

Appendix A – Recommended Actions Summary

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Immediate	Short Term – Site Specific	Short Term - Network	Medium Term	Medium / Long Term
1. Workshop sessions	5. Complete financial case for cricket pavilion & multi-purpose clubroom facility	13. Network wide planning including engaging with Regional Sporting Organisations	19. Phase 2 – Site Plan rest of site (after decision on land acquisition, water take, network planning)	22. Develop rest of park / any acquired land
2. Temporary container storage solution	6. Investigation of land swap / acquisition and park redevelopment opportunities	14. Assess feasibility of additional playing surfaces sought by individual codes	20. Plan and implement field capacity improving interventions	
3. Commencing bore / water take consent application process	7. Bore/Water Take Application	15. Artificial turf investigations	21. Develop Doncaster Rd (Alice Johnson Oval) side of park	
4. Continue use of Simpson Reserve	8. Site Plan Phase 1 - Doncaster Rd (Alice Johnson Oval) side of park	16. Review Outdoor Spaces Booking Policy		
	9. Papamoa college partnership investigations (College has advised that they are not currently in a position to explore partnership opportunities – re-consider later in the year)	17. Better understand need for storage and changing facilities as current provision meets the level of service – Review of the Active Reserve Level of Service may be required		
	10. Re-establish user group forum to better meet need of the park	18. Targeted review of Tauranga Reserves Management Plan		
	11. Install toilet block near pump track			
	12. Information sharing – gather users views on best maintenance and renovation options and share technical requirements / limitations			

Table 5 - Blake Park Future State Report - Major Recommendations

Action:	Facilitator(s)	Supporters	Timeframe Short = 1-3 years Medium = 4-6 years
Non-Asset Solutions			
1. Establish a Blake Park Management Board (BPMB) to oversee the Park. This BPMB will play a primary role in the further investigations required for determining the long-term future option for the Park. It will also support the implementation of recommendations and play an operational oversight role, including being used as a decision making group for determining access priority when there are clashes between different users. The BPMB should include representatives from the key partners; Council, mana whenua, Sport Bay of Plenty (SBOP), with some appointed representatives from Blake Park leaseholders/users including the University of Waikato Adams High Performance Centre (HPC)	SBOP, Council, Mana whenua	All Park users	Short
2. Finalise the purpose of the Park and develop a long-term vision, in conjunction with the investigations into, and selection of a preferred long-term option for the future of the Park.	BPMB, Council	All Park users	Short
3. Investigate the creation of a dedicated Council staff member with overall operational responsibility for Blake Park. They would have a relationship management role and be the one point of contact for all operational management aspects of the Park, including maintenance contracts, leases and bookings liaison. This role would be the key advisory resource to the BPMB.	Council	SBOP, BPMB	Short
Asset Based Solutions			
4. Develop a Blake Park Masterplan – subject to the outcomes of recommendation 2. Key aspects the Masterplan will need to consider include: <ol style="list-style-type: none"> a. Repositioned fields/buildings/courts. b. The future provision of buildings on the Park may need a few, well located buildings to support playing infrastructure rather than 1 major multi-sport hub building. Due to the shape of the Park one building is unlikely to be able to service all the key playing areas adequately. Collaborative relationships will still be required. c. Car parking requirements associated with the option. Consideration of a parking building to ease parking pressure whilst minimising the reserve footprint dedicated to car parking may be part of this. d. Ways to maximise the benefits of current areas of off-field space. This may include potential for dedicated training areas, seating, shade, shelters, storage or other infrastructure to support on-field activities. 	Council, BPMB, SBOP	Mana whenua, All Park users	Short
5. Develop a Masterplan for the Baypark site. This could be done in conjunction with the Blake Park Masterplan as Baypark provides a key alternative site for potential relocation of some codes/clubs creating spatial opportunities at Blake Park.	BVL, Council	SBOP, BPMB	Short

Action:	Facilitator(s)	Supporters	Timeframe Short = 1-3 years Medium = 4-6 years
6. Pending the outcomes of the 2021 Supply and Demand Assessment prioritise investment in new sports field space in other parts of the City. ¹	Council	SBOP	Medium
7. Proactively monitor and seek opportunities for land purchase(s) in the vicinity of all existing active reserves with the intent to add additional capacity to these sites, where possible.	Council		Ongoing
8. Relocate the Mount Maunganui Play Centre off Blake Park to create additional spatial capacity to support the masterplan.	Council, Mount Maunganui Play Centre	All Park users	Short
9. Remove the indoor court facility - Mount Maunganui Sports Centre (MSC) off the Park. Regardless of which long-term option is selected for the future, the indoor centre does not need to be based at the Park. The facility is aging and in need of some major renewal work in the short-medium term. The proposed development at Tatua Reserve (the Tatua Reserve Sports Hub) provides an opportunity to cater to some/most of the current users of the MSC. ²	Council, BVL	SBOP, MSC users, Tatua Reserve Sports Hub	Short

Table 6 - Blake Park Future State Report - Supplementary Recommendations

Recommendation:	Facilitator(s)	Supporters	Timeframe Short = 1-3 years Medium = 4-6 years
Non-Asset Solutions			
10. Individual codes/clubs to investigate changes to the current delivery model for Blake Park use such as changes to hours or days of play to help spread peak demand. This should also consider use of other sites in the City to help support programme delivery rather than reliance on Blake Park, particularly for junior rugby.	Individual clubs; regional sports organisations (RSOs)	SBOP, Council	Short
11. Initiate detailed discussions between key Park users regarding future building provision options. This will help inform the development of the Blake Park Masterplan (recommendation 4). The Mount Maunganui Sports Club is keen to combine with other users of the Park in a shared building. Hockey is keen to accommodate squash in a shared facility adjacent to the hockey turfs. All options	SBOP, Mount Sports Club, Squash, Hockey	Council, BPMB	Short

¹ Note: provision of indoor court facilities is considered through the Tauranga Community Facilities Investment plan (CFIP).

² Other indoor court related projects identified through the CFIP are also relevant to this recommendation.

Recommendation:	Facilitator(s)	Supporters	Timeframe Short = 1-3 years Medium = 4-6 years
should be further discussed in conjunction with investigation into the long-term option(s) for the Park. These discussions will need to consider sustainable income streams for any proposed facilities/clubs.			
12. Review the Council Toxic-Agrichemical Use Policy to ensure that it is appropriately supporting the maintenance needs of sports fields to enable the highest possible levels of use. It is apparent that the current policy restricts some maintenance treatments that can support warm season grasses, which have a higher resilience and play loading (capacity) but can be sensitive to invasion by weed species. This will require technical advice from turf specialists.	Council	BPMB, SBOP, All Park users	Short
13. With technical specialists, investigate all available options to increase the capacity of fields. This may be a combination of improved irrigation, alternative natural surfaces, hybrid surfaces or artificial surfaces. Recommendation 12 will also contribute to supporting increased field capacity.	Council, SBOP	BPMB, all Park users	Short
14. Investigate options for re-naming the Park to give it a more appropriate, meaningful name that recognises the cultural history of the site.	Mana whenua, Council	BPMB, All Park users	Short
15. Develop future regional level facility and programme delivery plans for individual sports codes to give clarity on future needs and priorities at code level. These will need to consider other sites in the City (and sub-region) for supporting each individual code as either a main or satellite site, along with considering the role that Blake Park can play in the future.	RSOs, SBOP	Council, clubs	Short
16. Investigate sharing of resources between organisations based at the Park to support financial and operational sustainability, such as a shared staff members for common functions.	SBOP, BPMB	All Park users, Council	Medium
17. Investigate the development of joint contracts between codes/leaseholders for common service needs. Some possibilities include financial services, security monitoring, grass cutting and rubbish collection services (within leased areas).	All Park users, BPMB	SBOP, Council	Medium
18. Develop a strategy/policy position on Council's role in high-performance sport in the City.	Council, BVL/HP	SBOP, National Sports Organisations (NSOs), RSOs	Short
19. In conjunction with recommendation 18, review the approach to fees and charges for HP use to help support the maintenance requirements at the Park. This could	Council, BVL/HPC	HP users	Short

Recommendation:	Facilitator(s)	Supporters	Timeframe Short = 1-3 years Medium = 4-6 years
be a set hourly charge or a percentage of maintenance/field renovation costs per annum.			
20. Develop clear use priorities for different parts of the Park as an interim measure to help manage use pressure and clashes of use. Prioritisation options may include a set number of priority access hours for HP and community use of different fields on the Park with the aim to ensure key access requirements are met across fields 1-5.	Council, BPMB	SBOP, All park users	Short
21. Implement increased or changed frequency of Park inspection and litter collection to improve the standard and ease safety concerns, particularly related to broken bottles on weekends.	Council	BPMB, All Park users	Short
22. Undertake an education session with Park users to help them understand the technical requirements and limitations for field maintenance. Also use this as an opportunity to gather information on users' views of the best maintenance/renovation options. ³	Council, SBOP	BPMB, sports-field users	Short
23. Review Council operational and capital budgets and increase where required to ensure adequate funding is available to support ongoing, high levels of use of Blake Park.	Council	All Park users	Ongoing
24. As part of the Council land use policy review (currently underway), consider how the operations of commercial traders on reserves may impact on sustainable income streams for organisations with buildings on Blake Park and other active reserves.	Council	SBOP, BPMB, All Park users	Short
25. Through the Council funding framework development process provide clarity around the types of support that Council can provide to different infrastructure to support sport delivery. This may require a review of the Active Reserves Level of Service Policy.	Council	SBOP, BPMB	Short
26. Work with the Regional Council to investigate better public transport options to support peak park use times (including events) and to help minimise car parking requirements.	Council, BOPRC	SBOP, Events	Short
27. Review the Blake Park section of the Tauranga Reserves Management Plan (2019) to ensure it aligns with key decisions made regarding the Park, particularly following recommendations 2, 4, 20.	Council, BPMB	SBOP, All Park users	Medium

³ This could incorporate information from the satisfaction monitoring WBOP Cricket Association undertake through the captain's report process.

Recommendation:	Facilitator(s)	Supporters	Timeframe Short = 1-3 years Medium = 4-6 years
28. Develop appropriate signage and cultural features to tell the story of the land and the importance and role of the Park over time. To be done in conjunction with recommendation 14.	Council, Mana whenua	BPMB, All Park users	Short
29. Consider and discuss the ownership aspiration of mana whenua for the Blake Park land and/or implementing a co-management approach for the Park.	Council, Mana whenua	BPMB, SBOP	Medium
Asset Based Solutions			
30. Investigate options to improve the lux levels of the existing lit sports fields to enable night-time competition play. This will support recommendation 10 and in turn may help ease congestion on Saturdays. This will not increase field capacity, rather it gives greater flexibility of use. It may also result in some training displacement.	Council	SBOP, BPMB	Short
31. Investigate whether partnerships with schools could support access requirements for Blake Park users. This should consider any of the current Blake Park sports (court sports and field sports) for both training and games. Ideally these would be permanent partnerships, but at a minimum access to school facilities would be required during field maintenance/renovation closures of Blake Park.	Council, SBOP	Mount Maunganui Primary School, Mount Maunganui High School	Short