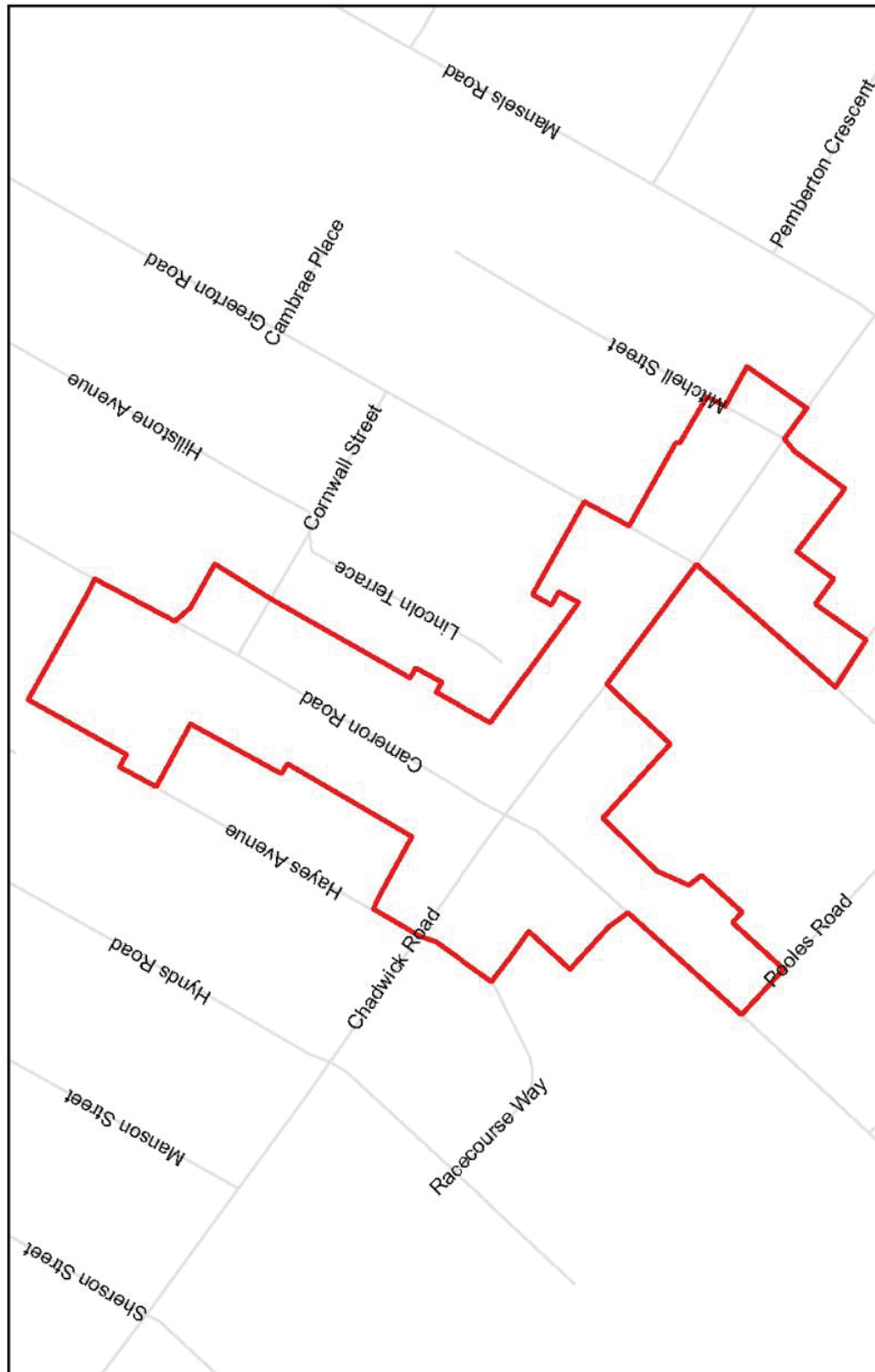


**Tauranga Mainstreet Area**

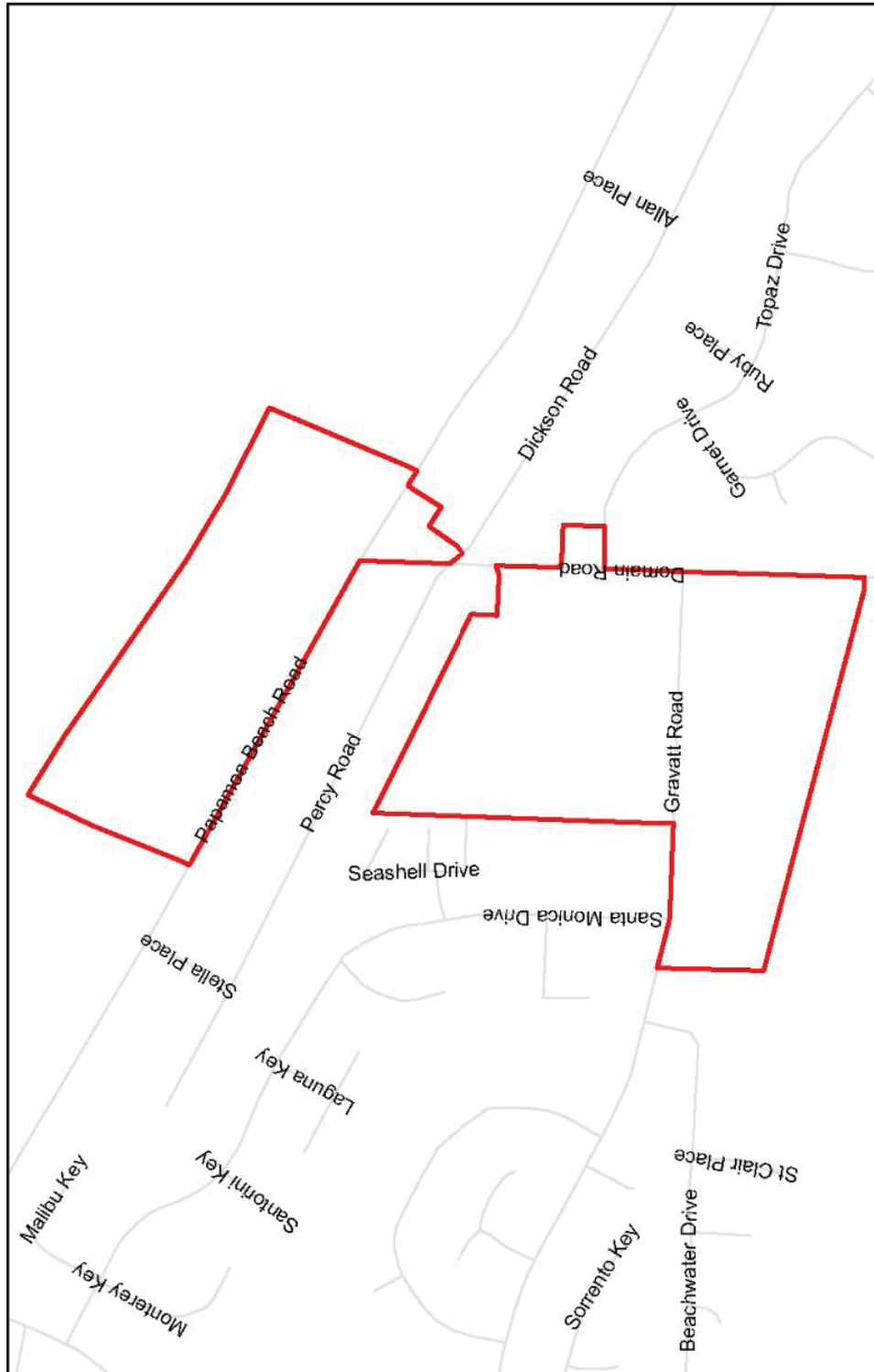




**Mt Maunganui Mainstreet Area**



**Greerton Mainstreet Area**



**Papamoa Mainstreet Area**

## **9. SPECIAL SERVICES RATES**

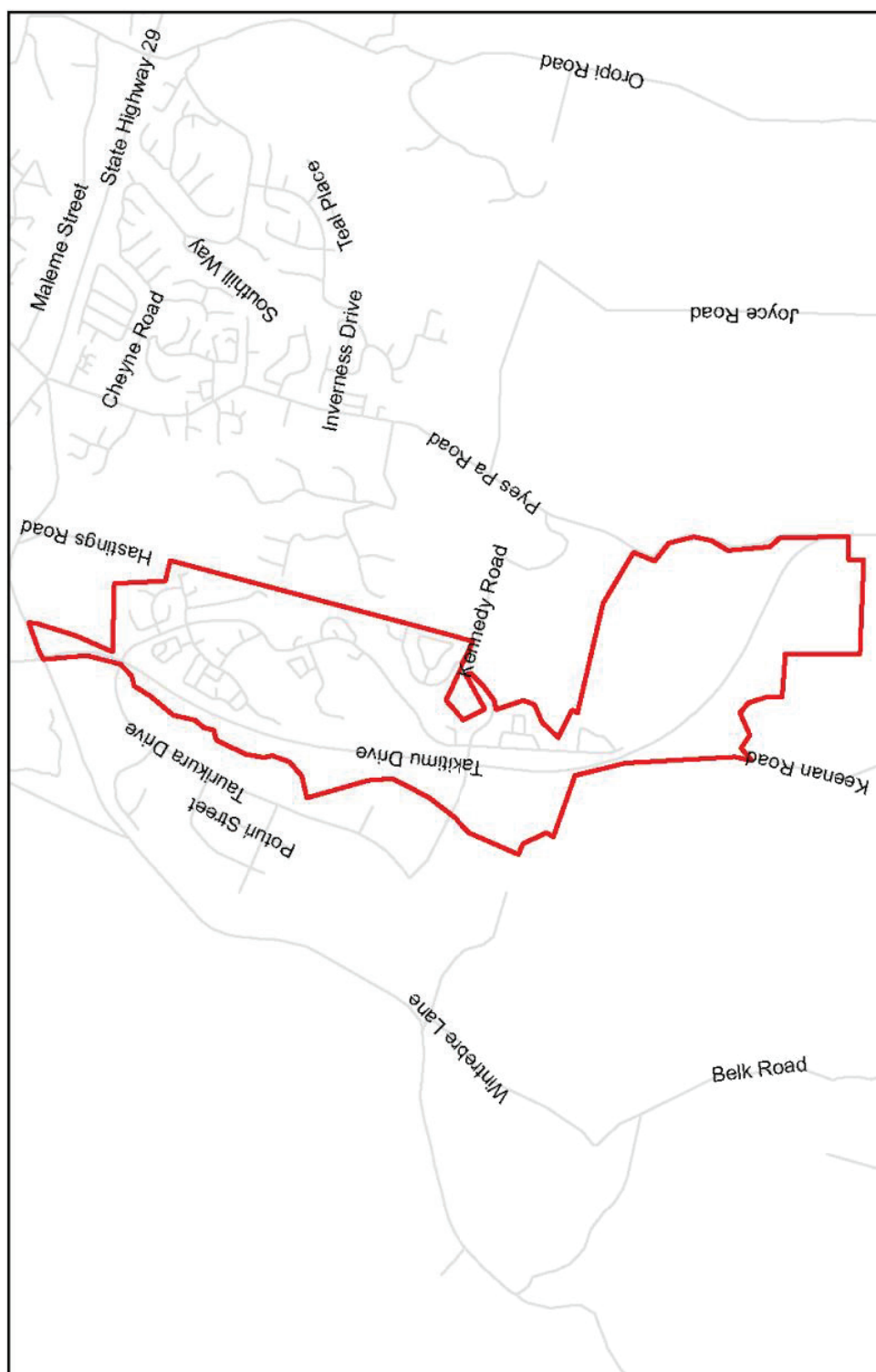
Three targeted rates set under section 16 of the Local Government (Rating) Act 2002 in The Lakes, Papamoa Coast and Excelsa subdivisions for purposes of providing costs of:

- Additional level of service provided in relation to maintenance and renewal of street gardens (Lakes, Excelsa), paths (Lakes, Coast), trees (Lakes, Coast, and Excelsa), lighting (Excelsa) and pond maintenance (Lakes).

For the 2020/21 year these rates (to two decimal places) will be:

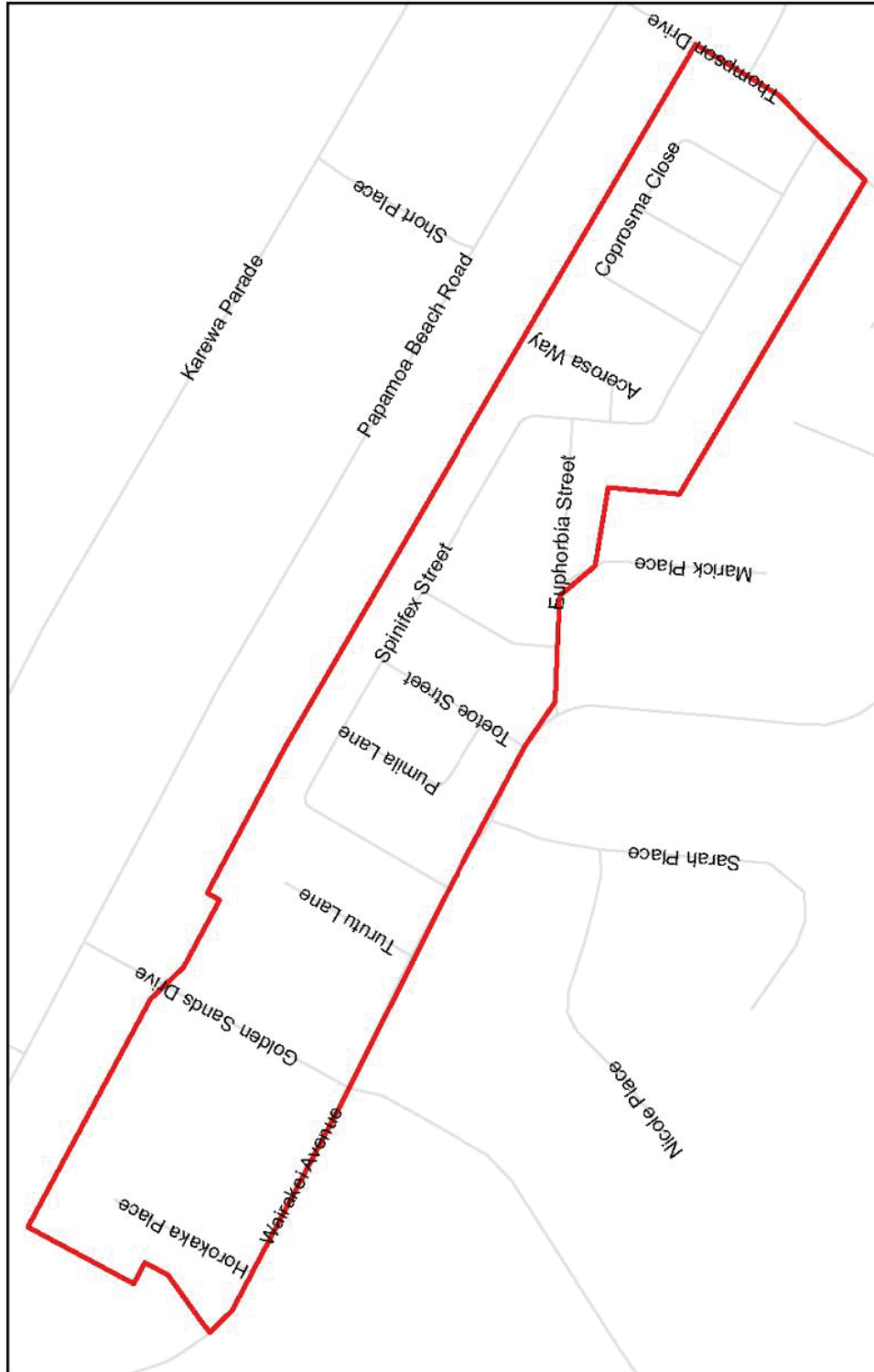
1. \$72.95 on every rateable rating unit within the Lakes Subdivision (see map).
2. \$30.61 on every rateable rating unit within the Papamoa Coast Subdivision (see map)
3. \$41.91 on every rateable rating unit within the Excelsa Subdivision (see map).

\* within the area means rating units on the inside of the road defining the boundary on the map.





**Papamoa Coast Subdivision Area**



**Excelsa Subdivision Area**

## **10. RESILIENCE**

A targeted rate set under section 16 of the Local Government (Rating) Act 2002 on all rating units in the city for the purposes of providing cost of resilience planning in the water, wastewater, stormwater, transportation and emergency management activities. For the 2020/21 year this rate will be \$0.00001865 per dollar based on the rateable capital value of all rateable land within the city boundary.



## Indicative property rates (single occupancy)

WHAT YOUR PROPOSED RATES ARE MADE UP OF FOR 2020/2021											
	Capital Value	Wastewater	Kerbside Recycling	Resilience	UAGC	General rates	2020/2021 proposed	2019/2020 rates	Increase in general rates	Increase in total rates	Increase in total rates \$/pw (excl. water)
Residential											
Lower Residential (1%)	\$320,000	\$506	\$37	\$7	\$296	\$736	\$1,582	\$1,703	-13.4%	-7.1%	-\$2.34
Lower Quartile (25%)	\$525,000	\$506	\$37	\$11	\$296	\$1,207	\$2,057	\$2,088	-4.3%	-1.5%	-\$0.58
Median (50%)	\$650,000	\$506	\$37	\$14	\$296	\$1,494	\$2,347	\$2,322	-0.6%	1.1%	\$0.48
Upper Quartile (75%)	\$810,000	\$506	\$37	\$17	\$296	\$1,862	\$2,719	\$2,622	2.9%	3.7%	\$1.85
Highest residential (99%)	\$2,400,000	\$506	\$37	\$51	\$296	\$5,518	\$6,408	\$5,605	15.5%	14.3%	\$15.46
Commercial											
Lower Quartile (25%)	\$550,000	\$1,012	\$283	\$12	\$296	\$1,517	\$3,120	\$2,986	3%	4%	\$2.58
Median (50%)	\$1,070,000	\$1,012	\$550	\$23	\$296	\$2,952	\$4,833	\$4,358	14%	11%	\$9.13
Upper Quartile (75%)	\$2,010,000	\$1,012	\$1,034	\$43	\$296	\$5,545	\$7,930	\$6,839	21%	16%	\$20.99
Highest commercial (99%)	\$25,626,000	\$1,012	\$13,183	\$550	\$296	\$70,699	\$85,739	\$69,164	31%	24%	\$318.75

INDICATIVE LEVEL OF SERVICE RATES				
	2020/2021 proposed	2019/2020 rates	Increase %	Increase \$/pw
The Lakes	\$83.89	\$77.23	8.6%	\$0.13
Coast (Papamoa)	\$35.21	\$34.82	1.1%	\$0.01
Excels (Papamoa)	\$48.20	\$48.20	0.0%	-\$0.00

INDICATIVE WATER RATES				
	2020/2021 proposed	2019/2020 rates	Increase %	Increase /m³
volumetric rate (m3)	\$2.23	\$2.14	4.3%	\$0.09

	2020/2021 proposed	2019/2020 rates	Increase %	Increase /m³
base charge (connection size)				
20	\$33	\$31.50	4.8%	\$0.03
25	\$63	\$61	3.3%	\$0.04
32	\$63	\$61	3.3%	\$0.04
40	\$260	\$250	4.0%	\$0.19
50	\$514	\$495	3.8%	\$0.37
80	\$1,028	\$990	3.8%	\$0.73
100	\$1,266	\$1,220	3.8%	\$0.88
150	\$1,266	\$1,220	3.8%	\$0.88
200	\$1,266	\$1,220	3.8%	\$0.88
250	\$1,266	\$1,220	3.8%	\$0.88

INDICATIVE MAINSTREET RATES					
	Average Capital Value	2020/2021 proposed	2019/2020 rates	Increase %	Increase \$/pw
Tauranga	\$3,193,000	\$ 1,660	\$1,624	2.20%	\$0.69
Mount	\$2,462,000	\$ 2,026	\$1,964	3.20%	\$1.19
Greerton	\$1,520,000	\$ 2,606	\$2,606	0.00%	\$0.00
Papamoa	\$3,873,000	\$ 1,337	\$1,320	1.30%	\$0.33

## Financials in details

## INTRODUCTION

The annual plan updates the work plans and budgets set through the Long-term Plan 2018-28 (LTP). This section provides a breakdown of some of our financials in more detail and provides further information on how the budgets have changed.

The **Prospective Financial Statements** are included to give you an overview of the Council's forecast financial position for the 2020/21 year.

The **Activity Funding Impact Statements** set out the costs for each group of activities and describe how they are funded.

The **Capital Expenditure** table sets out those capital projects that have changed from what was signalled through the LTP as per our Significance and Engagement Policy.

The **Financial Prudence** section provides extra information on how the Council's financial performance relates to standardised benchmarks.

The **Reserve Funds** section provides details on our reserves and changes to their balances.

PROSPECTIVE STATEMENT OF COMPREHENSIVE REVENUE AND EXPENSE				
2018/2019	2019/2020	2020/2021	2020/2021	
Actual	Budget	LTP Budget (Inflation Figure)	AP Budget	
(000's)	(000's)	(000's)	(000's)	
<b>OPERATING REVENUE</b>				
Rates	167,351	178,671	207,378	189,810
Grants & Subsidies	7,400	7,142	6,597	10,174
Fees & Charges	51,773	57,653	58,612	46,565
Finance Revenue	2,809	2,220	3,138	1,226
<b>Total Operating Revenue</b>	<b>229,333</b>	<b>245,686</b>	<b>275,725</b>	<b>247,775</b>
<b>ASSET DEVELOPMENT REVENUE &amp; OTHER GAINS</b>				
Development Contributions	26,646	26,067	28,345	17,657
Other Gains	16,819	765	2,405	792
Grants, Subsidies & Other Capital Expenditure Contributions	30,749	24,781	30,706	25,451
Vested Assets to Tauranga City Council	25,392	50,494	35,924	32,635
<b>Total Asset Development Revenue &amp; Other Gains</b>	<b>99,606</b>	<b>102,107</b>	<b>97,380</b>	<b>76,535</b>
<b>TOTAL REVENUE</b>	<b>328,939</b>	<b>347,793</b>	<b>373,105</b>	<b>324,310</b>
<b>OPERATING EXPENDITURE</b>				
Personnel Expense	57,377	63,630	66,458	66,310
Depreciation & Amortisation Expense	52,767	59,863	71,406	62,282
Finance Expenses	21,027	22,841	30,014	20,845
Other Operating Expenses	110,400	115,137	112,952	127,285
<b>Total Operating Expenditure</b>	<b>241,571</b>	<b>261,471</b>	<b>280,830</b>	<b>276,722</b>
<b>OTHER EXPENSES</b>				
Assets Vested to Other Parties	2,394	0	0	0
Other Losses	6,926	0	0	0
Unrealised Loss on Interest Swaps	20,159	0	0	0
Provisions Expense	(2,547)	1,200	1,253	1,200
<b>Total Other Expenses</b>	<b>26,932</b>	<b>1,200</b>	<b>1,253</b>	<b>1,200</b>
<b>TOTAL EXPENDITURE</b>	<b>268,503</b>	<b>262,671</b>	<b>282,083</b>	<b>277,922</b>
<b>SURPLUS/(DEFICIT) BEFORE TAXATION</b>	<b>60,436</b>	<b>85,122</b>	<b>91,022</b>	<b>46,388</b>
Income Tax (Expense)/Benefit	548	0	0	0
Surplus from Continuing Operations	60,436	85,122	90,779	46,388
<b>SURPLUS/(DEFICIT) AFTER TAXATION</b>	<b>60,984</b>	<b>85,122</b>	<b>90,779</b>	<b>46,388</b>
<b>OTHER COMPREHENSIVE REVENUE AND EXPENSE</b>				
Asset Revaluation Reserve Gains/(Losses)	321,609	0	177,520	177,520
Taxation on Other Comprehensive Revenue	0	0	0	0
<b>Other Comprehensive Revenue and Expense for the year, net of tax</b>	<b>321,609</b>	<b>0</b>	<b>177,520</b>	<b>177,520</b>
<b>TOTAL COMPREHENSIVE REVENUE AND EXPENSE FOR THE YEAR</b>	<b>382,593</b>	<b>85,122</b>	<b>268,299</b>	<b>223,908</b>

PROSPECTIVE STATEMENT OF FINANCIAL POSITION				
2018/2019	2019/2020	2020/2021	2020/2021	
Actual	Budget	LTP Budget (Inflation Figure)	AP Budget	
(000's)	(000's)	(000's)	(000's)	
<b>ASSETS</b>				
<b>ASSETS - CURRENT</b>				
Cash and Cash Equivalents	16,556	0	0	0
Debtors & Other Receivables	30,419	47,809	19,848	30,419
Inventories	451	452	386	451
Derivative Financial Instruments	218	264	0	218
Non-Current Assets Held for Sale	14,213	1,808	3,237	4,251
<b>Total Current Assets</b>	<b>61,857</b>	<b>50,333</b>	<b>23,471</b>	<b>35,339</b>
<b>ASSETS NON-CURRENT</b>				
Derivative Financial Instruments	0	583	1,320	0
Other Financial Assets	21,582	21,614	21,786	22,374
Other Investments - CCO's	109,209	114,307	144,404	120,256
Other Investments - Other Entities	364	380	293	364
Investment Properties	56,141	39,019	62,533	56,140
Intangible Assets	15,634	11,189	12,727	15,635
Forestry	10,641	9,798	9,837	10,641
Property, Plant & Equipment	4,248,159	4,046,002	4,419,925	4,702,085
<b>Total Non-Current Assets</b>	<b>4,461,730</b>	<b>4,242,892</b>	<b>4,672,825</b>	<b>4,927,495</b>
<b>TOTAL ASSETS</b>	<b>4,523,587</b>	<b>4,293,225</b>	<b>4,696,296</b>	<b>4,962,834</b>
<b>LIABILITIES</b>				
<b>LIABILITIES - CURRENT</b>				
Payables & Deferred Revenue	63,684	68,754	57,138	63,684
Provisions	19,164	9,128	10,486	4,165
Employee Entitlements	4,330	3,975	3,952	4,331
Deposits Held	5,577	6,228	6,342	5,577
Revenue in Advance	5,175	9,795	6,024	5,175
Derivative Financial Instruments	1,473	690	834	1,473
Borrowings	54,958	45,000	45,081	49,958
<b>Total Current Liabilities</b>	<b>154,361</b>	<b>143,570</b>	<b>129,857</b>	<b>134,363</b>
<b>LIABILITIES NON-CURRENT</b>				
Provisions	4	14	25	4
Employee Entitlements	40	39	75	40
Derivative Financial Instruments	56,054	37,308	33,395	56,054
Borrowings	402,670	498,761	618,390	636,012
Other Non-Current Liabilities	1,354	1,907	0	1,354
<b>Total Non-Current Liabilities</b>	<b>460,122</b>	<b>538,029</b>	<b>651,885</b>	<b>693,464</b>
<b>TOTAL LIABILITIES</b>	<b>614,483</b>	<b>681,599</b>	<b>781,742</b>	<b>827,827</b>
<b>NET ASSETS</b>	<b>3,909,104</b>	<b>3,611,626</b>	<b>3,914,554</b>	<b>4,135,007</b>
<b>EQUITY</b>				
Retained Earnings	1,129,296	1,181,484	1,463,222	1,306,346
Restricted Reserves	(115,039)	(137,639)	(274,430)	(232,224)
Other Council Created Reserves	(5,085)	(8,909)	1,040	(7,385)
Council Created Reserves	132,276	127,643	138,702	123,091
Asset Revaluation Reserve	2,767,656	2,449,047	2,586,021	2,945,176
	<b>3,909,104</b>	<b>3,611,626</b>	<b>3,914,558</b>	<b>4,135,007</b>

PROSPECTIVE STATEMENT OF MOVEMENTS IN EQUITY				
	2018/2019	2019/2020	2020/2021	2020/2021
	Actual	Budget	LTP Budget (Inflation Figure)	AP Budget
	(000's)	(000's)	(000's)	(000's)
<b>EQUITY AT END OF PRIOR YEAR</b>	<b>3,526,509</b>	<b>3,526,507</b>	<b>3,646,254</b>	<b>3,909,104</b>
Total Comprehensive Revenue and Expense	382,593	85,120	268,299	223,908
Other Movements	0	(1)	2	1,995
Movements in Equity for the Year	382,593	85,119	268,300	225,903
<b>EQUITY AT THE END OF THE YEAR</b>	<b>3,909,104</b>	<b>3,611,626</b>	<b>3,914,554</b>	<b>4,135,007</b>
<b>COMPONENTS OF EQUITY</b>				
<b>Retained Earnings</b>				
Retained Earnings at beginning of Year	1,045,964	1,045,964	1,315,346	1,129,294
Surplus/(Deficit) after taxation for the Year	60,984	85,120	90,779	46,386
Net Transfers to/ from Other Reserves	22,346	50,402	57,098	128,671
Other Adjustments	0	(6)	(1)	1,994
<b>Retained Earnings at end of Year</b>	<b>1,129,294</b>	<b>1,181,480</b>	<b>1,463,222</b>	<b>1,306,345</b>
<b>Restricted Reserves</b>				
Restricted Reserves at beginning of Year	(86,424)	(86,424)	(209,218)	(115,039)
Net Transfers to/ (from) Retained Earnings	(28,615)	(51,214)	(65,212)	(117,185)
<b>Restricted Reserves at end of Year</b>	<b>(115,039)</b>	<b>(137,638)</b>	<b>(274,430)</b>	<b>(232,224)</b>
<b>Restricted Reserves Consists of:</b>				
Trusts	777	868	810	795
Other Restricted Reserves	4,313	4,273	4,238	4,237
Development Contributions	(120,129)	(142,779)	(279,478)	(237,257)
<b>Restricted Reserves at end of Year</b>	<b>(115,039)</b>	<b>(137,638)</b>	<b>(274,430)</b>	<b>(232,225)</b>
<b>Council Created Reserves</b>				
Council Created Reserves at beginning of Year	117,922	117,922	131,627	127,191
Net Transfers to/ (from) Retained Earnings	9,269	812	8,114	(11,486)
<b>Council Created Reserves at end of Year</b>	<b>127,191</b>	<b>118,734</b>	<b>139,742</b>	<b>115,705</b>
<b>Council Created Reserves Consist of:</b>				
Depreciation Reserves	132,276	127,643	138,702	123,091
Other Special Purpose Reserves	(5,085)	(8,909)	1,040	(7,385)
<b>Council Created Reserves at end of Year</b>	<b>127,191</b>	<b>118,734</b>	<b>139,742</b>	<b>115,706</b>
<b>Asset Revaluation Reserves</b>				
Asset Revaluation Reserves at beginning of Year	2,449,047	2,449,047	2,408,501	2,767,656
Net Impact of Revaluations on Revaluation Reserves Gains/(Losses)	321,609	0	177,520	177,520
Net Transfers to/ (from) Retained Earnings on Asset Disposals	(3,000)	0	0	0
<b>Asset Revaluation Reserves at end of Year</b>	<b>2,767,656</b>	<b>2,449,047</b>	<b>2,586,021</b>	<b>2,945,176</b>
<b>Asset Revaluation Reserves Consist of:</b>				
Heritage	602	602	602	602
Distribution Systems	634,474	464,586	465,469	634,474
Library	334	1,041	1,041	334
Land, Building & Improvements	1,902,892	1,911,762	2,047,853	2,080,412
Roading Network	234,946	71,056	71,056	234,946
Deferred Tax on Revaluation	(5,592)	0	0	(5,592)
<b>Asset Revaluation Reserves at end of Year</b>	<b>2,767,656</b>	<b>2,449,047</b>	<b>2,586,021</b>	<b>2,945,176</b>
<b>EQUITY AT THE END OF THE YEAR</b>	<b>3,909,104</b>	<b>3,611,626</b>	<b>3,914,554</b>	<b>4,135,007</b>

# PROSPECTIVE STATEMENT OF CASH FLOWS

	2018/2019	2019/2020	2020/2021	2020/2021
	Actual	Budget	LTP Budget (Inflation Figure)	AP Budget
	\$000	\$000	\$000	\$000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>				
Receipts from Rates Revenue	166,421	176,250	205,515	187,191
Grants and Subsidies Received	64,853	30,405	34,065	32,123
Development and financial contributions received	26,646	26,067	28,345	17,657
Fees and charges Received	44,582	59,681	61,423	50,067
Interest Received	2,256	1,822	2,713	851
Dividends Received	404	398	425	375
Receipts from other revenue	0	0	137	0
<b>Total Operating Cash Provided</b>	<b>305,162</b>	<b>294,623</b>	<b>332,623</b>	<b>288,264</b>
Payments to Suppliers	(113,738)	(129,642)	(110,921)	(138,870)
Payments to Employees	(56,802)	(63,630)	(66,458)	(66,310)
Interest paid	(20,057)	(22,629)	(30,014)	(20,845)
Goods and Services taxation (net)	(6,294)	0	0	0
<b>Total Operating Cash Applied</b>	<b>(196,891)</b>	<b>(215,901)</b>	<b>(207,393)</b>	<b>(226,025)</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>108,271</b>	<b>78,722</b>	<b>125,230</b>	<b>62,239</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>				
Receipts from Sale of Property, Plant and Equipment	3,473	1,808	3,237	4,251
Receipts from Sale of Investments & CCO repayment of Borrowings	12,580	(7,813)	(17,245)	(11,046)
<b>Total Investing Cash Provided</b>	<b>16,053</b>	<b>(6,005)</b>	<b>(14,008)</b>	<b>(6,795)</b>
Movements of Investments in CCO's	(14,429)	0	0	0
Purchase of Property, Plant & Equipment	(197,281)	(267,707)	(245,571)	(300,342)
Purchase of Intangible assets	(4,564)	-	-	-
<b>Total Investing Cash Applied</b>	<b>(216,274)</b>	<b>(267,707)</b>	<b>(245,571)</b>	<b>(300,342)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(200,221)</b>	<b>(273,712)</b>	<b>(259,579)</b>	<b>(307,137)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>				
Proceeds from borrowings	148,247	223,450	170,301	283,300
Repayment of borrowings	(61,281)	(50,000)	(35,952)	(54,958)
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>86,966</b>	<b>173,450</b>	<b>134,349</b>	<b>228,342</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(4,984)</b>	<b>(21,540)</b>	<b>0</b>	<b>(16,556)</b>
Cash at the beginning of the year	21,540	21,540	0	16,556
<b>CASH AT END OF THE YEAR</b>	<b>16,556</b>	<b>0</b>	<b>0</b>	<b>0</b>



# WHOLE OF COUNCIL - FUNDING IMPACT STATEMENT

	2020 2019/2020 AP Budget \$000's	2021 2020/2021 LTP Budget \$000's	2021 2020/2021 AP Budget \$000's
<b>SOURCES OF OPERATING FUNDING</b>			
General Rates, Uniform Annual General Charges, Rates Penalties	117,254	136,814	123,841
Targeted Rates	61,417	70,564	65,969
Subsidies and grants for operating purposes	5,978	5,527	9,008
Interest and dividends from investments *	2,220	3,138	1,226
Fees and charges	56,995	58,079	45,911
Local authorities fuel tax, fines, infringement fees, and other receipts *	1,822	1,603	1,820
<b>Total Sources of Operating Funding (A)</b>	<b>245,686</b>	<b>275,725</b>	<b>247,775</b>
<b>APPLICATIONS OF OPERATING FUNDING</b>			
Payments to Staff & Suppliers	178,958	179,630	193,575
Finance Costs	22,629	30,015	20,847
Other Operating Funding applications	1,221	1,275	1,221
<b>Total Applications of Operating Funding (B)</b>	<b>202,808</b>	<b>210,920</b>	<b>215,643</b>
<b>Surplus/(Deficit) of Operating Funding (A-B)</b>	<b>42,878</b>	<b>64,805</b>	<b>32,132</b>
<b>SOURCES OF CAPITAL FUNDING</b>			
Subsidies and grants for capital expenditure	23,407	28,634	22,106
Development and financial contributions	26,067	28,345	17,658
Increase/(Decrease) in debt	76,807	86,508	81,799
Gross proceeds from the sale of assets	1,808	3,237	4,251
Lump sum contributions	1,374	2,071	3,342
Other dedicated capital funding	0	0	0
<b>Total Sources of Capital Funding (C)</b>	<b>129,463</b>	<b>148,796</b>	<b>129,156</b>
<b>APPLICATION OF CAPITAL FUNDING</b>			
- to meet additional demand	62,110	99,566	92,729
- to improve level of service	93,821	109,887	104,457
- to replace existing assets	32,576	36,118	47,455
Increase/(Decrease) in reserves	(16,166)	(31,971)	(83,132)
Increase/(Decrease) of investments	0	0	0
<b>Total Applications of Capital Funding (D)</b>	<b>172,341</b>	<b>213,601</b>	<b>161,288</b>
<b>Surplus/(Deficit) of Capital Funding (C-D)</b>	<b>(42,878)</b>	<b>(64,805)</b>	<b>(32,132)</b>
<b>Funding balance ((A-B)+(C-D))</b>	<b>0</b>	<b>0</b>	<b>0</b>

# RECONCILIATION OF FUNDING IMPACT STATEMENT AND PROSPECTIVE STATEMENT OF COMPREHENSIVE REVENUE AND EXPENSE

	2019/2020 AP Budget \$000's	2020/2021 LTP Budget \$000's	2020/2021 AP Budget \$000's
<b>Total Rates from Funding Impact Statement (Whole of Council)</b>	<b>178,671</b>	<b>207,378</b>	<b>189,810</b>
General Rates Requirement	117,253	130,988	123,841
Targeted Rates	38,347	43,159	41,485
Targeted Rates for Water Supply	23,070	24,399	24,485
Inflation amount	-	8,832	-
<b>Total Rates requirement per Prospective Statement of Comprehensive Revenue and Expense</b>	<b>178,671</b>	<b>207,378</b>	<b>189,810</b>
<b>Revenue from Funding Impact Statement (Whole of Council)</b>	<b>67,011</b>	<b>68,347</b>	<b>57,965</b>
Revenue funding capital expenditure	24,781	30,706	25,451
Vested Assets	50,494	35,924	32,635
Development Impact Fee revenue	26,067	28,345	17,658
Other Gains & Revaluation	765	2,405	792
Total Rates Requirement	178,671	207,378	189,810
<b>Total Revenue per Prospective Statement of Comprehensive Revenue and Expense (includes Asset Development revenue)</b>	<b>347,793</b>	<b>373,105</b>	<b>324,310</b>
<b>Expenditure from Funding Impact Statement (Whole of Council)</b>	<b>202,808</b>	<b>210,921</b>	<b>215,643</b>
Depreciation	59,863	71,406	62,282
<b>Total Expenditure per Prospective Statement of Comprehensive Revenue and Expense</b>	<b>262,671</b>	<b>282,326</b>	<b>277,922</b>
<b>Total Capital Expenditure from Funding Impact Statement (Whole of Council)</b>	<b>186,699</b>	<b>242,334</b>	<b>240,391</b>
Vested Assets	50,494	35,924	32,635
<b>Total Capital Expenditure</b>	<b>237,193</b>	<b>278,257</b>	<b>273,025</b>

\* Water by Meter is now included under Targeted Rates as opposed to Fees and charges.

## FINANCIAL PRUDENCE

### ANNUAL PLAN DISCLOSURE STATEMENT FOR THE YEAR ENDING 30 JUNE 2021

#### What is the purpose of this statement?

The financial prudence benchmarks are produced in accordance with the Local Government (Financial Reporting and Prudence) Regulations 2014. Their purpose is to disclose the Council's planned financial performance in relation to various benchmarks that are also presented by other councils. These benchmarks enable the assessment of whether the Council is prudently managing its revenues, expenses, assets, liabilities and general financial dealings. For the annual plan, these benchmarks relate to the financial strategy that was prepared as part of the LTP 2018-28. In the Annual Plan 2020/21 all benchmarks are set with the exception of the balanced budget benchmark.

The balanced budget benchmark is under 100% largely due to non-funded depreciation (mainly roading assets part-funded by NZTA), operational funding carried forward from 2019/20 and reduced revenue post-COVID.

Benchmark	Limit	Planned	Met
<b>Rates affordability benchmark</b>			
· income (\$ million)	182	165	Yes
· increases	11.0%	4.7%	Yes
<b>Debt affordability benchmarks</b>			
i) Net Interest Expense/Operating Revenue	20%	8%	Yes
ii) Net Interest Expense/Rates Revenue	25%	10%	Yes
iii) Net External Debt/Operating Revenue*	300%	238%	Yes
<b>Balanced budget</b>	100%	99%	No
<b>Essential services benchmark</b>	100%	344%	Yes
<b>Debt servicing benchmark</b>	15%	8%	Yes

\*The debt to revenue ratio limit has increased for 2020/21 from the 250% that was in the 2018-28 LTP financial strategy. The limit was raised by the LGFA (council's primary lender) with the agreement of Council in June 2020.

## AIRPORT - FUNDING IMPACT STATEMENT

	2020	2021	2021
	2019/2020	2020/2021	2020/2021
	AP Budget	LTP Budget	AP Budget
	\$000's	\$000's	\$000's
<i>Including Inflation Impact</i>			
<b>TAURANGA CITY COUNCIL: FUNDING IMPACT STATEMENT - AIRPORT</b>			
<b>SOURCES OF OPERATING FUNDING</b>			
General Rates, Uniform Annual General Charges, Rates Penalties	0	0	0
Targeted Rates	0	0	0
Subsidies and grants for operating purposes	25	19	25
Fees and charges	8,796	8,276	5,800
Internal charges and overheads recovered	234	182	68
Local authorities fuel tax, fines, infringement fees, and other receipts	0	0	0
<b>Total Sources of Operating Funding (A)</b>	<b>9,055</b>	<b>8,477</b>	<b>5,893</b>
<b>APPLICATIONS OF OPERATING FUNDING</b>			
Payments to Staff & Suppliers	3,384	2,416	3,652
Finance Costs	601	673	369
Internal Charges and Overheads applied	618	744	709
Other Operating Funding applications	0	0	0
<b>Total Applications of Operating Funding (B)</b>	<b>4,603</b>	<b>3,832</b>	<b>4,730</b>
<b>Surplus/(Deficit) of Operating Funding (A-B)</b>	<b>4,452</b>	<b>4,645</b>	<b>1,163</b>
<b>SOURCES OF CAPITAL FUNDING</b>			
Subsidies and grants for capital expenditure	0	0	0
Development and financial contributions	0	0	0
Increase/(Decrease) in debt	(1,358)	(1,999)	(1,842)
Gross proceeds from the sale of assets	0	0	0
Lump sum contributions	0	0	0
Other dedicated capital funding	0	0	0
<b>Total Sources of Capital Funding (C)</b>	<b>(1,358)</b>	<b>(1,999)</b>	<b>(1,842)</b>
<b>APPLICATION OF CAPITAL FUNDING</b>			
- to meet additional demand	0	0	0
- to improve level of service	542	195	258
- to replace existing assets	577	3,871	3,935
Increase/(Decrease) in reserves	1,975	(1,420)	(4,871)
Increase/(Decrease) of investments	0	0	0
<b>Total Applications of Capital Funding (D)</b>	<b>3,094</b>	<b>2,646</b>	<b>(679)</b>
<b>Surplus/(Deficit) of Capital Funding (C-D)</b>	<b>(4,452)</b>	<b>(4,645)</b>	<b>(1,163)</b>
<b>Funding balance ((A-B)+(C-D))</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>

## ANIMAL SERVICES - FUNDING IMPACT STATEMENT

	2020	2021	2021
	2019/2020	2020/2021	2020/2021
<i>Including Inflation Impact</i>	AP Budget	LTP Budget	AP Budget
<b>TAURANGA CITY COUNCIL: FUNDING IMPACT STATEMENT - ANIMAL SERVICES</b>	\$000's	\$000's	\$000's
<b>SOURCES OF OPERATING FUNDING</b>			
General Rates, Uniform Annual General Charges, Rates Penalties	296	295	283
Targeted Rates	0	0	0
Subsidies and grants for operating purposes	(26)	0	0
Fees and charges	1,390	1,603	1,199
Internal charges and overheads recovered	(6)	10	(9)
Local authorities fuel tax, fines, infringement fees, and other receipts	86	91	87
<b>Total Sources of Operating Funding (A)</b>	<b>1,740</b>	<b>1,999</b>	<b>1,560</b>
<b>APPLICATIONS OF OPERATING FUNDING</b>			
Payments to Staff & Suppliers	1,088	1,198	1,036
Finance Costs	80	50	12
Internal Charges and Overheads applied	586	706	663
Other Operating Funding applications	0	0	0
<b>Total Applications of Operating Funding (B)</b>	<b>1,754</b>	<b>1,954</b>	<b>1,711</b>
<b>Surplus/(Deficit) of Operating Funding (A-B)</b>	<b>(14)</b>	<b>45</b>	<b>(151)</b>
<b>SOURCES OF CAPITAL FUNDING</b>			
Subsidies and grants for capital expenditure	0	0	0
Development and financial contributions	0	0	0
Increase/(Decrease) in debt	971	5	0
Gross proceeds from the sale of assets	0	0	0
Lump sum contributions	0	0	0
Other dedicated capital funding	0	0	0
<b>Total Sources of Capital Funding (C)</b>	<b>971</b>	<b>5</b>	<b>0</b>
<b>APPLICATION OF CAPITAL FUNDING</b>			
- to meet additional demand	0	0	0
- to improve level of service	1,648	5	0
- to replace existing assets	13	0	0
Increase/(Decrease) in reserves	(704)	45	(151)
Increase/(Decrease) of investments	0	0	0
<b>Total Applications of Capital Funding (D)</b>	<b>957</b>	<b>51</b>	<b>(151)</b>
<b>Surplus/(Deficit) of Capital Funding (C-D)</b>	<b>14</b>	<b>(45)</b>	<b>151</b>
<b>Funding balance ((A-B)+(C-D))</b>	<b>(0)</b>	<b>(0)</b>	<b>0</b>

# ARTS AND HERITAGE - FUNDING IMPACT STATEMENT

	2020	2021	2021
	2019/2020	2020/2021	2020/2021
	AP Budget	LTP Budget	AP Budget
	\$000's	\$000's	\$000's
<i>Including Inflation Impact</i>			
<b>TAURANGA CITY COUNCIL: FUNDING IMPACT STATEMENT - ARTS and HERITAGE</b>			
<b>SOURCES OF OPERATING FUNDING</b>			
General Rates, Uniform Annual General Charges, Rates Penalties	2,702	2,643	2,576
Targeted Rates	0	0	0
Subsidies and grants for operating purposes	96	87	96
Fees and charges	0	0	0
Internal charges and overheads recovered	0	0	0
Local authorities fuel tax, fines, infringement fees, and other receipts	0	0	0
<b>Total Sources of Operating Funding (A)</b>	<b>2,798</b>	<b>2,729</b>	<b>2,672</b>
<b>APPLICATIONS OF OPERATING FUNDING</b>			
Payments to Staff & Suppliers	2,609	2,489	2,569
Finance Costs	2	2	1
Internal Charges and Overheads applied	177	228	196
Other Operating Funding applications	0	0	0
<b>Total Applications of Operating Funding (B)</b>	<b>2,788</b>	<b>2,719</b>	<b>2,766</b>
<b>Surplus/(Deficit) of Operating Funding (A-B)</b>	<b>10</b>	<b>10</b>	<b>(94)</b>
<b>SOURCES OF CAPITAL FUNDING</b>			
Subsidies and grants for capital expenditure	0	0	0
Development and financial contributions	0	0	0
Increase/(Decrease) in debt	0	0	0
Gross proceeds from the sale of assets	0	0	0
Lump sum contributions	0	0	0
Other dedicated capital funding	0	0	0
<b>Total Sources of Capital Funding (C)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>APPLICATION OF CAPITAL FUNDING</b>			
- to meet additional demand	0	0	0
- to improve level of service	0	0	0
- to replace existing assets	0	0	0
Increase/(Decrease) in reserves	10	10	(94)
Increase/(Decrease) of investments	0	0	0
<b>Total Applications of Capital Funding (D)</b>	<b>10</b>	<b>10</b>	<b>(94)</b>
<b>Surplus/(Deficit) of Capital Funding (C-D)</b>	<b>(10)</b>	<b>(10)</b>	<b>94</b>
<b>Funding balance ((A-B)+(C-D))</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>

## BAYCOURT - FUNDING IMPACT STATEMENT

	2020	2021	2021
	2019/2020	2020/2021	2020/2021
	AP Budget	LTP Budget	AP Budget
	\$000's	\$000's	\$000's
<i>Including Inflation Impact</i>			
<b>TAURANGA CITY COUNCIL: FUNDING IMPACT STATEMENT - BAYCOURT</b>			
<b>SOURCES OF OPERATING FUNDING</b>			
General Rates, Uniform Annual General Charges, Rates Penalties	1,639	1,757	1,867
Targeted Rates	0	0	0
Subsidies and grants for operating purposes	0	0	0
Fees and charges	690	741	673
Internal charges and overheads recovered	0	0	0
Local authorities fuel tax, fines, infringement fees, and other receipts	0	0	0
<b>Total Sources of Operating Funding (A)</b>	<b>2,329</b>	<b>2,497</b>	<b>2,540</b>
<b>APPLICATIONS OF OPERATING FUNDING</b>			
Payments to Staff & Suppliers	1,533	1,612	1,525
Finance Costs	51	63	36
Internal Charges and Overheads applied	428	535	487
Other Operating Funding applications	0	0	0
<b>Total Applications of Operating Funding (B)</b>	<b>2,012</b>	<b>2,209</b>	<b>2,048</b>
<b>Surplus/(Deficit) of Operating Funding (A-B)</b>	<b>317</b>	<b>288</b>	<b>492</b>
<b>SOURCES OF CAPITAL FUNDING</b>			
Subsidies and grants for capital expenditure	0	0	0
Development and financial contributions	0	0	0
Increase/(Decrease) in debt	43	43	40
Gross proceeds from the sale of assets	0	0	0
Lump sum contributions	0	0	0
Other dedicated capital funding	0	0	0
<b>Total Sources of Capital Funding (C)</b>	<b>43</b>	<b>43</b>	<b>40</b>
<b>APPLICATION OF CAPITAL FUNDING</b>			
- to meet additional demand	0	0	0
- to improve level of service	14	15	14
- to replace existing assets	154	147	136
Increase/(Decrease) in reserves	192	169	382
Increase/(Decrease) of investments	0	0	0
<b>Total Applications of Capital Funding (D)</b>	<b>360</b>	<b>331</b>	<b>532</b>
<b>Surplus/(Deficit) of Capital Funding (C-D)</b>	<b>(317)</b>	<b>(288)</b>	<b>(492)</b>
<b>Funding balance ((A-B)+(C-D))</b>	<b>0</b>	<b>0</b>	<b>0</b>

## BEACHSIDE - FUNDING IMPACT STATEMENT

	2020	2021	2021
	2019/2020	2020/2021	2020/2021
	AP Budget	LTP Budget	AP Budget
	\$000's	\$000's	\$000's
<i>Including Inflation Impact</i>			
<b>TAURANGA CITY COUNCIL: FUNDING IMPACT STATEMENT - BEACHSIDE</b>			
<b>SOURCES OF OPERATING FUNDING</b>			
General Rates, Uniform Annual General Charges, Rates Penalties	0	0	0
Targeted Rates	0	0	0
Subsidies and grants for operating purposes	0	0	0
Fees and charges	1,901	2,038	1,678
Internal charges and overheads recovered	5	4	1
Local authorities fuel tax, fines, infringement fees, and other receipts	0	0	0
<b>Total Sources of Operating Funding (A)</b>	<b>1,906</b>	<b>2,042</b>	<b>1,679</b>
<b>APPLICATIONS OF OPERATING FUNDING</b>			
Payments to Staff & Suppliers	913	976	1,087
Finance Costs	175	193	122
Internal Charges and Overheads applied	241	299	275
Other Operating Funding applications	0	0	0
<b>Total Applications of Operating Funding (B)</b>	<b>1,329</b>	<b>1,468</b>	<b>1,484</b>
<b>Surplus/(Deficit) of Operating Funding (A-B)</b>	<b>577</b>	<b>574</b>	<b>195</b>
<b>SOURCES OF CAPITAL FUNDING</b>			
Subsidies and grants for capital expenditure	0	0	0
Development and financial contributions	0	0	0
Increase/(Decrease) in debt	599	(201)	466
Gross proceeds from the sale of assets	0	0	0
Lump sum contributions	0	0	0
Other dedicated capital funding	0	0	0
<b>Total Sources of Capital Funding (C)</b>	<b>599</b>	<b>(201)</b>	<b>466</b>
<b>APPLICATION OF CAPITAL FUNDING</b>			
- to meet additional demand	0	0	0
- to improve level of service	768	0	650
- to replace existing assets	335	73	155
Increase/(Decrease) in reserves	72	301	(144)
Increase/(Decrease) of investments	0	0	0
<b>Total Applications of Capital Funding (D)</b>	<b>1,176</b>	<b>373</b>	<b>661</b>
<b>Surplus/(Deficit) of Capital Funding (C-D)</b>	<b>(577)</b>	<b>(575)</b>	<b>(195)</b>
<b>Funding balance ((A-B)+(C-D))</b>	<b>0</b>	<b>(0)</b>	<b>0</b>



## BUILDING SERVICES - FUNDING IMPACT STATEMENT

	2020	2021	2021
	2019/2020	2020/2021	2020/2021
<i>Including Inflation Impact</i>	AP Budget	LTP Budget	AP Budget
<b>TAURANGA CITY COUNCIL: FUNDING IMPACT STATEMENT - BUILDING SERVICES</b>	\$000's	\$000's	\$000's
<b>SOURCES OF OPERATING FUNDING</b>			
General Rates, Uniform Annual General Charges, Rates Penalties	5	5	1,160
Targeted Rates	0	0	0
Subsidies and grants for operating purposes	0	0	0
Fees and charges	11,765	12,931	9,438
Internal charges and overheads recovered	(16)	19	(13)
Local authorities fuel tax, fines, infringement fees, and other receipts	0	0	0
<b>Total Sources of Operating Funding (A)</b>	<b>11,754</b>	<b>12,955</b>	<b>10,585</b>
<b>APPLICATIONS OF OPERATING FUNDING</b>			
Payments to Staff & Suppliers	7,693	8,154	8,412
Finance Costs	153	138	108
Internal Charges and Overheads applied	3,258	4,174	4,099
Other Operating Funding applications	0	0	0
<b>Total Applications of Operating Funding (B)</b>	<b>11,104</b>	<b>12,466</b>	<b>12,619</b>
<b>Surplus/(Deficit) of Operating Funding (A-B)</b>	<b>650</b>	<b>489</b>	<b>(2,034)</b>
<b>SOURCES OF CAPITAL FUNDING</b>			
Subsidies and grants for capital expenditure	0	0	0
Development and financial contributions	0	0	0
Increase/(Decrease) in debt	110	16	0
Gross proceeds from the sale of assets	0	0	0
Lump sum contributions	0	0	0
Other dedicated capital funding	0	0	0
<b>Total Sources of Capital Funding (C)</b>	<b>110</b>	<b>16</b>	<b>0</b>
<b>APPLICATION OF CAPITAL FUNDING</b>			
- to meet additional demand	0	0	0
- to improve level of service	110	16	0
- to replace existing assets	0	0	0
Increase/(Decrease) in reserves	650	489	(2,034)
Increase/(Decrease) of investments	0	0	0
<b>Total Applications of Capital Funding (D)</b>	<b>760</b>	<b>505</b>	<b>(2,034)</b>
<b>Surplus/(Deficit) of Capital Funding (C-D)</b>	<b>(650)</b>	<b>(489)</b>	<b>2,034</b>
<b>Funding balance ((A-B)+(C-D))</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>

## CEMETERIES - FUNDING IMPACT STATEMENT

	2020	2021	2021
	2019/2020	2020/2021	2020/2021
	AP Budget	LTP Budget	AP Budget
	\$000's	\$000's	\$000's
<i>Including Inflation Impact</i>			
<b>TAURANGA CITY COUNCIL: FUNDING IMPACT STATEMENT - CEMETERIES</b>			
<b>SOURCES OF OPERATING FUNDING</b>			
General Rates, Uniform Annual General Charges, Rates Penalties	0	0	0
Targeted Rates	0	0	0
Subsidies and grants for operating purposes	0	0	0
Fees and charges	995	1,074	1,041
Internal charges and overheads recovered	11	11	2
Local authorities fuel tax, fines, infringement fees, and other receipts	0	0	0
<b>Total Sources of Operating Funding (A)</b>	<b>1,006</b>	<b>1,085</b>	<b>1,043</b>
<b>APPLICATIONS OF OPERATING FUNDING</b>			
Payments to Staff & Suppliers	553	562	639
Finance Costs	115	92	153
Internal Charges and Overheads applied	190	236	215
Other Operating Funding applications	0	0	0
<b>Total Applications of Operating Funding (B)</b>	<b>858</b>	<b>890</b>	<b>1,007</b>
<b>Surplus/(Deficit) of Operating Funding (A-B)</b>	<b>148</b>	<b>195</b>	<b>36</b>
<b>SOURCES OF CAPITAL FUNDING</b>			
Subsidies and grants for capital expenditure	0	0	0
Development and financial contributions	0	0	0
Increase/(Decrease) in debt	134	6	86
Gross proceeds from the sale of assets	0	0	0
Lump sum contributions	0	0	0
Other dedicated capital funding	0	0	0
<b>Total Sources of Capital Funding (C)</b>	<b>134</b>	<b>6</b>	<b>86</b>
<b>APPLICATION OF CAPITAL FUNDING</b>			
- to meet additional demand	0	0	0
- to improve level of service	132	3	82
- to replace existing assets	410	42	39
Increase/(Decrease) in reserves	(259)	157	2
Increase/(Decrease) of investments	0	0	0
<b>Total Applications of Capital Funding (D)</b>	<b>282</b>	<b>201</b>	<b>122</b>
<b>Surplus/(Deficit) of Capital Funding (C-D)</b>	<b>(148)</b>	<b>(195)</b>	<b>(36)</b>
<b>Funding balance ((A-B)+(C-D))</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>

## CITY & INFRASTRUCTURE PLANNING - FUNDING IMPACT STATEMENT

	2020	2021	2021
	2019/2020	2020/2021	2020/2021
<i>Including Inflation Impact</i>	AP Budget	LTP Budget	AP Budget
<b>TAURANGA CITY COUNCIL: FUNDING IMPACT STATEMENT - CITY &amp; INFRASTRUCTURE PLANNING</b>	\$000's	\$000's	\$000's
<b>SOURCES OF OPERATING FUNDING</b>			
General Rates, Uniform Annual General Charges, Rates Penalties	4,625	6,832	5,933
Targeted Rates	0	0	0
Subsidies and grants for operating purposes	0	0	1,675
Fees and charges	637	104	562
Internal charges and overheads recovered	0	0	0
Local authorities fuel tax, fines, infringement fees, and other receipts	0	0	0
<b>Total Sources of Operating Funding (A)</b>	<b>5,262</b>	<b>6,936</b>	<b>8,170</b>
<b>APPLICATIONS OF OPERATING FUNDING</b>			
Payments to Staff & Suppliers	6,027	4,941	7,468
Finance Costs	124	160	117
Internal Charges and Overheads applied	1,510	1,940	1,668
Other Operating Funding applications	0	0	0
<b>Total Applications of Operating Funding (B)</b>	<b>7,661</b>	<b>7,041</b>	<b>9,253</b>
<b>Surplus/(Deficit) of Operating Funding (A-B)</b>	<b>(2,399)</b>	<b>(104)</b>	<b>(1,083)</b>
<b>SOURCES OF CAPITAL FUNDING</b>			
Subsidies and grants for capital expenditure	0	0	0
Development and financial contributions	0	0	0
Increase/(Decrease) in debt	887	104	1,587
Gross proceeds from the sale of assets	0	0	0
Lump sum contributions	0	0	0
Other dedicated capital funding	0	0	0
<b>Total Sources of Capital Funding (C)</b>	<b>887</b>	<b>104</b>	<b>1,587</b>
<b>APPLICATION OF CAPITAL FUNDING</b>			
- to meet additional demand	0	0	0
- to improve level of service	0	0	0
- to replace existing assets	0	0	0
Increase/(Decrease) in reserves	(1,512)	0	504
Increase/(Decrease) of investments	0	0	0
<b>Total Applications of Capital Funding (D)</b>	<b>(1,512)</b>	<b>0</b>	<b>504</b>
<b>Surplus/(Deficit) of Capital Funding (C-D)</b>	<b>2,399</b>	<b>104</b>	<b>1,083</b>
<b>Funding balance ((A-B)+(C-D))</b>	<b>0</b>	<b>0</b>	<b>0</b>

## CITY CENTRE - FUNDING IMPACT STATEMENT

	2020	2021	2021
	2019/2020	2020/2021	2020/2021
	AP Budget	LTP Budget	AP Budget
<i>Including Inflation Impact</i>			
<b>TAURANGA CITY COUNCIL: FUNDING IMPACT STATEMENT - CITY CENTRE</b>	<b>\$000's</b>	<b>\$000's</b>	<b>\$000's</b>
<b>SOURCES OF OPERATING FUNDING</b>			
General Rates, Uniform Annual General Charges, Rates Penalties	669	2,555	529
Targeted Rates	0	0	0
Subsidies and grants for operating purposes	0	0	0
Fees and charges	0	0	0
Internal charges and overheads recovered	0	0	0
Local authorities fuel tax, fines, infringement fees, and other receipts	0	0	0
<b>Total Sources of Operating Funding (A)</b>	<b>669</b>	<b>2,555</b>	<b>529</b>
<b>APPLICATIONS OF OPERATING FUNDING</b>			
Payments to Staff & Suppliers	(1)	808	(1)
Finance Costs	554	929	420
Internal Charges and Overheads applied	0	501	0
Other Operating Funding applications	0	0	0
<b>Total Applications of Operating Funding (B)</b>	<b>553</b>	<b>2,238</b>	<b>419</b>
<b>Surplus/(Deficit) of Operating Funding (A-B)</b>	<b>116</b>	<b>316</b>	<b>110</b>
<b>SOURCES OF CAPITAL FUNDING</b>			
Subsidies and grants for capital expenditure	0	0	0
Development and financial contributions	0	0	0
Increase/(Decrease) in debt	2,394	3,952	0
Gross proceeds from the sale of assets	0	0	0
Lump sum contributions	0	0	0
Other dedicated capital funding	0	0	0
<b>Total Sources of Capital Funding (C)</b>	<b>2,394</b>	<b>3,952</b>	<b>0</b>
<b>APPLICATION OF CAPITAL FUNDING</b>			
- to meet additional demand	0	0	0
- to improve level of service	2,394	3,952	0
- to replace existing assets	0	0	0
Increase/(Decrease) in reserves	116	317	110
Increase/(Decrease) of investments	0	0	0
<b>Total Applications of Capital Funding (D)</b>	<b>2,510</b>	<b>4,268</b>	<b>110</b>
<b>Surplus/(Deficit) of Capital Funding (C-D)</b>	<b>(116)</b>	<b>(317)</b>	<b>(110)</b>
<b>Funding balance ((A-B)+(C-D))</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>

## CITY EVENTS - FUNDING IMPACT STATEMENT

	2020	2021	2021
	2019/2020	2020/2021	2020/2021
<i>Including Inflation Impact</i>	AP Budget	LTP Budget	AP Budget
<b>TAURANGA CITY COUNCIL: FUNDING IMPACT STATEMENT - CITY EVENTS</b>	\$000's	\$000's	\$000's
<b>SOURCES OF OPERATING FUNDING</b>			
General Rates, Uniform Annual General Charges, Rates Penalties	2,835	3,315	2,782
Targeted Rates	0	0	0
Subsidies and grants for operating purposes	0	0	0
Fees and charges	0	0	0
Internal charges and overheads recovered	0	0	0
Local authorities fuel tax, fines, infringement fees, and other receipts	0	0	0
<b>Total Sources of Operating Funding (A)</b>	<b>2,835</b>	<b>3,315</b>	<b>2,782</b>
<b>APPLICATIONS OF OPERATING FUNDING</b>			
Payments to Staff & Suppliers	2,286	2,620	2,169
Finance Costs	(1)	(4)	2
Internal Charges and Overheads applied	547	696	607
Other Operating Funding applications	0	0	0
<b>Total Applications of Operating Funding (B)</b>	<b>2,832</b>	<b>3,311</b>	<b>2,778</b>
<b>Surplus/(Deficit) of Operating Funding (A-B)</b>	<b>3</b>	<b>4</b>	<b>4</b>
<b>SOURCES OF CAPITAL FUNDING</b>			
Subsidies and grants for capital expenditure	0	0	0
Development and financial contributions	0	0	0
Increase/(Decrease) in debt	25	0	0
Gross proceeds from the sale of assets	0	0	0
Lump sum contributions	0	0	0
Other dedicated capital funding	0	0	0
<b>Total Sources of Capital Funding (C)</b>	<b>25</b>	<b>0</b>	<b>0</b>
<b>APPLICATION OF CAPITAL FUNDING</b>			
- to meet additional demand	0	0	0
- to improve level of service	25	0	0
- to replace existing assets	0	0	0
Increase/(Decrease) in reserves	3	4	4
Increase/(Decrease) of investments	0	0	0
<b>Total Applications of Capital Funding (D)</b>	<b>28</b>	<b>4</b>	<b>4</b>
<b>Surplus/(Deficit) of Capital Funding (C-D)</b>	<b>(3)</b>	<b>(4)</b>	<b>(4)</b>
<b>Funding balance ((A-B)+(C-D))</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>

# COMMUNITY DEVELOPMENT - FUNDING IMPACT STATEMENT

	2020	2021	2021
	2019/2020	2020/2021	2020/2021
	AP Budget	LTP Budget	AP Budget
	\$000's	\$000's	\$000's
<i>Including Inflation Impact</i>			
<b>TAURANGA CITY COUNCIL: FUNDING IMPACT STATEMENT - COMMUNITY DEVELOPMENT</b>			
<b>SOURCES OF OPERATING FUNDING</b>			
General Rates, Uniform Annual General Charges, Rates Penalties	3,656	4,785	3,988
Targeted Rates	0	0	0
Subsidies and grants for operating purposes	110	0	60
Fees and charges	939	1,190	704
Internal charges and overheads recovered	(96)	(68)	(29)
Local authorities fuel tax, fines, infringement fees, and other receipts	0	0	0
<b>Total Sources of Operating Funding (A)</b>	<b>4,609</b>	<b>5,907</b>	<b>4,723</b>
<b>APPLICATIONS OF OPERATING FUNDING</b>			
Payments to Staff & Suppliers	3,537	4,336	3,395
Finance Costs	217	222	127
Internal Charges and Overheads applied	787	1,027	878
Other Operating Funding applications	0	0	0
<b>Total Applications of Operating Funding (B)</b>	<b>4,541</b>	<b>5,585</b>	<b>4,400</b>
<b>Surplus/(Deficit) of Operating Funding (A-B)</b>	<b>68</b>	<b>322</b>	<b>323</b>
<b>SOURCES OF CAPITAL FUNDING</b>			
Subsidies and grants for capital expenditure	0	0	0
Development and financial contributions	0	0	0
Increase/(Decrease) in debt	630	575	494
Gross proceeds from the sale of assets	0	0	0
Lump sum contributions	1	(1)	(1)
Other dedicated capital funding	0	0	0
<b>Total Sources of Capital Funding (C)</b>	<b>631</b>	<b>574</b>	<b>493</b>
<b>APPLICATION OF CAPITAL FUNDING</b>			
- to meet additional demand	0	0	0
- to improve level of service	1,095	936	713
- to replace existing assets	554	536	656
Increase/(Decrease) in reserves	(950)	(577)	(553)
Increase/(Decrease) of investments	0	0	0
<b>Total Applications of Capital Funding (D)</b>	<b>699</b>	<b>896</b>	<b>816</b>
<b>Surplus/(Deficit) of Capital Funding (C-D)</b>	<b>(68)</b>	<b>(322)</b>	<b>(323)</b>
<b>Funding balance ((A-B)+(C-D))</b>	<b>(0)</b>	<b>(0)</b>	<b>0</b>

## ECONOMIC DEVELOPMENT - FUNDING IMPACT STATEMENT

	2020	2021	2021
	2019/2020	2020/2021	2020/2021
	AP Budget	LTP Budget	AP Budget
	\$000's	\$000's	\$000's
<i>Including Inflation Impact</i>			
<b>TAURANGA CITY COUNCIL: FUNDING IMPACT STATEMENT - ECONOMIC DEVELOPMENT</b>			
<b>SOURCES OF OPERATING FUNDING</b>			
General Rates, Uniform Annual General Charges, Rates Penalties	0	0	0
Targeted Rates	4,479	5,327	4,582
Subsidies and grants for operating purposes	0	0	0
Fees and charges	0	0	0
Internal charges and overheads recovered	0	0	0
Local authorities fuel tax, fines, infringement fees, and other receipts	0	0	0
<b>Total Sources of Operating Funding (A)</b>	<b>4,479</b>	<b>5,327</b>	<b>4,582</b>
<b>APPLICATIONS OF OPERATING FUNDING</b>			
Payments to Staff & Suppliers	4,323	5,153	4,435
Finance Costs	5	5	4
Internal Charges and Overheads applied	149	166	141
Other Operating Funding applications	0	0	0
<b>Total Applications of Operating Funding (B)</b>	<b>4,477</b>	<b>5,325</b>	<b>4,580</b>
<b>Surplus/(Deficit) of Operating Funding (A-B)</b>	<b>2</b>	<b>2</b>	<b>2</b>
<b>SOURCES OF CAPITAL FUNDING</b>			
Subsidies and grants for capital expenditure	0	0	0
Development and financial contributions	0	0	0
Increase/(Decrease) in debt	0	(2)	0
Gross proceeds from the sale of assets	0	0	0
Lump sum contributions	0	0	0
Other dedicated capital funding	0	0	0
<b>Total Sources of Capital Funding (C)</b>	<b>0</b>	<b>(2)</b>	<b>0</b>
<b>APPLICATION OF CAPITAL FUNDING</b>			
- to meet additional demand	0	0	0
- to improve level of service	0	0	0
- to replace existing assets	0	0	0
Increase/(Decrease) in reserves	2	0	2
Increase/(Decrease) of investments	0	0	0
<b>Total Applications of Capital Funding (D)</b>	<b>2</b>	<b>0</b>	<b>2</b>
<b>Surplus/(Deficit) of Capital Funding (C-D)</b>	<b>(2)</b>	<b>(2)</b>	<b>(2)</b>
<b>Funding balance ((A-B)+(C-D))</b>	<b>0</b>	<b>(0)</b>	<b>0</b>

## ELDER HOUSING - FUNDING IMPACT STATEMENT

	2020	2021	2021
	2019/2020	2020/2021	2020/2021
	AP Budget	LTP Budget	AP Budget
	\$000's	\$000's	\$000's
<i>Including Inflation Impact</i>			
<b>TAURANGA CITY COUNCIL: FUNDING IMPACT STATEMENT - ELDER HOUSING</b>			
<b>SOURCES OF OPERATING FUNDING</b>			
General Rates, Uniform Annual General Charges, Rates Penalties	0	0	0
Targeted Rates	0	0	0
Subsidies and grants for operating purposes	0	0	0
Fees and charges	1,738	0	1,769
Internal charges and overheads recovered	(68)	0	0
Local authorities fuel tax, fines, infringement fees, and other receipts	0	0	0
<b>Total Sources of Operating Funding (A)</b>	<b>1,670</b>	<b>0</b>	<b>1,769</b>
<b>APPLICATIONS OF OPERATING FUNDING</b>			
Payments to Staff & Suppliers	1,096	0	896
Finance Costs	11	0	0
Internal Charges and Overheads applied	263	0	0
Other Operating Funding applications	0	0	0
<b>Total Applications of Operating Funding (B)</b>	<b>1,370</b>	<b>0</b>	<b>896</b>
<b>Surplus/(Deficit) of Operating Funding (A-B)</b>	<b>300</b>	<b>0</b>	<b>873</b>
<b>SOURCES OF CAPITAL FUNDING</b>			
Subsidies and grants for capital expenditure	0	0	0
Development and financial contributions	0	0	0
Increase/(Decrease) in debt	306	0	780
Gross proceeds from the sale of assets	0	0	0
Lump sum contributions	0	0	0
Other dedicated capital funding	0	0	0
<b>Total Sources of Capital Funding (C)</b>	<b>306</b>	<b>0</b>	<b>780</b>
<b>APPLICATION OF CAPITAL FUNDING</b>			
- to meet additional demand	0	0	0
- to improve level of service	306	0	780
- to replace existing assets	300	0	1,360
Increase/(Decrease) in reserves	0	0	(487)
Increase/(Decrease) of investments	0	0	0
<b>Total Applications of Capital Funding (D)</b>	<b>606</b>	<b>0</b>	<b>1,653</b>
<b>Surplus/(Deficit) of Capital Funding (C-D)</b>	<b>(300)</b>	<b>0</b>	<b>(873)</b>
<b>Funding balance ((A-B)+(C-D))</b>	<b>0</b>	<b>0</b>	<b>(0)</b>



# EMERGENCY MANAGEMENT - FUNDING IMPACT STATEMENT

	2020	2021	2021
	2019/2020	2020/2021	2020/2021
	AP Budget	LTP Budget	AP Budget
	\$000's	\$000's	\$000's
<i>Including Inflation Impact</i>			
<b>TAURANGA CITY COUNCIL: FUNDING IMPACT STATEMENT - EMERGENCY MANAGEMENT</b>			
<b>SOURCES OF OPERATING FUNDING</b>			
General Rates, Uniform Annual General Charges, Rates Penalties	1,838	3,364	1,417
Targeted Rates	75	78	135
Subsidies and grants for operating purposes	0	0	0
Fees and charges	0	0	35
Internal charges and overheads recovered	0	0	0
Local authorities fuel tax, fines, infringement fees, and other receipts	0	0	0
<b>Total Sources of Operating Funding (A)</b>	<b>1,913</b>	<b>3,443</b>	<b>1,587</b>
<b>APPLICATIONS OF OPERATING FUNDING</b>			
Payments to Staff & Suppliers	1,203	2,129	960
Finance Costs	290	691	169
Internal Charges and Overheads applied	396	517	434
Other Operating Funding applications	0	0	0
<b>Total Applications of Operating Funding (B)</b>	<b>1,889</b>	<b>3,337</b>	<b>1,563</b>
<b>Surplus/(Deficit) of Operating Funding (A-B)</b>	<b>24</b>	<b>105</b>	<b>24</b>
<b>SOURCES OF CAPITAL FUNDING</b>			
Subsidies and grants for capital expenditure	0	0	0
Development and financial contributions	0	0	0
Increase/(Decrease) in debt	2,080	428	850
Gross proceeds from the sale of assets	0	0	0
Lump sum contributions	0	0	0
Other dedicated capital funding	0	0	0
<b>Total Sources of Capital Funding (C)</b>	<b>2,080</b>	<b>428</b>	<b>850</b>
<b>APPLICATION OF CAPITAL FUNDING</b>			
- to meet additional demand	0	0	0
- to improve level of service	2,080	428	850
- to replace existing assets	0	0	0
Increase/(Decrease) in reserves	24	105	24
Increase/(Decrease) of investments	0	0	0
<b>Total Applications of Capital Funding (D)</b>	<b>2,104</b>	<b>533</b>	<b>874</b>
<b>Surplus/(Deficit) of Capital Funding (C-D)</b>	<b>(24)</b>	<b>(105)</b>	<b>(24)</b>
<b>Funding balance ((A-B)+(C-D))</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>

# ENVIRONMENTAL PLANNING - FUNDING IMPACT STATEMENT

	2020	2021	2021
	2019/2020	2020/2021	2020/2021
	AP Budget	LTP Budget	AP Budget
	\$000's	\$000's	\$000's
<i>Including Inflation Impact</i>			
<b>TAURANGA CITY COUNCIL: FUNDING IMPACT STATEMENT - ENVIRONMENTAL PLANNING</b>			
<b>SOURCES OF OPERATING FUNDING</b>			
General Rates, Uniform Annual General Charges, Rates Penalties	1,325	1,515	2,142
Targeted Rates	0	0	0
Subsidies and grants for operating purposes	0	0	0
Fees and charges	2,101	2,500	2,420
Internal charges and overheads recovered	0	0	0
Local authorities fuel tax, fines, infringement fees, and other receipts	0	0	2
<b>Total Sources of Operating Funding (A)</b>	<b>3,426</b>	<b>4,015</b>	<b>4,564</b>
<b>APPLICATIONS OF OPERATING FUNDING</b>			
Payments to Staff & Suppliers	2,245	2,474	2,984
Finance Costs	2	2	1
Internal Charges and Overheads applied	1,166	1,536	1,567
Other Operating Funding applications	0	0	0
<b>Total Applications of Operating Funding (B)</b>	<b>3,413</b>	<b>4,013</b>	<b>4,552</b>
<b>Surplus/(Deficit) of Operating Funding (A-B)</b>	<b>13</b>	<b>2</b>	<b>12</b>
<b>SOURCES OF CAPITAL FUNDING</b>			
Subsidies and grants for capital expenditure	0	0	0
Development and financial contributions	0	0	0
Increase/(Decrease) in debt	0	0	0
Gross proceeds from the sale of assets	0	0	0
Lump sum contributions	0	0	0
Other dedicated capital funding	0	0	0
<b>Total Sources of Capital Funding (C)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>APPLICATION OF CAPITAL FUNDING</b>			
- to meet additional demand	0	0	0
- to improve level of service	0	0	0
- to replace existing assets	0	0	0
Increase/(Decrease) in reserves	13	2	12
Increase/(Decrease) of investments	0	0	0
<b>Total Applications of Capital Funding (D)</b>	<b>13</b>	<b>2</b>	<b>12</b>
<b>Surplus/(Deficit) of Capital Funding (C-D)</b>	<b>(13)</b>	<b>(2)</b>	<b>(12)</b>
<b>Funding balance ((A-B)+(C-D))</b>	<b>0</b>	<b>0</b>	<b>0</b>

## ENVIRONMENTAL PROTECTION - FUNDING IMPACT STATEMENT

	2020	2021	2021
	2019/2020	2020/2021	2020/2021
	AP Budget	LTP Budget	AP Budget
	\$000's	\$000's	\$000's
<i>Including Inflation Impact</i>			
<b>TAURANGA CITY COUNCIL: FUNDING IMPACT STATEMENT - ENVIRONMENTAL PROTECTION</b>			
<b>SOURCES OF OPERATING FUNDING</b>			
General Rates, Uniform Annual General Charges, Rates Penalties	2,349	3,186	1,531
Targeted Rates	0	0	0
Subsidies and grants for operating purposes	0	0	0
Fees and charges	1,960	1,788	846
Internal charges and overheads recovered	0	0	0
Local authorities fuel tax, fines, infringement fees, and other receipts	2	2	0
<b>Total Sources of Operating Funding (A)</b>	<b>4,311</b>	<b>4,976</b>	<b>2,377</b>
<b>APPLICATIONS OF OPERATING FUNDING</b>			
Payments to Staff & Suppliers	2,787	2,861	1,573
Finance Costs	69	81	8
Internal Charges and Overheads applied	1,444	1,904	786
Other Operating Funding applications	0	0	0
<b>Total Applications of Operating Funding (B)</b>	<b>4,300</b>	<b>4,846</b>	<b>2,367</b>
<b>Surplus/(Deficit) of Operating Funding (A-B)</b>	<b>11</b>	<b>130</b>	<b>10</b>
<b>SOURCES OF CAPITAL FUNDING</b>			
Subsidies and grants for capital expenditure	0	0	0
Development and financial contributions	0	0	0
Increase/(Decrease) in debt	200	0	0
Gross proceeds from the sale of assets	0	0	0
Lump sum contributions	0	0	0
Other dedicated capital funding	0	0	0
<b>Total Sources of Capital Funding (C)</b>	<b>200</b>	<b>0</b>	<b>0</b>
<b>APPLICATION OF CAPITAL FUNDING</b>			
- to meet additional demand	0	0	0
- to improve level of service	200	0	0
- to replace existing assets	0	0	0
Increase/(Decrease) in reserves	11	130	10
Increase/(Decrease) of investments	0	0	0
<b>Total Applications of Capital Funding (D)</b>	<b>211</b>	<b>130</b>	<b>10</b>
<b>Surplus/(Deficit) of Capital Funding (C-D)</b>	<b>(11)</b>	<b>(130)</b>	<b>(10)</b>
<b>Funding balance ((A-B)+(C-D))</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>

## GOVERNANCE - FUNDING IMPACT STATEMENT

	2020	2021	2021
	2019/2020	2020/2021	2020/2021
<i>Including Inflation Impact</i>	AP Budget	LTP Budget	AP Budget
<b>TAURANGA CITY COUNCIL: FUNDING IMPACT STATEMENT - GOVERNANCE</b>	\$000's	\$000's	\$000's
<b>SOURCES OF OPERATING FUNDING</b>			
General Rates, Uniform Annual General Charges, Rates Penalties	3,395	2,964	3,336
Targeted Rates	0	0	0
Subsidies and grants for operating purposes	0	0	0
Fees and charges	214	15	15
Internal charges and overheads recovered	0	0	0
Local authorities fuel tax, fines, infringement fees, and other receipts	0	0	0
<b>Total Sources of Operating Funding (A)</b>	<b>3,609</b>	<b>2,979</b>	<b>3,351</b>
<b>APPLICATIONS OF OPERATING FUNDING</b>			
Payments to Staff & Suppliers	2,849	1,976	2,521
Finance Costs	0	0	0
Internal Charges and Overheads applied	760	1,002	828
Other Operating Funding applications	0	0	0
<b>Total Applications of Operating Funding (B)</b>	<b>3,609</b>	<b>2,978</b>	<b>3,349</b>
<b>Surplus/(Deficit) of Operating Funding (A-B)</b>	<b>0</b>	<b>1</b>	<b>2</b>
<b>SOURCES OF CAPITAL FUNDING</b>			
Subsidies and grants for capital expenditure	0	0	0
Development and financial contributions	0	0	0
Increase/(Decrease) in debt	0	0	0
Gross proceeds from the sale of assets	0	0	0
Lump sum contributions	0	0	0
Other dedicated capital funding	0	0	0
<b>Total Sources of Capital Funding (C)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>APPLICATION OF CAPITAL FUNDING</b>			
- to meet additional demand	0	0	0
- to improve level of service	0	0	0
- to replace existing assets	0	0	0
Increase/(Decrease) in reserves	0	1	2
Increase/(Decrease) of investments	0	0	0
<b>Total Applications of Capital Funding (D)</b>	<b>0</b>	<b>1</b>	<b>2</b>
<b>Surplus/(Deficit) of Capital Funding (C-D)</b>	<b>(0)</b>	<b>(1)</b>	<b>(2)</b>
<b>Funding balance ((A-B)+(C-D))</b>	<b>(0)</b>	<b>0</b>	<b>0</b>

## LIBRARIES - FUNDING IMPACT STATEMENT

	2020	2021	2021
	2019/2020	2020/2021	2020/2021
	AP Budget	LTP Budget	AP Budget
	\$000's	\$000's	\$000's
<i>Including Inflation Impact</i>			
<b>TAURANGA CITY COUNCIL: FUNDING IMPACT STATEMENT - LIBRARIES</b>			
<b>SOURCES OF OPERATING FUNDING</b>			
General Rates, Uniform Annual General Charges, Rates Penalties	10,055	13,201	10,006
Targeted Rates	0	0	0
Subsidies and grants for operating purposes	8	8	8
Fees and charges	495	513	503
Internal charges and overheads recovered	0	0	0
Local authorities fuel tax, fines, infringement fees, and other receipts	0	0	0
<b>Total Sources of Operating Funding (A)</b>	<b>10,558</b>	<b>13,722</b>	<b>10,517</b>
<b>APPLICATIONS OF OPERATING FUNDING</b>			
Payments to Staff & Suppliers	5,701	6,230	5,857
Finance Costs	717	2,353	367
Internal Charges and Overheads applied	2,570	3,340	2,883
Other Operating Funding applications	21	22	21
<b>Total Applications of Operating Funding (B)</b>	<b>9,009</b>	<b>11,946</b>	<b>9,128</b>
<b>Surplus/(Deficit) of Operating Funding (A-B)</b>	<b>1,549</b>	<b>1,777</b>	<b>1,389</b>
<b>SOURCES OF CAPITAL FUNDING</b>			
Subsidies and grants for capital expenditure	0	0	0
Development and financial contributions	0	0	0
Increase/(Decrease) in debt	61	18,882	85
Gross proceeds from the sale of assets	0	0	0
Lump sum contributions	0	2,032	0
Other dedicated capital funding	0	0	0
<b>Total Sources of Capital Funding (C)</b>	<b>61</b>	<b>20,914</b>	<b>85</b>
<b>APPLICATION OF CAPITAL FUNDING</b>			
- to meet additional demand	0	0	0
- to improve level of service	0	20,911	85
- to replace existing assets	1,990	1,243	1,386
Increase/(Decrease) in reserves	(381)	537	4
Increase/(Decrease) of investments	0	0	0
<b>Total Applications of Capital Funding (D)</b>	<b>1,610</b>	<b>22,692</b>	<b>1,474</b>
<b>Surplus/(Deficit) of Capital Funding (C-D)</b>	<b>(1,549)</b>	<b>(1,777)</b>	<b>(1,389)</b>
<b>Funding balance ((A-B)+(C-D))</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>

## MARINE FACILITIES - FUNDING IMPACT STATEMENT

	2020	2021	2021
	2019/2020	2020/2021	2020/2021
	AP Budget	LTP Budget	AP Budget
<i>Including Inflation Impact</i>			
<b>TAURANGA CITY COUNCIL: FUNDING IMPACT STATEMENT - MARINE FACILITIES</b>	<b>\$000's</b>	<b>\$000's</b>	<b>\$000's</b>
<b>SOURCES OF OPERATING FUNDING</b>			
General Rates, Uniform Annual General Charges, Rates Penalties	1,290	1,567	1,500
Targeted Rates	0		0
Subsidies and grants for operating purposes	0	0	0
Fees and charges	540	564	575
Internal charges and overheads recovered	(645)	(524)	(165)
Local authorities fuel tax, fines, infringement fees, and other receipts	0	0	0
<b>Total Sources of Operating Funding (A)</b>	<b>1,185</b>	<b>1,606</b>	<b>1,910</b>
<b>APPLICATIONS OF OPERATING FUNDING</b>			
Payments to Staff & Suppliers	692	569	752
Finance Costs	235	184	64
Internal Charges and Overheads applied	217	263	247
Other Operating Funding applications	0	0	0
<b>Total Applications of Operating Funding (B)</b>	<b>1,144</b>	<b>1,016</b>	<b>1,063</b>
<b>Surplus/(Deficit) of Operating Funding (A-B)</b>	<b>41</b>	<b>590</b>	<b>847</b>
<b>SOURCES OF CAPITAL FUNDING</b>			
Subsidies and grants for capital expenditure	0	0	0
Development and financial contributions	0	0	0
Increase/(Decrease) in debt	0	152	0
Gross proceeds from the sale of assets	0	0	0
Lump sum contributions	0	0	0
Other dedicated capital funding	0	0	0
<b>Total Sources of Capital Funding (C)</b>	<b>0</b>	<b>152</b>	<b>0</b>
<b>APPLICATION OF CAPITAL FUNDING</b>			
- to meet additional demand	0	0	0
- to improve level of service	0	152	0
- to replace existing assets	878	1,337	2,149
Increase/(Decrease) in reserves	(837)	(747)	(1,302)
Increase/(Decrease) of investments	0	0	0
<b>Total Applications of Capital Funding (D)</b>	<b>41</b>	<b>742</b>	<b>847</b>
<b>Surplus/(Deficit) of Capital Funding (C-D)</b>	<b>(41)</b>	<b>(590)</b>	<b>(847)</b>
<b>Funding balance ((A-B)+(C-D))</b>	<b>0</b>	<b>(0)</b>	<b>0</b>

## MARINE PRECINCT - FUNDING IMPACT STATEMENT

	2020	2021	2021
	2019/2020	2020/2021	2020/2021
	AP Budget	LTP Budget	AP Budget
<i>Including Inflation Impact</i>			
<b>TAURANGA CITY COUNCIL: FUNDING IMPACT STATEMENT - MARINE PRECINCT</b>	<b>\$000's</b>	<b>\$000's</b>	<b>\$000's</b>
<b>SOURCES OF OPERATING FUNDING</b>			
General Rates, Uniform Annual General Charges, Rates Penalties	0	0	0
Targeted Rates	0	0	0
Subsidies and grants for operating purposes	0	0	0
Fees and charges	796	1,153	1,109
Internal charges and overheads recovered	0	0	0
Local authorities fuel tax, fines, infringement fees, and other receipts	0	0	0
<b>Total Sources of Operating Funding (A)</b>	<b>796</b>	<b>1,153</b>	<b>1,109</b>
<b>APPLICATIONS OF OPERATING FUNDING</b>			
Payments to Staff & Suppliers	446	496	397
Finance Costs	25	0	42
Internal Charges and Overheads applied	201	241	232
Other Operating Funding applications	0	0	0
<b>Total Applications of Operating Funding (B)</b>	<b>672</b>	<b>737</b>	<b>671</b>
<b>Surplus/(Deficit) of Operating Funding (A-B)</b>	<b>124</b>	<b>416</b>	<b>438</b>
<b>SOURCES OF CAPITAL FUNDING</b>			
Subsidies and grants for capital expenditure	0	0	0
Development and financial contributions	0	0	0
Increase/(Decrease) in debt	1,000	0	505
Gross proceeds from the sale of assets	0	0	0
Lump sum contributions	0	0	455
Other dedicated capital funding	0	0	0
<b>Total Sources of Capital Funding (C)</b>	<b>1,000</b>	<b>0</b>	<b>960</b>
<b>APPLICATION OF CAPITAL FUNDING</b>			
- to meet additional demand	0	0	0
- to improve level of service	1,000	0	959
- to replace existing assets	570	0	1,033
Increase/(Decrease) in reserves	(446)	415	(595)
Increase/(Decrease) of investments	0	0	0
<b>Total Applications of Capital Funding (D)</b>	<b>1,124</b>	<b>415</b>	<b>1,398</b>
<b>Surplus/(Deficit) of Capital Funding (C-D)</b>	<b>(124)</b>	<b>(415)</b>	<b>(438)</b>
<b>Funding balance ((A-B)+(C-D))</b>	<b>0</b>	<b>0</b>	<b>0</b>

## PARKS & RECREATION - FUNDING IMPACT STATEMENT

	2020	2021	2021
	2019/2020	2020/2021	2020/2021
	AP Budget	LTP Budget	AP Budget
	\$000's	\$000's	\$000's
<i>Including Inflation Impact</i>			
<b>TAURANGA CITY COUNCIL: FUNDING IMPACT STATEMENT - PARKS &amp; RECREATION</b>			
<b>SOURCES OF OPERATING FUNDING</b>			
General Rates, Uniform Annual General Charges, Rates Penalties	41,781	42,853	42,067
Targeted Rates	145	164	157
Subsidies and grants for operating purposes	110	71	110
Fees and charges	1,057	1,162	1,081
Internal charges and overheads recovered	0	(0)	0
Local authorities fuel tax, fines, infringement fees, and other receipts	655	818	515
<b>Total Sources of Operating Funding (A)</b>	<b>43,748</b>	<b>45,068</b>	<b>43,930</b>
<b>APPLICATIONS OF OPERATING FUNDING</b>			
Payments to Staff & Suppliers	29,587	23,052	30,205
Finance Costs	6,580	7,651	5,542
Internal Charges and Overheads applied	3,960	4,390	4,472
Other Operating Funding applications	0	0	0
<b>Total Applications of Operating Funding (B)</b>	<b>40,127</b>	<b>35,093</b>	<b>40,219</b>
<b>Surplus/(Deficit) of Operating Funding (A-B)</b>	<b>3,621</b>	<b>9,976</b>	<b>3,711</b>
<b>SOURCES OF CAPITAL FUNDING</b>			
Subsidies and grants for capital expenditure	0	0	0
Development and financial contributions	1,429	1,417	992
Increase/(Decrease) in debt	16,429	19,928	13,031
Gross proceeds from the sale of assets	0	1,570	0
Lump sum contributions	659	0	2,265
Other dedicated capital funding	0	0	0
<b>Total Sources of Capital Funding (C)</b>	<b>18,517</b>	<b>22,915</b>	<b>16,288</b>
<b>APPLICATION OF CAPITAL FUNDING</b>			
- to meet additional demand	7,913	25,184	2,278
- to improve level of service	18,520	11,833	21,482
- to replace existing assets	2,431	2,856	2,724
Increase/(Decrease) in reserves	(6,720)	(6,982)	(6,484)
Increase/(Decrease) of investments	0	0	0
<b>Total Applications of Capital Funding (D)</b>	<b>22,142</b>	<b>32,891</b>	<b>19,999</b>
<b>Surplus/(Deficit) of Capital Funding (C-D)</b>	<b>(3,625)</b>	<b>(9,976)</b>	<b>(3,711)</b>
<b>Funding balance ((A-B)+(C-D))</b>	<b>(4)</b>	<b>0</b>	<b>(0)</b>



## REGULATION MONITORING - FUNDING IMPACT STATEMENT

	2020	2021	2021
	2019/2020	2020/2021	2020/2021
	AP Budget	LTP Budget	AP Budget
	\$000's	\$000's	\$000's
<i>Including Inflation Impact</i>			
<b>TAURANGA CITY COUNCIL: FUNDING IMPACT STATEMENT - REGULATION MONITORING</b>			
<b>SOURCES OF OPERATING FUNDING</b>			
General Rates, Uniform Annual General Charges, Rates Penalties	670	751	648
Targeted Rates	0	0	0
Subsidies and grants for operating purposes	0	0	0
Fees and charges	31	32	31
Internal charges and overheads recovered	0	0	0
Local authorities fuel tax, fines, infringement fees, and other receipts	65	68	65
<b>Total Sources of Operating Funding (A)</b>	<b>766</b>	<b>851</b>	<b>744</b>
<b>APPLICATIONS OF OPERATING FUNDING</b>			
Payments to Staff & Suppliers	(374)	(641)	(480)
Finance Costs	2	2	1
Internal Charges and Overheads applied	1,128	1,479	1,212
Other Operating Funding applications	0	0	0
<b>Total Applications of Operating Funding (B)</b>	<b>756</b>	<b>840</b>	<b>733</b>
<b>Surplus/(Deficit) of Operating Funding (A-B)</b>	<b>10</b>	<b>11</b>	<b>11</b>
<b>SOURCES OF CAPITAL FUNDING</b>			
Subsidies and grants for capital expenditure	0	0	0
Development and financial contributions	0	0	0
Increase/(Decrease) in debt	0	0	0
Gross proceeds from the sale of assets	0	0	0
Lump sum contributions	0	0	0
Other dedicated capital funding	0	0	0
<b>Total Sources of Capital Funding (C)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>APPLICATION OF CAPITAL FUNDING</b>			
- to meet additional demand	0	0	0
- to improve level of service	0	0	0
- to replace existing assets	0	0	0
Increase/(Decrease) in reserves	10	12	11
Increase/(Decrease) of investments	0	0	0
<b>Total Applications of Capital Funding (D)</b>	<b>10</b>	<b>12</b>	<b>11</b>
<b>Surplus/(Deficit) of Capital Funding (C-D)</b>	<b>(10)</b>	<b>(12)</b>	<b>(11)</b>
<b>Funding balance ((A-B)+(C-D))</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>

# SUSTAINABILITY & WASTE - FUNDING IMPACT STATEMENT

	2020	2021	2021
	2019/2020	2020/2021	2020/2021
	AP Budget	LTP Budget	AP Budget
	\$000's	\$000's	\$000's
<i>Including Inflation Impact</i>			
<b>TAURANGA CITY COUNCIL: FUNDING IMPACT STATEMENT - SUSTAINABILITY &amp; WASTE</b>			
<b>SOURCES OF OPERATING FUNDING</b>			
General Rates, Uniform Annual General Charges, Rates Penalties	3,378	4,132	3,479
Targeted Rates	1,758	5,399	1,853
Subsidies and grants for operating purposes	433	493	485
Fees and charges	1,438	511	1,632
Internal charges and overheads recovered	0	0	0
Local authorities fuel tax, fines, infringement fees, and other receipts	0	0	0
<b>Total Sources of Operating Funding (A)</b>	<b>7,007</b>	<b>10,535</b>	<b>7,449</b>
<b>APPLICATIONS OF OPERATING FUNDING</b>			
Payments to Staff & Suppliers	5,739	8,495	8,835
Finance Costs	336	497	133
Internal Charges and Overheads applied	828	1,017	936
Other Operating Funding applications	0	0	0
<b>Total Applications of Operating Funding (B)</b>	<b>6,903</b>	<b>10,009</b>	<b>9,904</b>
<b>Surplus/(Deficit) of Operating Funding (A-B)</b>	<b>104</b>	<b>525</b>	<b>(2,455)</b>
<b>SOURCES OF CAPITAL FUNDING</b>			
Subsidies and grants for capital expenditure	0	0	0
Development and financial contributions	0	0	0
Increase/(Decrease) in debt	593	1,201	1,324
Gross proceeds from the sale of assets	0	0	0
Lump sum contributions	0	0	0
Other dedicated capital funding	0	0	0
<b>Total Sources of Capital Funding (C)</b>	<b>593</b>	<b>1,201</b>	<b>1,324</b>
<b>APPLICATION OF CAPITAL FUNDING</b>			
- to meet additional demand	0	0	0
- to improve level of service	688	3,608	1,569
- to replace existing assets	171	169	276
Increase/(Decrease) in reserves	(162)	(2,051)	(2,976)
Increase/(Decrease) of investments	0	0	0
<b>Total Applications of Capital Funding (D)</b>	<b>697</b>	<b>1,726</b>	<b>(1,131)</b>
<b>Surplus/(Deficit) of Capital Funding (C-D)</b>	<b>(104)</b>	<b>(525)</b>	<b>2,455</b>
<b>Funding balance ((A-B)+(C-D))</b>	<b>0</b>	<b>0</b>	<b>(0)</b>

Previously known as Resource Recovery & Waste

## STORMWATER - FUNDING IMPACT STATEMENT

	2020	2021	2021
	2019/2020	2020/2021	2020/2021
<i>Including Inflation Impact</i>	AP Budget	LTP Budget	AP Budget
<b>TAURANGA CITY COUNCIL: FUNDING IMPACT STATEMENT - STORMWATER</b>	\$000's	\$000's	\$000's
<b>SOURCES OF OPERATING FUNDING</b>			
General Rates, Uniform Annual General Charges, Rates Penalties	21,983	26,500	22,097
Targeted Rates	224	50	148
Subsidies and grants for operating purposes	0	0	0
Fees and charges	28	29	9
Internal charges and overheads recovered	0	0	0
Local authorities fuel tax, fines, infringement fees, and other receipts	5	5	1
<b>Total Sources of Operating Funding (A)</b>	<b>22,240</b>	<b>26,584</b>	<b>22,255</b>
<b>APPLICATIONS OF OPERATING FUNDING</b>			
Payments to Staff & Suppliers	6,706	6,640	7,135
Finance Costs	7,225	9,972	5,496
Internal Charges and Overheads applied	2,711	3,280	3,095
Other Operating Funding applications	0	0	0
<b>Total Applications of Operating Funding (B)</b>	<b>16,642</b>	<b>19,892</b>	<b>15,726</b>
<b>Surplus/(Deficit) of Operating Funding (A-B)</b>	<b>5,598</b>	<b>6,692</b>	<b>6,529</b>
<b>SOURCES OF CAPITAL FUNDING</b>			
Subsidies and grants for capital expenditure	102	0	49
Development and financial contributions	3,384	3,326	2,328
Increase/(Decrease) in debt	8,987	11,283	5,840
Gross proceeds from the sale of assets	0	0	48
Lump sum contributions	0	0	0
Other dedicated capital funding	0	0	0
<b>Total Sources of Capital Funding (C)</b>	<b>12,473</b>	<b>14,609</b>	<b>8,265</b>
<b>APPLICATION OF CAPITAL FUNDING</b>			
- to meet additional demand	2,100	19,574	(101)
- to improve level of service	10,987	13,427	7,695
- to replace existing assets	92	162	0
Increase/(Decrease) in reserves	4,892	(11,862)	7,201
Increase/(Decrease) of investments	0	0	0
<b>Total Applications of Capital Funding (D)</b>	<b>18,071</b>	<b>21,301</b>	<b>14,794</b>
<b>Surplus/(Deficit) of Capital Funding (C-D)</b>	<b>(5,598)</b>	<b>(6,692)</b>	<b>(6,529)</b>
<b>Funding balance ((A-B)+(C-D))</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>

## TRANSPORTATION - FUNDING IMPACT STATEMENT

	2020	2021	2021
	2019/2020	2020/2021	2020/2021
	AP Budget	LTP Budget	AP Budget
	\$000's	\$000's	\$000's
<i>Including Inflation Impact</i>			
<b>TAURANGA CITY COUNCIL: FUNDING IMPACT STATEMENT - TRANSPORTATION</b>			
<b>SOURCES OF OPERATING FUNDING</b>			
General Rates, Uniform Annual General Charges, Rates Penalties	23,367	30,501	25,507
Targeted Rates	304	134	308
Subsidies and grants for operating purposes	5,210	4,846	6,546
Fees and charges	7,215	8,001	3,626
Internal charges and overheads recovered	10	17	0
Local authorities fuel tax, fines, infringement fees, and other receipts	1,665	1,437	1,665
<b>Total Sources of Operating Funding (A)</b>	<b>37,771</b>	<b>44,936</b>	<b>37,652</b>
<b>APPLICATIONS OF OPERATING FUNDING</b>			
Payments to Staff & Suppliers	18,458	16,777	22,907
Finance Costs	6,506	10,466	5,158
Internal Charges and Overheads applied	5,428	6,938	6,081
Other Operating Funding applications	0	0	0
<b>Total Applications of Operating Funding (B)</b>	<b>30,392</b>	<b>34,181</b>	<b>34,146</b>
<b>Surplus/(Deficit) of Operating Funding (A-B)</b>	<b>7,379</b>	<b>10,755</b>	<b>3,506</b>
<b>SOURCES OF CAPITAL FUNDING</b>			
Subsidies and grants for capital expenditure	23,305	28,631	22,057
Development and financial contributions	5,505	5,247	3,673
Increase/(Decrease) in debt	17,123	27,948	9,639
Gross proceeds from the sale of assets	143	1,667	2,990
Lump sum contributions	714	41	526
Other dedicated capital funding	0	0	0
<b>Total Sources of Capital Funding (C)</b>	<b>46,790</b>	<b>63,535</b>	<b>38,885</b>
<b>APPLICATION OF CAPITAL FUNDING</b>			
- to meet additional demand *	3,595	5,057	11,180
- to improve level of service **	29,388	52,033	25,377
- to replace existing assets	7,551	9,145	9,965
Increase/(Decrease) in reserves	13,634	18,169	(4,130)
Increase/(Decrease) of investments	0	0	0
<b>Total Applications of Capital Funding (D)</b>	<b>54,168</b>	<b>74,291</b>	<b>42,391</b>
<b>Surplus/(Deficit) of Capital Funding (C-D)</b>	<b>(7,379)</b>	<b>(10,755)</b>	<b>(3,506)</b>
<b>Funding balance ((A-B)+(C-D))</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>

## WASTEWATER - FUNDING IMPACT STATEMENT

	2020	2021	2021
	2019/2020	2020/2021	2020/2021
	AP Budget	LTP Budget	AP Budget
	\$000's	\$000's	\$000's
<i>Including Inflation Impact</i>			
<b>TAURANGA CITY COUNCIL: FUNDING IMPACT STATEMENT - WASTEWATER</b>			
<b>SOURCES OF OPERATING FUNDING</b>			
General Rates, Uniform Annual General Charges, Rates Penalties	0	0	0
Targeted Rates	29,133	31,687	32,246
Subsidies and grants for operating purposes	0	0	0
Fees and charges	2,174	2,262	1,870
Internal charges and overheads recovered	(36)	(46)	(4)
Local authorities fuel tax, fines, infringement fees, and other receipts	0	0	0
<b>Total Sources of Operating Funding (A)</b>	<b>31,271</b>	<b>33,903</b>	<b>34,112</b>
<b>APPLICATIONS OF OPERATING FUNDING</b>			
Payments to Staff & Suppliers	13,974	14,093	15,208
Finance Costs	6,766	7,767	5,552
Internal Charges and Overheads applied	4,005	4,859	4,566
Other Operating Funding applications	0	0	0
<b>Total Applications of Operating Funding (B)</b>	<b>24,745</b>	<b>26,719</b>	<b>25,326</b>
<b>Surplus/(Deficit) of Operating Funding (A-B)</b>	<b>6,526</b>	<b>7,184</b>	<b>8,786</b>
<b>SOURCES OF CAPITAL FUNDING</b>			
Subsidies and grants for capital expenditure	0	0	0
Development and financial contributions	9,569	9,318	6,638
Increase/(Decrease) in debt	13,474	3,571	7,017
Gross proceeds from the sale of assets	0	0	0
Lump sum contributions	0	0	0
Other dedicated capital funding	0	0	0
<b>Total Sources of Capital Funding (C)</b>	<b>23,043</b>	<b>12,889</b>	<b>13,655</b>
<b>APPLICATION OF CAPITAL FUNDING</b>			
- to meet additional demand	11,461	18,131	17,697
- to improve level of service	10,985	3,833	3,483
- to replace existing assets	5,835	4,383	7,868
Increase/(Decrease) in reserves	1,287	(6,275)	(6,606)
Increase/(Decrease) of investments	0	0	0
<b>Total Applications of Capital Funding (D)</b>	<b>29,569</b>	<b>20,072</b>	<b>22,441</b>
<b>Surplus/(Deficit) of Capital Funding (C-D)</b>	<b>(6,526)</b>	<b>(7,184)</b>	<b>(8,786)</b>
<b>Funding balance ((A-B)+(C-D))</b>	<b>0</b>	<b>0</b>	<b>(0)</b>

## WATER SUPPLY - FUNDING IMPACT STATEMENT

	2020	2021	2021
	2019/2020	2020/2021	2020/2021
	AP Budget	LTP Budget	AP Budget
	\$000's	\$000's	\$000's
<i>Including Inflation Impact</i>			
<b>TAURANGA CITY COUNCIL: FUNDING IMPACT STATEMENT - WATER SUPPLY</b>			
<b>SOURCES OF OPERATING FUNDING</b>			
General Rates, Uniform Annual General Charges, Rates Penalties	0	0	0
Targeted Rates	25,299	27,726	26,542
Subsidies and grants for operating purposes	0	0	0
Fees and charges	2,031	529	200
Internal charges and overheads recovered	34	2	90
Local authorities fuel tax, fines, infringement fees, and other receipts	0	0	0
<b>Total Sources of Operating Funding (A)</b>	<b>27,364</b>	<b>28,256</b>	<b>26,832</b>
<b>APPLICATIONS OF OPERATING FUNDING</b>			
Payments to Staff & Suppliers	11,761	10,589	11,769
Finance Costs	1,607	3,158	5,477
Internal Charges and Overheads applied	3,498	4,041	3,975
Other Operating Funding applications	0	0	0
<b>Total Applications of Operating Funding (B)</b>	<b>16,866</b>	<b>17,788</b>	<b>21,221</b>
<b>Surplus/(Deficit) of Operating Funding (A-B)</b>	<b>10,498</b>	<b>10,469</b>	<b>5,611</b>
<b>SOURCES OF CAPITAL FUNDING</b>			
Subsidies and grants for capital expenditure	0	0	0
Development and financial contributions	6,178	9,036	4,025
Increase/(Decrease) in debt	1,636	1,745	2,108
Gross proceeds from the sale of assets	865	0	0
Lump sum contributions	0	0	(1)
Other dedicated capital funding	0	0	
<b>Total Sources of Capital Funding (C)</b>	<b>8,679</b>	<b>10,781</b>	<b>6,132</b>
<b>APPLICATION OF CAPITAL FUNDING</b>			
- to meet additional demand	37,040	41,735	61,677
- to improve level of service	2,358	1,718	1,998
- to replace existing assets	6,193	5,059	8,435
Increase/(Decrease) in reserves	(26,414)	(27,261)	(60,366)
Increase/(Decrease) of investments	0	0	
<b>Total Applications of Capital Funding (D)</b>	<b>19,177</b>	<b>21,251</b>	<b>11,743</b>
<b>Surplus/(Deficit) of Capital Funding (C-D)</b>	<b>(10,498)</b>	<b>(10,469)</b>	<b>(5,611)</b>
<b>Funding balance ((A-B)+(C-D))</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>

# CORPORATE SERVICES - FUNDING IMPACT STATEMENT

	2020	2021	2021
	2019/2020 AP Budget	2020/2021 LTP Budget	2020/2021 AP Budget
<i>Including Inflation Impact</i>			
<b>TAURANGA CITY COUNCIL: FUNDING IMPACT STATEMENT - CORPORATE SERVICES</b>	<b>\$000's</b>	<b>\$000's</b>	<b>\$000's</b>
<b>SOURCES OF OPERATING FUNDING</b>			
General Rates, Uniform Annual General Charges, Rates Penalties	(10,609)	(15,902)	(9,006)
Targeted Rates	0	0	0
Subsidies and grants for operating purposes	3	3	3
Fees and charges	8,071	11,064	9,097
Internal charges and overheads recovered	75,216	97,588	74,855
Local authorities fuel tax, fines, infringement fees, and other receipts	1,564	2,320	711
<b>Total Sources of Operating Funding (A)</b>	<b>74,245</b>	<b>95,073</b>	<b>75,660</b>
<b>APPLICATIONS OF OPERATING FUNDING</b>			
Payments to Staff & Suppliers	42,141	48,622	45,678
Finance Costs	(9,818)	(15,332)	(8,855)
Internal Charges and Overheads applied	37,578	51,141	33,542
Other Operating Funding applications	1,200	1,253	1,200
<b>Total Applications of Operating Funding (B)</b>	<b>71,101</b>	<b>85,684</b>	<b>71,565</b>
<b>Surplus/(Deficit) of Operating Funding (A-B)</b>	<b>3,144</b>	<b>9,389</b>	<b>4,095</b>
<b>SOURCES OF CAPITAL FUNDING</b>			
Subsidies and grants for capital expenditure	0	0	0
Development and financial contributions	0	0	0
Increase/(Decrease) in debt	10,483	(1,130)	39,784
Gross proceeds from the sale of assets	800	0	1,214
Lump sum contributions	0	(1)	98
Other dedicated capital funding	0	0	0
<b>Total Sources of Capital Funding (C)</b>	<b>11,283</b>	<b>(1,131)</b>	<b>41,096</b>
<b>APPLICATION OF CAPITAL FUNDING</b>			
- to meet additional demand	0	0	0
- to improve level of service	10,582	(3,179)	38,463
- to replace existing assets	4,522	7,095	7,340
Increase/(Decrease) in reserves	(677)	4,342	(612)
Increase/(Decrease) of investments	0	0	0
<b>Total Applications of Capital Funding (D)</b>	<b>14,427</b>	<b>8,258</b>	<b>45,191</b>
<b>Surplus/(Deficit) of Capital Funding (C-D)</b>	<b>(3,144)</b>	<b>(9,389)</b>	<b>(4,095)</b>
<b>Funding balance ((A-B)+(C-D))</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>

**CAPITAL EXPENDITURE - Significant Variations between Year 3 of the Adopted Long Term Plan 2018-2028 and the Adopted Annual Plan 2020/2021**

	2020/2021 Annual Plan (\$'000s)	Per Year 3 of LTP 2018-2028 (\$'000s)	Difference (\$'000s)	Explanation
<b>Transportation</b>				
<b>Growth</b>	<b>9,768</b>	<b>31,280</b>	<b>(21,512)</b>	
Eastern Corridor Growth Area	2,200	12,914	(10,714)	Development of the Eastern Corridor delayed as a result of resource consent challenges relating to opening the Te Tumu block, which has also impacted on the development of the Papamoa East Interchange.
Western Corridor - Pyes Pa West Growth Area	3,369	541	2,828	Additional work identified including building an embankment dam on Kennedy Road and the higher than expected cost of developing Hastings Road.
Domain Road Upgrading	3,169	-	3,169	Project was expected to be completed in 2020, however progress delayed as a result of additional stormwater challenges and NZTA funding approval delays. Work has now been rescheduled to be completed in stages over the next three years.
Tauriko Business Estate	500	1,186	(686)	Change in timing of land purchase and design of SH29 intersection.
Western Corridor - Bethlehem & Tauriko West	530	16,638	(16,108)	Budget for the development of Smiths Farm and the Tauriko West connections have been reviewed and the projects delayed to commence in 2022.
<b>Level of Service</b>	<b>29,294</b>	<b>28,931</b>	<b>363</b>	
Streetlight Renewals & LED Upgrade	9,699	-	9,699	The LED lighting project is 85% funded by NZTA and budget is to be completed the City lighting network within the required timeframe to receive the full NZTA subsidy.
Cycle Action Plan	5,478	11,332	(5,853)	The planning of cycle routes across the city is progressing well and a funding application has been submitted to NZTA. Once the funding is approved it is anticipated that construction will commence in the 2022 year. If the opportunity arises to commence work on key routes before the 2022 year, bringing the budget forward has been approved.
Local Roads Upgrades & Improvements	6,256	11,950	(5,693)	This programme was reviewed and re prioritised as part of the development of the 2021 Annual Plan resulting in projects that are not construction ready or being dependent on other projects being pushed out until later years. Projects impacted included the Cameron Road/15th Ave intersection, redevelopment of Truman Lane and the Elizabeth, Glasgow and Tamakutumu Drive intersection.
Western Corridor	3,082	2,165	917	Land acquisition relating to the development of the Western Corridor Ring Road carried forward from earlier years of LTP.
Local Roads Pedestrian Improvements	2,991	2,981	10	Pedestrian safety improvement projects re prioritised as part of the development of the 2021 Annual Plan.
Cameron Road Corridor Public Transport & Multi Modal	1,500	-	1,500	Project delayed earlier in LTP resulting in funding being carried forward to 2021 and later years. Development of full business case and design for stage one now on target to be completed in 2021 year.
Transportation Model	1,455	401	1,054	Resourcing this project has resulted in the project being delayed and budget being carried forward from 2020 year.
City Centre Streetscape	511	-	511	The budget relates to the Wharf Street upgrade which was approved by Council in 2020.
Bus Infrastructure	610	298	312	Delays in the 2020 year as a result of the COVID-19 shutdown has resulted in budget being carried forward from 2020.
Traffic Signalisations	150	32	118	Research into the best option for the improvements to the Maleme Street, Cameron Road intersection has taken longer than anticipated resulting in the budget being carried forward from earlier years. Development is now planned to commence in 2021.
Minor Projects	550	1,440	(890)	Main variance relates to The Pyes Pa Road upgrade works which have been delayed as they are dependent on the development of the stormwater provisions.
Property Disposals	(2,990)	(1,667)	(1,323)	Property sales were less than planned in early years resulting in anticipated property disposal revenue being carried forward to 2021.
<b>Renewals</b>	<b>9,915</b>	<b>9,059</b>	<b>856</b>	Roadway resals delayed in 2020 due to COVID-19 shutdown, resulting in these works being delayed until the 2021 year.
<b>Parks &amp; Recreation</b>				
<b>Growth</b>	<b>5,336</b>	<b>28,908</b>	<b>(23,572)</b>	
Parks Land Purchase & Development	5,169	28,728	(23,558)	Deferral of Te Tumu land purchase, partly offset by re prioritisation of growth projects across Tauranga, Bethlehem, Pāpāmoa, Pyes Pa and Welcome Bay for which repayment obligation exists if not delivered.
Western Corridor - Bethlehem	167	180	(14)	Minor variance for works to support residential growth area.
<b>Level of Service</b>	<b>27,999</b>	<b>6,539</b>	<b>21,460</b>	
City Centre Streetscape	12,055	-	12,055	City centre streetscape projects transferred from City Centre to Parks & Recreation activity as a result of reorganisation. Upgrades of Elizabeth Street, Wharf Street and The Strand Extension projects prioritised in 2021 as part of a multi-year city centre streetscape upgrade.
Parks Developments & Upgrades	13,166	3,027	10,138	Additional budget to address safety issues at Omanawa Falls and to provide further resilience to Mauao base Track. Various growth projects re prioritised in 2021, including delivery of Kulim Park, Fraser Street Reserve, Elmes Reserve & Gordon Carmichael Reserve development projects. The redevelopment of Merivale Community Centre and Monmouth Redoubt upgrades have progressed slower than set out in the LTP. Land sales have also been deferred to later years.
Wairoa Active Reserve	1,719	2,947	(1,228)	Delayed delivery due to complexities associated with land purchase.
Kopurerua Valley Development	521	564	(43)	Minor variance to deliver long-awaited improvements at Kopurerua Valley.
Property Management Upgrades	539	-	539	Delayed delivery of toilet upgrades at Tauranga CBD and Mount Maunganui.
<b>Renewals</b>	<b>2,724</b>	<b>2,856</b>	<b>(132)</b>	Minor variance in renewals programme.



<b>Stormwater</b>					
<b>Growth</b>		<b>8,018</b>	<b>24,120</b>	<b>(16,102)</b>	
Western Corridor - Pyes Pa West Growth Area	1,798	3,519		(1,720)	Programme budget mainly different due to Pond 5 Construction delays due to significantly complicated geotechnical issues.
Western Corridor - Tauriko	2,478	3,595		(1,118)	Relating to delays in reticulation of Taurikura Drive to Gargan road Pond C.
Wairakei Stream Landscaping	1,478	1,171		307	Accelerated programme delivery resulting in additional budget requirement in 2021.
Domain Road Upgrading	584	-		584	Project delays due to NZTA funding issues.
Papamoa Growth Area	1,365	2,655		(1,290)	Reprioritisation of land acquisition budgets.
Western Corridor - Bethlehem	215	2,030		(1,815)	Wairoa Active Reserve delivery delayed due to land negotiations.
Eastern Corridor - Te Tumu	100	11,151		(11,051)	Delays in the planning of the Kaituna Overflows.
<b>Level of Service</b>	<b>6,880</b>	<b>10,345</b>		<b>(3,465)</b>	
Stormwater Bulk Fund - Reactive Reserve (Priority 1)	3,250	8,761		(5,511)	Portion of budget reprioritised into 2022.
Wairakei Stream Culvert Upgrade	1,902	-		1,902	Accelerated programme delivery resulting in additional budgets in 2021.
Harrisons Cut Stabilisation	879	-		879	New Project to stabilise road slippage due to unstable ground conditions. not budgeted in LTP.
CSC Stormwater Treatment	485	763		(278)	Reprioritisation align with some underground renewals programme.
Minor Works & Renewals	292	690		(399)	Delay in Stormwater Infrastructure relating to Waitaha road project.
Te Maunga WW Treatment Plant	120	130		(10)	Minor variance.
Property Disposals	(48)	-		(48)	Timing of disposals not aligned to LTP budgets.
<b>Renewals</b>	<b>-</b>	<b>162</b>		<b>(162)</b>	<b>Renewals programme delayed.</b>
<b>Wastewater</b>					
<b>Growth</b>		<b>22,697</b>	<b>23,131</b>	<b>(434)</b>	
Te Maunga Wastewater Treatment Plant	16,580	14,414		2,166	Programme cost revisions and updated timing which align to the wider Te Maunga Waste Water Upgrade programme.
Southern Pipeline - Mataphi Works	705	-		705	Residual budget to finalise arbitration and commissioning costs.
Western Corridor Tauriko Business Estate	3,060	401		2,660	Includes a new project that was not part of the LTP relating to Wastewater upgrade for Tauriko Business Estate due to additional capacity requirements as well as serving to future proof residential developments.
Eastern Corridor - Trunk Wastewater	1,850	8,262		(6,412)	Variance mainly relates to rephasing of the Te Tumu programme, now budgeted for 2022.
Western Corridor - Bethlehem	402	-		402	Additional development in the nearby area resulting in the project delivery delay to account for additional requirements.
Papamoa East Interchange	100	54		46	Minor variance.
<b>Level of Service</b>	<b>3,483</b>	<b>3,833</b>		<b>(350)</b>	
Reticulation Upgrades	2,650	2,751		(101)	Timing difference relating to Wastewater intensification bulk fund delivery.
Te Maunga Wastewater Treatment Plant	778	1,083		(305)	Budget difference mainly relates to Effluent Bypass which has been pushed out by two years compared to LTP.
Smiths Farm Development	55	-		55	Minor variance.
<b>Renewals</b>	<b>7,868</b>	<b>4,383</b>		<b>3,485</b>	<b>Under delivery from previous year's budgets resulting in additional budgets this year.</b>
<b>Water Supply</b>					
<b>Growth</b>		<b>75,463</b>	<b>41,735</b>	<b>33,728</b>	
Waiari Water Treatment Plant	68,847	38,909		29,938	Programme phasing and cost increases as design and scope is refined. Mainly due to additional risks relating to ground stabilization work & higher than anticipated market pricing in procurement.
Water Network Upgrades	1,994	433		1,561	Welcome Bay High Level Mains project was originally budgeted for 2019 delivery in the LTP however due to additional consultation and engagement requirements with stakeholders it is now scheduled to be delivered in 2021.
Oropi Capacity Upgrade	2,230	-		2,230	New project not budgeted in LTP mainly to offset delays in Waiari Programme delivery as well as adding resilience to Water supply network.
Western Corridor - Tauriko Business Estate	598	116		481	Delays in developer lead projects resulting in unspent budget transferred from 2020.
Western Corridor - Tauriko West	1,100	563		537	New Project in Tauriko Business Estate to add further capacity and resilience to Water Supply network.
Western Corridor - Bethlehem	250	-		250	Difference is mainly relating to timing as well as cost revision to Carmichael Water Supply Mains project.
Eastern Corridor - Wairakei	200	1,520		(1,320)	Difference mainly relates to Wairakei reticulation mains originally budgeted to be commissioned by 2021 in LTP which are now planned to commence in 2025.
Western Corridor - Pyes Pa West Growth Area	145	-		145	Timing and cost revision relating to Hastings road reticulation Water Supply project.
Papamoa East Interchange	100	194		(94)	Timing and cost revision relating to Wairakei Te Okuroa Drive Water Supply Mains project.

<b>Level of Service</b>	<b>2,038</b>	<b>1,718</b>	<b>320</b>	
Reservoir Upgrades	1,785	1,350	434	Timing difference to comprehensive 10 year reservoir seismic upgrade programme. The delivery for 2021 is making up for under delivery in 2020.
Water Network Upgrades	253	368	(115)	Project budget differences a result of Waioa Active reserve delays.
<b>Renewals</b>	<b>8,435</b>	<b>5,059</b>	<b>3,376</b>	Additional budget in 2021 relating to reservoir asset renewals procurement delays as well as pipe renewals to coincide with other CBD upgrade projects.
<b>Community Facilities &amp; Property</b>				
<b>Level of Service</b>	<b>8,850</b>	<b>21,997</b>	<b>(13,148)</b>	
Marine Precinct and Facility Upgrades	959	152	808	Project was delayed and budget was carried forward from prior years.
Airport Capital	258	195	63	Project was delayed and budget was carried forward from prior years.
Bay Venues New Capital	1,300	6,148	(4,848)	LTP budget included \$5m for the first year of the Memorial Pool Upgrade which has now been prioritised out of 2021.
Baycourt Renewals	14	15	(1)	Minor variance for the replacement of non-technical equipment
Beachside Holiday Park	650	-	650	Project was delayed and budget was carried forward from prior years.
Cemeteries Capital Programme	82	3	79	Delayed delivery of new cremator as a result of border restrictions associated with COVID-19.
Historic Village Capital	713	936	(223)	Delayed delivery of Historic Village building upgrades, partly offset by reprioritised renewals projects.
Civic Complex Capital	93	9,135	(9,042)	LTP budget was for the fit-out of a new Civic Administration building, along with Civic Plaza upgrades, neither of which have proceeded.
Elder Housing Upgrades	780	-	780	Heating, ventilation and air conditioning upgrades as required by the 2019 Healthy Homes legislation.
Land Purchases	4,000	5,413	(1,413)	Reduction in the land acquisition budget was required, in order to free up budget for higher priority projects.
<b>Renewals</b>	<b>10,370</b>	<b>6,406</b>	<b>3,963</b>	Elder Housing renewals budget now required as properties have not yet been sold. Marine renewals have been increased, mainly for wharf and coastal structure repairs.
<b>Sustainability &amp; Waste</b>				
<b>Level of Service</b>	<b>1,569</b>	<b>3,608</b>	<b>(2,039)</b>	
Kerbside Waste Collection	1,301	2,405	(1,104)	Waste Facilities upgrade aligned to the timing of the new lease arrangements for the facilities.
Sustainability & Waste Upgrades	268	1,203	(935)	The development of the Education Hub has been realigned to delivery of the Kerbside Collection Service and the renewal of the facilities leases.
<b>Renewals</b>	<b>276</b>	<b>169</b>	<b>107</b>	The cost of the renewal of the Te Maunga Tip Road is greater than anticipated in the LTP.
<b>Digital Services</b>				
<b>Level of Service</b>	<b>7,467</b>	<b>1,348</b>	<b>6,119</b>	
Renewals	6,415	6,671	(257)	Increased investment in customer service initiatives, security, analytics and reporting. Updated timing for delivery of core system replacements.
<b>Other</b>				
<b>Level of Service</b>	<b>4,726</b>	<b>31,672</b>	<b>(26,946)</b>	
Emergency Management Capital	850	428	422	Reprioritisation of projects to meet the public's expectations and needs with regards to tsunami alerting and evacuation plans. Includes deferral of tsunami evacuation bridges and delayed delivery of the emergency public alerting project, due to border restrictions and international supply chain delays associated with COVID-19.
Library Capital	85	20,911	(20,826)	Deferred delivery of new central and western library developments.
Parking Upgrades	1,822	3,782	(1,960)	City Centre Bus Interchange deferred to the next LTP.
Mount Visitor Information Centre	450	1,923	(1,473)	Development deferred pending Council decision.
City Centre Investment	-	3,952	(3,952)	City centre streetscape projects transferred to Parks & Recreation activity and reprioritised.
Other minor works	1,519	677	842	Investment in efficiency initiatives across the organisation.
<b>Renewals</b>	<b>1,454</b>	<b>1,320</b>	<b>134</b>	
Library Renewals	1,386	1,243	143	Mobile library vehicle replacement delayed to 2021 as a result of COVID-19. Partly offset by reduction in library stock renewals in 2021.
Other minor renewals	68	77	(9)	Minor change in renewal budgets..
<b>Subtotal (includes budgeted projects from 2019/20)</b>	<b>261,043</b>	<b>295,251</b>	<b>(34,208)</b>	

### Prospective Depreciation per Group of Activities

This table shows the depreciation expense charged to each group of activities.

Activity	2019/2020 AP Budget \$000's	2020/2021 LTP Budget \$000's	2020/2021 AP Budget \$000's
Airport	1,862	2,029	1,191
Animal Services	39	80	39
Arts and Heritage	10	11	10
Baycourt	316	297	492
Beachside	166	238	78
Building Services	261	297	281
Cemeteries	158	194	172
City & Infrastructure Planning	0	0	0
City Centre	63	311	59
City Events	0	0	4
Community Development	399	475	429
Corporate Services	3,901	6,601	5,804
Economic Development	0	0	0
Elder Housing	2,291	0	0
Emergency Management	24	109	24
Environmental Planning	14	1	13
Environmental Protection	10	133	10
Governance	0	0	1
Libraries	1,544	1,838	1,387
Marine Facilities	928	1,037	951
Marine Precinct	486	526	500
Museum	0	0	0
Parks & Recreation	6,429	7,542	6,303
Regulation Monitoring	11	12	11
Stormwater	5,735	6,199	6,260
* Sustainability & Waste	220	658	262
Transportation	14,409	19,063	15,606
Wastewater	11,972	13,417	13,248
Water Supply	8,615	10,337	9,147
<b>Total Depreciation &amp; Amortisation</b>	<b>59,863</b>	<b>71,406</b>	<b>62,282</b>

PROSPECTIVE STATEMENT OF RESTRICTED RESERVES - DEVELOPMENT CONTRIBUTIONS (Including Inflation)						Inflation amt already included on DIF Revenue		
Restricted Reserves (Development Contribution)	Activities to which the reserve relates	Opening Balance 2020/2021	Transfers In 2020/2021	Transfers Out 2020/2021	Closing Balance 2020/2021			
City Wide Development Contribution		\$000's	\$000's	\$000's	\$000's			
<b>Building Impact Fees</b>								
	STORMWATER	(97)	0	(2,008)	(2,105)			
	WASTEWATER	(5,289)	(3,517)	7,991	(815)			
	WATER SUPPLY	61,956	(3,044)	63,285	122,197			
	TRANSPORTATION	998	(367)	654	1,285			
	PARKS & RECREATION	(1,947)	(745)	946	(1,746)			
	LIBRARIES	(171)	0	(1)	(172)			
<b>Local Development Contributions</b>								
<b>Bethlehem</b>								
	STORMWATER	891	(114)	38	816			
	WASTEWATER	1,537	(223)	79	1,393			
	WATER SUPPLY	695	(25)	31	701			
	TRANSPORTATION	997	(140)	184	1,041			
	PARKS & RECREATION	(344)	0	708	365			
	LIBRARIES	0	0	0	0			
<b>Bethlehem West</b>								
	STORMWATER	1,481	(110)	286	1,656			
	WASTEWATER	743	(121)	416	1,039			
	WATER SUPPLY	(31)	(11)	95	54			
	TRANSPORTATION	3,898	(123)	188	3,962			
	PARKS & RECREATION	2,563	(87)	269	2,746			
	LIBRARIES	0	0	0	0			
<b>Kaitemako South</b>								
	STORMWATER	0	0	0	0			
	WASTEWATER	4	0	7	11			
	WATER SUPPLY	0	0	0	0			
	TRANSPORTATION	0	0	0	0			
	PARKS & RECREATION	0	0	0	0			
	LIBRARIES	0	0	0	0			
<b>Mount Maunganui Infill</b>								
	STORMWATER	0	0	0	0			
	WASTEWATER	0	0	0	0			
	WATER SUPPLY	2,092	0	91	2,184			
	TRANSPORTATION	(183)	0	(8)	(191)			
	PARKS & RECREATION	(95)	0	(4)	(99)			
	LIBRARIES	0	0	0	0			
<b>Neewood</b>								
	STORMWATER	0	0	0	0			
	WASTEWATER	11	0	19	30			
	WATER SUPPLY	0	0	0	0			
	TRANSPORTATION	0	0	0	0			
	PARKS & RECREATION	0	0	0	0			
	LIBRARIES	0	0	0	0			
<b>North West Bethlehem</b>								
	STORMWATER	0	0	0	0			
	WASTEWATER	(0)	0	(0)	(0)			
	WATER SUPPLY	0	0	0	0			
	TRANSPORTATION	2	0	0	2			
	PARKS & RECREATION	0	0	0	0			
	LIBRARIES	0	0	0	0			
<b>Ohauti/Hollister Lane</b>								
	STORMWATER	351	(17)	16	350			
	WASTEWATER	331	(126)	27	231			
	WATER SUPPLY	2,399	(113)	108	2,394			
	TRANSPORTATION	(77)	(27)	(4)	(108)			

	PARKS & RECREATION LIBRARIES	710	0	33	743
<b>Papamoa East I (Wairakei)</b>	STORMWATER	(3,058)	(1,027)	1,655	(2,429)
	WASTEWATER	(3,788)	(497)	321	(3,964)
	WATER SUPPLY	(2,610)	(547)	285	(2,872)
	TRANSPORTATION	(13,274)	(655)	487,136	(13,441)
	PARKS & RECREATION	0	0	(2,045)	(2,045)
<b>Papamoa East II (Wairakei)</b>	LIBRARIES	0	0	0	0
	STORMWATER	1,445	(27)	100	1,519
	WASTEWATER	1,381	(126)	1,485	2,740
	WATER SUPPLY	(79)	(55)	(5)	(139)
	TRANSPORTATION	10,396	(80)	1,096	11,412
	PARKS & RECREATION	0	0	0	0
	LIBRARIES	0	0	0	0
	STORMWATER	3,731	(309)	1,352	4,774
	WASTEWATER	130	(74)	4	60
	WATER SUPPLY	(186)	(21)	(9)	(216)
<b>Papamoa</b>	TRANSPORTATION	4,547	(340)	1,207	5,414
	PARKS & RECREATION	(2,047)	(58)	1,189	(916)
	LIBRARIES	0	0	0	0
	STORMWATER	0	0	0	0
	WASTEWATER	18	0	33	51
<b>Pukemapu</b>	WATER SUPPLY	0	0	0	0
	TRANSPORTATION	0	0	0	0
	PARKS & RECREATION	0	0	0	0
	LIBRARIES	0	0	0	0
	STORMWATER	23	(25)	0	(1)
<b>Pyes Pa</b>	WASTEWATER	(450)	(96)	(8)	(554)
	WATER SUPPLY	(74)	(10)	(4)	(88)
	TRANSPORTATION	597	(46)	27	577
	PARKS & RECREATION	(1,873)	0	2,178	305
	LIBRARIES	0	0	0	0
<b>Pyes Pa West</b>	STORMWATER	8,825	(385)	(178)	8,262
	WASTEWATER	(2,539)	(523)	29	(3,033)
	WATER SUPPLY	1,706	(30)	227	1,902
	TRANSPORTATION	5,793	(327)	3,142	8,609
	PARKS & RECREATION	864	(103)	246	1,007
<b>South Ohauti</b>	LIBRARIES	0	0	0	0
	STORMWATER	0	0	0	0
	WASTEWATER	17	0	30	46
	WATER SUPPLY	0	0	0	0
	TRANSPORTATION	0	0	0	0
	PARKS & RECREATION	0	0	0	0
	LIBRARIES	0	0	0	0
	STORMWATER	0	0	0	0
	WASTEWATER	309	0	33	342
	WATER SUPPLY	142	0	7	149
<b>South Pyes Pa</b>	TRANSPORTATION	4,388	0	216	4,604
	PARKS & RECREATION	0	0	0	0
	LIBRARIES	0	0	0	0
	STORMWATER	0	0	0	0
	WASTEWATER	65,226	0	2,534	67,760

	WATER SUPPLY	0	0	0	0	0	0
	TRANSPORTATION	0	0	0	0	0	0
	PARKS & RECREATION	0	0	0	0	0	0
	LIBRARIES	0	0	0	0	0	0
<b>Tauranga Infill</b>	STORMWATER	0	0	0	0	0	0
	WASTEWATER	(269)	(385)	164	(489)		
	WATER SUPPLY	(725)	0	(33)	(758)		
	TRANSPORTATION	1,586	0	71	1,658		
	PARKS & RECREATION	(115)	0	5,009	4,895		
	LIBRARIES	0	0	0	0		
<b>Tauriko Business Estate</b>	STORMWATER	1,062	(299)	1,194	1,958		
	WASTEWATER	(3,304)	(868)	1,278	(2,895)		
	WATER SUPPLY	1,446	(142)	1,237	2,541		
	TRANSPORTATION	(1,393)	(1,540)	460	(2,474)		
	PARKS & RECREATION	0	0	0	0		
	LIBRARIES	0	0	0	0		
<b>Tauriko West</b>	STORMWATER	0	0	0	0		
	WASTEWATER	0	0	1,871	1,871		
	WATER SUPPLY	0	0	562	562		
	TRANSPORTATION	0	0	251	251		
	PARKS & RECREATION	0	0	0	0		
	LIBRARIES	0	0	0	0		
<b>Waitaha/Waikite</b>	STORMWATER	(130)	(17)	(6)	(154)		
	WASTEWATER	933	(82)	47	898		
	WATER SUPPLY	1,327	(28)	61	1,360		
	TRANSPORTATION	(736)	(29)	(35)	(799)		
	PARKS & RECREATION	(290)	0	1,324	1,035		
	LIBRARIES	0	0	0	0		
		152,379	(17,657)	102,534	237,257		

**STATEMENT OF COUNCIL CREATED RESERVES (Depreciation RESERVES) - for the year ended June 2020**

Includes Initiation Impact

Depreciation Reserves	Activities to which the reserve relates	Opening Balance 2020/2021	Transfers In 2020/2021	Transfers Out 2020/2021	Closing Balance 2020/2021
		\$'000's	\$'000's	\$'000's	\$'000's
	TRANSPORTATION	(3,649)	(8,428)	10,921,988.00	(1,155)
	AIRPORT	(9,210)	(1,248)	4,475	(5,983)
	PARKS & RECREATION	(34,363)	(11,608)	11,880	(34,091)
	WASTEWATER	(27,590)	(13,461)	11,622	(29,430)
	MARINE FACILITIES	(3,338)	(971)	2,222	(2,087)
	MARINE PRECINCT	699	(493)	1,081	1,288
	BEACHSIDE	427	(74)	291	644
	CEMETERIES	(388)	(175)	209	(354)
	ELDER HOUSING	(9,576)	0	1,360	(8,216)
	WATER SUPPLY	(25,745)	(9,340)	9,150	(25,935)
	STORMWATER	(21,902)	(5,433)	2,750	(24,586)
	SUSTAINABILITY & WASTE	450	(258)	516	708
	LIBRARIES	(1,768)	(1,399)	1,806	(1,360)
	BAYCOURT	(1,776)	(506)	151	(2,131)
	COMMUNITY DEVELOPMENT	796	(421)	1,021	1,396
	ARTS & HERITAGE	(318)	(13)	1	(330)
	CULTURAL HERITAGE	0	0	0	0
	CITY CENTRE	4,822	(21)	430	5,231
	ECONOMIC DEVELOPMENT	0	0	0	0
	CITY & INFRASTRUCTURE PLANNING	(18)	(0)	4	(14)
	ENVIRONMENTAL PLANNING	(9)	(13)	1	(20)
	BUILDING SERVICES	(839)	(288)	66	(1,062)
	ENVIRONMENTAL PROTECTION	42	(10)	9	41
	ANIMAL SERVICES	517	(35)	14	496
	REGULATION MONITORING	(126)	(12)	2	(136)
	EMERGENCY MANAGEMENT	975	(16)	193	1,152
	CITY EVENTS	(4)	(5)	2	(7)
	GOVERNANCE	(2)	(1)	0	(2)
	CORPORATE SERVICES	(945)	(5,795)	9,591	2,851
		(132,837)	(60,025)	69,771	(123,090)

PROSPECTIVE STATEMENT OF RESTRICTED RESERVES AND TRUST FUNDS (Including Inflation)		Includes Inflation Impact				
Restricted Reserves	Description of Reserve	Activities to which the reserve relates	Opening Balance 2020/2021	Transfers In 2020/2021	Transfers Out 2020/2021	Closing Balance 2020/2021
			\$000's	\$000's	\$000's	\$000's
Carruthers Capital	Fund to provide & maintain homes & flats for elderly persons.	CORPORATE TREASURY	(35)	0	(0)	(36)
Carruthers Income	Revenue from the capital fund that can be distributed.	CORPORATE TREASURY	(19)	0	(0)	(19)
E.V Flower Family Trust	For city museum maintenance of aviary.	CORPORATE TREASURY	(22)	0	(0)	(22)
Endowment Land Fund	Proceeds received from the sale of endowment land in Devonport Road.	CORPORATE TREASURY	(66)	0	(1)	(67)
Landscape Impact Fee	To develop street planting - funds from impact fee in industrial areas.	CORPORATE TREASURY	(124)	0	(1)	(125)
Museum Collection Fund	For the provision & development of the museum collection.	CORPORATE TREASURY	(189)	0	(1)	(191)
Otumoetai Infill	Fees for funding local capital expenditure.	CORPORATE TREASURY	0	0	0	0
Parking Fees Reserve (JOG)	Funds for parking management and Joint Officials Group (JOG).	CORPORATE TREASURY	(2)	0	(0)	(2)
Parking Impact Fee	The City Plan imposes an impact fee on development that impacts on Parking.	CORPORATE TREASURY	(749)	0	(6)	(754)
Roading Land Purchase Fund	For roading land purchases (funded by roading land sales).	CORPORATE TREASURY	(1,645)	0	(13)	(1,658)
Stewarts Trust Capital	Fund to provide relief from poverty for aged & needy persons.	CORPORATE TREASURY	(577)	0	(4)	(581)
Stewarts Trust Income	Revenue from the capital fund that can be distributed.	CORPORATE TREASURY	(123)	0	(1)	(124)
Strategic Fundraising Reserve	Revenue from external parties for projects.	COMMUNITY DEVELOPMENT CORPORATE TREASURY	0 (1,361)	0 0	10 (9)	10 96 (1,370)
Strategic Roading Network	Roading fund for strategic roading network and sub-regional transportation.	CORPORATE TREASURY	(7)	0	(0)	(7)
TDC Eden Family Trust	For city museum maintenance of the steam engine	CORPORATE TREASURY	(16)	0	(0)	(16)
Water Future Land Purchase	To purchase additional land in water catchment areas when it becomes available.	CORPORATE TREASURY	(166)	0	(1)	(167)
			(5,101)	0	68	(5,033)



PROSPECTIVE STATEMENT OF OTHER COUNCIL CREATED RESERVES (Including Inflation)						
Other Council Created Reserve	Description of Reserve	Activities to which the reserve relates	Includes Inflation Impact			
			Opening Balance 2020/2021 \$000's	Transfers In 2020/2021 \$000's	Transfers Out 2020/2021 \$000's	Closing Balance 2020/2021 \$000's
Risk Management Fund	For the purpose of managing Council's financial risk and to fund unforeseen events.	CORPORATE TREASURY	16,088	(1,005)	1,325	16,408
	Miscellaneous expenditure for operational items not foreseen in annual plan.	CORPORATE TREASURY	0	0	380	380
General Contingency	Funding of Iwi Hapu management plans.	CORPORATE SERVICES	(2)	0	0	(2)
	Funding of future Baycourt events.	BAYCOURT	(1)	0	0	(1)
Iwi Hapu Management Plan Reserve	Reserve to provide for biosolids maintenance.	WASTEWATER	(979)	(1,000)	1,495	(484)
Biosolids Reserve	Targeted rates collected for kerbside collection.	SUSTAINABILITY & WASTE	0	(560)	3,118	2,558
	To receive funds from waste management levy for approved activity.	SUSTAINABILITY & WASTE	(953)	(460)	624	(789)
Waste Levy Reserve Account	Sale of Elder Housing Assets	ELDER HOUSING	0	0	0	0
	Funding of major events.	CITY EVENTS	(3)	0	0	(3)
Event Investment Fund Reserve	Funding of slip lane for Parau lane.	TRANSPORTATION	(89)	0	(1)	(89)
	Funding of upgrading the Water Supply for the subdivision	WATER SUPPLY	(18)	0	(0)	(18)
Boscabel Subdivision Water Supply	Levy collected for stormwater remedial works.	STORMWATER	(7,023)	(2,300)	239	(9,084)
	For the purpose of mitigating the cultural and environmental affects of the wastewater scheme.	WASTEWATER	(635)	(50)	(5)	(690)
Wastewater Enhancement Reserve	For the purpose of managing Council's future exposure to leaky home payments.	CORPORATE TREASURY	0	0	0	0
	For the purpose of replacing turf.	PARKS & RECREATION	(303)	(36)	(3)	(341)
Tauranga Hockey Turf 1	For the purpose of replacing turf.	PARKS & RECREATION	(303)	(36)	(3)	(341)
Tauranga Hockey Turf 2	For the purpose of replacing turf.	PARKS & RECREATION	(56)	(54)	(1)	(111)
Tauranga Hockey Turf 3	To maintain voluntary rate payments.	CORPORATE TREASURY	(8)	0	(0)	(8)
Voluntary Rates Account			5,716	(5,500)	7,169	7,385