



AGENDA

Ordinary Council Meeting Monday, 14 December 2020

I hereby give notice that an Ordinary Meeting of Council will be held on:

Date: Monday, 14 December 2020

Time: 9.30am and 15 December 2020 at 9.30am

**Location: Tauranga City Council
Council Chambers
91 Willow Street
Tauranga**

Please note that this meeting will be livestreamed and the recording will be publicly available on Tauranga City Council's website: www.tauranga.govt.nz.

**Marty Grenfell
Chief Executive**

Terms of reference – Council

Membership

Chairperson	Deputy Mayor Tina Salisbury
Deputy chairperson	
Members	Cr Larry Baldock Cr Kelvin Clout Cr Bill Grainger Cr Andrew Hollis Cr Heidi Hughes Cr Dawn Kiddie Cr Steve Morris Cr John Robson
Quorum	<u>Half</u> of the members physically present, where the number of members (including vacancies) is <u>even</u> ; and a <u>majority</u> of the members physically present, where the number of members (including vacancies) is <u>odd</u> .
Meeting frequency	Six weekly or as required for Annual Plan, Long Term Plan and other relevant legislative requirements.

Role

- To ensure the effective and efficient governance of the City
- To enable leadership of the City including advocacy and facilitation on behalf of the community.

Scope

- Oversee the work of all committees and subcommittees.
- Exercise all non-delegable and non-delegated functions and powers of the Council.
- The powers Council is legally prohibited from delegating include:
 - Power to make a rate.
 - Power to make a bylaw.
 - Power to borrow money, or purchase or dispose of assets, other than in accordance with the long-term plan.
 - Power to adopt a long-term plan, annual plan, or annual report
 - Power to appoint a chief executive.
 - Power to adopt policies required to be adopted and consulted on under the Local Government Act 2002 in association with the long-term plan or developed for the purpose of the local governance statement.
 - All final decisions required to be made by resolution of the territorial authority/Council pursuant to relevant legislation (for example: the approval of the City Plan or City Plan changes as per section 34A Resource Management Act 1991).
- Council has chosen not to delegate the following:
 - Power to compulsorily acquire land under the Public Works Act 1981.
- Make those decisions which are required by legislation to be made by resolution of the local authority.

- Authorise all expenditure not delegated to officers, Committees or other subordinate decision-making bodies of Council.
- Make appointments of members to the CCO Boards of Directors/Trustees and representatives of Council to external organisations.
- Consider any matters referred from any of the Standing or Special Committees, Joint Committees, Chief Executive or General Managers.

Procedural matters

- Delegation of Council powers to Council's committees and other subordinate decision-making bodies.
- Adoption of Standing Orders.
- Receipt of Joint Committee minutes.
- Approval of Special Orders.
- Employment of Chief Executive.
- Other Delegations of Council's powers, duties and responsibilities.

Regulatory matters

Administration, monitoring and enforcement of all regulatory matters that have not otherwise been delegated or that are referred to Council for determination (by a committee, subordinate decision-making body, Chief Executive or relevant General Manager).

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- 1 APOLOGIES**
- 2 PUBLIC FORUM**
- 3 ACCEPTANCE OF LATE ITEMS**
- 4 CONFIDENTIAL BUSINESS TO BE TRANSFERRED INTO THE OPEN**
- 5 CHANGE TO THE ORDER OF BUSINESS**
- 6 CONFIRMATION OF MINUTES**

Nil

- 7 DECLARATION OF CONFLICTS OF INTEREST**
- 8 DEPUTATIONS, PRESENTATIONS, PETITIONS**

Nil

- 9 RECOMMENDATIONS FROM OTHER COMMITTEES**

Nil

10 BUSINESS

10.1 Draft Community Funding Policy

File Number: A11962891

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Authoriser: Gareth Wallis, General Manager: Community Services

PURPOSE OF THE REPORT

1. For Council to consider and provide direction on a draft Community Funding Policy.
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RECOMMENDATIONS

That the Council:

- (a) Supports the draft Community Funding Policy (Attachment 2).
 - (b) Agrees to the following:
 - (i) The scope of the policy is limited to the Contestable Grant Fund, the Community Development Match Fund and partnership agreements.
 - (ii) The minimum grant amount for the Contestable Grant Fund be \$10,001.
 - (iii) The maximum grant amount for the Contestable Grant Fund be \$50,000.
 - (iv) Support the definition of community organisations.
 - (v) The general criteria to be used for assessing applications for community grant funding (set out in Schedule One of the draft policy).
 - (vi) The exclusions from community grant funding (set out in Schedule Two of the draft policy).
 - (vii) Council is a complementary funder and does not provide seed funding.
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BACKGROUND

2. At the 20 October 2020 Policy Committee meeting, the following recommendations were supported:

That the Committee:

- (a) *Agrees to include a proposal in the consultation document for the Long-term Plan 2021-2031 for a contestable grant fund, which would provide financial support to community organisations that aligned with Council's strategic objectives and outcomes.*
 - (b) *Agrees that the Community Investment Policy is to be amended to reflect the proposal for a contestable grant fund, and that following adoption by the Policy Committee, consultation will be undertaken in conjunction with the consultation document for the Long-term Plan 2021-2031.*
 - (c) *Recommends the following scope and scale for a potential contestable grant fund:*
 - (i) *inclusion of requests for funding through the Annual Plan/Long-term Plan submission process (direct grants), and Level of Service subsidies;*
 - (ii) *the proposed level of funding for the proposed contestable grant fund is to be set at \$1.81 million. This includes what is currently set aside for direct grants (\$1.65 million) and Level of Service subsidies (\$160,000);*
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- (iii) *two funding rounds per year, with up to 50% of the fund to be distributed per round;*
 - (iv) *allow grants to be confirmed for a maximum three-year period;*
 - (v) *set proposed minimum and maximum grant amounts; and*
 - (vi) *that an Assessment Panel is created as the decision-making body.*
 - (d) *Requests that the proposed eligibility, criteria and decision-making requirements are confirmed by the Policy Committee prior to inclusion in the consultation document for the Long-term Plan 2021-2031.*
 - (e) *Notes that these recommendations are subject to the prioritisation process required to prepare the draft Long-term Plan 2021-31.*
3. A funding matrix was also requested to illustrate the prioritisation of funding and contribution to community outcomes, and the four well-beings (Attachment 1). The community grants analysed were those that align with the scope of the draft Community Funding Policy, which includes 24 grants. Each grant was assigned the community outcomes that it achieved and based on that assessment; the four well-beings achieved. Each grant can help achieve multiple outcomes and well-beings. The assessment was subjective, based on staff knowledge of the initiative/project/activity being funded, as a record of the contribution to the outcomes and well-beings has not been previously been a requirement of the application or auditing process.

ISSUES AND OPTIONS

4. Staff have prepared a draft policy for consideration (Attachment 2). The key issues for discussion regarding the draft policy are:
- (a) Scope of the draft policy
 - (b) Who can apply for funding?
 - (c) What can (and can't) funding be used for?
5. It is apparent that the scale of change between the draft policy and the current Community Investment policy is substantial. As such, it is recommended that the draft policy is considered a new policy and if adopted by the Council, that the Community Investment policy be revoked. It should be noted that the sentiment of the existing policy has been captured in the draft policy.

Scope of the draft policy

6. It is proposed that the following types of community grant funding are covered by the draft policy:
- (a) Contestable Grant Fund
 - (i) The draft policy includes the 20 October 2020 recommendations for the Contestable Grant Fund that there are two funding rounds per year, with up to 50% of the fund to be distributed per round; that grants can be confirmed for a maximum three-year period; and that an Assessment Panel is to be created as the decision-making body.
 - (ii) This fund would include all those grants currently considered as a direct grant and the level of service subsidies (as agreed on 20 October 2020).
 - (iii) The draft policy suggests \$10,001 be set as the minimum annual grant, as the maximum that can be awarded under the Community Development Match Fund is \$10,000. The maximum annual amount of \$50,000 is proposed as of the 17 direct grants awarded in 2020/21, 13 were \$40,000 or under. Three were between \$125,000 and \$225,000 and there was one anomaly at \$867,877 (Merivale Community Centre).
 - (b) Community Development Match Fund
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- (i) The draft policy includes the agreed purpose, eligibility and criteria for the Community Development Match Fund that was approved by Council on 6 October 2020.
- (c) Partnership Agreements
 - (i) Partnership agreements are a new approach that is proposed in the draft policy. The policy includes the following definition for a partnership agreement:
Refers to non-contestable multi-year agreements with select community organisations with generally long-standing relationships with Council to deliver actions and programmes that align with community outcomes and council's strategic priorities.
 - (ii) These agreements may, where appropriate, replace, over time, the current long-term funding approach offered by service level agreements.
 - (iii) Current agreements (via service level agreements) will remain in place in accordance with the individual agreements. Discussions will be undertaken with current agreement holders to determine if these can and should transition to a partnership agreement.
 - (iv) Some existing agreements may not be suitable as a partnership agreement. In these instances, a decision will be required as to whether the funding continues. If it is continued, it would not be subject to the provisions of the draft policy but include terms and conditions that acknowledge council's reasons for providing direct support to an organisation, such as alignment to community outcomes.

Excluded from scope of the draft policy

7. It is proposed that the following types of community funding support are excluded from the draft policy due to their specific characteristics:
 - (i) Rates remissions (provided for under the Local Government (Rating) Act 2002, the Local Government Act 2002 and Te Ture Whenua Maori Act 1993).
 - (ii) Funds distributed on behalf of others (funding is provided to Council for a particular purpose e.g. Creative Communities). These funds have specific eligibility and criteria assigned to them by the funders.
 - (iii) Development Contribution grants.
 - (iv) Event funding (existing contestable framework, support is provided for a specific activity that aligns with Council's Event Funding Framework outcomes).
 - (v) Stewart and Carruthers Trust Funds (specific deeds in place which provide the framework for the distribution of these funds).

What about requests or submissions that don't fit within the scope of the draft policy?

8. Council may receive requests and submissions for projects or funding that require a substantial level of funding, above the proposed maximum \$50,000 annual grant. Recent examples include funding for surf lifesaving and cricket facilities.
9. Council could consider including discretionary one-off grants within the scope of the draft policy. Funding for a discretionary grant would be allocated outside of the funding agreed to for the Contestable Grant Fund, the Community Development Match Fund and any potential partnership agreements.
10. A discretionary grant application would need to meet the general criteria in the draft policy. In addition, an application would be expected to provide a compelling reason for funding allocation, the intended funding would significantly achieve more than one of the council's strategic priorities and community outcomes, and there would be evidence that non-supply would significantly impact upon one or more of the Council's strategic priorities.

11. Requests for new capital projects on Council-owned land are not considered a grant. Rather, Council may decide to include, or not, these requests during deliberations on the Annual Plan or Long-term Plan, or at the time that the request is received.

Options – Policy scope

Options	Advantages	Disadvantages
Include the Contestable Grant Fund, Community Development Match Fund and Partnership Agreements. RECOMMENDED	A clear and transparent approach is provided for these three funding streams.	Nil
For a minimum grant amount of \$10,001 and a maximum grant amount of \$50,000 from the Contestable Grant Fund. RECOMMENDED	Provides clear guidance regarding the minimum and maximum grant amount in any one year.	No specific policy mechanism to manage requests for funding over \$50,000
Exclude rates remissions, funds distributed on behalf of others, Development Contribution grants, event funding, Stewart and Carruthers Trust Funds. RECOMMENDED	These forms of community support retain their independence and specific characteristics separately from the draft Community Funding Policy.	Nil
Include discretionary one-off grants. NOT RECOMMENDED	Recognises that Council receives community funding requests for amounts greater than \$50,000 through the annual plan and long-term plan process	Signals to community organisations that grants greater than \$50,000 may be applied for. Potential budget implications if all one-off grants were approved.

Who can apply for funding?

12. The draft policy sets out who is eligible to apply to each of the three funding streams.
13. A community organisation shall be eligible to apply to all three funding streams. A community organisation is defined as follows:
A voluntary or not-for-profit organisation that serves a public benefit; and that relies on volunteers for at least its governance; and has values, purpose and objectives independent of government or commercial institutions. It must be a registered trust or incorporated society with IRD charitable status. Unless there are clearly justified reasons, membership or participation in its activities should be available to everyone who wishes to join.
14. This definition of community organisations has been taken from the existing Community Investment Policy.
15. Some Iwi and hapū organisations may not meet the definition of community organisations. As such, the draft policy has included an exception for these organisations so that they may apply for funding to deliver kaupapa Māori outcomes.
16. Eligibility for the Community Development Match Fund is wider than community organisations and allows not-for-profit groups, communities of interest and tangata whenua organisations to apply.

17. Social enterprises would not be eligible to apply for funding from any of the three funding streams. Social enterprises are *'hybrid organisations that trade goods and services in order to achieve their social, environmental, economic or cultural goals'*. In general, the draft policy notes that funding will be provided to projects that originate from the community. Many social enterprises are founded to deliver a specific purpose and may not be community driven.

Options – Who can apply?

Options	Advantages	Disadvantages
Allow community organisations (as defined in the draft policy) to apply for community grant funding. RECOMMENDED	Provides an opportunity for a wide range of organisations to potentially access funding from Council.	Definition of community organisations may not explicitly include iwi and hapū organisations. Note that the draft policy does still provide for these organisations to apply for funding.
Allow social enterprises to apply for community grant funding. NOT RECOMMENDED	A subset of groups with priorities and objectives that may support and achieve Council's strategic priorities, and the community outcomes, would be able to potentially access funding from Council.	Social enterprises may not be community driven or deliver projects that originate from the community. As some social enterprises are set up with the intention to make a profit, Council could be seen to be providing funding to private enterprises.

What the funding can be used for and what it can't be used for

18. The draft policy does not specify exactly what community grant funding can be used for, rather it sets out the general criteria to be considered when assessing applications (set out in Schedule One of the draft policy). This includes the following:
- (a) alignment of the proposal to Council's strategic priorities and community outcomes;
 - (b) clear outline of what is to be delivered;
 - (c) demonstrable capability, capacity and experience of the applicant to deliver the intended project, activity or service;
 - (d) evidence of community support for the project, activity or service; and
 - (e) disclosure of all other sources of funding sought, including funding already provided by Council.
19. Additional criteria or requirements which apply to the Community Development Match Fund will be considered when applications are made to that fund.
20. On adoption of the policy, an assessment form will be developed which covers the requirements set out in the policy.
21. The draft policy does, however, set out what the funding cannot be used for. There are slight differences between what cannot be funded between the Contestable Grant Fund and Partnership Agreements, and the Community Development Match Fund.
22. In general, it is intended that community grant funding cannot be used for the following (as set out in Schedule Two of the draft policy):
- (a) debt servicing or repayment;
 - (b) legal expenses (for example, to defend an organisation in Court or to challenge a decision in the Environment Court);
 - (c) to contract individual persons;

- (d) building consent fees and resource consent fees;
 - (e) activities that promote religious ministry, or political purposes and causes;
 - (f) medical expenses;
 - (g) public services that are the responsibility of central government (e.g. core education, healthcare, social work, whanau ora services etc.), except where Council has identified it as a strategic outcome e.g. homelessness, or it addresses a need in a priority community;
 - (h) physical works where relevant consent or permit has not yet been issued. Council may agree to a grant subject to consents or permits being granted. The funding would be released on receipt of the required consents or permits;
 - (i) purchase of tobacco, alcohol, vape supplies or other psychoactive substances; and
 - (j) development of clubrooms on active reserves (based on requirements in the Active Reserves Level of Service Policy).
23. The draft policy does not currently exclude the provision of funding for capital expenditure projects. From Council's perspective, the funding would be operational expenditure as it would be funding provided directly to the applicant.
24. The draft policy currently states that Council is not a primary funder of community organisations and rather that it is a complementary funder. Council could choose to amend this to allow seed funding for projects or services.

Options – What can community grant funding be used for and what it can't be used for

Options	Advantages	Disadvantages
Inclusion of general criteria as provided in Schedule One of the attached draft policy. RECOMMENDED	Provides for a standard and consistent approach to the assessment of applications.	Nil
Exclude items noted in Schedule Two of the attached draft policy. RECOMMENDED	Provides a clear understanding of what cannot be funded by a community grant.	Nil
Council is a complementary funder (i.e. does not provide seed funding). RECOMMENDED	As a complementary funder, Council has additional assurance that there is wider support for the project or initiative. Encourages community organisations to seek alternative sources of funding. Use of alternative sources of funding has the potential to leave more council funding available for other projects.	Council funding may be seen as implied community support for a project.

STRATEGIC / STATUTORY CONTEXT

25. Council is mandated under the Local Government Act 2002 to “*promote the social, economic, environmental, and cultural well-being of communities in the present and for the future*”.
26. Council has a number of strategies and plans that, in conjunction with the Community Outcomes, set the overarching rationale for Council's involvement in community development and support. These strategies and plans set out a range of outcomes including the following:
- increasing participation and inclusivity;

- Tauranga Moana iwi and hapū work together and are actively involved in restoring and enhancing the mauri of Tauranga Moana;
 - attracting creative people;
 - raising awareness and respect for minorities; and
 - attractive city, quality environments.
27. The draft Community Funding Policy is intended to support Council and the community to achieve strategic priorities and community outcomes.

FINANCIAL CONSIDERATIONS

28. Council agreed to include \$1.81 million in the draft Long-term Plan (LTP) for the proposed Contestable Grant Fund. This level of funding has been included in the draft budgets and is subject to the prioritisation process for the Long-term Plan.
29. Funding of \$150,000 has been included for the Community Development Match Fund in the draft LTP.
30. Funding has been set aside to provide for the continuation of existing service level agreements based on the individual requirements of each. As noted above, some of these agreements may transition to partnership agreements.
31. Council could consider including further budget to provide for new partnership agreements that may eventuate over the next three years.
32. These budgets are subject to the prioritisation process required to develop the LTP.

LEGAL IMPLICATIONS / RISKS

33. As noted previously, there are no immediate issues which may arise for Council as the recommendations do not require changes to current funding arrangements.

CONSULTATION / ENGAGEMENT

34. It was previously noted that consultation on an amended Community Investment Policy would be undertaken alongside the consultation on the LTP 2021-2031. This consultation is still recommended, noting that it will be a draft Community Funding Policy rather than an amended policy.
35. Following the 20 October Policy Committee meeting, further engagement has taken place with those that currently receive a direct grant from Council, or who have a service level agreement in place; and with the members of the Technical Working Group, including representatives from Te Rangapū Mana Whenua o Tauranga Moana Partnership. Engagement with key funders, including TECT, the Acorn Foundation and Bay Trust has also taken place.



SIGNIFICANCE

36. The decisions that are recommended are considered to be of low significance. The decisions are intended to guide the direction of the draft Community Funding Policy prior to seeking a decision to adopt a draft policy for consultation.

NEXT STEPS

37. Update the draft policy based on the recommendations approved by Council. A draft policy will then be brought back to Council for adoption for consultation alongside the LTP.

ATTACHMENTS

1. **Matrix of community grants against well-being's and community outcomes - A12087473** 
2. **Draft Community Funding Policy 2020 - A11962446** [↓](#) 

Type	Who to	\$\$ FY20/21	TOTAL GRANT	TCC Community Outcomes					LGA Community Wellbeings			
				We value and protect our environment	We have a well planned city	We can move around our city easily	We support business	We are inclusive, and value our culture and diversity	Social	Economic	Env	Cultural
Direct grant	Incubator Creative Hub	125000	375000				✓	✓	✓	✓		✓
Direct grant	Incubator - wish tree	3700	7500					✓	✓			✓
Direct grant	Elms Foundation	225000	675000				✓	✓	✓	✓		✓
Direct grant	Neighbourhood Support	25000	75000		✓			✓	✓	✓	✓	✓
Direct grant	Tauranga Combined Community Patrols	30000	90000		✓			✓	✓	✓	✓	✓
Direct grant	SocialLink	30000	90000	✓			✓	✓	✓	✓	✓	✓
Direct grant	He Kaupapa Kotahitanga Trust (Awhina House)	40000	40000		✓			✓	✓	✓	✓	✓
Direct grant	Taonga Tauranga	20000	40000				✓	✓	✓	✓		✓
Direct grant	Tauranga Community Foodbank Trust	4000	12000					✓	✓			✓
Direct grant	Tauranga Community Foodbank Trust	30000	30000					✓	✓			✓
Direct grant	Merivale Comm Centre	867877	867877	✓	✓			✓	✓	✓	✓	✓
Direct grant	Mt Mvln cricket club	133020	133020	✓	✓			✓	✓	✓	✓	✓
Direct grant	Merivale Community Centre - to deliver whanau support programme	35000	105000		✓			✓	✓	✓	✓	✓
Direct grant	Welcome Bay Community Centre	20000	20000		✓			✓	✓	✓	✓	✓
Direct grant	Tauranga Community Housing Trust	10000	10000		✓			✓	✓	✓	✓	✓
Direct grant	Under the Stars	30000	30000					✓	✓			✓
Service Level Agreements	Sport BOP	369005	1845030	✓	✓		✓	✓	✓	✓	✓	✓
Service Level Agreements	Creative BOP - operational grant	304005	912015				✓	✓	✓	✓		✓
Service Level Agreements	Creative BOP - implementation of the Arts and Culture Strategy	98000	196000				✓	✓	✓	✓		✓
Service Level Agreements	Regional Life Guard Service Agreement	229601	0	✓	✓			✓	✓	✓	✓	✓
Service Level Agreements	CAB	61000	182000		✓			✓	✓	✓	✓	✓
Service Level Agreements	Tauranga Youth Development Team	20000	60000		✓		✓	✓	✓	✓	✓	✓
Service Level Agreements	Oropi MTB track maintenance	5000	ongoing	✓				✓	✓		✓	✓
Service Level Agreements	Bay Oval Trust - operational costs associated with the Bay Oval leased area and costs for Bay Oval wickets, Bay Oval outfield and Blake Park cricket wickets maintenance	345121	unknown - no end date	✓	✓		✓	✓	✓	✓	✓	✓

DRAFT COMMUNITY FUNDING POLICY



Policy type	City		
Authorised by	Council		
First adopted	XXX	Minute reference	XXX
Revisions/amendments	NA	Minute references	NA
Review date	This policy will be reviewed every three years to align with the long-term plan.		

1. PURPOSE

- 1.1 To ensure a structured, transparent, and fiscally prudent approach to the fair distribution of funding assistance to eligible entities for the contestable grants fund, the community development match fund, and partnership agreements.

2. SCOPE

- 2.1 This policy applies to community grant funding allocated by Tauranga City Council through the following methods:
- Contestable Grants Fund
 - Community Development Match Fund
 - Partnership Agreements
- 2.2 Events funding and the Stewart and Carruthers Funds are outside the scope of this policy.
- 2.3 All monies provided by central government for council to distribute (for example, Creative Communities) are outside the scope of this policy.

3. DEFINITIONS

Term	Definition
Community Development Match Fund	A sub-set of community grant funding and specifically refers to two funding windows of up to \$1,000 (small grants) and up to \$10,000 (medium grants) that aim to support community initiatives that promote social, cultural and environmental wellbeing. The match fund requires that the applicant match the funds provided by council with funds, volunteer contribution or in-kind contribution of at least equal value to the funds provided by council.
Community grant funding	Financial contribution to a community organisation, group or sector of the community to achieve a specified outcome. This includes the Contestable Grant Fund, the Community Development Match Fund and Partnership Agreements.
Community organisation	A voluntary or not-for-profit organisation that serves a public benefit; and that relies on volunteers for at least its governance; and has values, purpose and objectives independent of government or commercial institutions. It must be a registered trust or incorporated society with IRD charitable status. Unless there are clearly justified reasons, membership or participation in its activities should be available to everyone who wishes to join.
Contestable grant funding	Refers to the following: <ul style="list-style-type: none"> • Funding to support the delivery of a clearly defined activity, project or initiative • Monies awarded through a publicly contestable process • An assessment panel assesses funding applications and allocates limited funds as fairly and strategically as possible • Applications are invited through scheduled funding round(s), which are publicly advertised and have an opening and closing date • Eligible applicants have an equal opportunity to be considered for a grant • A clearly defined assessment process is applied to all applicants in a transparent manner • Financial allocation is discoverable and public
Partnership Agreement	Refers to non-contestable, multi-year agreements with select community organisations, with generally long-standing relationships with Council to deliver actions and programmes that align with community outcomes and council's strategic priorities.

4. PRINCIPLES

- 4.1 The following policy principles will guide council's decision-making process, and inform the design and implementation of council's community grant funding programme:

- Transparency
- Equity
- Accountability; and
- Recognition of our partnership relationship with iwi and hapū from Tauranga Moana.

5. POLICY STATEMENT

5.1 General

- 5.1.1 Community organisations support council to promote the social, economic, cultural and environmental wellbeing of Tauranga residents.
- 5.1.2 Community grant funding will build upon and support community-led initiatives, which create positive change in the community, enhance the community's ability to meet its own needs, and develop local community leadership.
- 5.1.3 Tauranga City Council allocates community grant funding from a limited pool of money.
- 5.1.4 Council is not a primary funder of community organisations. All grants will recognise council's role as a complementary funder through prioritising those organisations that have actively sought other funding before approaching Council.
- 5.1.5 Grants will be targeted to achieve council's strategic priorities, community outcomes, principles of support, and be appropriate to the purpose and role of a local authority.
- 5.1.6 The total financial assistance provided through the Contestable Grants Fund, Community Match Fund, and Partnership Agreements is agreed every three years through the Long-term Plan.
- 5.1.7 All requests for community grant funding received as a submission to the Annual Plan or Long-term Plan will be referred to the Contestable Grants Fund, Community Development Match Fund, or for discussion regarding a Partnership Agreement.
- 5.1.8 Council does not fund limited liability companies or incorporated societies that are not registered charities. The only exceptions to this are iwi or hapū organisations requesting funding to deliver kaupapa Māori outcomes.
- 5.1.9 An organisation yet to register as a trust with IRD charitable status or an incorporated society with IRD charitable status, may use an umbrella organisation to receive funds where there is clear evidence that the organisation intends to register as a trust or incorporated society with charitable status. This excludes small grants received through the Community Development Match Funds, which may be directly given to unregistered groups.
- 5.1.10 In general community funding will not be provided where delivery of the project is outside the Tauranga City Council area.
- 5.1.11 Any monies in the community grant funding budget not allocated at the end of the council financial year will not be carried forward.

5.2 General funding criteria

- 5.2.1 The general funding criteria are outlined in schedule one. These criteria will be considered when assessing applications to determine their relative merit and assist decision-makers to prioritise between applications of similar merit. Applicants must also have regard to the specific fund requirements in the schedules.

- 5.2.2 All applications for community grant funding must demonstrate how the activity promotes one or more of the well-beings (social, economic, environmental, cultural) of the local community, and the community outcomes included in the Long-term Plan applicable at the time of the application. Preference will be given to those organisations that demonstrate that funding will promote more than one of the well-beings and community outcomes.
- 5.2.3 Funding will not be provided for any of the goods, services or activities listed at schedule two to this policy. Council may specify additional exclusions for funding.
- 5.2.4 Council may amend the schedules at any time via resolution.

5.3 Contestable Grants Fund

- 5.3.1 The Contestable Grants Fund is open to applications from community organisations. Organisations, including iwi and hapū organisations, delivering kaupapa Māori outcomes may also apply to the fund.
- 5.3.2 The minimum funding amount for the Contestable Grants Fund is \$10,001 and the maximum amount is \$50,000.
- 5.3.3 Applications for amounts less than \$10,000 will be referred to the Community Development Match Fund.
- 5.3.4 The Contestable Grants Fund will be distributed through two funding rounds in March and September, annually.
- 5.3.5 All decisions on applications for the Contestable Grant Fund will be made by an assessment panel consisting of two elected members, staff and an independent representative from one of the community philanthropic funding organisations, upon recommendations of Council staff.
- 5.3.6 Refer to schedule three of this policy for principles of support to be considered.

5.4 Community Development Match Fund

- 5.4.1 The Community Development Match Fund is open to applications from community organisations, not for profit groups, communities of interest, tangata whenua organisations, informal and grass root neighbourhood groups.
- 5.4.2 Groups with no formal legal structure may apply for grant funding when an umbrella organisation that meets this policy's definition of a community organisation has been nominated and agreed to receive and administer the funds.
- 5.4.3 Community Development Match Fund medium grants of between \$1,000 and \$10,000 are distributed through two funding rounds in approximately June and December, annually.
- 5.4.4 Applicants need to provide a match of at least 50% of the total value of the project of in-kind support, volunteer time or money.
- 5.4.5 Small grants of up to \$1,000 are distributed throughout the year. Decisions on applications for small grants are made by the Community Development Team.
- 5.4.6 Decisions on applications for the Community Development Match Fund will be made by an assessment panel of two elected members, representatives from community philanthropic funding organisations and at least two Council staff.
- 5.4.7 Refer to Schedule four for specific requirements.

5.5 Partnership agreements

- 5.5.1 Partnership agreements are a non-contestable community grant available for select community organisations with long-standing relationships with Council, to deliver actions and programmes that align with community outcomes and council's strategic priorities.
- 5.5.2 Any funding provided to support a partnership agreement may not be used for any of the activities included at schedule two of this policy.
- 5.5.3 Council, or a community organisation, may initiate discussions to enter into a partnership agreement. All partnership agreements will meet the general criteria and eligibility for funding outlined in this policy.

5.6 Decisions on funding applications

- 5.6.1 The extent of the due diligence undertaken by Council staff and the amount of information requested from applicants will be relative to the amount of community grant funding being requested.
- 5.6.2 In a competitive funding environment, the following will be a lower priority for funding:
 - Travel and accommodation outside Tauranga or the western Bay of Plenty sub-region, unless Council is convinced there will be a tangible benefit for Tauranga communities
 - Retrospective costs (where the activity has already taken place), unless this is necessary as a condition of the grant or Council is satisfied there are other mitigating circumstances
 - Any requests where the organisation currently receives or has previously received Council funding assistance, for example through reduced rent, occupancy of a council asset including land, any other subsidies, funding through an existing multi-year funding agreement or any previous grant funding.
- 5.6.3 Preference will be given to community-led or iwi/ hapū led organisations that demonstrate genuine engagement with local communities or tangata whenua and encourage participation across diverse communities.

5.7 Transparency and accountability

- 5.7.1 Council will ensure that all administrative and decision-making processes about community grant funding are presented in such a way that they can be easily understood by the community.
- 5.7.2 The extent of the due diligence undertaken by Council staff and the amount of information requested from applicants will be relative to the amount of community grant funding received.
- 5.7.3 Any form of community grant funding will be described in a funding agreement commensurate with the level of funding provided. The agreement will contain the roles and responsibilities that both the Council and the organisation receiving funding agree upon, and the project, activity or service that the organisation will provide to the community. The agreement may vary depending on the amount of support provided and the type of support.
- 5.7.4 Council is reminded of its requirement to be financially prudent and undertake transactions with good business practice. This applies to the distribution of

community grant funding under this policy. Council upholds its statutory responsibility to ensure the lawful, transparent and prudent expenditure of public funds.

- 5.7.5 Community grant funding recipients are required to acknowledge publicly (at a scale commensurate with the level of funding received) the receipt of Tauranga City Council community grant funding by the following methods:
- Acknowledgment on publicity material, including use of the Tauranga City Council logo (mandatory for all community grant funding)
 - Acknowledgment in the organisation's annual report is mandatory (where an organisation prepares one)
 - Acknowledgment by plaque or signage on equipment, building or vehicles where significant amounts of funding have been allocated
 - Acknowledgment at events through the use of Tauranga City Council flags, banners, posters and/or logos, where appropriate.
- 5.7.6 All recipients of community grant funding must ensure that the funded activity remains compliant with all relevant legislation, regulations and terms and conditions, including health and safety legislation.
- 5.7.7 A failure to meet all relevant terms and conditions associated with Council community grant funding may result in all or one of the following:
- termination of funding
 - decline of future funding
 - repayment of part or all of the allocated funding.
- 5.7.8 All recipients of community grant funding are required to complete an accountability report (at a scale commensurate with the amount of funding provided) and provide any other funding expenditure or evaluation documentation requested by Council. These must be completed either as soon as the funds are spent, or within one calendar year of receipt of grants funding, whether allocated funds were spent or not.
- 5.7.9 A failure to return required funding accountability or evaluation documentation may result in a denial of funding in future grants applications.
- 5.7.10 Any unspent funds must be returned to Council within one year of receipt unless there is prior agreement with the Council to carry over such funds.
- 5.7.11 Any discrepancies in funding (e.g. funds spent on activities other than those specified in the approved grants funding application) may result in an audit of the recipient's accounts and the funded activity, and the potential return to the Council of grants funding received.
- 5.7.12 Funding allocation may be reviewed on a case-by-case basis, in order to evaluate project outcomes, assess the extent to which the funding achieved Council's strategic objectives, and ensure the grants programme continues to reflect community needs.
- 5.7.13 Conflicts of interest will be identified and appropriately managed.
- 5.7.14 Adequate records are kept at each stage of the funding 'lifecycle' to support internal and external audit requirements and evaluate the impact of the grants programme.
- 5.7.15 Methods of monitoring will be proportional to the amount of funding and the funding recipient and not impose an unnecessary burden on recipients.

6. DELEGATIONS

- 6.1 The implementation of this policy is delegated to the Chief Executive and their sub-delegates.

7. REFERENCES AND RELEVANT LEGISLATION

- 7.1 Local Government Act 2002

8. ASSOCIATED POLICIES/PROCEDURES

- Procurement Policy
- Stewart Trust and Carruthers Trust Funds Policy
- Events Funding Framework
- Active Reserves Level of Service Policy

9. SCHEDULES

Schedule one: General criteria to be considered in assessing applications for the Contestable Grants Fund, Community Development Match Fund, and Partnership Agreements

Has the application.....
Made a compelling case for how the proposal aligns to the funding priorities established?
Clearly defined the purpose, expected community outcomes, and expected achievement of social, economic, environmental and cultural wellbeing of the local community of the project, activity, or service, for example the need they are meeting and why this is important?
Clearly described the project, activity or service, what will be delivered, and satisfied council that it is viable?
Demonstrated the capability, capacity and experience to deliver the project, activity or service to an appropriate standard, evidenced by a relevant track record of successful delivery?
Presented a realistic, evidenced-based budget for the project, activity or service, and identified exactly how the council grant would be spent?
Given thought to how the community organisation will show the grant has benefited the community (or for larger grants, identifying how the organisation will evaluate the success of the project, activity or service)?
Identified who the project, activity or service will benefit and where in Tauranga City Council area these people are likely to come from?
Provided evidence of community support for, and/ or involvement in, the project, activity or service, and/or evidence of support from the recognised regional or national body (where relevant)?
Shown that the project, activity or service will support multiple funding priorities (this is not required, but may affect the relative merit of the project)?
Disclosed all council funding (financial or otherwise) e.g. current council funding, rental subsidies, previous grants, leases, licenses to occupy?

Schedule two: Activities that will not be funded through community grant funding

Debt servicing or repayment
Legal expenses (for example, to defend an organisation in Court or to challenge a decision in the Environment Court)
To contract individual persons
Building consent fees and resource consent fees
Activities that promote religious ministry, or political purposes and causes
Medical expenses
Public services that are the responsibility of central government (e.g. core education, healthcare, social work, whanau ora services) except where Council has identified it as a strategic outcome e.g. homelessness, or it addresses a need in a priority community.
Physical works where relevant consent or permit has not yet been issued. Council may agree to a grant subject to consents or permits being granted. The funding would be released on receipt of the required consents or permits.
Purchase of tobacco, alcohol, vape supplies or other psychoactive substances
Development of clubrooms on active reserves (based on requirements in the Active Reserves Level of Service Policy)

Schedule three: Principles of support to be considered when applying to the Contestable Grant Fund

<p>Communities of need and social equity</p> <p>We want to our city to be a great place to live for everyone. We are committed to ensuring that those who need support most receive it by providing financial and other support for initiatives focused on areas of high deprivation and priority communities of interest.</p>
<p>Encourage Kaupapa Māori Outcomes</p> <p>We value the importance of strengthening and supporting Kaupapa Māori outcomes and acknowledge the need for nurturing strong relationships founded on Māori values, principles and practices.</p>
<p>Community pride and belonging</p> <p>Celebrating identity, heritage and cultural diversity, and feeling of a sense of belonging and inclusion. We are committed to celebrating our diverse cultural identities and fostering the creative arts to enhance the wellbeing of our community.</p>
<p>Wellbeing and participation</p> <p>So that Tauranga is an inclusive and accessible city that enables healthy living and recreation to support improved wellbeing. Note that this includes healthy and active communities - supporting healthy living and physical activity and having access to health services for all ages, cultures, and disabilities.</p>
<p>Safe and resilient communities</p> <p>People are safe and feel safe in their homes, neighbourhoods and public places.</p>
<p>Environmental sustainability</p> <p>Environmental restoration, helping minimise our impact on the environment and promoting sustainability of our resources in Tauranga Moana.</p>

Schedule four: Community Development Match Fund

What can get funded?

- All Match Fund applications *must* demonstrate a contribution to *at least one* of the Principles of Support.
- Preference will be given to applications that benefit Priority Communities.

How much and when?

	Small grants	Medium grants
Funds available	Applications – up to \$1,000	Applications – up to \$10,000
When you can apply	Anytime	By 31 May and 10 November
When you will get a decision	Within three weeks of receipt of application	Within two weeks of the Match Fund Panel meeting

Who can apply?

The Community Development Match Fund is open to applications from community organisations, not for profit groups, communities of interest, tangata whenua organisations, informal and grass root neighbourhood groups.

Council will administer funds directly to unregistered groups for small grants. For medium grants, unregistered group applicants are required to identify a legally constituted organisation such as a charity, incorporated society or Trust to act as an “umbrella organisation” willing to receive and monitor funds on your behalf. You will need to obtain the umbrella organisation’s approval for this and provide details of the umbrella organisation in your application form.

Match Fund Principles of Support

The below Principles of Support demonstrate how Tauranga City Council understands and approaches community wellbeing. Any project must demonstrate that it contributes to at least one of the Principles of Support. The more and better that a project application aligns with Council’s Principles of Support, the more likely the project will be supported by the Match Fund.

1. **Communities of need and social equity:** We want to our city to be a great place to live for everyone. We are committed to ensuring that those who need support most receive it by providing financial and other support for initiatives focused on areas of high deprivation and priority communities of interest.
2. **Encourage Kaupapa Māori Outcomes:** We value the importance of strengthening and supporting Kaupapa Māori outcomes and acknowledge the need for nurturing strong relationships founded on Māori values, principles and practices.
3. **Community pride and belonging:** Celebrating identity, heritage and cultural diversity, and feeling of a sense of belonging and inclusion. We are committed to celebrating our diverse cultural identities and fostering the creative arts to enhance the wellbeing of our community.
4. **Wellbeing and participation:** So that Tauranga is an inclusive and accessible city that enables healthy living and recreation to support improved wellbeing. Note that this includes the principle of Healthy and active communities: Supporting healthy living and physical activity and having access to health services for all ages, cultures, and disabilities.

5. **Safe and resilient communities:** People are safe and feel safe in their homes, neighbourhoods and public places.
7. **Environmental sustainability:** Environmental restoration, helping minimise our impact on the environment and promoting sustainability of our resources in Tauranga Moana.

Priority Communities

The Match Fund recognises that, from a social wellbeing and equity perspective, some communities face higher need than others, require more support, and are less likely to access council or other support. We have identified the areas of interest that we recognise need priority support and funding – Priority Communities.

Note: Importantly, the Match Fund decision panel *will not exclude any communities* (not otherwise excluded – see below). However, in deciding to allocate limited funds, it will prioritise the below Priority Communities to be as effective as possible.

Match Fund decisions will be weighted towards these areas of interest and we recommend that all applicants take the time to meaningfully address the relevant areas in their application.

- Support in areas of high deprivation (those communities with a deprivation index of 7-10 or are otherwise identified as the communities of highest deprivation in Tauranga).
- Increase access to community facilities and services.
- Reduce homelessness.
- Decrease inequity by providing opportunities for everyone to participate and be included in programmes, services, events and initiatives.
- Welcome newcomers and embrace and celebrate cultural diversity.
- Encourage social connectiveness in order to reduce social isolation.
- Ensure our community has access to the history and stories of Tauranga.
- Provide infrastructure and services that support healthy and active living for all ages and abilities.
- Increase community resilience and preparedness.
- Improve safety – either family, home or community.
- Improve the level of engagement amongst community organisations operating for a similar purpose and their collective impact on the community.
- Tauranga values strong partnerships with community organisations which are sustainable and supporters of our community wellbeing outcomes. We encourage collaboration with and between organisations.
- Promote and improve youth engagement and advocacy.
- Improve tools and resources for community organisations to provide a better experience for our communities.
- Help minimise our impact on the environment and promote sustainability of our resources in Tauranga.

What we don't fund

Support is not available to:

- Individuals
- Political parties
- Commercial entities
- Projects or programmes with any religious proselytization.
- Maintaining ongoing programmes, events or services
- Operating expenses of organisations including funding permanent staff
- Maintenance or deferred maintenance
- Purchase or improvement of privately-owned facilities
- Funding activities that involve any alcohol, tobacco, substances and gaming
- Professional fundraising services
- Activities/projects already completed
- Projects that have already been funded or part-funded by Council
- Projects, initiatives or programmes which could be deemed anti-competitive
- Internal applicants from Council
- Council-controlled organisations (CCOs)
- Other local authorities, government agencies or public sector entities
- Projects or programmes which are to be delivered ostensibly outside the geographic area of Tauranga City

Support will also not be granted to applicants that:

- are not aligned to Council's Principles of Support
- require debt servicing assistance or have outstanding debt with Tauranga City Council
- whose activities or behaviour could be deemed discriminatory, racist or illegal
- have breached previous support agreements with Tauranga City Council, including post-event reporting requirements and where no commitment has been made to rectify this situation

Types of things we fund include:

- **Professional Services** such as consents; professional consultants (landscape architect, graphic designer, web designer, educators); artists (DJ, performing artists); services (translation, interpretation, printing, advertising, filming); insurance for project if required.
- **Supplies and Materials** such as landscape materials; tools; paint; books, appropriate manuals; facility rental; playgroup equipment; marketing material; equipment hireage; food; event and volunteer costs.
- **Construction/Capital** such as demolition, grading and other activities related to site preparation; utilities work (water retention, sewer connection); electrical work (site lighting, electrical service, transformer) concrete work (sidewalks, ramp, seat walls); irrigation (connections, piping, spray sprinklers).

Community contributions – the match

You need to provide at least 50% of the value of the project in in-kind support or volunteer time or money as your match.

- materials and supplies: valued at their retail or rental prices. Donors must document this value of the match.
- cash donations: from fundraising or donations with evidence such as a bank statement.
- professional services: valued at a maximum of \$100 per hour. Donors must document on letterhead the value of the services being donated.
- volunteer labour: valued at 15% above the minimum wage per hour for participants over 16-years of age.

Match Fund – other information

- *Events*: Projects that are events must provide “free or low cost (i.e. \$10 or under) admission to the public”
- *Opportunity to Pitch*: Applicants are welcome to pitch their projects to Panel representatives, please contact the Community Development Advisor for the Match Fund
- The Match Fund Panel has the discretion to fund projects that are ongoing programmes, events or services, however, *this is only available for applications from unregistered organisations*.
- An applicant is only eligible for one small grant and one medium grant in the same financial year (July to June).

10.2 LTP 2021-2031 Potential Projects

File Number: A12064486

Author: Anne Payne, Strategic Advisor

Authoriser: Christine Jones, General Manager: Strategy & Growth

PURPOSE OF THE REPORT

1. This report provides summary information about several potential LTP projects that have not previously been specifically presented to Council for consideration.

RECOMMENDATIONS

That the Council:

- (a) Receives the report “LTP 2021-2031 Potential Projects”; and
- (b) Notes information provided and the proposed next steps.

DISCUSSION

2. This report is for information only. It provides background information about several potential projects that Council may wish to consider for inclusion in, or exclusion from, the 2021-2031 LTP. Council's consideration of these projects will occur during the LTP prioritisation process commencing in February 2021.
3. The potential projects are outlined below. The scenario¹ references and related narrative indicate whether each project is included in the working draft.

Waters

Growing Communities Smart Hub (Sustainability Centre): \$3.11m capex (scenario D and not included in working draft)

4. The project is to develop a multi-purpose facility (the Hub) to provide the community with educational opportunities in sustainability, waste and three waters (drinking water, stormwater and wastewater). The Hub would initially build on existing education programmes delivered primarily to school aged children but is intended to grow and evolve as the needs of the city change. Initial thinking is that the Hub would be built at the Te Maunga wastewater site, subject to results from the feasibility work.
5. Feasibility work is being undertaken in partnership with TECT this financial year, with TCC's 50% share being funded from existing opex budgets. The development, design and build for the facility is budgeted at \$3.1million across 2023 and 2024 (years 2 and 3).
6. 60% of the capital cost is anticipated to be funded by TECT and other parties e.g. MfE, Lotto, BOPRC. TECT is strongly committed to this project, which would rely on local community partnerships and funding. It is envisaged that Council would help to build the building, and possibly move some existing staff to the Hub, but that to be successful the Hub would be run by community groups in the longer term.
7. As the city's population grows, its natural environment is vulnerable to degradation and greater pressure is placed on the city's infrastructure. As a result, there is a growing need for Tauranga's communities, both residential and business, to adopt more sustainable water and waste behaviours. Education has been shown to be one of the key tools for changing sustainability behaviours, which would lead to more responsible water and waste decisions

¹ Note that the LTP scenarios are further explained in a separate report to the 14 December 2020 Council meeting, titled 'Long-Term Plan 2021-31 – Update and Working Draft'

being made by individuals and organisations in our communities. This would help to build resilience, prevent further environmental degradation, and alleviate pressure placed on current infrastructure and levels of service.

8. The Hub aligns with multiple Council objectives and resource consent conditions. Council has responsibilities under its Waste Management and Minimisation Plan and the City Waters Management Plan to influence the behaviour of Tauranga residents through educational programmes at all levels.
9. The project was included in the previous 2018-2028 LTP as the Te Maunga Education Hub to the value of \$1.1million, pending results from an initial feasibility study and funding commitments from key partners such as TECT.

Community Development

Tauranga Wellbeing Centre: \$100k opex (included in working draft)

10. This is a partnership project, with the aim of Council contributing to the project but not owning or operating the Centre. The BOPDHB and Kainga Ora are two key partners for the project, alongside many local community providers.
11. The project is to develop a centralised space (the Centre) within the Te Papa peninsula that supports individuals or families through periods of crisis. On an everyday basis, the Centre is about responding to our community during moments of personal crisis. It is envisaged that front-line services would be co-located at the Centre, to support collaboration and client-centred support. During states of local, regional or national emergencies, the Centre would become the civil defence community response centre.
12. During the recent COVID-19 pandemic, Tauranga families and individuals emerged in crisis with unmet needs. These numbers are still increasing with new people seeking help through Levels 1-2. Currently, there is no centralised place to assist our Tauranga residents to navigate the myriad of support services available. Should levels increase to 3-4 in the future, or additional states of emergency arise, Tauranga needs to be prepared to provide a higher level of service to its residents.
13. Over the past six months a feasibility study has been undertaken in partnership with a wide range of community providers. This was to ensure the Centre is designed to meet the needs of individuals and families in crisis and does not duplicate or compete with existing service provision. The feasibility report is due in December 2020.
14. An initial \$100k opex budget in 2022 (year 1) is to fund a full business case, incorporating concept planning (including architectural drawings and engagement testing). The site for the Centre would be determined during this phase, along with funding contributions from the key partners.
15. This project aligns with Council's Kainga Tupu: Growing Homes Strategy and the Tauranga Western Bay Safer Communities Strategic Plan 2020-2025. It also aligns with the National Homelessness Action Plan, the National CDEM Plan Order 2015, the BOP CDEM Group Plan 2019/2024 and the BOP CDEM Group Welfare Plan 2019-2024.

Youth Initiative pilot programme / Youth Activations Hub: \$100k opex (included in working draft)

16. The Vital Updates survey identified that our youth feel socially isolated. We are yet to understand the drivers behind this, however some of the feedback from youth was that there isn't a place dedicated for young people in Tauranga.
17. The aim of this project is to provide a place for young people to connect, feel safe, feel vibrant and where they can be themselves. This would be an inviting place for young people to be creative, socialise and equip themselves with tools and skills to build confidence and connect. It would also provide a valuable way to engage with young people on any project or proposal and could be a place of connection for other organisations to engage with young people.

18. The budget of \$100k opex in 2022 (year 1) is for engagement and feasibility work to identify how best to deliver the aims of this project and meet the needs of Tauranga youth, and what Council's role should be in the short and long term. This is a partnership project working with local and national agencies and groups, including the BOPDHB, Sport BOP, Priority One, secondary schools and Te Ara Rau. The Tauranga Moana Rangatahi Youth Engagement Plan, currently under review, will provide a key reference point for this investigation work.

Spaces and Places

Mount Maunganui Visitor Information Centre (not included in working draft)

19. A report on this project was included in the 8 December 2020 Projects, Services and Operations Committee agenda, refer: [8.8 Long Term Plan - Mount Maunganui Visitor Information Centre](#)
20. Specific funding for this project has not been included in the LTP at this stage.

Stadium: \$120k opex (scenario A and included in working draft)

21. Consideration of a stadium is included within the Community Facilities Investment Plan, as part of development of masterplan for Baypark. This is referenced in a report to the 24 November 2020 Urban Form and Transport Development Committee, refer Attachment A, page 8 (page 74 of the agenda): [9.3 Long Term Plan 2012 - 2031: Community Facilities Investment Plan](#)
22. Funds are available in existing budgets to contribute towards the development of a feasibility study and an investment case in years 2022 and 2023 (years 1 and 2) respectively. Using a regional partnership approach, costs will be split across the three Councils and other contributing organisations (e.g. Sport NZ, TECT, Priority One). Council's portion of costs is an estimated \$50k in 2022 (year 1) and \$70k in 2023 (year 2).

Memorial Park to city centre pathway \$17.24m capex (scenario D and not included in working draft)

23. This project is to develop a harbour-edge pathway from Memorial Park to the city centre waterfront park. The project cost is estimated at \$17.24m capex, indicated for 2025-2026 (years 4-5) delivery.
24. Council resolution (27 August 2019 and 16 July 2020) has sought further public engagement as an input to the LTP process. A separate issues and options paper for this project will be provided to Council early in the New Year, as part of its LTP consideration.

Marine Parade boardwalk: \$1.14m capex (scenario D and not included in working draft)

25. This project is an eastward extension of the existing boardwalk, which currently terminates at the Cenotaph (just east of Moturiki beach access).
26. Indicative budget is \$1.14m capex, with design and engagement in 2023 (year 2) and delivery in 2024-2025 (years 3-4).
27. Strong support for this project was noted through the recent Innovating Streets engagement.

Accessibility 'hotspots': \$150k opex + \$1.4m capex (scenario D and not included in working draft)

28. Social isolation and exclusion came through strongly as issues within our community in the Disability and Age Friendly Vital Signs research. The project takes an innovative approach to removing disability barriers by encompassing a range of accessibility initiatives within one relatively small geographic area at a time, with the long-term view of joining up the 'hotspots' across the city. The aim is to make each 'hotspot' an area that disabled people can confidently go with the knowledge that their accessibility needs will be met, enabling them to play a full part in our city whether they are residents, cruise ship passengers or national/international visitors to the city. While an accessibility 'hotspot' project incorporates some physical delivery, a key element of this approach is to coordinate delivery of Council accessibility initiatives for each 'hotspot'.
29. This project focuses on the Mount Maunganui area north of Banks Ave, as there are already a range of accessibility initiatives delivered or underway in that area. These include the

Mount Drury accessible bathroom, Mauao trailrider access project, and beach access matting.

30. This project budget is \$150k opex in 2022 (year 1) for engagement and business case development, followed by \$1.4m estimated delivery cost in 2023 (year 2). The delivery cost would be largely determined during business case development. The types of initiatives envisaged for the delivery phase include: an all abilities playground, mobility scooter charging points, remedial work to footpaths and roads, accessible park furniture (e.g. barbeque tables) additional beach matting, upgrades to accessible bathrooms, additional accessible carparks, and potentially some storage options for accessible beach equipment.
31. This project aligns with TCC's 2013 Disability Strategy, and the NZ Disability Strategy 2016-2026 and Disability Action Plan 2019-2023.

Shared club facility Gordon Spratt Reserve: \$4.81m capex (scenario D and not included in working draft)

32. This project is to develop a shared club community facility on Gordon Spratt Reserve, which is to be constructed on top of the current changing rooms and toilets at the Reserve. A needs analysis and feasibility study have been completed.
33. The proposed project budget is \$135k in 2022 (year 1) for planning, followed by \$4.68m in 2023 (year 2) as Council's contribution to the build.

Windermere Park development: \$3.17m capex (scenario D and not included in working draft)

34. This project is to develop a boardwalk and pathways to link the Polytechnic campus around the Windermere peninsula, using the reserves and esplanades, through to Turret Road and the city network.
35. The proposed project budget is \$3.17m capex in 2028 (year 7).

York Park development: \$1.07m capex (scenario D and not included in working draft)

36. This project is to develop a boardwalk and pathways to link the Otumoetai network through the wetland area to Gordon Carmichael reserve and into the western city network.
37. The proposed project budget is \$1.07m capex in 2029 (year 8).

NEXT STEPS

38. Council will consider these potential projects as part of its LTP prioritisation process commencing in February 2021.

ATTACHMENTS

Nil

10.3 Long-Term Plan 2021/31 - Update and Working Draft**File Number: A12084870****Author: Jeremy Boase, Manager: Strategy and Corporate Planning****Kathryn Sharplin, Manager: Finance****Christine Jones, General Manager: Strategy & Growth****Authoriser: Paul Davidson, General Manager: Corporate Services****PURPOSE OF THE REPORT**

1. This report provides an update on the process to develop the draft Long-Term Plan 2021-31 and includes details of the current working draft. It also seeks input from Council ahead of a refined draft being presented to Council in February 2021 for decision-making.

RECOMMENDATIONS

That the Council:

- (a) Receive the report 'Long-Term Plan 2021-31 – Update and Working Draft'.
- (b) Request the Executive report back in February 2021 with an updated working draft Long-Term Plan for further detailed consideration.

EXECUTIVE SUMMARY

2. The process to develop the Long-Term Plan ("LTP") 2021-31 has been underway for many months and draws on a number of critical workstreams that have been underway for, in some cases, years.
3. It has been previously reported to council that there is likely to be a significant fiscal shortfall between the needs of current and future communities and council's ability to finance and fund the relevant expenditure. As part of the development of the LTP budgets have been prepared and collated which confirm this.
4. The Executive have considered the LTP by building a series of cumulative scenarios, starting with a 'baseline' scenario (identified as Scenario A in Attachment 1) which does not deliver on community needs in any meaningful way and steadily expanding the delivery of outcomes. From this a working draft has been prepared. This working draft forms the basis of this report's consideration.
5. There are a number of aspects of the LTP that are still under detailed consideration. Feedback on these matters will be built into an updated working draft for consideration by Council in February 2021.

BACKGROUND**Legislative background**

6. The purpose of a Long-Term Plan is to:
 - (a) *describe the activities of the local authority; and*
 - (b) *describe the community outcomes of the local authority's district; and*
 - (c) *provide integrated decision-making and co-ordination of the resources of the local authority; and*
 - (d) *provide a long-term focus for the decisions and activities of the local authority; and*

(e) *provide a basis for accountability of the local authority to the community*².

7. An LTP is prepared every three years, covers ten years (and includes an infrastructure strategy that covers 30 years), must include specific information described in the Local Government Act 2002, must be audited, and can only be adopted after a period of public consultation on a consultation document which itself also needs to be audited³.

Previous reports

8. This report builds on a succession of other reports relating to both the process of developing an LTP and on individual components of the LTP.
9. Regarding the process of developing the LTP, these preceding reports include a report to Council on **11 August 2020** titled *Long-Term Plan Workstreams* which introduced (and received approval for) a number of workstreams under the following categories:



10. Using this framework, progress updates have been reported to the Policy Committee on **8 September 2020**, **22 October 2020** and **1 December 2020**.
11. On **22 September 2020** the Finance, Audit & Risk Committee considered a report titled *Funding & Financing for the Long-Term Plan* which recognised the key challenge for the LTP process as there being insufficient funding and financing capacity to meet the city's infrastructure needs. In response to this challenge the report identified a series of workstreams to consider funding and financing issues.
12. In addition, on **17 November 2020** Council received a paper titled *Long Term Plan 2021-2031 Update*. This report provided an update on high-level financial issues emerging through the LTP development process, the scenario-based approach to considering the capital expenditure programme and broader budget, and the need to prepare a budget that meets prudent financial management requirements.

Financial management obligations

13. Section 101 of the Local Government Act 2002 sets out council's financial management obligations. Of particular relevance to the development of this LTP are the following sub-clauses:

- (1) *A local authority must manage its revenues, expenses, assets, liabilities, investments, and general financial dealings prudently and in a manner that promotes the current and future interests of the community.*

² Section 93(6), Local Government Act 2002

³ Sections 93(3), 93(7), 101B(1), 94, 93(2) and 93A(4), Local Government Act 2002 respectively.

- (2) *A local authority must make adequate and effective provision in its long-term plan and in its annual plan (where applicable) to meet the expenditure needs of the local authority identified in that long-term plan and annual plan.*

14. The following sub-sections expand on the two key themes within these clauses.

‘Effective provision’ for the ‘current and future interests of the community’

15. The requirement to promote, and to provide the expenditure to meet, the current and future interests of the community gives effect to the purpose of local government, part of which is to *“promote the social, economic, environmental, and cultural well-being of communities in the present and for the future.”*⁴
16. Current and future interests of the community have been identified through:
- key strategic direction provided by national policy and significant sub-regional or city planning processes; and
 - specific LTP workstreams progressed to address identified gaps and opportunities.
17. The LTP scenarios (described later in this report) incorporate (to varying degrees) the type of expenditure necessary to provide for the identified current and future interests of the community. Those strategic directives workstreams with significant financial implications include the:
- (a) **National Policy Statement on Urban Development 2020** which came into effect on 20 August 2020, replacing the National Policy Statement on Urban Development Capacity 2016. This requires sufficient infrastructure-ready housing and business land development capacity to meet expected needs.
 - (b) **Urban Form and Transport Initiative (“UFTI”) Report**, approved and endorsed for inclusion in the LTP process by Council on 1 July 2020. This is a programme business case setting out the integrated land use and transport programme and high-level delivery plan for the western Bay of Plenty sub-region over the next 30-70 years.
 - (c) **Western Bay of Plenty Transport System Plan** and the **Transport System Operating Framework**, approved for the purposes of the development of the LTP by Council on 28 October 2020. This framework is intended to guide the development and implementation of transport projects identified under the UFTI programme business case.
 - (d) **Te Papa Spatial Plan and Implementation Plan**, approved, with funding subject to the LTP process, by the Urban Form and Transport Development Committee on 13 October 2020. This provides a 30-year blueprint of the strategic direction for growth in the Te Papa peninsula, forming the basis for the co-ordination of decision making across multiple agencies in a growth context.
 - (e) **Community Facilities Investment Plan**, adopted as the basis for consideration of such facilities in the LTP by the Urban Form and Transport Development Committee on 24 November 2020. This builds on existing strategies and recent needs assessments to provide investment priorities across the library, community centre, indoor court, aquatic centre, and sports field networks.
 - (f) **Infrastructure Resilience Projects** report, approved for use in the development of the LTP by the Urban Form and Transport Development Committee on 24 November 2020. This report follows a three-year process of identifying natural hazard risks and asset vulnerabilities and identifies the priority projects needed to improve the resilience of city-wide infrastructure.

⁴ Section 10(1)(b), Local Government Act 2002

- (g) **Eastern Corridor Wastewater Study**, endorsed in principle with delivery subject to LTP funding by the Urban Form and Transport Development Committee on 9 June 2020. This programme, supporting a strategy developed in 2018/19, provides for the network improvements needed to service existing areas of the corridor as well as the Wairakei and Te Tumu growth areas.
 - (h) **Western Corridor Wastewater Study**, endorsed in principle with delivery subject to LTP funding by Council on 5 May 2020. This strategy considers the requirements to be able to service not only short-term developments in the corridor but also longer-term areas identified for future growth.
 - (i) **Urban Communities Programme – Spatial Planning and Neighbourhood Planning**, both approved by the Urban Form and Transport Development Committee on 24 November 2020 with expenditure to be considered through the LTP process. These projects provide for high-level and then more detailed planning for growth in existing areas of the city.
 - (j) **Community Grant Fund**, approved in principle for inclusion in the LTP consultation document by the Policy Committee on 20 October 2020 (noting that a further report on the details of this proposal was also requested). This provides for a bulk fund for community grants with devolved decision-making subject to a Council-approved framework.
 - (k) proposed changes to the **road resealing level of service**, approved for inclusion in the LTP prioritisation process by the Policy Committee on 20 October 2020. This decision provides for like-for-like road resealing rather than the current level of service which provides for resurfacing which is fit-for-purpose in an asset management and engineering sense.
18. In addition, after a period of community consultation the Policy Committee adopted the following community outcomes and principles for the LTP on 8 September 2020.

Community outcomes

- **We value and protect our environment** - Tauranga is a city that values our natural environment and outdoor lifestyle, and actively works to protect and enhance it.
- **We have a well-planned city** - Tauranga is a city that is well planned with a variety of successful and thriving compact centres and resilient infrastructure.
- **We can move around our city easily** - Tauranga is a well-connected city, easy to move around in and with a range of sustainable transport choices.
- **We support business and education** - Tauranga is a city that attracts and supports a range of business and education opportunities, creating jobs and a skilled workforce.
- **We are inclusive, and value our culture and diversity** - Tauranga is a city that recognises and values culture and diversity, and where people of all ages and backgrounds are included, feel safe, connected and healthy.

Principles

- We deliver value for our communities through prudent financial management, ensuring we plan and provide affordable fit-for-purpose services.
- Sustainability and resilience underpin our decision making and service delivery, protecting the future of our city.
- We work in partnership with Tangata Whenua, our communities, sub-regional stakeholders and central government.
- We manage the balance between social, economic, cultural and environmental wellbeing of our communities.
- We listen to our communities and make transparent, evidence-based decisions.

Prudent financial management

19. As noted in paragraph 11 above, the key challenge for this LTP process is to provide the funding and financing capacity to meet the city's infrastructure needs. Through the LTP process, work has been done on a number of fiscal scenarios in order to explore the challenge of prudent financial management in light of the needs identified above.
20. Importantly each of these scenarios reflects a balance between meeting the current and future needs of the community and prudent financial management. The outcomes that are achieved from each scenario are outlined at a high level together with the fiscal implications of each scenario.
21. Those scenarios, together with relevant assumptions, are detailed later in this report

BACKGROUND TO COUNCIL'S FINANCIAL POSITION

22. The issue of insufficient funding and financing capacity to meet the city's infrastructure needs has not occurred over the short-term. Rather the issue has been emerging, and has been highlighted, for many years in formal council reports, council briefings, and informal discussions with the mayor and councillors. Referring back ten years to the 2010/11 Annual Plan consultation document demonstrates the ongoing pressure that this Council has faced for many years:

"Growth demands continue to place significant pressure on the Council to find ways to fund our city's needs. It has created a funding problem, as affordability restricts the Council from increasing rates sufficient to meet the full costs of providing the infrastructure required. Long-term debt, used to help minimise the impact on today's ratepayers, will soon reach its prudent maximum level."

23. In March 2020, as part of the development of the first, pre-Covid, 2020/21 Annual Plan, the Policy Committee considered a report⁵ on budget options for that year ("the March report"). That report included a significant section headed 'How we got here' which identified four noteworthy factors. These factors are summarised and partially re-produced below. Full copies of the March report can be found on council's website.

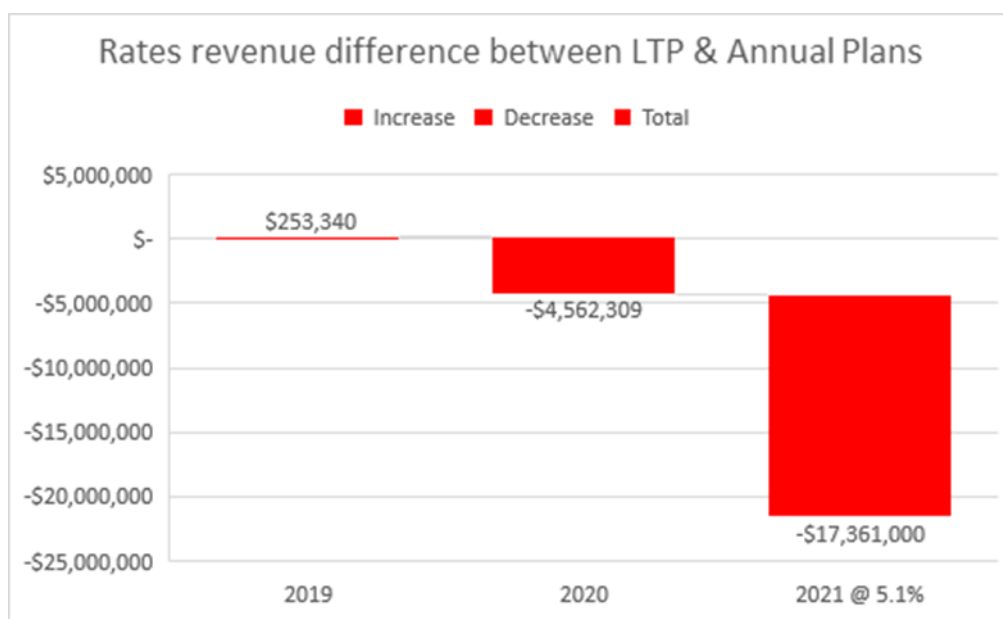
Systemic issues

24. The March report referenced reports from Infrastructure New Zealand and the Productivity Commission regarding systemic issues with local government funding models and highlighting the particular pressures for councils in high population growth areas. That report also noted that the government has recognised these pressures and responded with initiatives including the Housing Infrastructure Fund and what is now the Infrastructure Funding and Financing Act 2020.

Cumulative revenue deficits

25. The March report highlighted the impact of approving in an LTP higher rates increases in years 2 and 3 of an LTP cycle but then, through the subsequent Annual Plan processes, reducing the actual adopted rate increase.
26. An example was prepared for the March report showing the cumulative impact of lower-than-planned rates increases in 2019/20 (year 2 of the 2018-28 LTP) and proposed (at that stage) for 2020/21 (year 3). The eventual, Covid-responsive, rate rise was marginally lower than the 5.1% then assumed for 2020/21 so the actual cumulative revenue deficit compared to the 2018-28 LTP will be marginally higher than the \$21 million shown in the graphs below (replicated from the March report).

⁵ Annual Plan 2020/21 – Draft 2020/21 Budget Options and Implications, Policy Committee, 4 March 2020 (available at [Tauranga.govt.nz](https://www.tauranga.govt.nz))



27. The cumulative effect of these revenue deficits is that council's base revenue for the 2021-31 LTP is significantly lower than it might have been if the 2018-28 LTP revenue expectations were implemented.

Debt funding operating expenditure

28. The March report noted that, in general, operating expenditure is funded from operating revenue. This is consistent with the legislative principle that *"that each year's projected operating revenues are set at a level sufficient to meet that year's projected operating expenses"*⁶.
29. However, exceptions to this principle are permitted and in recent years council has resolved to finance a number of significant operating projects through rate-funded loans. This has the effect of spreading the rating burden of these projects across a number of years. Compared to rate-funding in the year costs are incurred, this has the effect of increasing debt and reducing revenue. In terms of council's debt-to-revenue ration (and therefore future capacity to raise debt) the increase in debt and reduction in revenue are both negative pressures.
30. In addition, the pressure to lower rates has resulted in some activities with negative cash balances being debt funded due to inadequate cash funding (for example in the marine activity). This has further increased debt pressure and lowered revenue.
31. Higher than forecast drawdowns on council's risk reserve have also resulted in higher debt balances. This has resulted in a risk reserve with a negative balance.

Tauranga is not unique

32. The March report noted that other councils faced similar issues and that a group of high-growth councils (including Tauranga) were actively engaging with central government agencies to build a common understanding of the financial challenges of managing growth.

DEVELOPING THE LONG-TERM PLAN

33. The development of an LTP and the associated ten-year operational and capital budgets is a significant task. It involves considerable input from staff across the organisation, a large number of often co-dependent workstreams (including those highlighted earlier in this report), and significant review, quality assurance, and decision-making input from the Executive and from the mayor and councillors.

⁶ Section 100(1), Local Government Act 2002

Progress

34. It should be noted that with regards to the planning for this LTP, the timing is behind normal expectations. This is because of the impacts of the Covid-19 pandemic and specifically the need to prepare and consult on a second 2020/21 Annual Plan to amend the initial approved draft to reflect the Covid impact on the council's and the community's projected financial positions. This required significant resourcing by staff who would otherwise have been advancing preparations for the LTP.
35. In addition, council introduced a new financial system during the year, implementation of which was also delayed due to Covid. This put further pressure on the resources needed to develop the LTP both within the finance team and in the wider organisation.
36. This means that this report and the stage of the LTP development process that it represents is several weeks behind where it would be under more normal circumstances. As such, this report is a precursor to a more detailed consideration of the contents of the draft LTP to be undertaken in February 2021.
37. In the meantime, feedback is sought on the general direction incorporated in the working draft information presented in and alongside this report.

Scenario-based approach

38. Recognising the fundamental challenge as being the lack of funding and financing capacity available to meet the city's infrastructure needs, the Executive have endorsed and led a scenario-based approach to the LTP development process.
39. Initially two scenarios were identified but as the LTP development process continued that was further split so that four broad principles-based scenarios were contemplated. These scenarios are briefly described below. Each scenario builds on the base of previous ones. Further detail on the scenarios is included in **Attachment 1** to this report, including a description of the outcomes each scenario delivers to the community.

Scenario A – Current base, committed, and completion of in-progress projects

40. This scenario was a baseline created as a way to understand the 'starting point' for capital expenditure, operating expenditure, and revenue requirements. It is not a viable delivery option as it does not deliver on community needs in any meaningful way. Regarding capital expenditure, it only includes renewals, current contractual commitments, physical works in existing zoned growth areas, and physical works to progress construction which would be sensible to complete.
41. Regarding operating expenditure, Scenario A only includes additional spending on new projects or resourcing that is already committed (including kerbside waste collection, for instance) or which is considered critical or regulatory in nature.

Scenario B – Scenario A plus critical / highest priority projects

42. Scenario B was built on Scenario A by including projects and additional resourcing critical to the continued delivery of services and the development of core infrastructure to the city. It includes expenditure on the highest priority areas in the Te Papa peninsula (being the city centre and Gate Pa/Pukehinahina areas) and the highest priority projects from the Transport System Plan, as well as necessary capacity upgrades across the horizontal infrastructure activities and active reserves and some investment in identified resilience projects.
43. It should be noted that both Scenario A and Scenario B assume that there will be no development in either Tauriko West or Te Tumu in the ten years of the LTP. Both scenarios also assume that 50% of the currently planned capacity in those two greenfield areas over the ten-year period will be absorbed in infill and intensification.

Scenario C – Scenario B plus partial implementation of approved strategic direction

44. Scenario C was again built on the previous scenarios and includes some stepped investment to progress towards the achievement of council's approved strategic direction. It assumes that development will occur in Tauriko West by 2026 and therefore includes additional capital

expenditure to facilitate this. This scenario also provides for further work under the Transport System Plan though debt limitations mean that agreed timeframes may not be met if this scenario were to be considered financially viable.

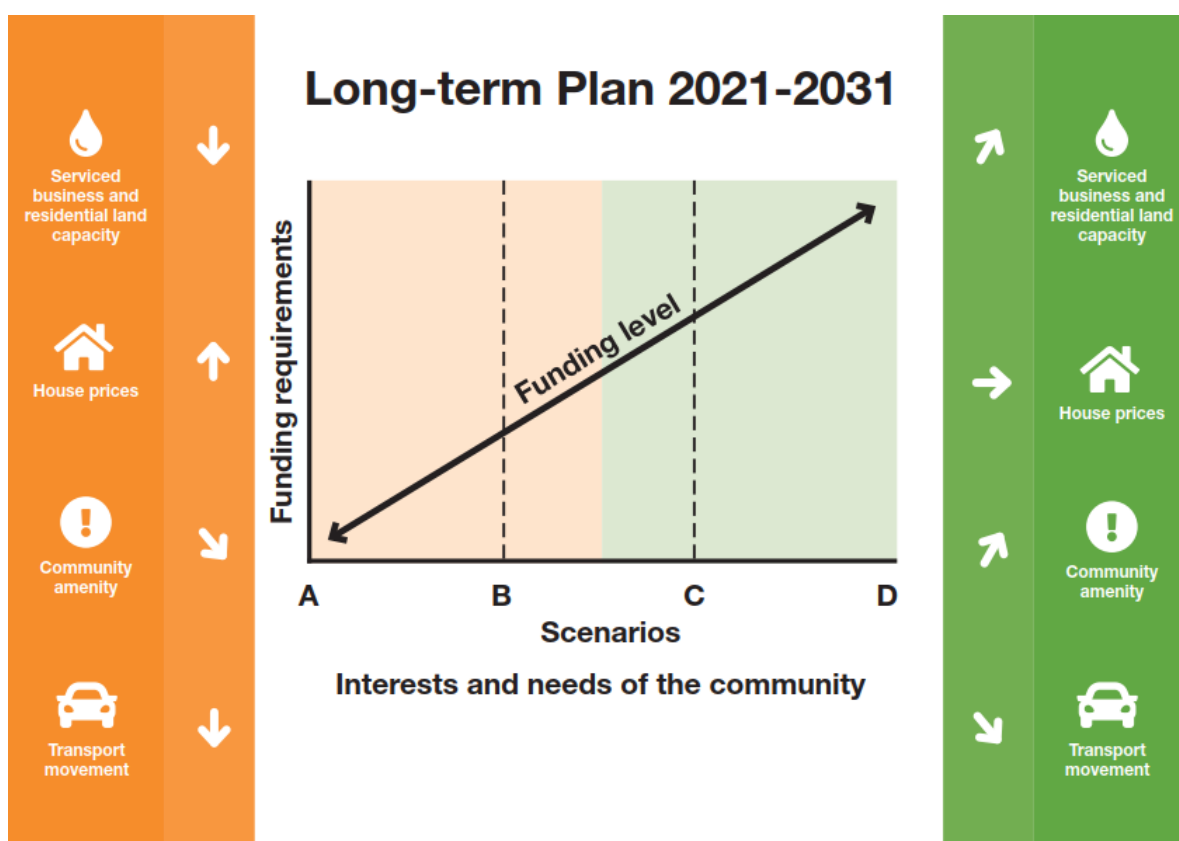
45. This scenario also provides for necessary capacity upgrades across all asset types, the highest priority projects under the Community Facilities Investment Plan, and further works to facilitate intensification in the Te Papa corridor, still focusing on the city centre and Gate Pa areas.

Scenario D – Scenario C plus substantial implementation of approved strategic direction

46. Scenario D built further on previous scenarios and enables substantive delivery on key approved strategic directions. It assumes that development will occur in both Tauriko West and Te Tumu from 2026. It therefore includes additional capital expenditure in the eastern corridor (including the Papamoa East Interchange, for instance) and in city-wide assets to facilitate this. Scenario D also includes additional expenditure on resilience, community facilities, digital delivery, parks and reserve development and for resourcing and projects across a number of internal and external delivery activities.

Broad outcomes under the four scenarios

47. The impact on city outcomes across the four scenarios is broadly consistent with the diagram below. Outcomes under the Scenario A 'base line' are negative. As investment levels increase, outcomes improve but in some important areas, notably traffic congestion and housing affordability, even the investment proposed under Scenario D is unlikely to make significant improvements. The outcomes shown in this diagram are high level and illustrative of the potential scenarios. While it is recognised that there are many other factors at play, this diagram recognises the critical role council plays in these outcomes.



Operating costs and rates movements depend on infrastructure decisions

48. The scenarios for capital expenditure identified above directly impact operating costs and the associated rates and user fee requirements. Higher capital expenditure drives higher ongoing debt servicing and depreciation costs as well as the costs of operating and maintaining the additional infrastructure and facilities.

49. Tauranga already has relatively high debt levels as a result of providing the infrastructure required to cater for growth over many years. Council can only continue to meet the ongoing infrastructure financing requirements by raising revenue to retire existing debt or by finding other parties able to finance this infrastructure. Both approaches are under consideration through this LTP.

Future years' costs result from past decisions

50. Regardless of the capital investment scenario, the rates and revenue requirements for the 2021/22 year will need to increase substantially from the current year. There are a number of reasons for this, including:

- (a) the reversal of temporary cost savings made through the 2020/21 Annual Plan process. This is consistent with the council resolution, unanimously carried during the Annual Plan deliberations meeting of 16 July 2020, which stated:

That the Council notes that where expenditure budget reductions are temporary, including putting a hold on the remuneration review and restricting new recruitment or where proposed savings are temporary in the list above, there will be a consequential increase in expenditure budgets in future years (likely in the range of 2-3% rates rise).

- (b) depreciation on investments undertaken to date including new growth areas, the Waiāri water supply project, roading and three waters upgrades, and digital investment. In total there is an \$11 million funded increase in depreciation, resulting in a general rates impact of over 5%. Further work is being undertaken to confirm the timing of likely new assets and how this will affect the final figure.
- (c) significant increases in project-based costs in the city and infrastructure planning activity. Some costs relate to statutorily required projects such as preparations for and the delivery of the City Plan review over the next few years. Others are as a direct result of council decision-making, such as the spatial and neighbourhood planning projects approved by the Urban Form and Transport Development Committee on 24 November 2020
- (d) all scenarios also assume a year one new rate to fund the new full kerbside service replacing the glass only service. This increases the kerbside collection targeted rate revenue by \$10.4m (which is an additional 6.3% of total rates revenue, excluding water-by-meter charges).

WORKING DRAFT DEVELOPED

51. The Executive has reviewed and refined the four scenarios and from that has developed a working draft of the LTP capital and operational expenditure programmes.
52. The working draft assumes development in Tauriko West from 2026 but no development in Te Tumu during the ten years of the LTP.
53. The working draft capital expenditure budget (including separate identification of projects and programmes excluded from the working draft) is included as **Attachment 2** to this report. In summary, the working draft capital expenditure budget includes:

	Yrs 1-3 (\$m)	Yrs 4-10 (\$m)	Total (\$m)
Te Papa Intensification	99.5	364.5	464.0
Western Corridor – TBE & Tauriko West (two programmes)	116.2	65.8	182.0
Te Maunga WW Treatment Plant	88.4	92.9	181.3
Eastern Corridor - Trunk Wastewater	17.8	142.5	160.3

Waiari Water Treatment Plant Capital	70.2	74.5	144.7
Local Roads Renewals	42.2	82.4	124.6
WW Reticulation Upgrades & Renewals	26.7	97.8	124.5
Digital Services & IT Software (two programmes)	32.9	77.4	110.3
Infrastructure Resilience Capital Works	21.7	78.9	100.6
Transport Multi-Modal	11.4	84.8	96.2
Local Roads Upgrades and Improvements	47.4	47.9	95.3
Accessible Streets	41.2	47.1	88.3
Civic Rebuild Capital Programme	33.6	40.0	73.6
Bay Venues New Capital including Memorial Pool	11.4	55.7	67.1
All other programmes	309.8	586.5	896.3
Total in working draft	970.4	1938.7	2909.0

54. Note that current modelling shows that there will need to be some adjustment to the timing of some projects from years four to six into the later years to enable the council to remain within prudent financial limits throughout the LTP period. This timing review has not yet been undertaken.
55. In regard to operational costs, in addition to the matters identified in paragraph 50 above, the working draft includes the following significant aspects:
- (a) depreciation and debt servicing on the capital programme
 - (b) increased staff requirements to meet workload requirements across the organisation, to provide for the planning requirements for the city, and to provide for infrastructure by improving capital programme delivery, risk management and quality assurance.
 - (c) increases in operational budgets associated with the capital programme. An increased need to coordinate planning and engagement for new infrastructure has resulted in costs that are operational in nature and therefore increase the potential rates requirement. Further consideration will be needed on the appropriate funding of this expenditure in the context of the revenue and financing policy as to whether it is rates or loan funded.
 - (d) increased costs of digital services to the business resulting from continued upgrades to old platforms, security, costs of licencing and software on the cloud, along with depreciation of new investments over relatively short timeframes.
56. The various components of increased rates identified above and in paragraph 50 are allocated across general rates and targeted rates including volumetric charging for water, the kerbside collection levy, and the wastewater uniform annual charge. Further work will be required to confirm the appropriate funding of costs as part of this LTP. It should be noted that a significant increase in the water by meter volumetric charge is needed to fully recover the costs of this activity.
57. Further detail on the operational costs and revenue (including rates) and debt over the long term is being prepared and will be presented along with further detail on the scenarios and their financial implications prior to the meeting.
58. The working draft is considered, from a balance sheet management perspective, to be broadly within the parameters of financial prudence subject to some further work on spreading the timing of capital costs and introducing a debt retirement levy. However, the year-on-year revenue increases associated with this working draft are substantial.

59. A debt retirement levy to help enable the working draft capital programme to be delivered (and assist with the management of unfunded liabilities as referred to below in paragraph 62) within prudent financial management constraints will be provided as part of the additional scenario-based information to be circulated prior to the meeting.

ISSUES TO BE FURTHER ADDRESSED

60. There are a number of issues that will need to be formally addressed prior to the adoption of an LTP consultation document for consideration by the community. These issues will be addressed in early 2021 but are included in this report for initial discussions as appropriate.

Risk reserve

61. As has been previously communicated⁷ council's risk reserve is significantly in deficit. Council will need to consider the measures that need to be taken to reverse the deficit and then will need to consider whether to provide funding to re-establish a genuine reserve.
62. Collecting rates to fund the unfunded liability of the in-deficit risk reserve would effectively reduce council's total debt levels in the same way as more general debt retirement proposed below. The risk reserve deficit at June 2020 was \$28m and this would increase if costs related to the Harington Street transport hub project, currently sitting in the parking account, are transferred in.

Development contributions shortfall

63. The Finance, Audit and Risk Committee considered a report on the cumulative shortfall of development contribution payments on 10 December 2020. Decisions made on that report will be reflected in the updated working draft to be considered by Council in early 2021.

Rating models

64. One of the LTP workstreams referred to earlier in this report is a review of the allocation of rates to different ratepayer groups. Through the 2018-28 LTP, council introduced a commercial differential and steadily moved that differential from 1 : 1 to 1.2 : 1 over three years. Also through the 2018-28 LTP a targeted rate for resilience expenditure was introduced.
65. The review of rating models for the 2021-31 LTP will include consideration of the commercial differential rate and the potential to introduce further targeted rates to help fund certain activities or programmes of work.

Debt retirement levy

66. A debt retirement levy was introduced in the 2009-19 LTP as a balance sheet management tool. Funding has also been applied to the risk reserve and this is currently \$1 million per annum. Given council's balance sheet capacity issues, consideration will need to be given to increasing the debt retirement levy and this will be reflected where applicable in the scenarios.

Activities in deficit

67. Under council's Revenue and Financing Policy, a number of council activities or parts of those activities are intended to be self-funded. This means that non-rates revenues, through user fees and charges, grants or subsidies, are intended to be sufficient to cover all operating costs. However, some of these activities are currently in deficit and under existing settings are unlikely to return to a self-funded state. Activities in a deficit position include parking, the historic village, marine facilities, the marine precinct, and property management.

⁷ Most notably in reports to Council on 10 December 2019 (Annual Plan 2020/21 – Indicative Budget) and the Policy Committee on 4 March 2020 (Annual Plan 2020/21 – Draft 2020/21 Budget Options and Implications) but also through the Finance, Audit and Risk Committee

68. Note that rates funding was introduced to the historic village and marine facilities activities during the current LTP period to address current operational deficits. However, this funding is not sufficient to erase earlier deficits in those activities.
69. In all cases, consideration will need to be given to the deficits in these activities and action taken which may include some or all of: increasing user fees; introducing rates funding; or reducing levels of service.

Civic centre

70. Within the working draft are budgets related to the civic administration building (including demolition costs), civic plaza, and the central library. While the central library budget has been considered through the Community Facilities Investment Plan work, there is still work that needs to be undertaken on the quantum and timing of other civic centre projects. These will be updated for further consideration by council in February 2021.

Interim staff accommodation

71. There is currently work progressing on short- and medium-term solutions for accommodation for council's city centre-based staff. This issue will be further reported to council in February 2021.

Elder housing

72. The working draft assumes a revenue flow in 2021/22 from the divestment of council's elder housing portfolio (as consulted on through the last LTP process). If such a divestment is delayed, or if the sale value is different to expectations, there will be further financial impacts, including additional debt and the need to commit to additional maintenance expenditure if the assets continue in council ownership. Matters relating to the divestment of the elder housing portfolio will continue to be reported to Council and the likely financial impacts reflected in updated budgets prior to adoption of the LTP.

Approach to resilience

73. In November 2020, the Urban Form and Transport Delivery Committee approved the report from the Infrastructure Resilience Project as the basis for the development of the draft LTP. That report identified approximately \$900 million of projects over a 30-year period. The extent to which council decides to implement these projects through this and subsequent LTPs depends upon council's risk appetite.
74. The working draft currently includes \$10 million per annum to implement projects identified through the infrastructure resilience project.

Assumption regarding waters reform

75. The government has signalled its intention to reform councils' water supply, wastewater and potentially stormwater activities. While there is no firm proposal yet available for consideration, the likelihood of reform during the period of the 2021-31 LTP is high.
76. At this stage the working draft has been prepared under the assumption that council retains its waters' activities. However, alternative working draft scenarios based on either two (water supply and wastewater) or all three activities being divested are being prepared. The impact of divestment, assuming both assets and debt are divested, will be to improve council's balance sheet capacity enabling it to undertake other investments without the need for ongoing debt retirement levies.

Assumption regarding Infrastructure Funding and Financing ("IFF") levies.

77. In August 2020 new legislation was introduced allowing the introduction of levies to fund new infrastructure investment. It is acknowledged that this still requires funding similar to a rating model however allows the use of off-balance sheet financing potentially reducing the need for debt retirement rates for balance sheet management. Staff continue to work with Crown

Infrastructure Partners to investigate opportunities where this funding and financing may be applicable. As with water reform, scenarios will be prepared showing the implications of probable IFF levies where possible.

Sub-regional funding and financing.

78. On 1 July 2020 SmartGrowth Leadership Group approved a piece of work to be undertaken looking at possible sub-regional funding and financing options that may be available to support sub-regional outcomes. This work is planned to be completed in the first quarter of 2021 and any opportunities will be factored into the LTP. Given the timing of this work it may need to be shown as an additional scenario for the February meeting if sufficient information is available at that time. In the event that this work is not available for February it will be incorporated into future drafts or possibly the final LTP.

Delivery capacity

79. The working draft includes capital expenditure in the first three years of more than \$300 million per annum. This is a level that has never before been achieved in the city. Organisationally, the response to this increased programme has seen significant changes in the current and future resourcing of capital project planning and delivery across the main infrastructure activities.
80. Externally, the capital projects delivery market is likely to be under pressure in the early years of the LTP. This is because of continued growth pressures in other North Island centres as well as significant additional infrastructure investment by central government on 'shovel-ready' and other Covid-recovery projects.
81. The preparation of a capital programme that meets the infrastructure needs of the community, is fiscally prudent, and which is also deliverable continues to be a focus.

Transport System Plan and Transport System Operating Framework

82. When adopted by Council and its funding partners⁸, council's commitment to the Transport System Plan in the first 10 years was in excess of \$600 million. Despite this commitment to its partners, the working draft of the LTP does not include all of this planned work. The working draft includes the planned policy work, low cost low risk projects, business case development and only the top priority major physical works projects. There are \$193 million of TSP projects in the first ten years of the LTP that are currently not included in the working draft.

Te Papa spatial plan

83. The Te Papa spatial plan was approved by the Urban Form and Transport Delivery Committee on 13 October 2020. At that time the estimated ten-year capital costs were shown as \$536.3 million. While the investment in the working draft is substantial, it does not cover all of this amount. In preparing the working draft, the focus was on development activities in areas where other private and public sector funding was most likely to be realised. This means a focus on Cameron Road, the city centre and the Gate Pa/Pukehinahina area.

External funding assumptions

84. Within the working draft there are a number of projects which are only proposed to proceed if appropriate external funding is received. As is traditional, these items are included in the budget process but will be subject to ongoing review regarding such funding sources. Examples of projects include:

- the Papamoa East Interchange (planning in working draft but construction is not)

⁸ Waka Kotahi NZ Transport Agency, Bay of Plenty Regional Council, and Western Bay of Plenty District Council

- Memorial Park aquatics upgrade (in working draft) and recreation hub (not in working draft)
- Kopurererua Valley development
- Tauranga Wellbeing Centre⁹
- Growing Communities Smart Hub (Sustainability Centre)⁸

85. Council may wish to consider a forward strategy to target more external funding for community amenity facilities and to consider the merits of 'stretch targets' to enable these projects to proceed.

LEGAL IMPLICATIONS / RISKS

86. Legislative issues are considered in the Background section to this report.

CONSULTATION / ENGAGEMENT

87. The LTP consultation document is scheduled to be adopted in March 2021. After that adoption it will be consulted on with the community using the special consultative procedure outlined in section 93A of the Local Government Act 2002.

88. There is no intention to consult formally on the contents of this update report. However, staff have commenced pre-engagement with a number of key stakeholders on the general issues to be addressed through the LTP process.

89. In the event that the Minister of Local Government determines Commissioners are to be appointed, engagement and consultation will still be prioritised to ensure that:

- community views are gathered, considered and responded to
- these views are accessible to decision-makers
- the processes for decision-making remain transparent.

SIGNIFICANCE

90. The matter considered by this report, the Long-Term Plan 2021-31, is considered of high significance in terms of council's Significance and Engagement Policy. This is because it affects all residents, ratepayers and businesses in, and visitors to, the city, and because it involves council's resource allocation decisions and rating decisions for the next three years.

91. However, the decisions to be made in response to this report are considered of low significance as they are just one interim step in the process of developing the LTP.

Click here to view the [TCC Significance and Engagement Policy](#)

NEXT STEPS

92. A package of supporting information will be made available to councillors before Christmas. This package will include:

- draft activity area plans (detailing each activity and the important issues it is addressing)
- draft key performance indicators for each group of activities
- financial information for each activity
- detailed operational and capital expenditure schedules

⁹ Further information about this project can be found in the report titled 'LTP 2021-2031 Potential Projects on the same agenda as this report'

93. In addition, further refinement of the working draft presented with this report will be undertaken, incorporating any feedback received during this meeting, and will be prepared for presentation to a Council meeting in February 2021.

ATTACHMENTS

1. LTP Scenarios Approach (page 1 of A12065056) - A12100196  
2. Working draft capital programme as at 9 Dec 2020 - A12101544  

LTP Scenarios – Outcomes, Assumptions and Financial Summary

Red – No or minimal progress
Orange – Partial delivery
Green – Substantive progress

Key Outcomes Summary

	Scenario A Current Base, Committed, and Complete In-progress Projects	Scenario B Sc. A plus Critical / Highest Priority	Scenario C Sc. B plus Partial Implementation of Approved Strategic Direction	Scenario D Sc. C Plus Substantial Implementation of Approved Strategic Direction
Housing & Business Land Supply: <ul style="list-style-type: none"> Serviced residential housing land capacity House price affordability related to housing supply Serviced business land supply for job and economic 	<ul style="list-style-type: none"> Some existing zoned land capacity enabled No future zoned serviced land capacity House prices significant increases due to low land supply Job and economic growth constrained 	<ul style="list-style-type: none"> Existing zoned land capacity enabled (including Tauriko Business Estate) No future zoned serviced land capacity House prices significant increases due to low supply 	<ul style="list-style-type: none"> Limited new serviced land capacity available from 2026 House price significant increase early years of LTP, moderate later years 	<ul style="list-style-type: none"> Planned areas of new serviced land capacity available from 2026 House price significant increase early years of LTP, lower later years
Transport Movement <ul style="list-style-type: none"> Congestion Multi-modal opportunities & attractiveness Transport improvement pathway 	<ul style="list-style-type: none"> Congestion increases markedly due to population and urban growth Minimal increase in alternative mode options and attractiveness No pathway to improve transport movement over 10 years and beyond 	<ul style="list-style-type: none"> Congestion increases markedly Moderate increase in alternative modes options and attractiveness Pathway to improve transport movement over 10 years and beyond only for highest priority transport areas 	<ul style="list-style-type: none"> Congestion increases markedly in some areas of the city, moderate in others Further increase in opportunities for multi-modal movement around city Pathway to improve transport movement over 10 years and beyond for majority of agreed priority transport areas. 	<ul style="list-style-type: none"> Congestion across city varies with some areas increased markedly, some moderate increase and other areas improved. Substantive increased opportunities for multi-modal movement Pathway to improve transport movement over 10 years and beyond for all agreed priority transport areas.
Community Amenity <ul style="list-style-type: none"> Community amenity provided through key community infrastructure of aquatic facilities, indoor sports facilities, libraries, community halls & centres, active green spaces and sports field facilities. 	<ul style="list-style-type: none"> Aged major community facilities not renewed Existing deficit in community infrastructure not addressed No new major community infrastructure to provide for city growth 	<ul style="list-style-type: none"> Aged major community infrastructure not renewed Most existing deficit in community infrastructure not addressed No significant new community infrastructure to provide for city growth except for Western area active reserve & Marine Park capacity increase. 	<ul style="list-style-type: none"> Two priority community infrastructure facilities renewed Existing deficit in community infrastructure addressed in two areas New community infrastructure to provide for city growth in one greenfield area. Some future proofing for community infrastructure through land acquisition in growth areas. 	<ul style="list-style-type: none"> Aged community infrastructure renewed Existing deficit in community infrastructure substantially addressed New community infrastructure to provide for city growth key growth areas.

Growth Summary

	Scenario A Current Base, Committed, and Complete In-progress Projects	Scenario B Sc. A plus Critical / Highest Priority	Scenario C Sc. B plus Partial Implementation of Approved Strategic Direction	Scenario D Sc. C Plus Substantial Implementation of Approved Strategic Direction
Key Growth Assumptions	<ul style="list-style-type: none"> No development at Tauriko West or Te Tumu in the 10 years; 50% of previously planned greenfield capacity taken up by infill Growth significantly constrained by development capacity across full LTP period 	<ul style="list-style-type: none"> No development at Tauriko West or Te Tumu in the 10 years; 50% of previously planned greenfield capacity taken up by infill Growth significantly constrained by development capacity across full LTP period 	<ul style="list-style-type: none"> Development in Tauriko West from 2026; No development at Te Tumu in the 10 years; 50% of previously planned Te Tumu capacity taken up by infill Growth moderately constrained by development capacity across full LTP period 	<ul style="list-style-type: none"> Development in both Tauriko West and Te Tumu from 2026 Growth constrained by development capacity across first half of LTP period but not from 2026 onward

Note : All scenarios existing levels of service maintained

A12065056

LTP 2021/31 Working draft capital expenditure by programme																
(salmon = included in working draft; yellow = not in working draft; programme totals in grey at the bottom of each programme list; all figures in 2021/22 dollars)																
	D	F	G	H	I	J	K	L	M	N	O	P	Q	R	S	T
1	2022/2031 LTP Capital Programme (Project Detail)															
2	Name	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	First 10 Years	2032	2033	Final 8 years	Total CAPEX
3	Cameron Rd CIP project Wastewater reticulation - Stage 1	5,755,000	5,755,000	-	-	-	-	-	-	-	-	11,510,000	-	-	-	11,510,000
4	Cameron Rd Upgrade Wastewater - Stage 2	-	-	-	-	2,000,000	-	-	-	-	-	2,000,000	-	-	-	2,000,000
5	Cameron Rd. Upgrade - Stormwater Stage 1	3,000,000	3,300,000	-	-	-	-	-	-	-	-	6,300,000	-	-	-	6,300,000
6	Cameron Rd. Upgrade - Water Supply	-	560,000	400,000	1,000,000	1,400,000	1,100,000	-	-	-	-	4,460,000	-	-	-	4,460,000
7	Cameron Road / 9th Ave Traffic Signals	-	604,000	-	-	-	-	-	-	-	-	604,000	-	-	-	604,000
8	Cameron Road Stage1	20,000,000	20,000,000	2,500,000	-	-	-	-	-	-	-	42,500,000	-	-	-	42,500,000
9	Cameron Rd. Upgrade - Stormwater Stage 2	400,000	400,000	2,000,000	3,000,000	2,000,000	-	-	-	-	-	7,800,000	-	-	-	7,800,000
10	Cameron Road/ 3rd Avenue Traffic Signals	-	802,540	-	-	-	-	-	-	-	-	802,540	-	-	-	802,540
11	Cameron Road/Harington Street Traffic Signals	-	500,000	-	-	-	-	-	-	-	-	500,000	-	-	-	500,000
12	Chadwick Road Watermain 750mm to Cameron rd link	240,000	-	-	-	5,627,500	5,627,500	-	-	-	-	11,495,000	-	-	-	11,495,000
13	Oropi trunk main upgrade	-	3,000,000	2,500,000	23,650,000	23,650,000	-	-	-	-	-	52,800,000	-	-	-	52,800,000
14	Stormwater network capacity upgrades & Land acquisition - Te Papa	-	-	100,000	250,000	250,000	250,000	2,500,000	2,500,000	2,500,000	2,500,000	10,850,000	2,500,000	2,500,000	20,000,000	35,850,000
15	Te Papa - Gate Pa Pukehinahina Regeneration Plan implementation - Public realm amenity improvements.	-	-	50,000	6,000,000	3,000,000	-	500,000	500,000	-	-	10,050,000	-	-	-	10,050,000
16	Te Papa Intensification Stormwater upgrades- Priority Development Areas	500,000	2,000,000	1,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	45,500,000	-	-	-	45,500,000
17	Te Papa Spatial Plan Implementation General Open Space Projects Cultural and local identity interpretation improvements	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000	10,000	10,000	80,000	200,000
18	TSP - Cameron Road Stage 2	1,530,000	1,040,000	3,060,000	2,270,000	23,006,250	23,006,250	18,416,250	18,416,250	-	-	90,745,000	-	-	-	90,745,000
19	Gate Pa and Merivale Walking and Cycling Bridge Single Stage Business Case	-	-	-	1,232,000	5,544,000	5,544,000	-	-	-	-	12,320,000	-	-	-	12,320,000
20	Greerton, Gate Pa, Hospital and City Centre periphery - active modes and public transport upgrades, including public realm - studies and implementation	720,000	720,000	720,000	720,000	720,000	720,000	720,000	720,000	720,000	720,000	7,200,000	720,000	720,000	5,760,000	14,400,000
21	Neighborhoods active modes and public transport upgrades - studies and implementation	249,600	249,600	249,600	249,600	249,600	249,600	249,600	249,600	249,600	249,600	2,496,000	249,600	249,600	1,996,800	4,992,000
22	Second North South Multi Modal Business Case	-	-	-	-	2,000,000	-	-	-	-	-	2,000,000	-	-	-	2,000,000
23	Stormwater network capacity upgrades - Otumoetai and surrounds	-	-	-	-	-	-	-	2,500,000	2,500,000	2,500,000	7,500,000	2,500,000	2,500,000	17,050,000	29,550,000
24	Te Papa - Greerton Public realm amenity improvements.	-	-	-	-	-	1,000,000	-	1,000,000	-	6,000,000	8,000,000	2,000,000	-	-	10,000,000
25	Te Papa - Merivale Regeneration Plan implementation - Public realm amenity improvements.	-	-	-	-	-	6,000,000	3,000,000	2,000,000	2,000,000	-	13,000,000	-	-	-	13,000,000
26	Te Papa Spatial Plan Implementation - City Centre Community Centre and Community Hub	-	-	-	-	-	-	5,000,000	5,000,000	-	-	10,000,000	-	-	-	10,000,000
27	Te Papa Spatial Plan Implementation - City Centre Public spaces	-	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	18,000,000	2,000,000	-	-	20,000,000
28	Te Papa Spatial Plan Implementation Gate Pa - Pukehinahina Community Spaces	-	-	-	-	-	5,000,000	-	-	-	-	5,000,000	-	-	-	5,000,000
29	Te Papa Spatial Plan Implementation General	-	-	-	1,000,000	-	-	1,000,000	-	-	8,000,000	10,000,000	-	-	-	10,000,000
30	TSP - Active Mode Memorial to Greerton off Road BC	1,560,000	-	-	-	-	-	-	-	-	-	1,560,000	-	-	-	1,560,000
31	TSP - City Centre Transport Hub	-	2,622,800	2,622,800	-	15,800,000	15,800,000	10,554,400	-	-	-	47,400,000	-	-	-	47,400,000
32	TSP - Greerton Area Transport Hub	-	625,000	1,250,000	-	-	-	-	-	-	-	1,875,000	5,010,000	11,740,000	-	18,625,000
33	TSP - Hospital Area Transport Hub	-	625,000	1,250,000	-	5,010,000	11,740,000	-	-	-	-	18,625,000	-	-	-	18,625,000
34	Wayfinding - Study and Implementation	100,000	450,000	450,000	-	-	-	-	-	-	-	1,000,000	-	-	-	1,000,000
35	Subtotal	34,064,600	45,263,940	20,162,400	47,381,600	98,267,350	84,047,350	49,950,250	40,895,850	15,979,600	27,979,600	463,992,540	14,989,600	17,719,600	44,886,800	541,588,540
36	EX1.2 -Neighborhoods active modes and public transport upgrades	166,400	166,400	166,400	166,400	166,400	166,400	166,400	166,400	166,400	166,400	1,664,000	166,400	166,400	1,331,200	3,328,000
37	EX1.2 - Second North South Multi Modal Detailed Business Case (Secondary PT)	-	-	-	-	6,424,000	14,189,760	16,913,520	8,580,000	4,212,000	4,196,400	54,515,680	4,116,840	-	-	58,632,520
38	EX1.2 -Greerton Gate Pa, Hospital And City Centre periphery	480,000	480,000	480,000	480,000	480,000	480,000	480,000	480,000	480,000	480,000	4,800,000	480,000	480,000	3,840,000	9,600,000
39	ex1.2 Te Papa Spatial Plan Implementation General Open Space Projects Water access - Reserves	-	-	-	-	-	-	-	-	1,000,000	1,000,000	2,000,000	-	-	-	2,000,000
40	ex1.2 Te Papa Spatial Plan Implementation Greerton New Open Space	-	-	-	-	-	-	-	-	-	6,000,000	6,000,000	-	-	-	6,000,000
41	ex1.2 Te Papa Spatial Plan Implementation Greerton Community Centre	-	-	-	-	-	-	-	-	-	-	-	5,000,000	-	-	5,000,000
42	S2 -TSP - Active Mode Memorial to Greerton Off Road DBC	-	-	-	1,560,000	-	-	3,985,800	3,985,800	3,985,800	11,955,200	25,472,600	11,942,400	-	-	37,415,000
43	Subtotal	646,400	646,400	646,400	2,206,400	7,070,400	14,836,160	21,545,720	13,212,200	9,844,200	23,798,000	94,452,280	21,705,640	646,400	5,171,200	121,975,520
44	Te Papa Intensification Total	34,711,000	45,910,340	20,808,800	49,588,000	105,337,750	98,883,510	71,495,970	54,108,050	25,823,800	51,777,600	558,444,820	36,695,240	18,366,000	50,058,000	663,564,060
45	152-WS/WW/SW and slope stability - Tauranga Hospital	150,000	1,000,000	1,850,000	-	-	-	-	-	-	-	3,000,000	-	-	-	3,000,000
46	301-Oropi and Joyce WTP supply Trunks - includes 340, 338, 328	600,000	2,000,000	7,000,000	6,400,000	-	-	-	-	-	-	16,000,000	-	-	-	16,000,000
47	334-Joyce WTP Raw Water Inlet Slip Mitigation along Pyes Pa Rd	500,000	4,000,000	4,000,000	2,500,000	-	-	-	-	-	-	11,000,000	-	-	-	11,000,000
48	Citywide Inf NH Resilience_Stormwater	-	-	-	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	17,500,000	2,500,000	2,500,000	20,000,000	42,500,000
49	Citywide Inf NH Resilience_Transport	-	-	-	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	17,500,000	2,500,000	2,500,000	20,000,000	42,500,000
50	Citywide Inf NH Resilience_Wastewater	-	-													

LTP 2021/31 Working draft capital expenditure by programme

(salmon = included in working draft; yellow = not in working draft; programme totals in grey at the bottom of each programme list; all figures in 2021/22 dollars)

	D	F	G	H	I	J	K	L	M	N	O	P	Q	R	S	T
1	2022/2031 LTP Capital Programme (Project Detail)															
2	Name	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	First 10 Years	2032	2033	Final 8 years	Total CAPEX
72	Subtotal	42,719,319	26,988,574	18,654,163	12,445,414	29,877,719	26,953,694	9,756,260	8,692,500	2,324,500	2,854,500	181,266,643	3,484,500	18,240,196	80,557,387	283,548,726
73	Te Maunga WW Treatment Plant Total	42,719,319	26,988,574	18,654,163	12,445,414	29,877,719	26,953,694	9,756,260	8,692,500	2,324,500	2,854,500	181,266,643	3,484,500	18,240,196	80,557,387	283,548,726
74	230 Ohauiti Road Retaining Wall Renewal	436,152	-	-	-	-	-	-	-	-	-	436,152	-	-	-	436,152
75	Bridge Component Replacement WC215	205,485	207,447	209,448	211,490	213,572	215,695	217,862	220,071	222,325	224,624	2,148,019	226,968	229,360	1,926,927	4,531,274
76	Commercial Footpath Renewals	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	3,000,000	300,000	300,000	2,400,000	6,000,000
77	Cycle Path Renewals WC224	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,000,000	100,000	100,000	800,000	2,000,000
78	Footpath Renewals WC225	628,305	628,305	628,305	345,332	345,332	346,482	345,332	345,332	345,332	345,332	4,303,389	492,713	492,572	3,953,276	9,241,950
79	Kerb, Channel & Sump WC213 Renewal	429,607	436,199	442,923	449,782	456,777	463,913	471,191	478,615	486,187	493,911	4,609,105	530,340	530,340	4,242,720	9,912,505
80	Otumoetai Railbridge Footpath Renewal	150,000	737,120	-	-	-	-	-	-	-	-	887,120	-	-	-	887,120
81	Pavement Rehabilitation WC214	3,600,000	3,600,000	3,600,000	3,041,655	3,102,489	3,164,538	3,227,829	3,292,387	3,358,234	3,425,398	33,412,530	3,493,906	3,563,784	31,199,609	71,669,829
82	Pre Seal Repairs WC111	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	5,000,000	500,000	500,000	4,000,000	10,000,000
83	Retaining Wall Component Renewals WC215	400,000	400,000	400,000	-	-	-	-	-	-	-	1,200,000	-	-	-	1,200,000
84	Road resurfacing WC212	4,000,000	4,000,000	4,000,000	4,386,800	4,474,536	4,564,027	4,655,308	4,748,414	4,843,382	4,940,250	44,612,717	5,039,055	5,139,836	44,997,354	99,788,962
85	S1 Pavement Rehabilitation - Specific Sites - Backlog	1,512,690	4,578,480	2,115,150	2,220,455	1,906,175	5,594,400	-	-	-	-	17,927,350	-	-	-	17,927,350
86	Strand Shade Sail Renewal	84,640	-	17,380	69,440	6,320	11,060	6,320	11,060	6,320	11,060	223,600	-	-	-	223,600
87	Street Furniture Renewals	140,000	88,001	89,761	91,556	93,387	95,255	97,160	99,103	101,085	103,107	998,415	105,169	107,272	939,128	2,149,984
88	Traffic Services WC222 Renewals	208,000	208,000	208,000	208,000	208,000	208,000	208,000	208,000	208,000	208,000	2,080,000	208,000	208,000	1,664,000	4,160,000
89	Traffic Signals WC222 Renewals	202,225	79,200	219,600	78,000	291,000	147,800	138,400	90,960	50,220	496,785	1,794,190	314,655	283,825	2,798,515	5,191,185
90	Transportation Structures Renewals	108,414	108,414	388,327	52,776	52,776	52,776	52,776	52,776	52,776	52,776	974,587	242,050	242,050	1,936,400	3,395,087
91	Subtotal	13,005,518	15,971,166	13,218,894	12,055,286	12,050,364	15,763,946	10,320,178	10,446,718	10,573,861	11,201,243	124,607,174	11,552,856	11,697,039	100,857,929	248,714,998
92	S2 Reseal - Like for Like Option	3,017,405	2,214,123	3,419,000	2,606,801	4,862,661	3,547,377	2,891,090	1,671,106	1,647,111	1,265,485	27,142,159	-	-	-	27,142,159
93	S2 Transportation - Pavement Reconstruction Specific Sites	2,498,875	5,433,675	2,494,225	-	1,906,175	5,594,400	-	-	-	-	17,927,350	-	-	-	17,927,350
94	Subtotal	5,516,280	7,647,798	5,913,225	2,606,801	6,768,836	9,141,777	2,891,090	1,671,106	1,647,111	1,265,485	45,069,509	-	-	-	45,069,509
95	Local Roads Renewals Total	18,521,798	23,618,964	19,132,119	14,662,087	18,819,200	24,905,723	13,211,268	12,117,824	12,220,972	12,466,728	169,676,683	11,552,856	11,697,039	100,857,929	293,784,507
96	Main Wairakei Pump Station Papamoa East	-	-	-	600,000	1,200,000	6,350,000	7,663,410	1,549,590	-	-	17,363,000	-	-	-	17,363,000
97	Opal Drive Pump Station	2,000,000	9,000,000	6,000,000	4,913,000	-	-	-	-	-	-	21,913,000	-	-	-	21,913,000
98	Opal Drive to Te Maunga Rising Main	-	-	-	2,100,000	8,500,000	12,000,000	12,000,000	16,500,000	10,380,000	-	61,480,000	-	-	-	61,480,000
99	Papamoa WW Trunk main replacements	-	-	300,000	500,000	1,800,000	1,700,000	-	-	-	-	4,300,000	-	-	-	4,300,000
100	Wairakei Rising Main	-	-	-	200,000	800,000	2,000,000	8,000,000	12,000,000	15,596,532	15,596,532	54,193,064	-	-	-	54,193,064
101	Te Tumu Rising main	500,000	-	-	-	-	-	550,000	-	-	-	1,050,000	3,000,000	3,000,000	5,400,000	12,450,000
102	Subtotal	2,500,000	9,000,000	6,300,000	8,313,000	12,300,000	22,050,000	28,213,410	30,049,590	25,976,532	15,596,532	160,299,064	3,000,000	3,000,000	5,400,000	171,699,064
103	Eastern Corridor - Trunk Wastewater Total	2,500,000	9,000,000	6,300,000	8,313,000	12,300,000	22,050,000	28,213,410	30,049,590	25,976,532	15,596,532	160,299,064	3,000,000	3,000,000	5,400,000	171,699,064
104	Eastern Reservoir No 1	970,592	-	-	-	-	-	-	-	-	-	970,592	-	-	-	970,592
105	No 1 Road Reservoir Land Purchase	1,000,000	-	-	-	-	-	-	-	-	-	1,000,000	-	-	-	1,000,000
106	Poplar Lane Reservoir Inlet Main	-	13,830	-	-	-	-	-	-	-	-	13,830	-	-	-	13,830
107	SH2 /Welcome Bay Rd Trunk Main	584,530	18,569	-	-	-	-	-	-	-	-	603,099	-	-	-	603,099
108	Waiari Intake & Water Treatment Plant	26,020,114	8,569,758	-	-	-	-	-	-	-	-	34,589,872	-	-	-	34,589,872
109	Waiari Trunk Main	16,591,154	-	-	-	-	-	-	-	-	-	16,591,154	-	-	-	16,591,154
110	Welcome Bay Rd Main Eastern Res to SH2	425,932	14,892	-	-	-	-	-	-	-	-	440,824	-	-	-	440,824
111	Waiari Stage 2 Watermain (to Mangatawa)	800,000	4,000,000	10,000,000	12,000,000	8,455,630	3,593,950	-	-	-	-	38,849,580	-	-	-	38,849,580
112	Waiari Stage 3 375mm Watermain	100,000	300,000	800,000	4,000,000	10,000,000	12,000,000	12,000,000	12,482,152	-	-	51,682,152	-	-	-	51,682,152
113	Subtotal	46,492,322	12,917,049	10,800,000	16,000,000	18,455,630	15,593,950	12,000,000	12,482,152	-	-	144,741,103	-	-	-	144,741,103
114	S2 - Eastern Reservoir No 2	1,000,000	1,000,000	1,000,000	4,000,000	8,500,000	-	-	-	-	-	15,500,000	-	-	-	15,500,000
115	Subtotal	1,000,000	1,000,000	1,000,000	4,000,000	8,500,000	-	-	-	-	-	15,500,000	-	-	-	15,500,000
116	Waiari Water Treatment Plant Capital Total	47,492,322	13,917,049	11,800,000	20,000,000	26,955,630	15,593,950	12,000,000	12,482,152	-	-	160,241,103	-	-	-	160,241,103
117	Castlewold Drive Mains Renewal	200,000	612,540	-	-	-	-	-	-	-	-	812,540	-	-	-	812,540
118	Dalton Drive PS 72 & PS88 pump upgrade	-	-	112,124	-	-	-	-	-	-	-	112,124	-	-	-	112,124
119	Ila Place Pipe upgrade	-	-	-	-	-	-	-	300,000	1,000,000	1,000,000	2,300,000	-	-	-	2,300,000
120	Jasper Drive PS053 pump upgrade (PAP08)	-	-	-	-	-	130,000	-	-	-	-	130,000	-	-	-	130,000
121	Maleme st upgrade	-	-	-	30,702	173,978	-	-	-	-	-	204,680	-	-	-	204,680
122	Mansels Road WW Construction & Renewal	823,123	1,344,124	971,493	-	-	-	-	-	-	-	3,138,740	-	-	-	3,138,740
123	Matua Bch Rd/Kulim Ave & Vale St Mains	738,360	1,638,366	584,143	-	-	-	-	-	-	-	2,960,869	-	-	-	2,960,869
124	Motiti Reserve Pump Station (PAP04) - PS096	-	-	-	-	-	-	-	-	-	200,000	200,000	-	-	-	200,000
125	New WW pumpstation Hastings rd Waugh land	-	-	-	-	-	-	187,000	-	-	-	187,000	-	-	-	187,000
126	Newton St and Hewletts Rd gravity main upgrades- Planning	100,000	100,000	220,000	400,000	-	-	-	-	-	-	820,000	-	-	-	820,000
127	Palm Beach Boulevard pump station PS 090 (PAP10)	-	-	-	-	-	-	-	200,000	1,000,000	800,000	2,000,000	-	-	-	2,000,000
128	Parton Rd Pump Station PS 061 (PAP05)	-	-	-	-	200,000	500,000	-	-	-	-	700,000	-	-	-	700,000
129	PS150 Palm springs pump upgrade	-	-	86,377	-	-	-	-	-	-	-	86,377	-	-	-	86,377
130	Simpson Rd main upgrade (PAP04)	-	-	-	-	-	-	-	119,535	1,075,818	-	1,195,353	-	-	-	1,195,353
131	Topaz Drive PS 020 pump upgrade - PAP09	-	-	200,000	-	-	-	-	-	-	-	200,000	-	-	-	200,000
132	Waipamu Marae New WW PS & Rising Main	319,401	433,982	-	-	-	-	-	-	-	-	753,383	-	-	-	753,383
133	Wastewater Electrical Upgrades	226,229	180,630	308,459	415,272	466,527	434,184	369,970	512,462	437,531	523,204	3,874,468	364,438	190,031	2,355,177	6,784,114
134	Wastewater Pumpstation Renewals	2,784,829	1,553,216	1,359,441	1,309,823	1,220,678	1,423,529	1,304,099	1,327,715	2,604,255	1,653,313	16,540,898	3,288,793	1,442,076	21,365,179	42,636,946
135	WW Miscellaneous Minor Works	50,000	50,000	50,000	50,000	50,000	50,000	91,917	-	-	-	391,917	-	-	-	391,917
136	WW Reticulation Renewals	3,046,899	3,328,088	4,286,430	5,654,170	5,381,965	4,529,516	4,877,369	3,588,457	6,210,018	5,354,105	46,257,017	3,263,465	5,868,490	33,442,091	88,831,063
137	WW Sewer Extensions	50,000	50,000	50,000	50,000	59,113	-	-	-	-	-	259,113	-	-	-	259,113
138	Beach Rd. Storage Tank	-	-	-	-	-	-	-	500,000	1,300,000	1,000,000	2,800,000	-	-	-	2,800,000
139	Churchill Rd Foreshore Sewer (TAU02)	-	-	-	-	-	-	600,000	700,000	5,000,000	5,000,000	11,300,000	-	-	-	11,300,000
140	Newton St and Hewletts Rd gravity main upgrades	-	-	-	-	800,000	3,000,000	6,925,000	8,225,000	-	-	18,950,000	-	-	-	18,950

LTP 2021/31 Working draft capital expenditure by programme

(salmon = included in working draft; yellow = not in working draft; programme totals in grey at the bottom of each programme list; all figures in 2021/22 dollars)

	D	F	G	H	I	J	K	L	M	N	O	P	Q	R	S	T
1	2022/2031 LTP Capital Programme (Project Detail)															
2	Name	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	First 10 Years	2032	2033	Final 8 years	Total CAPEX
148	Water Supply Connecting Matakokiri to Redwood vis Stage 4 TBE, Other growth projects outside of LTP period- Planning	250,000	250,000	-	-	-	-	-	-	-	-	500,000	-	-	-	500,000
149	Cambridge Rd Reservoir No 4	-	300,000	-	-	6,000,000	-	-	-	-	-	6,300,000	-	-	-	6,300,000
150	Cambridge road Water PS TW	-	-	-	-	-	2,100,000	-	-	-	-	2,100,000	-	-	-	2,100,000
151	Tauriko West High Level Watermain	-	2,780,000	-	-	-	-	-	-	-	-	2,780,000	-	-	-	2,780,000
152	Tauriko West public toilets	-	-	-	300,000	150,000	-	-	-	-	-	450,000	-	-	-	450,000
153	Tauriko West Spine Road	4,829,400	4,829,400	4,829,400	4,829,400	4,829,400	-	-	-	-	-	24,147,000	-	-	-	24,147,000
154	Tauriko West Temporary pump station rising main- initial stage	-	1,817,000	-	-	-	-	-	-	-	-	1,817,000	-	-	-	1,817,000
155	TSP - Tauriko West - Northern Access	5,576,000	17,000,000	16,388,000	8,901,200	-	-	-	-	-	-	47,865,200	-	-	-	47,865,200
156	TSP - Tauriko West Connections	-	-	-	-	-	-	15,234,500	-	15,234,500	-	30,469,000	-	-	-	30,469,000
157	TSP - Whiore Avenue Upgrade	50,000	1,510,000	1,419,400	-	-	-	-	-	-	-	2,979,400	-	-	-	2,979,400
158	Water Supply Connecting Matakokiri to Redwood vis Stage 4 TBE, Other growth projects outside of LTP period	-	-	3,500,000	-	-	-	-	-	-	-	3,500,000	2,000,000	27,000,000	87,999,999	120,499,999
159	Subtotal	11,055,400	28,486,400	26,136,800	14,030,600	10,979,400	2,100,000	15,234,500	-	15,234,500	-	123,257,600	2,000,000	27,000,000	87,999,999	240,257,599
160	Western Corridor - Tauriko West Total	11,055,400	28,486,400	26,136,800	14,030,600	10,979,400	2,100,000	15,234,500	-	15,234,500	-	123,257,600	2,000,000	27,000,000	87,999,999	240,257,599
161	Chapel Street Esplanade Walkway/Cycleway	668,800	-	-	-	-	-	-	-	-	-	668,800	-	-	-	668,800
162	TSP - S1 Access St - AreaB-Otumoetai/Bellevue/Judea	4,173,155	10,659,352	17,129,268	16,096,636	5,000,000	-	-	-	-	-	53,058,411	-	-	-	53,058,411
163	Cycle Action Plan - Low Cost Low Risk Projects	1,867,450	1,867,450	1,867,450	1,867,450	1,867,450	1,867,450	1,867,450	1,867,450	1,867,450	1,867,450	18,674,500	1,867,450	1,867,450	14,939,600	37,349,000
164	Otumoetai / Matua Coastal Pathway	-	300,000	700,000	700,000	-	-	-	-	-	-	1,700,000	-	-	-	1,700,000
165	TSP - S1 Access St - A Mount/Bayfair/Papamoa BC & Design	-	996,958	1,000,000	-	-	-	-	-	-	-	1,996,958	-	-	-	1,996,958
166	TSP - S1 Access St Area C - Te Papa E/W connect	-	-	-	-	-	-	770,650	6,197,099	5,303,736	12,271,485	-	-	-	-	12,271,485
167	Subtotal	6,709,405	13,823,760	20,696,718	18,664,086	6,867,450	1,867,450	1,867,450	2,638,100	8,064,549	7,171,186	88,370,154	1,867,450	1,867,450	14,939,600	107,044,654
168	EX1.2 -TSP - Arataki Multi-modal Stage 1	2,686,000	-	-	-	-	-	-	-	-	-	2,686,000	-	-	-	2,686,000
169	TSP - Arataki to Papamoa East Multimodal Stage 2	-	-	-	-	-	6,000,000	-	-	-	-	6,000,000	-	-	-	6,000,000
170	S2 - Access St Area D - Hairini/Welcomes Bay	-	-	-	-	-	753,253	6,367,083	10,679,949	7,992,167	5,729,423	31,521,875	-	-	-	31,521,875
171	Subtotal	2,686,000	-	-	-	-	6,753,253	6,367,083	10,679,949	7,992,167	5,729,423	40,207,875	-	-	-	40,207,875
172	Accessible Streets Total	9,395,405	13,823,760	20,696,718	18,664,086	6,867,450	8,620,703	13,318,049	16,056,716	12,900,609	128,578,029	1,867,450	1,867,450	14,939,600	147,252,529	
173	Bay Venues New Capital	1,408,727	3,600,652	1,367,858	1,210,862	7,659,051	1,377,211	1,737,333	1,283,919	1,107,393	1,330,700	22,083,706	-	-	-	22,083,706
174	CFIP Memorial Park Aquatics Facility	1,000,000	1,000,000	3,000,000	25,000,000	15,000,000	-	-	-	-	-	45,000,000	-	-	-	45,000,000
175	Subtotal	2,408,727	4,600,652	4,367,858	26,210,862	22,659,051	1,377,211	1,737,333	1,283,919	1,107,393	1,330,700	67,083,706	-	-	-	67,083,706
176	ex1.2 CFIP Memorial Park Recreation Hub	-	-	-	-	-	3,000,000	22,000,000	20,000,000	-	-	45,000,000	-	-	-	45,000,000
177	Subtotal	-	-	-	-	-	3,000,000	22,000,000	20,000,000	-	-	45,000,000	-	-	-	45,000,000
178	Bay Venues New Capital Total	2,408,727	4,600,652	4,367,858	26,210,862	22,659,051	4,377,211	23,737,333	21,283,919	1,107,393	1,330,700	112,083,706	-	-	-	112,083,706
179	Pump Stations Catchment 2 Papamoa East	600,000	-	-	-	-	-	-	-	-	-	600,000	-	-	-	600,000
180	ToD SW Drainage Services to Te Tumu	635,000	456,390	-	-	-	-	-	-	-	-	1,091,390	-	-	-	1,091,390
181	TSP - Papamoa East Interchange - Design & Non Construction	3,000,000	-	-	-	-	-	-	-	-	-	3,000,000	-	-	-	3,000,000
182	TSP - Te Okuroa Dr Land & Construction	4,157,326	-	-	-	-	-	-	-	-	-	4,157,326	-	-	-	4,157,326
183	Wairakei Pond G Roading Associated	273,100	-	-	-	-	-	-	-	-	-	273,100	-	-	-	273,100
184	Wairakei SW Mgmt Area 3	298,939	175,169	-	-	-	-	-	-	-	-	474,108	-	-	-	474,108
185	Wairakei Te Okuroa Dr Water Supply Mains	791,528	473,316	300,000	-	-	-	-	-	-	-	1,564,844	-	-	-	1,564,844
186	Subtotal	9,755,893	1,104,875	300,000	-	-	-	-	-	-	-	11,160,768	-	-	-	11,160,768
187	S2 - TSP - Papamoa East Interchange	-	6,632,837	24,628,396	24,628,396	24,628,396	-	-	-	-	-	80,518,025	-	-	-	80,518,025
188	S2 - TSP - Sands Parade	-	-	2,494,396	2,494,396	-	-	-	-	-	-	4,988,792	-	-	-	4,988,792
189	S2 - TSP - Te Okuroa Dr - Main Road Intersection	-	-	4,157,326	-	-	-	-	-	-	-	4,157,326	-	-	-	4,157,326
190	S2 - TSP - Te Okuroa Dr - Main Road to Te Tumu	-	-	7,483,187	-	-	-	-	-	-	-	7,483,187	-	-	-	7,483,187
191	Subtotal	-	6,632,837	38,763,305	27,122,792	24,628,396	-	-	-	-	-	97,147,330	-	-	-	97,147,330
192	Eastern Corridor - Pap East Interchange Total	9,755,893	7,737,712	39,063,305	27,122,792	24,628,396	-	-	-	-	-	108,308,098	-	-	-	108,308,098
193	S1 - Business Support	3,060,000	3,050,000	3,050,000	2,050,000	3,050,000	6,050,000	6,650,000	7,310,000	8,036,000	8,834,600	51,140,600	3,050,000	3,050,000	24,400,000	81,640,600
194	S1 - Eco-System (years 1-3: Eco-system - Core platform replacement (regulatory, customer, property, citizen, rating))	7,003,439	7,090,000	7,300,000	-	-	-	-	-	-	-	21,393,439	-	-	-	21,393,439
195	S1 - Eco-System (years 4+)	-	-	-	7,709,089	7,938,562	2,260,000	2,326,000	2,393,980	2,463,999	2,536,119	27,627,749	2,536,119	2,536,119	20,288,952	52,988,939
196	Subtotal	10,063,439	10,140,000	10,350,000	9,759,089	10,988,562	8,310,000	8,976,000	9,703,980	10,499,999	11,370,719	100,161,788	5,586,119	5,586,119	44,688,952	156,022,978
197	IT Software Total	10,063,439	10,140,000	10,350,000	9,759,089	10,988,562	8,310,000	8,976,000	9,703,980	10,499,999	11,370,719	100,161,788	5,586,119	5,586,119	44,688,952	156,022,978
198	Digital Security	350,000	374,500	400,715	428,765											

LTP 2021/31 Working draft capital expenditure by programme
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	D	F	G	H	I	J	K	L	M	N	O	P	Q	R	S	T
1	2022/2031 LTP Capital Programme (Project Detail)															
2	Name	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	First 10 Years	2032	2033	Final 8 years	Total CAPEX
221	Beaumaris Boulevard flood mitigation	4,125,707	-	-	-	-	-	-	-	-	-	4,125,707	-	-	-	4,125,707
222	TSP - Safe Network Programme	5,770,320	5,892,600	6,603,480	2,820,840	3,150,840	4,747,080	2,183,640	100,000	-	-	31,268,800	-	-	-	31,268,800
223	Land Purchases - Widening District Wide	200,000	200,000	200,000	200,000	150,000	150,000	150,000	-	-	-	1,250,000	-	-	-	1,250,000
224	Maranui St Reconstruction	-	30,402	1,520,100	-	-	-	-	-	-	-	1,550,502	-	-	-	1,550,502
225	Maunganui Road Safety Improvements	-	-	-	3,336,750	4,708,000	3,884,100	-	-	-	-	11,928,850	-	-	-	11,928,850
226	Nature Place upgrading	-	-	1,500,000	-	-	-	-	-	-	-	1,500,000	-	-	-	1,500,000
227	Ohauti Rd (Boscobel South)	-	-	-	-	-	-	-	-	402,800	-	402,800	-	-	-	402,800
228	Oropi Road / Maleme Street Intersection Upgrade	-	-	-	100,000	1,500,000	-	-	-	-	-	1,600,000	-	-	-	1,600,000
229	Papamoa Beach Rd Intersection Imprvmnts	-	-	-	-	-	-	881,435	-	-	-	881,435	-	-	-	881,435
230	TSP - Te Marie/Newton Street Link Construction	-	1,650,000	-	-	-	-	-	-	-	-	1,650,000	-	-	-	1,650,000
231	Waitaha Rd	-	-	-	-	-	-	567,525	-	-	-	567,525	-	-	-	567,525
232	Welcome Bay Rd Upgrade	-	-	-	3,500,000	-	-	-	-	-	-	3,500,000	-	-	-	3,500,000
233	Subtotal	21,926,184	10,465,412	14,969,149	12,449,848	11,658,840	10,931,180	5,932,600	2,250,000	2,552,800	2,150,000	95,286,013	350,000	350,000	2,800,000	98,786,013
234	Cambridge Road Upgrade	-	304,304	-	-	-	-	-	-	-	-	304,304	-	-	-	304,304
235	Girven Rd upgrade	-	30,000	-	-	-	-	7,272,720	-	-	-	7,302,720	-	-	-	7,302,720
236	TSP - Fraser St/Chadwick Rd Intsctn Upgrade	-	250,000	1,026,125	-	-	-	-	-	-	-	1,276,125	-	-	-	1,276,125
237	Mount Maunganui Nth Trial One-Way System	297,000	-	-	-	-	-	-	-	-	-	297,000	-	-	-	297,000
238	Elizabeth/Glasgow/Takitimu Dr Inter Imp	-	2,000,000	-	-	-	-	-	-	-	-	2,000,000	-	-	-	2,000,000
239	Subtotal	297,000	2,584,304	1,026,125	-	-	-	7,272,720	-	-	-	11,180,149	-	-	-	11,180,149
240	Local Roads Upgrades and Improvements Total	22,223,184	13,049,716	15,995,274	12,449,848	11,658,840	10,931,180	13,205,320	2,250,000	2,552,800	2,150,000	106,466,162	350,000	350,000	2,800,000	109,966,162
241	Wairakei Stream - Overflow to Kaituna	-	-	-	-	200,000	13,000,000	6,500,000	2,000,000	-	-	21,700,000	200,000	5,000,000	16,400,000	43,300,000
242	Bell Road (Te Tumu)450mm Main	-	-	-	150,000	300,000	800,000	4,700,000	10,611,460	7,428,650	-	23,990,110	-	-	-	23,990,110
243	Strategic Land Purchase for Social Infrastructure - Eastern Corridor	-	-	-	-	2,000,000	2,000,000	2,000,000	2,000,000	-	-	8,000,000	-	-	-	8,000,000
244	TSP - Te Tumu Internal Multi Modal- BC	250,000	250,000	-	-	-	-	-	-	-	-	500,000	-	-	-	500,000
245	Subtotal	250,000	250,000	-	150,000	2,500,000	15,800,000	13,200,000	14,611,460	7,428,650	-	54,190,110	200,000	5,000,000	16,400,000	75,790,110
246	ex1.2 Te Tumu Community Buildings Reserve development	-	-	-	-	-	-	350,000	-	-	-	350,000	-	-	-	350,000
247	S2 - Te Tumu Destination Playground Development	-	-	-	-	-	-	-	1,000,000	-	-	1,000,000	-	-	-	1,000,000
248	S2 - Te Tumu public toilets	-	-	-	-	-	-	-	450,000	-	-	450,000	-	-	-	450,000
249	S2 - CFIP Wairakei Te Tumu Library Development	-	-	-	-	-	-	-	500,000	500,000	1,000,000	10,000,000	-	-	-	11,000,000
250	S2 CFIP S1T Te Tumu Active Reserve Development	-	-	-	-	-	-	-	-	-	-	600,000	7,700,000	7,700,000	-	16,000,000
251	S2 CFIP S1T Te Tumu Community Centre Development	-	-	-	-	-	-	-	400,000	500,000	900,000	9,000,000	-	-	-	9,900,000
252	S2 CFIP S1T Te Tumu Indoor Pool Development	-	-	-	-	-	-	-	-	-	1,000,000	1,000,000	1,500,000	25,000,000	-	27,500,000
253	S2 CFIP S1T Te Tumu Indoor Sports Centre	-	-	-	-	-	-	-	-	-	500,000	500,000	600,000	11,000,000	-	12,100,000
254	TSP - Arataki to Papamoa East Multimodal Stage 2	-	-	-	-	-	-	4,000,000	4,650,000	2,000,000	10,650,000	2,000,000	2,863,386	-	-	17,903,386
255	S2 Strategic Land Purchase for Social Infrastructure - Eastern Corridor (Active Reserves & Community Centre)	-	-	-	-	4,000,000	4,000,000	4,000,000	5,000,000	-	-	17,000,000	-	-	-	17,000,000
256	Subtotal	-	-	-	-	4,000,000	4,000,000	4,000,000	9,350,000	7,000,000	4,500,000	32,850,000	23,700,000	46,563,386	7,700,000	113,203,386
257	Eastern Corridor - Te Tumu Total	250,000	250,000	-	150,000	6,500,000	19,800,000	17,200,000	23,961,460	14,428,650	4,500,000	87,040,110	23,900,000	51,563,386	24,100,000	188,993,496
258	Greerton Water Supply Rezoning	-	600,000	-	-	-	-	-	-	-	-	600,000	-	-	-	600,000
259	Laboratory Equipment Renewals	11,000	11,000	11,000	15,000	22,937	18,163	13,271	34,877	83,714	11,000	231,962	94,570	11,000	307,985	645,517
260	Lincoln Tce Rezoning 430m of 200mm	-	-	-	45,000	-	300,000	-	-	-	-	345,000	-	-	-	345,000
261	Mt Maunganui 250mm Main Upgrade	-	-	200,000	400,000	800,000	5,654,500	2,518,750	-	-	-	9,573,250	-	-	-	9,573,250
262	Tauriko Drive Water main upgrade	-	-	-	220,000	-	-	-	-	-	-	220,000	-	-	-	220,000
263	Tautau Rising Main Duplication	708,341	1,166,504	-	-	-	-	-	-	-	-	1,874,845	-	-	-	1,874,845
264	Testable Backflow Renewals	-	-	-	59,155	46,155	67,455	69,655	78,955	357,455	193,755	872,585	337,755	321,755	2,634,040	4,166,135
265	Waikite Rd/Welcome Bay Rd Main	360,512	-	-	-	-	-	-	-	-	-	360,512	-	-	-	360,512
266	Water Lane Booster pump station	-	400,000	1,012,000	1,366,280	-	-	-	-	-	-	2,778,280	-	-	-	2,778,280
267	Water Pipe Asset Renewals	3,600,490	3,392,523	3,156,288	3,988,388	2,859,898	5,250,885	3,671,957	2,140,111	2,214,427	5,337,544	35,612,511	1,205,405	6,989,742	22,171,072	65,978,730
268	Water Supply Bulk Fund	70,000	70,000	70,000	70,000	19,139	-	-	-	-	-	299,139	-	-	-	299,139
269	Water Supply Meter Asset Renewals	1,205,050	960,150	857,350	731,650	534,050	397,150	416,750	455,150	442,250	491,900	6,491,450	137,250	137,250	1,098,000	7,863,950
270	Welcome Bay High Level Main	1,615,440	-	-	-	-	-	-	-	-	-	1,615,440	-	-	-	1,615,440
271	Upper Joyce booster pump	-	-	-	-	-	-	600,000	-	-	-	600,000	-	-	-	600,000
272	Subtotal	7,570,833	6,600,177	5,306,638	6,895,473	4,282,179	11,688,153	7,290,383	2,709,093	3,097,846	6,034,199	61,474,974	1,774,980	7,459,747	26,211,097	96,920,798
273	S2 - Automated Daily Water Meter Readings, Citywide	-	-	-	-	-	1,750,000	1,770,000	2,150,000	2,470,000	2,300,000	10,440,000	-	-	-	10,440,000
274	S2 - Ohauti Road wastewater gravity main upgrade	-	-	-	-	-	-	-	120,000	1,000,000	2,360,000	3,480,000	-	-	-	3,480,000
275	Subtotal	-	-	-	-	-	1,750,000	1,770,000	2,270,000	3,470,000	4,660,000	13,920,000	-	-	-	13,920,000
276	Water Netwkr Upgrades & Renewals Total	7,570,833	6,600,177	5,306,638	6,895,473	4,282,179	13,438,153	9,060,383	4,979,093	6,567,846	10,694,199	75,394,974	1,774,980	7,459,747	26,211,097	110,840,798
277	CFIP New Central Library	3,000,000	3,000,000	25,000,000	15,000,000	-	-	-	-	-	-	46,000,000	-	-	-	46,000,000
278	Civic Administration Building	-	-	-	3,603,500	7,390,781	8,677,723	-	-	-	-	19,672,004	-	-	-	19,672,004
279	Civic Building IT Infrastructure	-	-	1,400,000	-	-	-	-	-	-	-	1,400,000	-	-	-	1,400,000
280	Civic Heart Building Demolition Costs	1,224,257	-	-	650,000	650,000	-	-	-	-	-	2,524,257	-	-	-	2,524,257
281	Civic Plaza & Surrounding Area	-	-	-	500,000	1,500,000	-	2,000,000	-	-	-	4,000,000	-	-	-	4,000,000
282	Subtotal	4,224,257	3,000,000	26,400,000	19,753,500	9,540,781	8,677,723	2,000,000	-	-	-	73,596,261	-	-	-	73,596,261
283	Civic Rebuild Capital Programme Total	4,224,257	3,000,000	26,400,000	19,753,500	9,540,781	8,677,723	2,000,000	-	-	-	73,596,261	-	-	-	73,596,261
284	Mount Spatial Plan - Cultural Recognition	-	-	-	-	-	-	50,000	50,000	50,000	50,000	200,000	-	-	-	200,000
285	Stormwater network capacity upgrades - Mt Maunganui Planning Budgets Only	100,000	250,000	250,000	250,000	-	-	-	-	-	-	850,000	-	-	-	850,000
286	Subtotal	100,000	250,000	250,000	250,000	-	-	50,000	50,000	50,000	50,000	1,050,000	-	-	-	1,050,000
287	ex1.2 Mount Maunganui Spatial Plan - Bulk fund - Open space and public amenity	-	-	-	-	-	-	5,000,000	5,000,000	5,000,000	5,000,000	20,000,000	-	-	-	20,000,000
288	EX1.2 -Mount Maunganui Spatial Plan - Bulk Fund Active mode and transport	-	-	-	-	-	-	12,500,000	12,500,000	12,500,000	12,500,000	50,000,000	-	-	-	50,000,000
289	Subtotal	-	-	-	-	-	-	17,500,000	17,500,000	17,500,000	17,500,000	70,000,000	-	-	-	70,000,000
290	Mount Intensification Total	100,000	250,000	250,000	250,000	-	-	17,550,000	17,550,000	17,550,000	17,550,000	71,050,000	-	-	-	71,050,000
291	Strategic Land Purchase for Social Infrastructure - Western Corridor	-	-	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	-	-	-	25,000,000	-	-	-	25,000,000
292	Subtotal	-	-	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	-	-	-	25,000,000	-	-	-	25,000,000
293	ex1.2 CFIP Western Corridor Active Reserve Development	-	-	-	-	-	-	-	200,000	800,000	8,500,000	9,500,000	-	-	-	9,500,000
294	ex1.2 CFIP Western Corridor Community Centre Development	-	-	-	-	-	-	500,000	500,000	6,000,000	4,500,000	11,500,000	-	-	-	11,500,000
295	ex1.2 CFIP Western Corridor Indoor Pool Development	-	-	-	-	-	-	-	-	-	1,000,000	1,000,000	1,800,000	20,000,000	8,000,000	30,800,000

LTP 2021/31 Working draft capital expenditure by programme
(salmon = included in working draft; yellow = not in working draft; programme totals in grey at the bottom of each programme list; all figures in 2021/22 dollars)

	D	F	G	H	I	J	K	L	M	N	O	P	Q	R	S	T
1	2022/2031 LTP Capital Programme (Project Detail)															
2	Name	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	First 10 Years	2032	2033	Final 8 years	Total CAPEX
296	ex1.2 CFIP Western Corridor Indoor Sports Centre Development	-	-	-	-	-	-	-	-	-	500,000	500,000	500,000	8,000,000	4,000,000	13,000,000
297	ex1.2 CFIP Western Corridor Library Development	-	-	-	-	-	-	500,000	500,000	7,000,000	4,000,000	12,000,000	-	-	-	12,000,000
298	ex1.2 Western Corridor - Community Buildings Reserve development	-	-	-	-	-	350,000	-	-	-	-	350,000	-	-	-	350,000
299	ex1.2 Western Corridor Destination Playground Development	-	-	-	-	-	-	-	-	1,000,000	-	1,000,000	-	-	-	1,000,000
300	Subtotal	-	-	-	-	-	350,000	1,000,000	1,200,000	14,800,000	18,500,000	35,850,000	2,300,000	28,000,000	12,000,000	78,150,000
301	Western Corridor - Social Infrastructure Total	-	-	5,000,000	5,000,000	5,000,000	5,350,000	6,000,000	1,200,000	14,800,000	18,500,000	60,850,000	2,300,000	28,000,000	12,000,000	103,150,000
302	Bethlehem West Stormwater Management -Western Active Reserve Development	385,128	-	-	-	-	-	-	-	-	-	385,128	-	-	-	385,128
303	CFIP Western Active Reserve Community	-	-	400,000	400,000	28,271,835	20,472,710	-	-	-	-	49,544,545	-	-	-	49,544,545
304	SH2 to Western Active Reserve Sportsfields/Development	-	78,500	-	-	-	-	-	-	-	-	78,500	-	-	-	78,500
305	Western Active Reserve - Taniwha Place link to Parau Drive	-	-	-	-	1,900,000	-	-	-	-	-	1,900,000	-	-	-	1,900,000
306	Western Active Reserve - Taniwha Place Water Supply Renewal/realignment	-	-	-	-	-	100,000	-	-	-	-	100,000	-	-	-	100,000
307	Western Active Reserve Intersection with SH2.	-	-	-	-	3,946,150	3,946,150	-	-	-	-	7,892,300	-	-	-	7,892,300
308	Western Reserve	22,400	-	-	-	-	-	-	-	-	-	22,400	-	-	-	22,400
309	Subtotal	407,528	78,500	400,000	400,000	34,117,985	24,518,860	-	-	-	-	59,922,873	-	-	-	59,922,873
310	Western Active Reserve Capital Works Total	407,528	78,500	400,000	400,000	34,117,985	24,518,860	-	-	-	-	59,922,873	-	-	-	59,922,873
311	TSP - Belk Road Roundabout - Land purchase	-	241,500	-	-	-	-	-	-	-	-	241,500	-	-	-	241,500
312	TSP - Intersection Kaweroa Drive and State Highway 29	1,990,000	3,900,000	6,200,000	6,429,800	-	-	-	-	-	-	18,519,800	-	-	-	18,519,800
313	Bus Shelters - Tauriko	-	-	220,000	-	-	-	-	-	-	-	220,000	-	-	-	220,000
314	Gargan Road Widening	73,335	-	-	-	-	-	-	-	-	-	73,335	-	-	-	73,335
315	Kaweroa Drive between Taurikura and SH29 (DC funded portion)	-	3,859,420	-	-	-	-	-	-	-	-	3,859,420	-	-	-	3,859,420
316	Land Mark Entry Features Tauriko Business Estate	-	-	220,000	-	-	-	-	-	-	-	220,000	-	-	-	220,000
317	Tauriki BC Land Roads-Roundabout Splays	648,000	1,296,000	-	-	-	-	-	-	-	-	1,944,000	-	-	-	1,944,000
318	Tauriko - Gargan Plateau to Pond D1	59,014	-	-	-	-	-	-	-	-	-	59,014	-	-	-	59,014
319	Tauriko - Reticulation	150,000	-	-	-	-	-	-	-	-	-	150,000	-	-	-	150,000
320	Tauriko - Reticulation - Taurikura Drive from Gargan Road to Pond C	1,896,033	1,000,000	-	369,741	-	-	-	-	-	-	3,265,774	-	-	-	3,265,774
321	Tauriko - Walkways/Cycleways	-	157,800	-	-	-	-	-	-	-	-	157,800	-	-	-	157,800
322	Tauriko BE - Land Offroad Cyclepaths	191,161	-	-	-	-	-	-	-	-	-	191,161	-	-	-	191,161
323	Tauriko Business Estate - Pond C	1,521,901	-	-	-	-	-	-	-	-	-	1,521,901	-	-	-	1,521,901
324	Tauriko Business Estate - Roundabouts	166,125	332,250	-	-	-	-	-	-	-	-	498,375	-	-	-	498,375
325	Tauriko Business Estate SIF - Catchment C Taurikura Drive/Gargan to Pump Station C	-	209,780	-	100,000	-	-	-	-	-	-	309,780	-	-	-	309,780
326	Tauriko to Kennedy Rd Link Construct	-	-	100,001	-	-	-	-	-	-	-	100,001	-	-	-	100,001
327	Taurikura Drive - Construction	2,500,000	1,774,011	-	1,200,000	-	-	-	-	-	-	5,474,011	-	-	-	5,474,011
328	TBE - Catchment D Ringmain to Kennedy	475,200	-	-	-	-	-	-	-	-	-	475,200	-	-	-	475,200
329	TBE - SW Bypass Channel at Pond C	34,998	-	-	-	-	-	-	-	-	-	34,998	-	-	-	34,998
330	TBE Gargan Rd to Roundabout Retic Mains	215,153	200,000	-	100,000	-	-	-	-	-	-	515,153	-	-	-	515,153
331	Water Supply line to Tauriko Business Estate and Tauriko West.	2,900,000	-	-	-	-	-	-	-	-	-	2,900,000	-	-	-	2,900,000
332	Western Corridor WW Strategy Stage 1A	9,762,897	8,185,304	-	-	-	-	-	-	-	-	17,948,201	-	-	-	17,948,201
333	Subtotal	22,583,817	21,156,065	6,740,001	8,199,541	-	-	-	-	-	-	58,679,424	-	-	-	58,679,424
334	WC - Tauriko Business Estate Total	22,583,817	21,156,065	6,740,001	8,199,541	-	-	-	-	-	-	58,679,424	-	-	-	58,679,424
335	Marine Park/Sulphur Point Upgrade & Capacity Increase	-	-	-	-	322,625	315,000	3,198,750	2,807,476	-	-	6,643,851	-	-	-	6,643,851
336	Mauao Placemaking and Interpretation Projects	307,094	327,990	286,303	345,587	-	-	-	-	-	-	1,266,974	-	-	-	1,266,974
337	CFIP Community Centres in Existing Urban Areas - Future development	-	-	-	-	-	-	500,000	500,000	6,000,000	3,000,000	10,000,000	-	-	-	10,000,000
338	TECT Park Development	460,000	210,000	135,000	135,000	60,000	60,000	60,000	60,000	60,000	60,000	1,300,000	60,000	60,000	480,000	1,900,000
339	Subtotal	767,094	537,990	421,303	480,587	382,625	375,000	3,758,750	3,367,476	6,060,000	3,060,000	19,210,825	60,000	60,000	480,000	19,810,825
340	ex1.2 Memorial Park Upgrade	-	-	-	-	150,000	2,410,339	-	-	-	-	2,560,339	-	-	-	2,560,339
341	ex1.2 Gordon Spratt Reserve Development	124,748	355,000	-	69,542	-	-	-	325,628	639,943	-	1,514,861	-	-	-	1,514,861
342	ex1.2 McLaren Falls Land Purchase	-	-	-	3,643,500	-	-	-	-	-	-	3,643,500	-	-	-	3,643,500
343	S2 - Marine Parade Boardwalk	-	120,000	511,000	511,000	-	-	-	-	-	-	1,142,000	-	-	-	1,142,000
344	S2 Accessibility Hotspots	-	1,400,000	-	-	-	-	-	-	-	-	1,400,000	-	-	-	1,400,000
345	S2 Greerton Park - Development	375,277	170,143	517,646	-	-	-	-	-	-	-	1,063,066	-	-	-	1,063,066
346	S2 Memorial Park to City Centre Pathway	500,000	500,000	840,000	8,400,000	7,000,000	-	-	-	-	-	17,240,000	-	-	-	17,240,000
347	S2 Shared Club Facility Gordon Spratt Reserve	135,000	4,678,389	-	-	-	-	-	-	-	-	4,813,389	-	-	-	4,813,389
348	S2 Wairoa River Esplanade Imps	200,000	50,000	20,000	150,000	156,000	214,000	-	-	-	-	790,000	-	-	-	790,000
349	S2 Windermere Park Development	-	-	-	-	-	-	3,171,774	-	-	-	3,171,774	-	-	-	3,171,774
350	S2 York Park Development	-	-	-	-	-	-	-	1,072,057	-	-	1,072,057	-	-	-	1,072,057
351	Subtotal	1,335,025	7,273,532	1,888,646	12,774,042	7,306,000	2,624,339	3,171,774	1,397,685	639,943	-	38,410,986	-	-	-	38,410,986
352	Parks Major Capital (\$1m+) Dev & Upg Total	2,102,119	7,811,522	2,309,949	13,254,629	7,688,625	2,999,339	6,930,524	4,765,161	6,699,943	3,060,000	57,621,811	60,000	60,000	480,000	58,221,811
353	Bus Shelter Renewals	127,170	127,170	127,170	322,170	322,170	322,170	322,170	322,170	322,170	322,170	2,636,700	183,170	183,170	1,465,360	4,468,400
354	TSP - New bus shelter installation	1,000,000	1,000,000	1,000,000	1,000,000	200,000	75,000	75,000	75,000	75,000	75,000	4,575,000	-	-	-	4,575,000

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LTP 2021/31 Working draft capital expenditure by programme

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	D	F	G	H	I	J	K	L	M	N	O	P	Q	R	S	T
1	2022/2031 LTP Capital Programme (Project Detail)															
2	Name	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	First 10 Years	2032	2033	Final 8 years	Total CAPEX
447	S1 - Kennedy Rd/Hastings Rd Res Lnd Purchase	1,400,000	-	-	-	-	-	-	-	-	-	1,400,000	-	-	-	1,400,000
448	Floodway F3 Land Purchase - Pyes Pa West	-	70,340	-	-	-	-	-	-	-	-	70,340	-	-	-	70,340
449	Pyes Pa Rd, Joyce to Kennedy upgrade	-	-	-	-	432,300	-	-	-	-	-	432,300	-	-	-	432,300
450	Pyes Pa Reservoir RL60 No 2 (Kennedy Rd)	-	-	-	-	-	2,500,000	2,500,000	1,000,000	-	-	6,000,000	-	-	-	6,000,000
451	Pyes Pa Road Upgrade	-	-	-	-	1,041,450	-	-	-	-	-	1,041,450	-	-	-	1,041,450
452	Subtotal	8,351,726	10,584,790	1,087,147	300,000	1,473,750	2,500,000	2,500,000	1,000,000	-	-	27,797,413	-	-	-	27,797,413
453	WC - Pyes Pa West Growth Area Total	8,351,726	10,584,790	1,087,147	300,000	1,473,750	2,500,000	2,500,000	1,000,000	-	-	27,797,413	-	-	-	27,797,413
454	Awaiti Place stormwater upgrade	4,165,856	4,006,273	4,042,692	-	-	-	-	-	-	-	12,214,821	-	-	-	12,214,821
455	Subtotal	4,165,856	4,006,273	4,042,692	-	-	-	-	-	-	-	12,214,821	-	-	-	12,214,821
456	S2 Stormwater Recovery Programme Bulk Fund(Priority 1)	3,546,000	3,000,000	2,000,000	1,500,000	1,000,000	-	-	-	-	-	11,046,000	-	-	-	11,046,000
457	S2 Stormwater Recovery Programme Bulk Fund(Priority 2)	3,250,000	-	-	-	-	-	-	-	-	-	3,250,000	-	-	-	3,250,000
458	Subtotal	6,796,000	3,000,000	2,000,000	1,500,000	1,000,000	-	-	-	-	-	14,296,000	-	-	-	14,296,000
459	SW Bulk Fund & Reactive Reserve Total	10,961,856	7,006,273	6,042,692	1,500,000	1,000,000	-	-	-	-	-	26,510,821	-	-	-	26,510,821
460	Cambridge Road - Closed Landfill upgrade	1,800,000	-	-	-	-	-	-	-	-	-	1,800,000	-	-	-	1,800,000
461	Maleme St Transfer Station Renewals	-	167,904	-	-	-	-	-	19,659	20,498	9,025	217,086	60,099	60,099	480,792	818,076
462	Public Place Bins - Renewals	75,237	117,639	97,610	46,146	23,131	69,200	27,647	65,509	31,623	45,452	599,194	61,132	61,132	489,056	1,210,514
463	S1 Te Maunga Redevelopment	2,800,000	3,500,000	-	-	-	-	-	-	-	-	6,300,000	-	-	-	6,300,000
464	Sustainability & Waste Renewals	131,833	-	-	-	-	39,739	-	-	-	-	171,572	-	-	192,714	364,286
465	Waste Minimisation Infrastructure	20,000	20,000	20,000	20,000	20,000	20,000	20,000	-	-	-	140,000	-	-	-	140,000
466	Te Maunga - Bunded Road & Leachate Line	-	-	-	1,820,000	4,200,000	-	-	-	-	-	6,020,000	-	-	-	6,020,000
467	Transfer Stations - Minor Works	10,000	10,000	10,000	10,000	10,000	10,000	8,840	-	-	-	68,840	-	-	-	68,840
468	Subtotal	4,837,070	3,815,543	127,610	1,896,146	4,253,131	138,939	56,487	85,168	52,121	54,477	15,316,692	121,231	121,231	1,162,562	16,721,716
469	EX1.2 Sustainability & Waste Closed Landfill Leachate Renewals	-	-	-	-	-	-	-	-	-	-	-	15,616	15,616	124,928	156,160
470	S2 Resource Recovery Park	1,400,000	2,100,000	-	-	-	-	-	-	-	-	3,500,000	-	-	-	3,500,000
471	Subtotal	1,400,000	2,100,000	-	-	-	-	-	-	-	-	3,500,000	15,616	15,616	124,928	3,656,160
472	SW Bulk Fund & Reactive Reserve Total	6,237,070	5,915,543	127,610	1,896,146	4,253,131	138,939	56,487	85,168	52,121	54,477	18,816,692	136,847	136,847	1,287,490	20,377,876
473	Opal Drive Rising Main	1,430,000	3,700,000	1,244,577	-	-	-	-	-	-	-	6,374,577	-	-	-	6,374,577
474	TSP - Public transport access to Tauranga Eastern Link	-	280,000	700,000	-	-	-	-	9,800,000	-	-	10,780,000	-	-	-	10,780,000
475	Subtotal	1,430,000	3,980,000	1,944,577	-	-	-	-	9,800,000	-	-	17,154,577	-	-	-	17,154,577
476	Eastern Corridor - Papamoa East Total	1,430,000	3,980,000	1,944,577	-	-	-	-	9,800,000	-	-	17,154,577	-	-	-	17,154,577
477	Bethlehem Rd reconstruction Stage 2	-	-	50,000	1,102,130	-	-	-	-	-	-	1,152,130	-	-	-	1,152,130
478	Bethlehem Rd. East LID - Stage 2	-	-	-	-	-	-	400,000	1,200,000	1,200,000	1,000,000	3,800,000	-	-	-	3,800,000
479	Bethlehem Rd. East LID - Stage 1	-	250,000	1,000,000	750,000	-	-	-	-	-	-	2,000,000	-	-	-	2,000,000
480	Bethlehem West: SW Upgrade Culvert under SH2	295,000	2,700,000	2,000,000	-	-	-	-	-	-	-	4,995,000	-	-	-	4,995,000
481	Carmichael Road Watermain	-	350,000	-	-	-	-	-	-	-	-	350,000	-	-	-	350,000
482	West Bethlehem WW reticulation Carmichael cnr SH2	526,828	-	-	-	-	-	-	-	-	-	526,828	-	-	-	526,828
483	Bethlehem West SW Mgmt Carmichael Rd.	740,000	1,000,000	-	-	-	-	-	-	-	-	1,740,000	-	-	-	1,740,000
484	Bethlehem Rd Upgrading Stage 3	-	-	100,000	1,364,330	-	-	-	-	-	-	1,464,330	-	-	-	1,464,330
485	Bethlehem Rd Upgrading Stage 4	-	-	-	216,450	-	-	-	-	-	-	216,450	-	-	-	216,450
486	Carmichael Rd Reconstruction	-	-	-	649,047	-	-	-	-	-	-	649,047	-	-	-	649,047
487	Subtotal	1,561,828	4,300,000	3,150,000	4,081,957	-	-	400,000	1,200,000	1,200,000	1,000,000	16,893,785	-	-	-	16,893,785
488	Western Corridor - Bethlehem Total	1,561,828	4,300,000	3,150,000	4,081,957	-	-	400,000	1,200,000	1,200,000	1,000,000	16,893,785	-	-	-	16,893,785
489	Streetlight WC222 Renewal	1,746,854	1,746,854	1,343,754	1,218,054	2,765,454	2,765,454	1,262,854	1,262,854	1,195,654	1,195,654	16,503,440	2,618,452	2,618,452	20,947,616	42,687,960
490	Subtotal	1,746,854	1,746,854	1,343,754	1,218,054	2,765,454	2,765,454	1,262,854	1,262,854	1,195,654	1,195,654	16,503,440	2,618,452	2,618,452	20,947,616	42,687,960
491	Streetlight Renewal & LED Upgrade Total	1,746,854	1,746,854	1,343,754	1,218,054	2,765,454	2,765,454	1,262,854	1,262,854	1,195,654	1,195,654	16,503,440	2,618,452	2,618,452	20,947,616	42,687,960
492	S2 - Dam Safety upgrade programme	-	-	-	-	-	-	4,000,000	4,000,000	4,000,000	4,000,000	16,000,000	4,000,000	4,000,000	20,000,000	44,000,000
493	Subtotal	-	-	-	-	-	-	4,000,000	4,000,000	4,000,000	4,000,000	16,000,000	4,000,000	4,000,000	20,000,000	44,000,000
494	Large Dam Safety Total	-	-	-	-	-	-	4,000,000	4,000,000	4,000,000	4,000,000	16,000,000	4,000,000	4,000,000	20,000,000	44,000,000
495	Coastal Structures Renewals	676,202	1,238,582	458,040	980,000	500,000	-	374,970	-	-	-	4,227,794	782,962	782,962	6,263,696	12,057,414
496	Marine Asset - Renewals	551,497	5,451,122	296,192	890,000	41,732	119,650	7,049	40,702	-	12,508	7,410,452	1,076,426	1,076,426	8,611,408	18,174,712
497	Construct Public Toilet - Whareroa Boat Ramp	-	-	-	-	-	-	-	-	250,000	-	250,000	-	-	-	250,000
498	Marine Park Development - Public Toilets	-	-	-	-	-	-	-	410,000	-	-	410,000	-	-	-	410,000
499	Subtotal	1,227,699	6,689,704	754,232	1,870,000	541,732	119,650	382,019	450,702	250,000	12,508	12,298,246	1,859,388	1,859,388	14,875,104	30,892,126
500	S2 - Dive Crescent Pontoon	-	-	20,000	2,123,100	-	-	-	-	-	-	2,143,100	-	-	-	2,143,100
501	Subtotal	-	-	20,000	2,123,100	-	-	-	-	-	-	2,143,100	-	-	-	2,143,100
502	Marine Facilities Upgrades & Renewals Total	1,227,699	6,689,704	774,232	3,993,100	541,732	119,650	382,019	450,702	250,000	12,508	14,441,346	1,859,388	1,859,388	14,875,104	33,035,226
503	Furniture & Equipment Replacement	42,000	42,000	42,000	42,000	42,000	42,000	42,000	42,000	42,000	42,000	420,000	-	-	-	420,000
504	Library Stock (Priority 1)	1,092,925	1,092,925	1,092,925	1,092,925	1,092,925	1,092,925	1,092,925	1,092,925	1,092,925	1,092,925	10,929,250	1,092,925	1,092,925	8,743,400	21,858,500
505	Minor Improvements to Libraries	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	50,000	5,000	5,000	40,000	100,000
506	Subtotal	1,139,925	1,139,925	1,139,925	1,139,925	1,139,925	1,139,925	1,139,925	1,139,925	1,139,925	1,139,925	11,399,250	1,097,925	1,097,925	8,783,400	22,378,500
507	S2 - Mount Maunganui Library Meeting Room	-	-	10,000	240,000	-	-	-	-	-	-	250,000	-	-	-	250,000
508	Subtotal	-	-	10,000	240,000	-	-	-	-	-	-	250,000	-	-	-	250,000
509	Library Capital Works Total	1,139,925	1,139,925	1,149,925	1,379,925	1,139,925	1,139,925	1,139,925	1,139,925	1,139,925	1,139,925	11,649,250	1,097,925	1,097,925	8,783,400	22,628,500
510	Blake Park - Relocate Playcentre	144,310	-	-	-	-	-	-	-	-	-	144,310	-	-	-	144,310
511	Blake Park - Reserve Development as per agreed concept plan	167,622	1,081,777	167,094	796,220	167,522	-	-	-	-	-	2,380,235	-	-	-	2,380,235
512	Tatua Reserve Development	321,552	-	-	-	-	-	-	-	-	-	321,552	-	-	-	321,552
513	Subtotal	633,484	1,081,777	167,094	796,220	167,522	-	-	-	-	-	2,846,097	-	-	-	2,846,097
514	S2 - Blake Park Shared Sports Facility	-	-	-	-	-	-	-	150,000	8,000,000	8,150,000	-	-	-	-	8,150,000
515	Subtotal	-	-	-	-	-	-	-	150,000	8,000,000	8,150,000	-	-	-	-	8,150,000
516	Blake Park Development Total	633,484	1,081,777	167,094	796,220	167,522	-	-	-	150,000	8,000,000	10,996,097	-	-	-	10,996,097
517	Chapel St WWTP Misc Capital Works	50,000	50,000	50,000	50,000	50,000	50,000	106,355	-	-	-	406,355	-	-	-	406,355
518	WW Plant & Pump Station Bdg Renewals	552,215	189,750	160,698	76,540	88,644	56,282	99,657	180,561	46,723	25,866	1,476,936	195,139	195,139	1,561,112	3,428,326
519	WWTP Renewals	1,599,140	599,060	686,120	855,989	1,053,256	524,404	970,458	946,878	563,872	924,247	8,723,424	1,513,942	2,554,775	10,337,655	23,129,796
520	Subtotal	2,201,355	838,810	896,818	982,529	1,191,900	630,686	1,176,470	1,127,439	610,595						

LTP 2021/31 Working draft capital expenditure by programme
(salmon = included in working draft; yellow = not in working draft; programme totals in grey at the bottom of each programme list; all figures in 2021/22 dollars)

	D	F	G	H	I	J	K	L	M	N	O	P	Q	R	S	T
1	2022/2031 LTP Capital Programme (Project Detail)															
2	Name	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	First 10 Years	2032	2033	Final 8 years	Total CAPEX
523	Wairakei Strm Clvrt Upgd Emerald Shores	-	-	750,000	-	-	-	-	-	-	-	750,000	-	-	-	750,000
524	Subtotal	-	-	750,000	7,488,079	2,089,000	-	-	-	-	-	10,327,079	-	-	-	10,327,079
525	Wairakei Stream Culvert Upgrade Total	-	-	750,000	7,488,079	2,089,000	-	-	-	-	-	10,327,079	-	-	-	10,327,079
526	Merivale Community Reserve (12 Kesteven)	-	120,000	160,000	-	-	-	-	-	-	-	280,000	-	-	-	280,000
527	Installation of Bore Water Irrigation	152,804	-	-	-	-	-	-	-	-	-	152,804	-	-	-	152,804
528	Mauao Development	85,000	47,250	160,000	80,000	30,000	-	-	-	-	-	402,250	-	-	-	402,250
529	New Public Toilet Gordon Spratt Pump Track	235,000	-	-	-	-	-	-	-	-	-	235,000	-	-	-	235,000
530	Oropi Forest and Mountain Bike Trail Restoration Works	275,000	200,000	-	-	-	-	-	-	-	-	475,000	-	-	-	475,000
531	Papamoa Beach Reserve 1 (opp hartford pl and Stella Pl) Public Toilet	-	-	165,000	-	165,000	-	-	-	-	-	330,000	-	-	-	330,000
532	Papamoa Beach Reserve 2 (Opp Alexander Pl & opp Parton Rd) - Public Toilet	-	-	-	165,000	-	165,000	100,000	-	-	-	430,000	-	-	-	430,000
533	Papamoa Dunes: Road-to-Beach Accessways	58,000	58,000	58,000	58,000	-	-	-	-	-	-	232,000	-	-	-	232,000
534	Tauranga and Wharepai Domain improvements	40,000	-	-	-	-	200,000	-	-	-	-	240,000	-	-	-	240,000
535	Te Ranga Landscape Plan	-	-	-	150,000	150,000	-	-	-	-	-	300,000	-	-	-	300,000
536	Cliff Road - Robbins Park area	100,000	100,000	-	500,000	-	-	-	-	-	-	700,000	-	-	-	700,000
537	Develop McLaren Falls	7,149	524,003	7,149	-	-	-	-	-	-	-	538,301	-	-	-	538,301
538	Fergusson Park - Sportsfield Reconfiguration	788,060	-	-	-	-	-	-	-	-	-	788,060	-	-	-	788,060
539	Fergusson Park reserve upgrades	93,423	150,000	133,329	452,531	-	-	-	-	-	-	829,283	-	-	-	829,283
540	Fergusson Park Seawall	520,000	-	-	-	-	-	-	-	-	-	520,000	-	-	-	520,000
541	Forester Drive Esplanade Development	343,733	-	-	-	-	-	-	-	-	-	343,733	-	-	-	343,733
542	Gordon Spratt court shelter and lights	100,000	310,000	-	-	-	-	-	-	-	-	410,000	-	-	-	410,000
543	Grange Road - Scout Hall Reserve	200,000	-	-	-	-	-	-	-	-	-	200,000	-	-	-	200,000
544	Install Drinking Fountains	20,000	20,000	20,000	-	-	-	-	-	-	-	60,000	-	-	-	60,000
545	Matua Park Development	120,000	-	296,256	-	-	-	-	-	-	-	416,256	-	-	-	416,256
546	Matua Peninsula Reserve Development	-	-	-	-	-	-	-	106,000	194,000	300,000	-	-	-	-	300,000
547	Morland Fox Park - Install walkways and furniture	-	-	-	-	-	-	73,850	-	-	-	73,850	-	-	-	73,850
548	Reconfigure and upgrade toilets Ferguson Park	-	-	145,000	-	-	-	-	-	-	-	145,000	-	-	-	145,000
549	Selwyn Park upgrade	20,000	222,000	-	-	-	-	-	-	-	-	242,000	-	-	-	242,000
550	Signage implementation	100,000	100,000	200,000	200,000	200,000	200,000	-	-	-	-	1,000,000	-	-	-	1,000,000
551	Soper Reserve - Ground Leveling for event use	69,400	-	-	-	-	-	-	-	-	-	69,400	-	-	-	69,400
552	Te Papa o Nga Manu Porotakataka	165,000	-	-	-	-	-	-	-	-	-	165,000	-	-	-	165,000
553	Vine Avenue Reserve Development	-	-	-	-	-	-	-	-	-	-	-	-	-	214,000	214,000
554	Subtotal	3,492,569	1,851,253	1,344,734	1,605,531	545,000	565,000	100,000	73,850	106,000	194,000	9,877,937	-	-	214,000	10,091,937
555	Parks Minor Capital (<\$1m) Dev & Upg Total	3,492,569	1,851,253	1,344,734	1,605,531	545,000	565,000	100,000	73,850	106,000	194,000	9,877,937	-	-	214,000	10,091,937
556	S1 - Domain Rd Upgrading	1,900,000	1,600,000	2,365,500	-	-	-	-	-	-	-	5,865,500	-	-	-	5,865,500
557	Subtotal	1,900,000	1,600,000	2,365,500	-	-	-	-	-	-	-	5,865,500	-	-	-	5,865,500
558	S2 - Domain Road Upgrade - Future Proofing	3,800,000	-	-	-	-	-	-	-	-	-	3,800,000	-	-	-	3,800,000
559	Subtotal	3,800,000	-	-	-	-	-	-	-	-	-	3,800,000	-	-	-	3,800,000
560	Domain Rd Upgrading Capital Works Total	5,700,000	1,600,000	2,365,500	-	-	-	-	-	-	-	9,665,500	-	-	-	9,665,500
561	Airport Mower Replacements	-	109,500	-	-	-	-	-	-	-	-	109,500	-	-	-	109,500
562	Apron Resurfacing	-	320,275	-	-	-	-	-	-	-	-	320,275	-	-	-	320,275
563	CAA - required Security Upgrade	-	-	-	1,500,000	-	-	-	-	-	-	1,500,000	-	-	-	1,500,000
564	Car Park Resurface	-	46,950	-	160,375	-	-	-	-	-	-	207,325	-	-	-	207,325
565	John Deere Replacements	-	101,000	-	-	-	-	-	-	-	-	101,000	-	-	-	101,000
566	Kubota Farm Vehicle (Renewals Funded)	-	31,000	-	-	-	-	-	-	-	-	31,000	-	-	-	31,000
567	Prescott Tilt Trailer	8,500	-	-	-	-	-	-	-	-	-	8,500	-	-	-	8,500
568	Rental Car Depot Expansions	100,000	-	-	-	-	-	-	-	-	-	100,000	-	-	-	100,000
569	Repaint Airport Buildings	5,000	5,000	10,000	5,000	10,000	5,000	5,000	10,000	5,000	10,000	70,000	-	-	-	70,000
570	Replacement Fencing	5,000	10,000	5,000	10,000	-	-	-	-	-	-	30,000	-	-	-	30,000
571	Road Resurfacing	38,756	65,205	-	-	60,000	-	-	70,000	-	-	233,961	-	-	-	233,961
572	Ski Data Equipment Upgrade	-	-	150,000	-	-	-	-	-	-	-	150,000	-	-	-	150,000
573	Multi Story Carpark	-	-	200,000	6,500,000	-	-	-	-	-	-	6,700,000	-	-	-	6,700,000
574	Subtotal	157,256	688,930	365,000	8,175,375	70,000	5,000	5,000	80,000	5,000	10,000	9,561,561	-	-	-	9,561,561
575	Airport Upgrades & Renewals Total	157,256	688,930	365,000	8,175,375	70,000	5,000	5,000	80,000	5,000	10,000	9,561,561	-	-	-	9,561,561
576	Open Space Level of Service - Land Purchases Papamoa	1,370,000	-	-	-	-	-	-	-	-	-	1,370,000	-	-	-	1,370,000
577	Open Space Level of Service Development - Papamoa Urban Growth Area	-	412,400	-	-	-	-	-	-	-	-	412,400	-	-	-	412,400
578	Papamoa Urban Growth Area	70,000	75,000	62,400	92,400	-	120,000	-	-	-	-	419,800	-	-	-	419,800
579	Golf Road Reserve - Community share Building	225,000	-	-	-	-	-	-	-	-	-	225,000	-	-	-	225,000
580	Open Space Level of Service Development - Tauranga Infill Growth Area	300,000	300,000	-	-	-	-	-	-	-	-	600,000	-	-	-	600,000
581	S1 - General Intensification - Land development Mount Infill	-	-	-	750,000	-	-	-	-	-	-	750,000	-	-	-	750,000
582	S1 - Open Space Level of Service Development - Ohauiti Urban Growth Area	-	-	122,400	-	-	-	-	-	-	-	122,400	-	-	-	122,400
583	TRMP Implementation Projects	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	5,000,000	500,000	500,000	4,000,000	10,000,000
584	Subtotal	2,465,000	1,287,400	684,800	1,342,400	500,000	620,000	500,000	500,000	500,000	500,000	8,899,600	500,000	500,000	4,000,000	13,899,600
585	S2 Greerton Hall Public Toilet	-	-	-	145,000	-	-	-	-	-	-	145,000	-	-	-	145,000
586	S2 Signage Waipuna Park	-	-	-	-	20,000	-	-	-	-	-	20,000	-	-	-	20,000
587	Subtotal	-	-	-	145,000	20,000	-	-	-	-	-	165,000	-	-	-	165,000
588	Parks LOS Capital Development Total	2,465,000	1,287,400	684,800	1,487,400	520,000	620,000	500,000	500,000	500,000	500,000	9,064,600	500,000	500,000	4,000,000	14,064,600
589	Western Corridor Wastewater Stage 1	-	200,000	-	-	-	-	-	-	-	-	200,000	4,200,000	3,360,000	37,205,000	44,965,000
590	Belk Road Futureproofing	-	-	3,335,000	3,300,000	1,300,000	-	-	-	-	-	7,935,000	-	-	-	7,935,000
591	Taurikura Drive - Road Widening 1S	665,400	-	-	-	-	-	-	-	-	-	665,400	-	-	-	665,400
592	Western Corridor Waste Water Stage 2	-	-	-	-	-	-	-	-	-	-	-	6,400,000	10,100,000	41,745,000	58,245,000
593	Subtotal	665,400	200,000	3,335,000	3,300,000	1,300,000	-	-	-	-	-	8,800,400	10,600,000	13,460,000	78,950,000	111,810,400
594	Western Corridor - Belk Rd Plateau Total	665,400	200,000	3,335,000	3,300,000	1,300,000	-	-	-	-	-	8,800,400	10,600,000	13,460,000	78,950,000	111,810,400
595	Bay Venues Managed - Property Renewals	32,865	236,684	46,874	31,213	84,738	58,981	226,735	25,114	100,348	111,930	955,482	91,261	91,261	730,088	1,868,092
596	Comercial Property Renewals	51,252	88,215	45,334	37,182	15,418	32,626	60,437	14,416	23,512	23,635	392,027	35,877	35,877	287,016	750,797
597	Healthy Homes Residential Prop Upgrds	35,150	-	-	-	-	-	-	-	-	-	35,150	-	-	-	35,150
598	Library Buildings Renewals	295,637	112,045	83,134	29,501	131,755	168,297	251,571	4,670	80,283	199,293	1,356,186	193,367	193,367	1,546,936	3,289,856

LTP 2021/31 Working draft capital expenditure by programme

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	D	F	G	H	I	J	K	L	M	N	O	P	Q	R	S	T
1	2022/2031 LTP Capital Programme (Project Detail)															
2	Name	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	First 10 Years	2032	2033	Final 8 years	Total CAPEX
599	Parks Commercial Buildings Renewals	34,966	11,217	57,462	6,704	14,604	26,485	47,105	41,775	18,253	9,653	268,224	26,533	26,533	212,264	533,554
600	Public Toilet Renewals	60,887	89,722	162,902	39,362	578,032	64,219	82,706	64,244	90,348	381,694	1,614,116	205,391	205,391	1,643,128	3,668,026
601	Residential & Commercial Bdg Renewals	46,457	46,457	46,457	13,840	13,840	13,840	13,840	13,840	13,840	13,840	236,251	24,539	24,539	196,312	481,641
602	Residential Renewals (excl Elder Hsng)	40,240	23,513	62,737	15,429	46,105	2,966	11,787	54,196	69,611	31,439	358,023	48,653	48,653	389,224	844,553
603	S&P Community Building Renewals	357,486	396,713	284,676	47,212	133,143	99,256	191,144	175,410	340,081	71,121	2,096,242	239,594	239,594	1,916,752	4,492,182
604	S&P Residential Building Renewals	14,885	43,218	14,072	9,753	44,395	7,693	69,452	6,228	18,360	48,667	276,723	14,885	67,907	288,148	647,663
605	Stormwater owned Residential Renewals	3,130	13,446	8,656	3,125	4,261	64,077	64,668	125	7,261	101,292	270,041	23,012	23,012	184,096	500,161
606	Water Supply Residential Renewals	14,036	7,350	7,983	6,203	16,789	9,928	10,591	26,310	31,236	10,562	140,988	18,828	18,828	150,624	329,268
607	Subtotal	986,991	1,068,580	820,287	239,524	1,083,080	548,368	1,030,036	426,328	793,133	1,003,126	7,999,453	921,940	974,962	7,544,588	17,440,943
608	S2 Automated Public Toilet Mangement Systems	128,000	128,000	128,000	128,000	-	-	-	-	-	-	512,000	-	-	-	512,000
609	S2 Turret Road Reserve Toilet upgrade	-	-	-	-	-	-	-	175,000	-	-	175,000	-	-	-	175,000
610	Subtotal	128,000	128,000	128,000	128,000	-	-	-	175,000	-	-	687,000	-	-	-	687,000
611	Prop Management Upgrades & Renewals Total	1,114,991	1,196,580	948,287	367,524	1,083,080	548,368	1,030,036	601,328	793,133	1,003,126	8,686,453	921,940	974,962	7,544,588	18,127,943
612	Marine Precinct - Offloading Wharf	1,688,957	-	-	-	-	-	-	-	-	-	1,688,957	-	-	-	1,688,957
613	Marine Precinct Renewal	102,500	148,370	107,512	228,640	228,640	228,640	228,640	228,640	228,640	228,640	1,958,862	228,640	228,640	2,170,510	4,586,652
614	Marine Precinct Office Construction	258,668	-	-	-	-	-	-	-	-	-	258,668	-	-	-	258,668
615	Stage 2 Marine Precinct Development	410,000	4,270,000	92,999	-	-	-	-	-	-	-	4,772,999	-	-	-	4,772,999
616	Subtotal	2,460,125	4,418,370	200,511	228,640	228,640	228,640	228,640	228,640	228,640	228,640	8,679,486	228,640	228,640	2,170,510	11,307,276
617	Marine Precinct Upgrades & Renewals Total	2,460,125	4,418,370	200,511	228,640	228,640	228,640	228,640	228,640	228,640	228,640	8,679,486	228,640	228,640	2,170,510	11,307,276
618	S1 Kerbside Collection	835,419	835,521	866,941	866,941	866,941	866,941	867,043	890,235	890,278	890,235	8,676,495	-	-	-	8,676,495
619	Subtotal	835,419	835,521	866,941	866,941	866,941	866,941	867,043	890,235	890,278	890,235	8,676,495	-	-	-	8,676,495
620	Kerbside Waste Collection Capital Works Total	835,419	835,521	866,941	866,941	866,941	866,941	867,043	890,235	890,278	890,235	8,676,495	-	-	-	8,676,495
621	Cemetery Land Sale to Transportation for Future Rooding	(2,000,000)	-	-	-	-	-	-	-	-	-	(2,000,000)	-	-	-	(2,000,000)
622	TSP - Western Corridor Ring Road - Land Acq	5,182,000	307,026	-	-	-	-	-	-	-	-	5,489,026	-	-	-	5,489,026
623	TSP - Western Corridor Ring Road - SH36 to Oropi Road	2,164,000	205,000	205,000	-	-	-	-	-	-	-	2,574,000	-	-	282,418,000	284,992,000
624	Subtotal	5,346,000	512,026	205,000	-	-	-	-	-	-	-	6,063,026	-	-	282,418,000	288,481,026
625	EX1.2 - TSP - Western Corridor Ring Road - TBE to SH36	-	-	-	785,000	1,570,000	-	-	-	-	-	2,355,000	40,680,180	18,830,000	24,639,000	86,504,180
626	Subtotal	-	-	-	785,000	1,570,000	-	-	-	-	-	2,355,000	40,680,180	18,830,000	24,639,000	86,504,180
627	Western Corridor - Ring Rd Lnd Total	5,346,000	512,026	205,000	785,000	1,570,000	-	-	-	-	-	8,418,026	40,680,180	18,830,000	307,057,000	374,985,206
628	B15 Fire Station Building Renewals & Upgrade	217,192	-	-	-	-	-	-	-	-	-	217,192	-	-	-	217,192
629	B18 Renewals & Upgrade	-	540,032	-	-	-	-	-	-	-	-	540,032	-	-	-	540,032
630	B22 School House Renewals & Upgrades	170,314	-	-	-	-	-	-	-	-	-	170,314	-	-	-	170,314
631	B26 Capital Renewals & Upgrades	-	-	268,357	-	-	-	-	-	-	-	268,357	-	-	-	268,357
632	B32 The Mens Shed Renewals & Upgrades	286,587	-	-	-	-	-	-	-	-	-	286,587	-	-	-	286,587
633	Historic Village Renewals	718,051	696,206	623,158	596,400	435,076	271,218	219,035	50,870	133,022	226,554	3,969,590	-	-	-	3,969,590
634	Plant Renewal - Tractor and Trailor at The Historic Village	-	50,000	-	-	-	-	-	-	-	-	50,000	-	-	-	50,000
635	Arcade Public Toilet Upgrades	-	58,047	-	-	-	-	-	-	-	-	58,047	-	-	-	58,047
636	B84, B64, B62 Upgrades	-	50,000	150,000	-	-	-	-	-	-	-	200,000	-	-	-	200,000
637	Building 91 (Old Creamery) Restoration & Renewals	-	-	-	155,583	-	-	-	-	-	-	155,583	-	-	-	155,583
638	Complex 2 Upgrade & Renewals	-	-	-	1,600,000	-	-	-	-	-	-	1,600,000	-	-	-	1,600,000
639	HVAC Upgrades B19, B20, B14, B57	50,998	12,500	-	-	-	-	-	-	-	-	63,498	-	-	-	63,498
640	Resurfacing of Gravel Streets and Carparks	-	150,000	-	-	-	-	-	-	-	-	150,000	-	-	-	150,000
641	Subtotal	1,443,142	1,556,785	1,041,515	2,351,983	435,076	271,218	219,035	50,870	133,022	226,554	7,729,200	-	-	-	7,729,200
642	Historic Village Capital Total	1,443,142	1,556,785	1,041,515	2,351,983	435,076	271,218	219,035	50,870	133,022	226,554	7,729,200	-	-	-	7,729,200
643	CSC SW Treatment Dev & Imp	500,000	1,500,000	1,500,000	1,000,000	500,000	500,000	500,000	500,000	500,000	500,000	7,500,000	500,000	500,000	4,000,000	12,500,000
644	Stormwater Dumpstations- Qty 2	185,000	-	-	-	-	-	-	-	-	-	185,000	-	-	-	185,000
645	Subtotal	685,000	1,500,000	1,500,000	1,000,000	500,000	500,000	500,000	500,000	500,000	500,000	7,685,000	500,000	500,000	4,000,000	12,685,000
646	CSC Stormwater Treatment Capital Works Total	685,000	1,500,000	1,500,000	1,000,000	500,000	500,000	500,000	500,000	500,000	500,000	7,685,000	500,000	500,000	4,000,000	12,685,000
647	Kopurererua Valley Development	3,905,986	1,250,500	2,291,530	-	-	-	-	-	-	-	7,448,016	-	-	-	7,448,016
648	Subtotal	3,905,986	1,250,500	2,291,530	-	-	-	-	-	-	-	7,448,016	-	-	-	7,448,016
649	Kopurererua Valley Development Total	3,905,986	1,250,500	2,291,530	-	-	-	-	-	-	-	7,448,016	-	-	-	7,448,016
650	ex1.2 Neighbourhood Planning Enhancement Land Development Bulk Fund	-	-	-	-	-	1,000,000	1,000,000	1,000,000	-	-	3,000,000	-	-	-	3,000,000
651	ex1.2 Neighbourhood Planning Enhancement Land Purchase Bulk Fund	-	-	-	-	-	2,000,000	2,000,000	-	-	-	4,000,000	-	-	-	4,000,000
652	Subtotal	-	-	-	-	-	3,000,000	3,000,000	1,000,000	-	-	7,000,000	-	-	-	7,000,000
653	Urban Centre Enhancements Capital Total	-	-	-	-	-	3,000,000	3,000,000	1,000,000	-	-	7,000,000	-	-	-	7,000,000
654	CFIP Ohauiti Reserve Development	100,000	200,000	5,000,000	1,537,000	-	-	-	-	-	-	6,837,000	-	-	-	6,837,000
655	Subtotal	100,000	200,000	5,000,000	1,537,000	-	-	-	-	-	-	6,837,000	-	-	-	6,837,000
656	Western Corridor - Reserves & Playgrnds Total	100,000	200,000	5,000,000	1,537,000	-	-	-	-	-	-	6,837,000	-	-	-	6,837,000
657	Anchorage Grove/Vine Street Renewals- 3 Waters DIA	156,750	-	-	-	-	-	-	-	-	-	156,750	-	-	-	156,750
658	Bethlehem Odour Media Replacement- 3 Water DIA	477,500	-	-	-	-	-	-	-	-	-	477,500	-	-	-	477,500
659	Birch Ave Renewals- 3 Waters DIA	110,000	-	-	-	-	-	-	-	-	-	110,000	-	-	-	110,000
660	Carlton Reserve Mains Renewals	90,000	-	-	-	-	-	-	-	-	-	90,000	-	-	-	90,000
661	Chapel St Biofilter- 3 Waters DIA	258,125	-	-	-	-	-	-	-	-	-	258,125	-	-	-	258,125
662	Chapel St UV- 3 Waters DIA	250,000	-	-	-	-	-	-	-	-	-	250,000	-	-	-	250,000
663	Connecting Private Supplies- 3 Waters DIA	525,000	-	-	-	-	-	-	-	-	-	525,000	-	-	-	525,000
664	Data Platform- 3 Waters DIA	50,000	-	-	-	-	-	-	-	-	-	50,000	-	-	-	50,000
665	Girven Road Rising Main Renewal- 3 Waters DIA	325,000	-	-	-	-	-	-	-	-	-	325,000	-	-	-	325,000
666	Gravatt Road WW Renewals- 3 Waters DIA	350,000	-	-	-	-	-	-	-	-	-	350,000	-	-	-	350,000
667	Maungatapu Odour Media Replacement- 3 Waters DIA	92,250	-	-	-	-	-	-	-	-	-	92,250	-	-	-	92,250
668	Omanu Drain Defender- 3 Waters DIA	285,000	-	-	-	-	-	-	-	-	-	285,000	-	-	-	285,000
669	Oropi Screens Upgrade- 3 Waters DIA	775,000	-	-	-	-	-	-	-	-	-	775,000	-	-	-	775,000
670	Oropi WTP CMF Unit- 3 Waters DIA	1,645,000	-	-	-	-	-	-	-	-	-	1,645,000	-	-	-	1,645,000
671	Road Sweeping/Sump Cleaning	50,000	-	-	-	-	-	-	-	-	-	50,000	-	-	-	50,000
672	Simpson Road WW Renewals- 3 Waters DIA	585,250	-	-	-	-	-	-	-	-	-	585,250	-	-	-	585,250
673	SW Treatment Device- 3 Waters DIA	105,000	-	-	-	-	-	-	-	-	-	105,000	-	-	-	105,000
674	Te Maunga Pond Seepage Mitigation- 3 Waters DIA	363,750	-	-	-	-	-	-	-	-	-	363,750	-	-	-	363,750

LTP 2021/31 Working draft capital expenditure by programme

(salmon = included in working draft; yellow = not in working draft; programme totals in grey at the bottom of each programme list; all figures in 2021/22 dollars)

	D	F	G	H	I	J	K	L	M	N	O	P	Q	R	S	T
1	2022/2031 LTP Capital Programme (Project Detail)															
2	Name	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	First 10 Years	2032	2033	Final 8 years	Total CAPEX
675	Trash Nets- 3 Waters DIA	26,250	-	-	-	-	-	-	-	-	-	26,250	-	-	-	26,250
676	Tukorako Drive Pond Improvements- 3 Waters DIA	50,000	-	-	-	-	-	-	-	-	-	50,000	-	-	-	50,000
677	Welcome Bay Road Mains Renewals- 3 Waters DIA	164,950	-	-	-	-	-	-	-	-	-	164,950	-	-	-	164,950
678	Subtotal	6,734,825	-	-	-	-	-	-	-	-	-	6,734,825	-	-	-	6,734,825
679	Waters CIP Total	6,734,825	-	-	-	-	-	-	-	-	-	6,734,825	-	-	-	6,734,825
680	Wairakei Pond Superpond H Construction	59,924	-	-	-	-	-	-	-	-	-	59,924	-	-	-	59,924
681	Wairakei Reticulation Mains	400,000	600,000	800,000	680,594	-	-	-	-	-	-	2,480,594	-	-	-	2,480,594
682	Wairakei Stream Papamoa E - Crossing	696,600	-	-	-	-	-	-	-	-	-	696,600	-	-	-	696,600
683	The Boulevard (east) main upsizing	-	-	-	-	-	-	-	-	396,126	-	396,126	-	-	-	396,126
684	Ashley Place Sewer Upgrades	-	-	-	-	-	-	-	598,470	-	-	598,470	-	-	-	598,470
685	Bus Bays & Shelters Te Okuroa Dr	110,000	-	-	-	-	-	-	-	-	-	110,000	-	-	-	110,000
686	Te Okuroa Drive Construction	100,000	1,315,735	-	-	-	-	-	-	-	-	1,415,735	-	-	-	1,415,735
687	Subtotal	1,366,524	1,915,735	800,000	680,594	-	-	-	598,470	396,126	-	5,757,449	-	-	-	5,757,449
688	Eastern Corridor - Wairakei Total	1,366,524	1,915,735	800,000	680,594	-	-	-	598,470	396,126	-	5,757,449	-	-	-	5,757,449
689	Off-road Carpark Resurfacing & Rehab	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,500,000	150,000	150,000	1,200,000	3,000,000
690	Operational Buildings - Renewals	160,333	160,333	160,333	69,429	69,429	69,429	69,429	69,429	69,429	69,429	967,002	42,330	4,438	682,370	1,696,140
691	Parking Machine Renewals	130,000	580,000	580,000	-	-	-	-	-	-	-	1,290,000	-	-	1,285,869	2,575,869
692	CBD Parking expansion	500,000	-	-	-	-	-	-	-	-	-	500,000	-	-	-	500,000
693	Expansion of paid parking zones	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	1,300,000	-	-	-	1,300,000
694	Subtotal	1,070,333	1,020,333	1,020,333	349,429	349,429	349,429	349,429	349,429	349,429	349,429	5,557,002	192,330	154,438	3,168,239	9,072,009
695	Parking Infrastructure Total	1,070,333	1,020,333	1,020,333	349,429	349,429	349,429	349,429	349,429	349,429	349,429	5,557,002	192,330	154,438	3,168,239	9,072,009
696	City centre waterfront boardwalk replacement	-	-	-	1,260,000	-	-	-	-	-	-	1,260,000	-	-	-	1,260,000
697	Strand Extension Streetscape	2,891,964	554,018	554,018	-	-	-	-	-	-	-	4,000,000	-	-	-	4,000,000
698	Subtotal	2,891,964	554,018	554,018	1,260,000	-	-	-	-	-	-	5,260,000	-	-	-	5,260,000
699	Strand Extension & Waterfront Access Total	2,891,964	554,018	554,018	1,260,000	-	-	-	-	-	-	5,260,000	-	-	-	5,260,000
700	CCTV Camera Renewals	174,720	174,720	174,720	174,720	174,720	174,720	174,720	174,720	174,720	174,720	1,747,200	163,720	163,720	1,309,760	3,384,400
701	CCTV NVR Renewal	66,744	21,744	11,744	36,744	1,744	66,744	21,744	11,744	36,744	1,744	277,440	66,744	21,744	188,952	554,880
702	Live Travel Information System	128,000	-	-	128,000	-	-	-	128,000	-	-	384,000	-	-	-	384,000
703	TTOC Renewals (ICT element)	64,381	64,381	64,381	62,681	97,581	54,281	113,081	24,681	30,781	103,981	680,210	55,281	88,081	497,148	1,320,720
704	CCTV Analytics Integration	150,000	-	-	-	-	-	-	-	-	-	150,000	-	-	-	150,000
705	Fixed Cameras and Data Dashboard	90,000	-	-	-	-	-	-	-	-	-	90,000	-	-	-	90,000
706	Installation of Active Mode Sensors	150,000	-	-	-	-	-	-	-	-	-	150,000	-	-	-	150,000
707	Intelligent Transport Systems	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000	10,000	10,000	80,000	200,000
708	Licence Plate Recog Enforcement Vehicle	-	-	75,000	-	-	-	-	-	-	-	75,000	-	-	-	75,000
709	New CCTV Installations	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	500,000	50,000	50,000	400,000	1,000,000
710	Scats Prioritisation	250,000	-	-	-	-	-	-	-	-	-	250,000	-	-	-	250,000
711	Traffic Data Management	50,000	-	-	-	-	-	-	-	-	-	50,000	-	-	-	50,000
712	Subtotal	1,183,845	320,845	385,845	462,145	334,045	355,745	369,545	399,145	302,245	340,445	4,453,850	345,745	333,545	2,475,860	7,609,000
713	TTOC Projects Total	1,183,845	320,845	385,845	462,145	334,045	355,745	369,545	399,145	302,245	340,445	4,453,850	345,745	333,545	2,475,860	7,609,000
714	James Cook Drive/ Resolution Road, Welcome Bay	400,000	2,700,000	900,000	-	-	-	-	-	-	-	4,000,000	-	-	-	4,000,000
715	Mount North (CBD/High Density) Stormwater	-	-	-	-	-	-	-	-	-	-	-	710,000	850,000	27,125,000	28,685,000
716	Subtotal	400,000	2,700,000	900,000	-	-	-	-	-	-	-	4,000,000	710,000	850,000	27,125,000	32,685,000
717	Stormwater Flooding Improvements Total	400,000	2,700,000	900,000	-	-	-	-	-	-	-	4,000,000	710,000	850,000	27,125,000	32,685,000
718	Gloucester Street Extension	-	-	-	20,000	40,000	-	-	-	-	-	60,000	-	-	-	60,000
719	Maranui SIF - Channel Thru Mangatawa block	-	-	-	802,466	-	-	-	-	-	-	802,466	-	-	-	802,466
720	Maranui SIF Projects - Land Purchase Block A 11.1.1	-	-	-	608,396	-	-	-	-	-	-	608,396	-	-	-	608,396
721	Pump Station Catchment 10 - OTS Block - Papamoa	-	-	-	-	-	-	-	-	-	-	-	300,000	-	-	300,000
722	TSP - Gloucester Street Extension	-	-	-	2,172,925	-	-	2	-	-	-	2,172,927	-	-	-	2,172,927
723	Subtotal	-	-	-	3,603,787	40,000	-	2	-	-	-	3,643,789	300,000	-	-	3,943,789
724	Eastern Corridor - Papamoa Growth Area Total	-	-	-	3,603,787	40,000	-	2	-	-	-	3,643,789	300,000	-	-	3,943,789
725	EX1.2 - TSP - Ohauti South Transport Infrastructure	-	-	-	-	-	-	-	150,000	1,150,000	2,150,000	3,450,000	-	-	22,820,000	26,270,000
726	Subtotal	-	-	-	-	-	-	-	150,000	1,150,000	2,150,000	3,450,000	-	-	22,820,000	26,270,000
727	Ohauti South - Growth Area Total	-	-	-	-	-	-	-	150,000	1,150,000	2,150,000	3,450,000	-	-	22,820,000	26,270,000
728	Beachside Renewals	140,729	374,797	59,057	47,444	106,627	118,103	195,079	55,878	845,000	260,245	2,202,959	-	-	-	2,202,959
729	Beachside Utility Vehicles & Mowers	-	30,000	-	-	-	-	-	-	-	-	30,000	-	-	-	30,000
730	Beachside Holiday Park Facilities Imps	430,000	250,000	280,000	-	-	-	-	-	-	-	960,000	-	-	-	960,000
731	Subtotal	570,729	654,797	339,057	47,444	106,627	118,103	195,079	55,878	845,000	260,245	3,192,959	-	-	-	3,192,959
732	Beachside Holiday Park Capital Programme Total	570,729	654,797	339,057	47,444	106,627	118,103	195,079	55,878	845,000	260,245	3,192,959	-	-	-	3,192,959
733	Papamoa - Wairakei Stream Land Purchase	936,239	-	-	-	-	-	-	-	-	-	936,239	-	-	-	936,239
734	Wairakei Corridor Landscaping	-	-	760,000	768,995	-	-	-	-	-	-	1,528,995	-	-	-	1,528,995
735	Wairakei Stream Landscape Plan Stage 2	150,000	150,000	200,000	200,000	-	-	-	-	-	-	700,000	500,000	500,000	2,005,000	3,705,000
736	Subtotal	1,086,239	150,000	960,000	968,995	-	-	-	-	-	-	3,165,234	500,000	500,000	2,005,000	6,170,234
737	Wairakei Stream Landscaping Total	1,086,239	150,000	960,000	968,995	-	-	-	-	-	-	3,165,234	500,000	500,000	2,005,000	6,170,234
738	Civic Complex Renewals	614,538	593,358	702,514	139,786	37,259	67,808	177,611	116,179	505,720	151,707	3,106,480	305,353	305,353	2,442,824	6,160,010
739	Office Furniture	10,150	14,000	10,150	14,000	-	-	-	-	-	-	48,300	-	-	-	48,300
740	Subtotal	624,688	607,358	712,664	153,786	37,259	67,808	177,611	116,179	505,720	151,707	3,154,780	305,353	305,353	2,442,824	6,208,310
741	Civic Complex Renewals Total	624,688	607,358	712,664	153,786	37,259	67,808	177,611	116,179	505,720	151,707	3,154,780	305,353	305,353	2,442,824	6,208,310
742	Baycourt Building Renewals	161,245	68,482	199,810	84,182	71,976	113,303	130,466	34,842	148,281	77,990	1,090,577	185,625	185,625	1,485,000	2,946,827
743	Replacement of Non-Technical Equipment	14,000	14,000	14,000	14,000	16,000	16,000	16,283	16,283	16,283	16,283	153,132	16,283	16,283	130,264	315,962
744	Technical Equipment Replacement	250,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000	1,870,000	180,000	180,000	1,440,000	3,670,000
745	Subtotal	425,245	262,482	393,810	278,182	267,976	309,303	326,749	231,125	344,564	274,273	3,113,709	381,908	381,908	3,055,264	6,932,789
746	Baycourt Capital Renewals Total	425,245	262,482	393,810	278,182	267,976	309,303	326,749	231,125	344,564	274,273	3,113,709	381,908	381,908	3,055,264	6,932,789
747	Growing Communities Smart Hub	-	585,226	2,523,471	-	-	-	-	-	-	-	3,108,697	-	-	-	3,108,697
748	Subtotal	-	585,226	2,523,471	-	-	-	-	-	-	-	3,108,697	-	-	-	3,108,697
749	Other Total	-	585,226	2,523,471	-	-	-	-	-	-	-	3,108,697	-	-	-	3,108,697
750	New Transportation Model	250,000	250,000	860,000	715,000	475,000	250,000	250,000	-	-	-	3,050,000	-	-	-	3,050,000

LTP 2021/31 Working draft capital expenditure by programme																
(salmon = included in working draft; yellow = not in working draft; programme totals in grey at the bottom of each programme list; all figures in 2021/22 dollars)																
	D	F	G	H	I	J	K	L	M	N	O	P	Q	R	S	T
1	2022/2031 LTP Capital Programme (Project Detail)															
2	Name	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	First 10 Years	2032	2033	Final 8 years	Total CAPEX
751	Subtotal	250,000	250,000	860,000	715,000	475,000	250,000	250,000	-	-	-	3,050,000	-	-	-	3,050,000
752	Transportation Model Total	250,000	250,000	860,000	715,000	475,000	250,000	250,000	-	-	-	3,050,000	-	-	-	3,050,000
753	Harrisons Cut Bank Stabilisation	2,968,735	-	-	-	-	-	-	-	-	-	2,968,735	-	-	-	2,968,735
754	Subtotal	2,968,735	-	-	-	-	-	-	-	-	-	2,968,735	-	-	-	2,968,735
755	Harrisons Cut Stabilisation Total	2,968,735	-	-	-	-	-	-	-	-	-	2,968,735	-	-	-	2,968,735
756	Emergency Public Alerting Project	2,240,204	-	-	-	-	-	-	-	-	-	2,240,204	-	-	-	2,240,204
757	Tsunami Evacuation Bridges	-	405,000	-	-	-	-	-	-	-	-	405,000	-	-	-	405,000
758	Subtotal	2,240,204	405,000	-	-	-	-	-	-	-	-	2,645,204	-	-	-	2,645,204
759	Emergency Management Capital Works Total	2,240,204	405,000	-	-	-	-	-	-	-	-	2,645,204	-	-	-	2,645,204
760	Cemetery - Crematorium and Chapel Alterations	75,000	-	-	-	-	-	-	-	-	-	75,000	-	-	-	75,000
761	Cemetery - Shed alterations	160,000	-	-	-	-	-	-	-	-	-	160,000	-	-	-	160,000
762	Cemetery Building Renewals	14,310	62,804	78,336	21,527	49,914	26,855	12,814	154,253	47,073	25,016	492,902	43,452	43,452	347,616	927,422
763	Cemetery Chiller Installation	38,483	-	-	-	-	-	-	-	-	-	38,483	-	-	-	38,483
764	Cemetery Loop Road	-	734,930	-	-	-	-	-	-	-	-	734,930	-	-	-	734,930
765	Cemetery Renewals	38,500	70,347	76,160	40,304	17,147	16,776	9,577	29,520	23,808	54,592	376,731	76,168	76,168	609,344	1,138,411
766	Public Toilets Renewals	814	10,153	8,488	1,089	7,011	3,005	2,479	13,264	4,507	960	51,770	7,092	7,092	56,736	122,690
767	Cemetery Activity Development Projects	40,000	45,000	40,000	45,000	-	-	-	-	-	-	170,000	-	-	-	170,000
768	Cemetery Landscaping	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	50,000	5,000	5,000	40,000	100,000
769	Subtotal	372,107	928,234	207,984	112,920	79,072	51,636	29,870	202,037	80,388	85,568	2,149,816	131,712	131,712	1,053,696	3,466,936
770	Cemeteries Capital Programme Total	372,107	928,234	207,984	112,920	79,072	51,636	29,870	202,037	80,388	85,568	2,149,816	131,712	131,712	1,053,696	3,466,936
771	Health & Safety Risk Control Bulk Fund	500,000	450,000	350,000	150,000	100,000	100,000	100,000	100,000	100,000	100,000	2,050,000	100,000	100,000	800,000	3,050,000
772	Subtotal	500,000	450,000	350,000	150,000	100,000	100,000	100,000	100,000	100,000	100,000	2,050,000	100,000	100,000	800,000	3,050,000
773	Health & Safety Risk Control Capital Total	500,000	450,000	350,000	150,000	100,000	100,000	100,000	100,000	100,000	100,000	2,050,000	100,000	100,000	800,000	3,050,000
774	TSP - Bellevue Area Wide Improvements	984,000	1,000,162	-	-	-	-	-	-	-	-	1,984,162	-	-	-	1,984,162
775	Subtotal	984,000	1,000,162	-	-	-	-	-	-	-	-	1,984,162	-	-	-	1,984,162
776	Local Roads Pedestrian Improvements Total	984,000	1,000,162	-	-	-	-	-	-	-	-	1,984,162	-	-	-	1,984,162
777	Traffic Signal Upgrade - Elizabeth St/Devonport Rd	250,000	-	-	-	-	-	-	-	-	-	250,000	-	-	-	250,000
778	Devonport Rd 11th Ave Signalised Intersection	-	-	-	-	630,000	-	-	-	-	-	630,000	-	-	-	630,000
779	Maleme St Cameron Rd Signalised Intrscn	150,000	-	-	-	-	-	-	-	-	-	150,000	-	-	-	150,000
780	Traffic Signal Installation	-	-	-	-	-	-	-	-	-	600,000	600,000	-	-	-	600,000
781	Traffic Signal Installation - Waihi Rd/Bellevue Rd	-	119,438	-	-	-	-	-	-	-	-	119,438	-	-	-	119,438
782	Subtotal	400,000	119,438	-	-	630,000	-	-	-	-	600,000	1,749,438	-	-	-	1,749,438
783	Traffic Signalisations Total	400,000	119,438	-	-	630,000	-	-	-	-	600,000	1,749,438	-	-	-	1,749,438
784	Girven Road pipe upgrade	-	-	-	-	-	-	-	-	57,834	-	57,834	-	-	-	57,834
785	Gravatt Road (PS059)(PAP11)	-	-	-	-	-	-	-	200,000	1,420,000	-	1,620,000	-	-	-	1,620,000
786	Subtotal	-	-	-	-	-	-	-	200,000	1,477,834	-	1,677,834	-	-	-	1,677,834
787	Wastewater Renewals/Upgrades Programme Total	-	-	-	-	-	-	-	200,000	1,477,834	-	1,677,834	-	-	-	1,677,834
788	S1 - New IT Hardware for New FTEs	354,881	50,938	8,825	19,375	7,125	3,225	1,525	3,225	1,525	8,650	459,294	-	-	-	459,294
789	Subtotal	354,881	50,938	8,825	19,375	7,125	3,225	1,525	3,225	1,525	8,650	459,294	-	-	-	459,294
790	S2 - New IT Hardware for New FTEs	857,494	50,938	8,825	21,750	7,125	3,225	1,525	3,225	1,525	12,460	968,092	-	-	-	968,092
791	Subtotal	857,494	50,938	8,825	21,750	7,125	3,225	1,525	3,225	1,525	12,460	968,092	-	-	-	968,092
792	IT Hardware New Total	1,212,375	101,876	17,650	41,125	14,250	6,450	3,050	6,450	3,050	21,110	1,427,386	-	-	-	1,427,386
793	Establishment of Freshwater Management Tool	330,000	460,000	110,000	-	-	-	-	-	-	-	900,000	-	-	-	900,000
794	Subtotal	330,000	460,000	110,000	-	-	-	-	-	-	-	900,000	-	-	-	900,000
795	Freshwater Management Total	330,000	460,000	110,000	-	-	-	-	-	-	-	900,000	-	-	-	900,000
796	Automate Data Entry - Notices of Sale/ Water Meter Readings	100,000	-	-	-	-	-	-	-	-	-	100,000	-	-	-	100,000
797	Finance Model Development	180,000	50,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	470,000	30,000	30,000	240,000	770,000
798	Transfer District Valuation Roll from Ozone to Valor	100,000	-	-	-	-	-	-	-	-	-	100,000	-	-	-	100,000
799	Subtotal	380,000	50,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	670,000	30,000	30,000	240,000	970,000
800	Finance Minor Projects Total	380,000	50,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	670,000	30,000	30,000	240,000	970,000
801	Oropi Capacity Upgrade	600,000	-	-	-	-	-	-	-	-	-	600,000	-	-	-	600,000
802	Subtotal	600,000	-	-	-	-	-	-	-	-	-	600,000	-	-	-	600,000
803	Oropi WTP Capacity Upgrade Total	600,000	-	-	-	-	-	-	-	-	-	600,000	-	-	-	600,000
804	Pound Extension & Refurbishment	200,000	330,000	-	-	-	-	-	-	-	-	530,000	-	-	-	530,000
805	Subtotal	200,000	330,000	-	-	-	-	-	-	-	-	530,000	-	-	-	530,000
806	Animal Services Pound Upgrades Total	200,000	330,000	-	-	-	-	-	-	-	-	530,000	-	-	-	530,000
807	Elder Housing Renewals	433,000	-	-	-	-	-	-	-	-	-	433,000	-	-	-	433,000
808	Elder Housing Residential Renewals	49,888	-	-	-	-	-	-	-	-	-	49,888	-	-	-	49,888
809	Subtotal	482,888	-	-	-	-	-	-	-	-	-	482,888	-	-	-	482,888
810	Elder Housing Disposal & Upgrades Total	482,888	-	-	-	-	-	-	-	-	-	482,888	-	-	-	482,888
811	Pyes Pa West Pump Station 163	-	250,990	-	-	-	-	-	-	-	-	250,990	-	-	-	250,990
812	Subtotal	-	250,990	-	-	-	-	-	-	-	-	250,990	-	-	-	250,990
813	WC - Pyes Pa 5th Growth Area Total	-	250,990	-	-	-	-	-	-	-	-	250,990	-	-	-	250,990
814	Building & Equipment Renewals	69,949	-	-	5,840	11,393	563	55,901	4,615	19,455	6,812	215,528	223,000	223,000	1,784,000	2,445,528
815	Dog Trap Replacement	3,000	-	-	-	3,000	-	-	-	-	-	6,000	-	-	-	6,000
816	Lone Worker Device Solution	30,000	-	-	-	-	-	-	-	-	-	30,000	-	-	-	30,000
817	Develop Dog Adoption Web Page	5,000	-	-	-	-	-	-	-	-	-	5,000	-	-	-	5,000
818	Subtotal	107,949	-	-	5,840	14,393	563	55,901	4,615	19,455	6,812	215,528	223,000	223,000	1,784,000	2,445,528
819	Animal Services Minor Capital Works Total	107,949	-	-	5,840	14,393	563	55,901	4,615	19,455	6,812	215,528	223,000	223,000	1,784,000	2,445,528
820	Tsunami Evacuation Sign Renewal	-	35,000	35,000	35,000	-	-	-	-	-	-	105,000	-	-	-	105,000
821	Subtotal	-	35,000	35,000	35,000	-	-	-	-	-	-	105,000	-	-	-	105,000
822	Tsunami Evacuation Total	-	35,000	35,000	35,000	-	-	-	-	-	-	105,000	-	-	-	105,000
823	Building Team Miscellaneous Equipment	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000	-	-	-	100,000
824	Subtotal	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000	-	-	-	100,000
825	Regulatory Services Minor Capital Works Total	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000	-	-	-	100,000
826	Western Corridor Water land purchase- Reservoir and PS land	-	-	-	-	-	-	-	-	-	100,000	100,000	-	-	900,000	1,000,000

LTP 2021/31 Working draft capital expenditure by programme																
(salmon = included in working draft; yellow = not in working draft; programme totals in grey at the bottom of each programme list; all figures in 2021/22 dollars)																
	D	F	G	H	I	J	K	L	M	N	O	P	Q	R	S	T
1	2022/2031 LTP Capital Programme (Project Detail)															
2	Name	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	First 10 Years	2032	2033	Final 8 years	Total CAPEX
827	Subtotal	-	-	-	-	-	-	-	-	-	100,000	100,000	-	-	900,000	1,000,000
828	Western Corridor Growth Total	-	-	-	-	-	-	-	-	-	100,000	100,000	-	-	900,000	1,000,000
829	Vehicle safety equipment & GPS	20,000	-	-	-	-	-	-	-	-	-	20,000	-	-	-	20,000
830	Subtotal	20,000	-	-	-	-	-	-	-	-	-	20,000	-	-	-	20,000
831	Corporate Services Minor Capital Works Total	20,000	-	-	-	-	-	-	-	-	-	20,000	-	-	-	20,000
832	Land Sales - Road Stopping	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(200,000)	-	-	-	(200,000)
833	Subtotal	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(200,000)	-	-	-	(200,000)
834	Property Disposals Total	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(200,000)	-	-	-	(200,000)
835	Strategic Property Disposals	(1,750,000)	-	-	-	-	-	-	-	-	-	(1,750,000)	-	-	-	(1,750,000)
836	Subtotal	(1,750,000)	-	-	-	-	-	-	-	-	-	(1,750,000)	-	-	-	(1,750,000)
837	Strategic Investment Total	(1,750,000)	-	-	-	-	-	-	-	-	-	(1,750,000)	-	-	-	(1,750,000)
838	Cambridge reservoir trunk mains relocations	1,000,000	10,000,000	3,751,000	-	-	-	-	-	-	-	14,751,000	-	-	-	14,751,000
839	Smiths Farm Land Sales	(8,000,000)	-	-	(20,000,000)	-	-	-	-	-	-	(28,000,000)	-	-	-	(28,000,000)
840	Smiths Farm New Rising Main	50,000	-	-	-	524,700	-	-	-	-	-	574,700	-	-	-	574,700
841	Smiths Farm Water Main	-	-	-	-	593,000	-	-	-	-	-	593,000	-	-	-	593,000
842	TSP - Smiths Farm Access Costs	-	-	-	-	9,216,000	-	-	-	-	-	9,216,000	-	-	-	9,216,000
843	Subtotal	(6,950,000)	10,000,000	3,751,000	(20,000,000)	10,333,700	-	-	-	-	-	(2,865,300)	-	-	-	(2,865,300)
844	Smiths Farm Development Total	(6,950,000)	10,000,000	3,751,000	(20,000,000)	10,333,700	-	-	-	-	-	(2,865,300)	-	-	-	(2,865,300)
845	Total Recommended Draft	341,580,307	335,904,718	292,874,299	322,517,864	403,524,956	347,828,195	261,244,169	219,654,056	186,187,669	197,718,314	2,909,034,547	99,821,089	160,361,072	1,165,604,420	4,334,821,128
846	Total Other Projects	55,386,097	64,282,870	88,449,189	105,726,290	94,809,235	88,270,858	134,410,808	118,820,857	105,504,128	126,054,531	981,714,863	114,471,436	120,125,402	282,055,128	1,498,366,829
847	Total Capital	396,966,404	400,187,588	381,323,488	428,244,154	498,334,191	436,099,053	395,654,977	338,474,913	291,691,797	323,772,845	3,890,749,410	214,292,525	280,486,474	1,447,659,548	5,833,187,957

11 DISCUSSION OF LATE ITEMS

12 PUBLIC EXCLUDED SESSION**RESOLUTION TO EXCLUDE THE PUBLIC****RECOMMENDATIONS**

That the public be excluded from the following parts of the proceedings of this meeting.

The general subject matter of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under section 48 of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution are as follows:

General subject of each matter to be considered	Reason for passing this resolution in relation to each matter	Ground(s) under section 48 for the passing of this resolution
12.1 - Elder Housing - Divestment Options	s6(b) - the making available of the information would be likely to endanger the safety of any person s7(2)(i) - the withholding of the information is necessary to enable Council to carry on, without prejudice or disadvantage, negotiations (including commercial and industrial negotiations)	s48(1)(a) - the public conduct of the relevant part of the proceedings of the meeting would be likely to result in the disclosure of information for which good reason for withholding would exist under section 6 or section 7