



STATEMENT OF COMPREHENSIVE REVENUE AND EXPENSE

Favourable
(Unfavourable)

FULL YEAR

	\$'000	Actual YTD	Budget YTD	Variance	Variance %	Forecast	Total Budget	Variance
OPERATING REVENUE								
Rates		67,420	66,544	876	1%	269,883	269,883	0
Subsidies & Grants		3,804	2,273	1,531	67%	9,153	9,153	0
Other Revenue		14,735	15,855	(1,120)	-7%	61,374	61,374	0
Finance Revenue		1,389	901	488	54%	3,604	3,604	0
Total Operating Revenue		87,348	85,573	1,775	2%	344,014	344,014	0
ASSET DEVELOPMENT REVENUE & OTHER GAINS								
Development Contributions		9,676	8,748	927	11%	34,993	34,993	0
Other Gains/(Losses)		1,806	345	1,461	423%	1,380	1,380	0
Subsidies & Grants Capital Expenditure Contributions		10,228	19,413	(9,185)	-47%	104,668	104,668	0
Assets vested to Tauranga City Council		3,858	5,949	(2,090)	-35%	23,795	23,795	0
Total Asset Development Revenue & Other Gains		25,568	34,455	(8,887)	-26%	164,837	164,837	0
TOTAL REVENUE		112,916	120,028	(7,113)	-6%	508,851	508,851	0
OPERATING EXPENDITURE								
Personnel Expense		22,403	22,641	237	1%	90,667	90,667	0
Depreciation & Amortisation Expense		18,803	18,803	0	0%	75,213	75,213	0
Finance Expense		6,976	7,806	830	11%	31,225	31,225	0
Consultants & Contractors		5,953	8,691	2,738	32%	34,431	34,431	0
Other Expense		27,477	38,822	11,345	29%	154,677	154,677	0
Total Operating Expenditure		81,613	96,764	15,151	16%	386,213	386,213	0
OTHER EXPENSES								
Total Other Expenses		0	0	0	0%	1,200	1,200	0
TOTAL EXPENDITURE		81,613	96,764	15,151	16%	387,413	387,413	0
SURPLUS/(DEFICIT)		31,303	23,264	8,039	35%	121,437	121,437	0
OPERATING SURPLUS/(DEFICIT)		5,736	(11,191)	16,926	151%	(42,199)	(42,199)	0

Overall Comments on Year to Date Balances

Rates revenue is in line with budget.

Subsidies & Grants revenue mainly comprises the NZTA subsidy, but includes other grants (including government grants for waters reforms) and donations for this period.

Other Revenue, primarily user fees, is tracking below budget. Details of variances can be found in the user fees and expenditure variance by activity report, attached.

Finance Revenue includes interest on deposits and dividends, which have both exceeded budgets due to additional funds on deposit (slower capital programme), higher interest rates and higher dividend payments.

Development Contributions are ahead of budget. Primarily from city-wide development contributions and Papamoa East local development contributions.

Other Gains and Losses includes non-cash accounting entries in relation to:

- an unbudgeted gain recognised from the Housing Infrastructure Fund loan (\$131m loan for Waiari and Te Maunga), which recognises a zero percent interest rate as a gain over market, and
- a budgeted gain relating to the Totara Farm (Te Tumu) land transaction.

Subsidies & Grants Capital Expenditure Contributions are primarily related to NZTA funding and Crown Infrastructure Partnership (CIP) subsidies for the Cameron Road upgrade project. Revenue is claimed as works are undertaken. The budget shortfall is mainly for NZTA capital project funding, relating to the slower capital programme delivery.

Assets vested to Tauranga City Council - revenue recognition is dependent on the timing of project completion of infrastructure projects by developers.

Personnel Expense underspend reflects a significant number of unfilled positions, partially offset by lower than budget capitalisation credits.

Depreciation has been recorded to equal budget, until the audit is completed and final depreciable asset values recognised.

Finance Expense costs will increase as loans are renegotiated at the higher prevailing interest rates.

Consultants and Contractors costs are tracking below budget at this stage of the year with some projects yet to get underway.

Other Expenditure is below budget across a number of activities. Details of variances can be found in the user fees and expenditure variance by activity report, attached.

Revenue and Expense Variance - September 2022

USER FEES

EXPENDITURE

	Activity	Main Revenue Stream	YTD Variance	Full Budget	Full Forecast	YTD Variance Commentary	YTD Variance	Full Budget	Full Forecast
	Chief Financial Officer								
101	Corporate Treasury	Rates and water penalties	119,181	(823,200)	(823,200)	Revenue: Rates penalties timing variance. Expenditure: Minor variance.	4,424	1,014,902	1,014,902
102	Head Office - TCC					Expenditure: Minor variance.	3,814	7,628	7,628
104	Strategic Properties					Expense: Rates expense on strategic properties above budget.	(40,713)	56,934	56,934
10	Finance	Payments/contributions from Regional Council	(39,273)	(166,698)	(166,698)	Revenue: Timing variances with valuation data recoveries. Expenditure: Timing variances for consultants, rates database maintenance, training and travel.	197,752	6,825,706	6,825,706
12	Executive Team		0			Expenditure: Over budget on administration and consultants costs.	(162,799)	7,121	7,121
19	Insurance	Insurance recovery	250			Revenue: Minor variance. Expenditure: Minor variance.	(235)	50	50
57	Marine Precinct	Leasing & Berthage	(12,599)	(1,337,874)	(1,337,874)	Revenue: Lower hardstand revenue due to shorter boat stays. Expenditure: Timing variance for demolition of two abandoned vessels and harbour dredging costs.	230,773	2,581,199	2,581,199
81	Airport	Landing & parking fees / Leasing	(529,043)	(9,800,605)	(9,800,605)	Revenue: Below budget as passenger numbers are not yet back to budgeted levels and some rents have not been increase as soon as expected. Expenditure: Above budget as a result of additional ytd costs for Fire Rescue and Safety Management. R&M is also above budget due to the change to contracted services for grounds maintenance. This is partly offset by an underspend in employee costs due to a lesser number of staff.	(65,368)	3,530,418	3,530,418
95	Strategic Investment & Commerce	Rates				Expenditure: Lower than budget across consultants and valuation fees.	106,414	1,290,516	1,290,516
	TOTAL CHIEF FINANCIAL OFFICER		(461,484)	(12,128,377)	(12,128,377)		274,063	15,314,474	15,314,474
	Corporate Services								
11	Human Resources		1,250			Revenue: No material variance. Expenditure: Timing of life insurance premiums and operational project expenses yet to be utilised.	132,138	2,657,925	2,657,925
13	Digital Services	Metro network lease	(11,653)	(165,084)	(165,084)	Revenue: Slightly lower than budgeted due to lower recoveries from metro fibre network leases. Expenditure: Employee costs are behind budget due to difficulties filling specialised roles in the current market leaving vacancies in the team. Administrative and other operating expenses are behind budget in this first quarter, with the expectation that full budget will be expended by year end.	1,360,746	20,698,754	20,698,754
20	Communications & Engagement					Expenditure: Underspend across marketing and advertising, public information and engagement expenses (as business is incurring these costs directly on specific projects). Expected to be inline with budget at year end as specific projects come online.	197,021	3,455,447	3,455,447
55	Legal & Risk					Expenditure: Credits from capitalisation of salaries, for legal, procurement & risk input on capital projects are running below budget due to advice regarding capitalisation criteria. Business continuity consultancy costs lower than expected.	3,764	2,758,599	2,758,599
83	Fleet Management					Expenditure: Timing of Custom Fleet lease payment recharges.	(3,939)	(10,224)	(10,224)
	TOTAL CORPORATE SERVICES		(10,403)	-165,084	-165,084		1,689,730	29,560,501	29,560,501
	Community Services								
15	Civic Complex	Leasing	318	(10,290)	(10,290)	Revenue: Minor variance. Expenditure: Lower than budget consultancy costs (re new civic admin building) and reduced cleaning costs .	104,830	5,233,231	5,233,231
44	Emergency Management					Expenditure: Tracking behind budget due to underspend on employee related costs, education expenses and other operating expenses, but expected to be on budget at year end.	188,814	1,326,252	1,326,252
54	City Events		87			Expenditure: Tracking behind budget due to timing of event fund payments and consultancy costs, but expected to be fully spent by year end.	167,272	3,586,552	3,586,552
56	Community Partnerships	Grant funding, partnership agreements and WBOPDC contributions	145			Expenditure: Behind budget due to timing of the community housing grant and expenditure across community funding portfolios tracking slightly behind budget, but expected to be fully expended by year end.	536,114	4,984,992	4,984,992
59	Spaces & Places	Reserve and property rentals, McLaren Falls	(21,250)	(445,813)	(445,813)	Revenue: Rental reserves tracking behind budget. Expenditure: Tracking under budget due to timing of Bay Oval grant funding that was carried forward from FY22 to construct the Stage 2 Pavilion and complete other minor capital projects, and timing of grounds repairs and maintenance expenditure.	1,704,594	29,910,259	29,910,259

USER FEES

EXPENDITURE

	Activity	Main Revenue Stream	YTD Variance	Full Budget	Full Forecast	YTD Variance Commentary	YTD Variance	Full Budget	Full Forecast
64	Baycourt Community & Arts Cent	Sales & Hireage Fees	(15,513)	(671,247)	(671,247)	Revenue: Anticipated to meet full budget by year end. Expenditure: Tracking behind budget due to the timing of planning and artist fees for Baycourt birthday celebrations, but expected to be fully spent by year end.	144,887	1,949,229	1,949,229
65	Arts & Culture					Expenditure: Tracking behind budget due to timing of community contract payments, but expected to be fully spent by year end.	530,939	3,567,571	3,567,571
67	Marine Facilities	Leases	(30,065)	(625,934)	(625,934)	Revenue: Lower commercial rents and operating expense recoveries . Expenditure: Lower than budget consultancy fees on the Marine Facilities Strategy and internal charges, partially offset by additional waterfront R&M.	140,650	1,251,669	1,251,669
68	Beachside	Accommodation	(32,567)	(2,461,586)	(2,461,586)	Revenue: Tracking slightly below budget due to lower occupancy rates than budgeted for the winter months. Expenditure: Tracking behind budget due to timing of repairs and maintenance and other expenses. Expected to be on budget at year end.	32,455	1,606,473	1,606,473
75	Customer Services	Property Files & Information	(42,314)	(1,350,330)	(1,350,330)	Revenue: Lower than expected volumes for LIMs and property files. Market indications are that this trend will continue. Expenditure: Employee costs tracking ahead of budget. Full year spend expected to be inline with budget.	(41,929)	3,531,411	3,531,411
77	Libraries	User Fees	(1,829)	(259,653)	(259,653)	Revenue: Minor Variance. Expenditure: Minor variance.	(3,502)	8,215,764	8,215,764
84	Cemeteries	Product sales	159,811	(1,257,116)	(1,257,116)	Revenue: Income from cremations tracking above budget as a result of the competitors cremator breaking (not expected to be replaced for 12-18 months.) Expenditure: Other expenses such as gas and fuel costs associated with cremations are tracking slightly below budget.	26,652	709,746	709,746
90	Property Management	Leasing Income	(124,096)	(5,007,893)	(5,007,893)	Revenue: Lower commercial rental income, operating expense recoveries and commissions. Expenditure: Reduced costs for repairs and maintenance, consultants and less investigation activity (seismic and asbestos surveys).	168,281	5,577,451	5,577,451
92	Historic Village	Leasing Income	(55,987)	(865,314)	(865,314)	Revenue: Lease revenue and overhead recoveries tracking behind budget due to resourcing delays in invoicing and tenant management. Expected to be caught up in October. Expenditure: Behind budget due to timing of building maintenance and overheads but expected to be fully spent by year end.	71,570	1,500,507	1,500,507
94	Elder Housing	Rental Income	26,585	(720,000)	(720,000)	Revenue: Occupancy rates higher than conservative budget. Expenditure: Above budget rates expense and repairs and maintenance requirements.	(44,417)	713,962	713,962
	TOTAL COMMUNITY SERVICES		(136,676)	(13,675,176)	(13,675,176)		3,727,209	73,665,069	73,665,069
	Infrastructure Services								
26	Stormwater	Leasing, Operational cost recovery	(2,706)	(10,830)	(10,830)	Revenue: Minor Variance. Expenditure: Mainly due to R&M tracking behind budget, due to a change in contract and a system change which has created a large WIP backlog, which should be corrected to normal levels by year end. Consultancy expenses are running behind budget due to timing differences relating to recruitment of planners, thereby pushing some of the budgeted modelling work back.	758,234	11,236,567	11,236,567
27	Wastewater	Trade Waste and Omokoroa metered income	(244,202)	(2,088,822)	(2,088,822)	Revenue: Some high value customers in Tradewaste categories have either moved their processing location or taken active measures to reduce the discharge resulting in less income against budget. Expenditure: Mainly driven by reduced R&M activity, there is a trend of increasing WIP backlog which are being worked to reduce. Bio solid costs are running slightly behind budget, year end forecast adjusted to reflect the revised programme	2,002,405	24,818,164	23,218,164
29	Water Supply	Water operation fees/forestry	(75,328)	(868,500)	(868,500)	Revenue: Extended engagement with stakeholders, along with widely reported international supply chain issues means that the forestry income (\$660k) budgeted this year, is postponed until next year. Expenditure: Related variable forestry costs will be delayed (\$490k). Consulting costs in waters planning is behind budget year to date, with projects picking up later in the financial year.	1,291,815	20,502,752	20,502,752
30	City Waters (Support Services)	Laboratory fees	22,658	(822,772)	(822,772)	Revenue: Higher external cost recoveries from the joint asset management system and additional external recoveries in lab testing due to additional compliance requirements. Expenditure: All external operating costs running on budgeted levels. Internal cost recovery is running behind generating the negative variance.	(58,250)	780,377	780,377
32	Sustainability & Waste	User Fees - from operations & contract	(45,469)	(377,978)	(377,978)	Revenue: Staffing issues have resulted in invoices not being sent out. Revenue is expected to be received later in the year. Expenditure: Operational contracts expense and operational project expense under budget also due to accruals not being completed.	508,936	13,077,807	13,077,807

USER FEES

EXPENDITURE

	Activity	Main Revenue Stream	YTD Variance	Full Budget	Full Forecast	YTD Variance Commentary	YTD Variance	Full Budget	Full Forecast
38	Transportation	Road Zones & Other Fees	209,044	(639,646)	(639,646)	Revenue: Exceeded budget due to fines relating to the new traffic system implemented for Links Avenue. Expenditure: Majority of variance relates to contract establishment and administration due to the budget being prepared prior to the road maintenance contract being awarded. Transport team is currently requesting a budget amendment in this regard.	(1,344,383)	19,255,982	19,255,982
47	Infrastructure Delivery (Asset Delivery)					Expenditure: Variance due to increased consultancy costs to cover position vacancies.	(96,182)	130,534	130,534
69	Asset & Infrastructure Planning	Consent & Planning Fees	114,926	(847,200)	(847,200)	Revenue: Ahead of budget due to increased market demand. Expenditure: External operating costs are within budget, with the expectation that expense will be realised to budget by year end.	138,906	1,002,819	1,002,819
85	Parking Management	Parking Fees	(170,876)	(5,324,774)	(5,324,774)	Revenue: On street parking revenue behind budget as it was assumed free parking trial would end on 30 June 2022 (rather than the recently agreed 30 Nov). Expenditure: Behind budget due to timing of Mount Maunganui Parking Management Plan implementation.	141,434	3,460,396	3,460,396
TOTAL INFRASTRUCTURE SERVICES			(191,953)	(10,980,522)	(10,980,522)		3,342,916	94,265,398	94,265,398
City Development & Partnerships									
58	Bay Venues Limited & CCO's	Depreciation - trsfr to TCC Depreciation Reserve / External Recoveries	56,222	(865,592)	(865,592)	Revenue: Tracking ahead of budget due to timing of depreciation transfer from Bay Venues and operating expense recoveries. Expenditure: Renewals claim in the first quarter tracking behind budget due to timing of the Greerton pool project, however expected to be fully paid out by year end. Additional operational grant funding of \$320k to be paid out this FY in response to living wage remuneration decisions.	2,541,036	16,297,410	16,297,410
61	Civic Precinct Support					Expenditure: Tracking ahead of budget due to undercapitalised salaries, partly offset by delayed timing of consultancy and business case costs.	(180,563)	3,169,963	3,169,963
76	Economic Development	Targeted Rate Funding				Expenditure: Under spend due to the timing of community contract payments.	224,925	5,696,825	5,696,826
TOTAL City Development & Partnerships			56,222	-865,592	-865,592		2,585,398	25,164,198	25,164,199
Regulatory and Compliance									
46	Environmental Planning	Consent fees	(479,941)	(4,282,468)	(4,282,468)	Revenue: Resource consents revenue is under budget. Volumes forecast were higher than actuals due to expected growth not occurring and volumes being inline with 2021. Expenditure: Salaries under budget due to unfilled positions, partially offset by additional consultancy costs.	57,943	5,263,971	5,263,971
48	Environmental Regulation	Monitoring Fees	9,896	(1,012,552)	(1,012,552)	Revenue: Variance not material. Expenditure: Variance not material.	(9,857)	1,712,077	1,712,077
50	Animal Services	Dog Registration Fees/ court recoveries/ impounding	(150,422)	(1,524,189)	(1,524,189)	Revenue: Majority of variance is due to lower dog registrations revenue. Expenditure: motor vehicle lease under budget.	26,998	1,260,026	1,260,026
52	Building Services	Consenting & Inspection Fees	(170,135)	(15,251,299)	(15,251,299)	Revenue: BCA levy is under due to budget being too optimistic, partly offset by higher consents revenue and other user charges. Expenditure: Not material.	598	11,244,257	11,244,257
74	Regulatory Services	Permit Fees, Premises registrations	(18,731)	(114,637)	(114,637)	Revenue: Revenue under budget, but will increase when freedom camping fines increase over summer. Expenditure: Lower filing fees, partially offset by increase in salaries.	46,792	(64,003)	(64,003)
TOTAL REGULATORY & COMPLIANCE			(809,332)	(22,185,145)	(22,185,145)		122,473	19,416,328	19,416,328
Strategy and Growth									
16	Democracy Services		605			Revenue: Citizenship revenue received that is not budgeted for. Expenditure: Remuneration costs for the commissioners is less than the budget set for the elected members. Tangata Whenua representative expenses also lower than budget along with consultancy costs.	200,878	2,986,984	2,986,984
18	Strategy & Corporate Planning					Expenditure: Consulting expenses, employee costs (vacancies) and operational project expenses tracking under budget.	168,499	2,769,954	2,769,954
21	Te Pou Takawaenga Maori Unit					Expenditure: Underspend relates to timing of payments for the Papakianga grant.	196,872	1,846,811	1,846,811
51	City & Infrastructure Planning	Recoveries (external)	(3,019)			Revenue: Minor variance. Expenditure: Combination of more work being done in-house than originally anticipated, an inability to progress some projects as much as originally intended due to delays in the release of government guidance, and some projects not going ahead as originally anticipated due to changes in legislation.	1,917,993	13,411,182	13,411,182
72	SmartGrowth Implementation	Partner Contributions - WBOPDC/BOPRC	435,477	(1,373,787)	(1,373,787)	Revenue: Ahead because of carried forward unspent funds from prior year. Expenditure: Expected to be on budget at year end.	95,839	1,373,568	1,373,568

USER FEES

EXPENDITURE

Activity	Main Revenue Stream	YTD Variance	Full Budget	Full Forecast	YTD Variance Commentary	YTD Variance	Full Budget	Full Forecast
TOTAL STRATEGY AND GROWTH		433,063	(1,373,787)	(1,373,787)		2,580,081	22,388,499	22,388,499
TOTAL		(1,120,564)	(61,373,683)	(61,373,683)		14,321,871	279,774,467	279,774,468

green font = favourable to budget

red font = unfavourable to budget

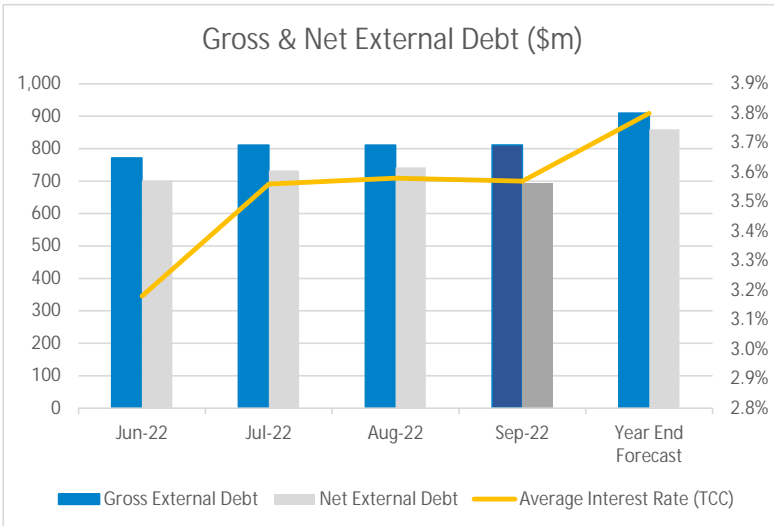
Treasury Policy Compliance

Monthly Report to SFR

As at 30 September 2022



Debt

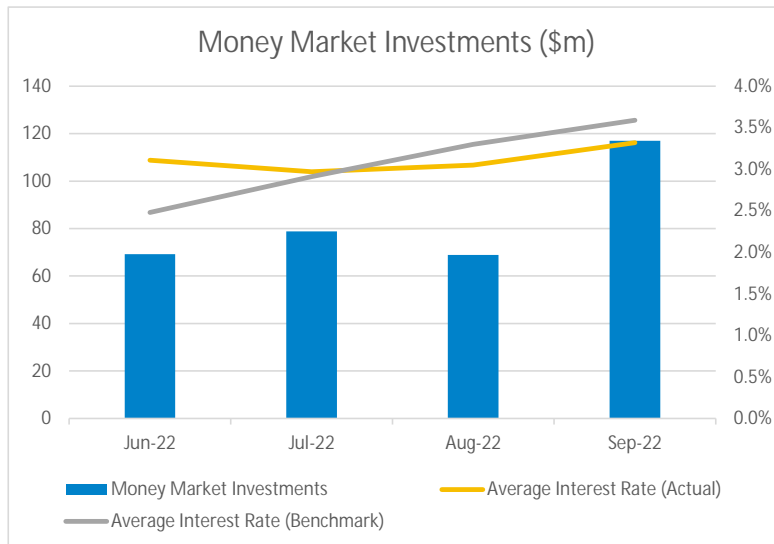


Current:
Gross debt as at 30 September 2022 was \$811.4m and net debt is \$794.4m. New long-term debt of \$40m has been issued since the beginning of the financial year, all with LGFA. A further \$30m will be issued in October bringing the total to date of \$70m.

Forecast:
The overall capital expenditure is 20% of the full year revised budget. Planned net debt for 30 June 2023 is \$853m as budgeted.

Borrowing Resolution:
No change required to the borrowing resolution. Treasury will continue to monitor and align with capital cashflows.

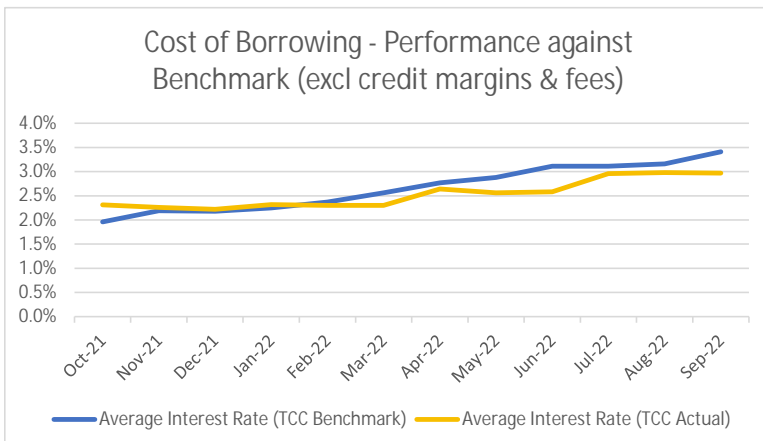
Money Market Investments



Money market investments and bank balances are at \$116.8m. The high balance on deposit reflects a significant portion of rates being paid in August which has been put on short term deposit.

Average Interest Rate 3.32%

Interest



Both interest rate hedging and debt maturity levels are within recommended levels. \$518m of total debt (65%) is at fixed interest rates as at 30 September 2022.

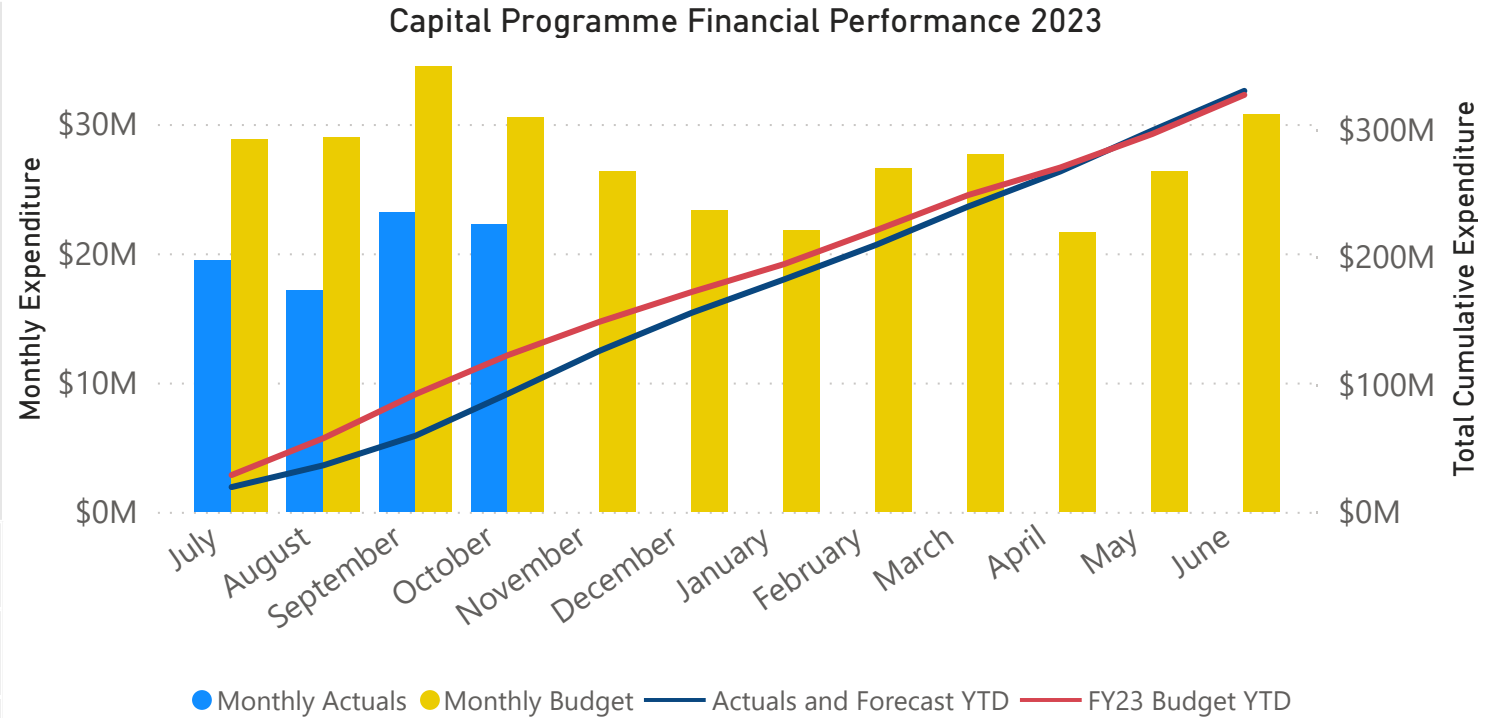
The Official Cash Rate ("OCR") is currently 3.5% following a 50bp increase in October. There will be another announcement from RBNZ on 23 November 2022.

Average Interest Rate 2.97%

Capital Programme - 2023 Financial Year - September 2022

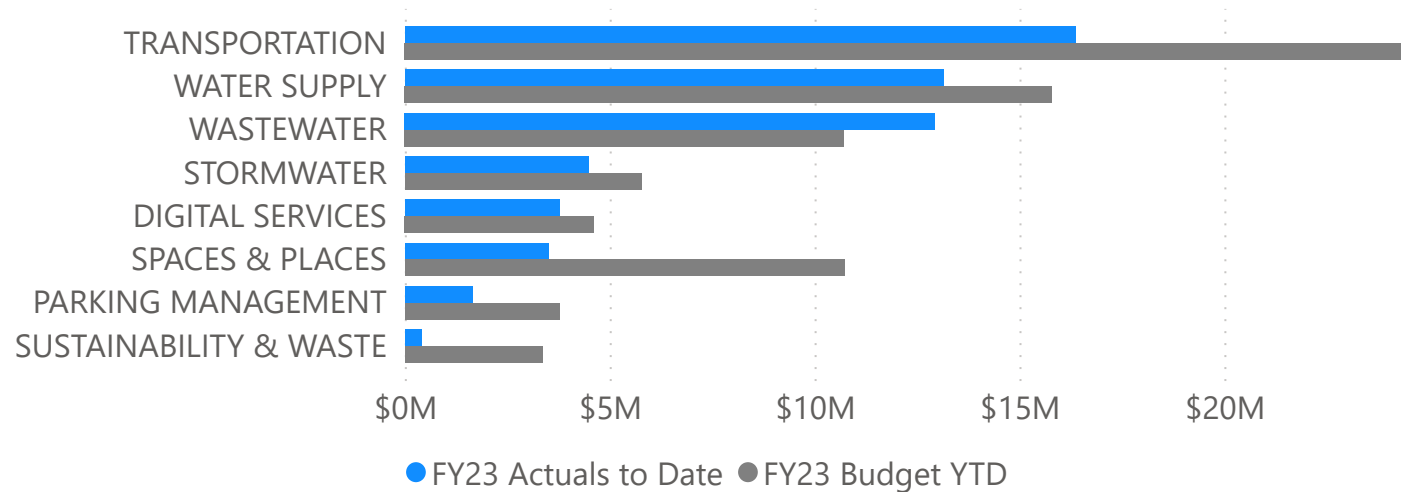
Month Fiscal Year

The first quarter of the year has been slower than expected, partly due to significantly higher rainfall through July and September (double historical averages). The largest variances to date is within the Transport and Spaces & Places activities. However total expenditure has been increasing month on month as the year progresses into the busier construction season. The end of year forecast at this stage of the year is still very close to budget and will be monitored closely to ensure council remains with its borrowing limits.



Actuals Current Month	\$23.2M
Budget Current Month	\$34.5M
Variance Current Month	-\$11.3M
FY23 Actuals to Date	\$59.8M
FY23 Budget to Date	\$92.3M
FY23 Variance to Date	-\$32.6M
FY23 Annual Plan Budget	\$327.2M
FY23 Forecast	\$330.4M
FY23 Variance	\$3.1M

Activity Performance Expenditure YTD (Top 8 Activity's by Total Annual Plan Budget)



Capital Programme - 2023 Financial Year - September 2022

Month Fiscal Year

September 2023

Project Category	FY22 Budget	FY22 Forecast	FY22 Variance	Commentary
High Strategic Impact Projects	\$246.5M	\$234.7M	-\$11.8M	See attached high strategic impact projects for more detail
Balance of Growth Projects	\$39.8M	\$17.6M	-\$22.2M	Forecasting lower than planned expenditure due to negotiations ongoing for land purchases and delays in expenditure on some projects in the western growth corridor.
Capital Delivery Adjustment Growth Projects	-\$45.0M	\$0.0M	\$45.0M	
Balance of Level of Service Projects	\$55.8M	\$41.9M	-\$13.9M	Level of Service programme forecasting to deliver 75% of budget, main variance within Transport low cost low risk programme and other minor works, these projects are however still expected to be delivered within the 3 year Waka Kotahi funding period.
Capital Delivery Adjustment Level of Service Projects	-\$10.0M	\$0.0M	\$10.0M	
Renewal Projects	\$40.1M	\$36.2M	-\$3.9M	Renewals programme forecasting very close to budget at this stage, some minor variances across activities, but generally on track.
Total Capital Programme	\$327.2M	\$330.4M	\$3.1M	Total capital programme is currently forecasting close to budget at this stage, but it is likely this number will reduce over the year, particularly as most projects are forecasting full expenditure with only minor expenditure to date.
Other Capital (Land Sales and capital delivered by third parties)	\$27.0M	\$12.6M	-\$14.4M	Forecasting to be significantly under budget due to delays with the Waka Kotahi led delivery of the Tauriko West Network Connection Project, and timing of the realisation of the Elder Housing portfolio sale.
Total Capital Programme and Other	\$354.3M	\$343.0M	-\$11.3M	

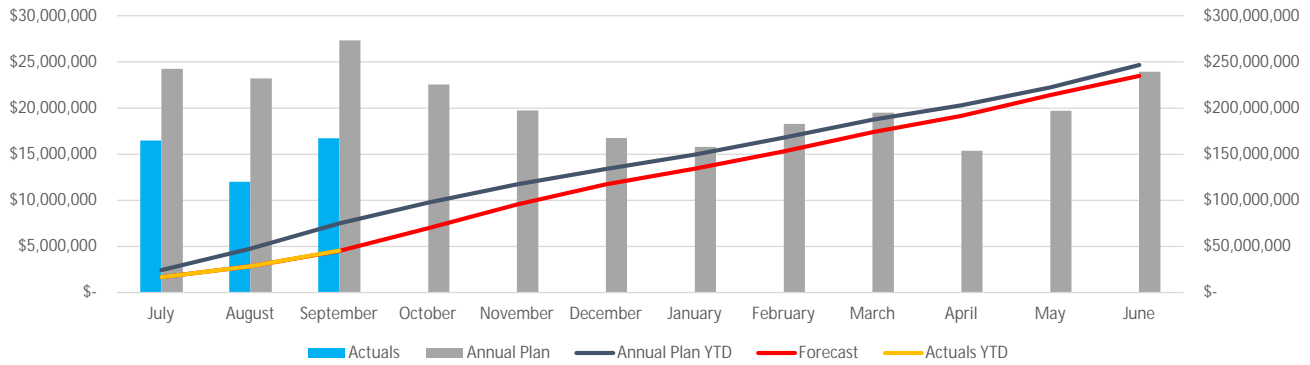
Budget Adjustments 2022-23 Financial Year

Category	Project	Activity	Movement from Annual Plan	Commentary	Approved by
Bring Forward of Budget	Sands Avenue - Boulevard to Te Okuroa Drive	Transport	100,000	To support planning and valuation work for Wairakei town Centre	GM Strategy, Growth & Governance
Bring Forward of Budget	Harrisons Cut Bank Stabilisation	Stormwater	600,000	Additional scope/extension of the retaining wall	CE
Total Bring Forward of Budget			700,000		
Total Carryforwards from 2021-22			18,896,558	Final washup of unspent budget from 2021-22 after adoption of Annual Plan 2022-23. Approval under CE delegation	CE
New Projects	Airport Expansion	Airport	1,850,000	Airport expansion new expenditure as approved through council in September 2022	Council
Total New Projects			1,850,000		
Overspends	Airport Carpark Design and Consent	Airport	696,698	Airport expansion as approved through council in September 2022	Council
Overspends	Wharf Street Streetscape	Spaces & Places	51,067	Additional costs to deliver Kiosk	GM - Community Services
Overspends	Hastings Rd Upgrade Construction	Transport	494,431	Increase in project costs based on latest engineers estimate prior to tender	CE
Total Overspends			1,242,196		
Other Adjustments (reclassification of expenditure to capital from operational expenditure, reduction in capital budgets)			898,207		No approvals required
Total Movements from Annual Plan 2022-23			23,586,961		

High Strategic Impact Programmes September 2022

FY23 Budget	\$246,494,350
Budget YTD	\$74,800,146
Actuals YTD	\$45,203,346
Forecast Year End	\$234,673,106

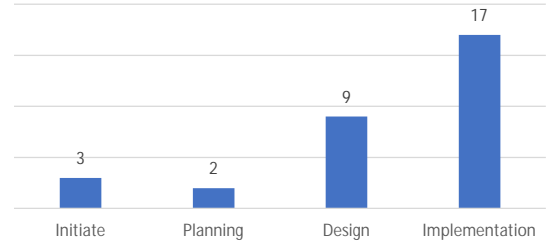
Capex Financial Year Performance



HEALTH STATUS



Current Lifecycle Stage



High Strategic Impact Project	Overall Project Status	FY23 Budget	Actuals YTD	Forecast Year End	Variance Forecast against Budget
Cameron Road Stage 1	●	\$ 31,391,955	\$ 5,709,111	\$ 34,677,188	\$ 3,285,233
Cameron Road Stage 2	●	\$ 2,559,535	\$ 392,253	\$ 1,183,179	-\$ 1,376,356
Te Manawataki o Te Papa (Civic Redevelopment)	●	\$ 26,109,511	\$ 2,887,585	\$ 20,200,702	-\$ 5,908,809
Te Maunga Waste Water Treatment Plant	●	\$ 20,813,081	\$ 4,145,517	\$ 29,076,913	\$ 8,263,832
Waiari Water Treatment Plant	●	\$ 19,260,797	\$ 11,082,870	\$ 19,050,504	-\$ 210,293
Papamoa East Interchange	●	\$ 18,010,516	\$ 2,556,954	\$ 20,826,333	\$ 2,815,817
Digital Programme	●	\$ 16,331,406	\$ 1,893,829	\$ 16,171,301	-\$ 160,105
Local Road Rehabilitation and Resurfacing Area B (Otumoetai loop)	●	\$ 15,618,480	\$ 1,539,185	\$ 17,157,664	\$ 1,539,184
Totara Street Improvements	●	\$ 3,665,899	\$ 117,218	\$ 2,331,449	-\$ 1,334,450
Dive Crescent & Strand Waterfront	●	\$ 3,518,570	\$ 3,770,823	\$ 4,420,244	\$ 901,674
Dive Crescent & Strand Waterfront	●	\$ 9,998,279	\$ 734,775	\$ 5,314,469	-\$ 4,683,810
Te Maunga Transfer Station Redevelopment	●	\$ 9,931,884	\$ 387,930	\$ 3,849,507	-\$ 6,082,377
Carpark Seismic Strengthening	●	\$ 6,631,849	\$ 1,776,400	\$ 7,226,402	\$ 594,553
Transportation Safety Programme (LCLR)	●	\$ 6,203,668	\$ 206,768	\$ 4,489,628	-\$ 1,714,040
Western Corridor Stage 1A (Waste Water)	●	\$ 6,040,000	\$ 1,021,509	\$ 6,022,046	-\$ 17,954
Opal Drive Wastewater Programme	●	\$ 5,989,825	\$ 2,019,336	\$ 5,221,411	-\$ 768,414
Maunganui Road Safety Improvements	●	\$ 6,414,707	\$ 2,545,400	\$ 6,963,677	\$ 548,970
Marine Parade Boardwalk	●	\$ 5,211,761	\$ 58,138	\$ 4,447,649	-\$ 764,112
Elizabeth St Streetscape	●	\$ 1,661,032	\$ -	\$ 2,343,142	\$ 682,110
Strand Extension	●	\$ 3,600,000	\$ 84,824	\$ 79,041	-\$ 3,520,959
Omanawa Falls	●	\$ 4,910,890	\$ 756,652	\$ 5,812,812	\$ 901,922
Marine Precinct - Offloading Wharf	●	\$ 3,702,718	\$ 6,748	\$ 2,527,032	-\$ 1,175,686
Arataki Safety Improvements	●	\$ 2,326,990	\$ 79,041	\$ 2,066,656	-\$ 260,334
Memorial Park Aquatics Facility	●	\$ 2,359,059	\$ 25,103	\$ 900,000	-\$ 1,459,059
Turret Rd & 15th Ave Corridor	●	\$ 1,354,870	\$ 615,344	\$ 2,331,412	\$ 976,542
Skatepark Facility	●	\$ 1,029,677	\$ -	\$ 1,806,749	\$ 777,072
Infrastructure Resilience	●	\$ 781,983	\$ 120,105	\$ 642,218	-\$ 139,765
Kopurererua Valley Development	●	\$ 3,214,796	\$ 459,584	\$ 3,065,347	-\$ 149,449
Community Centre Development	●	\$ 1,301,177	\$ 52,649	\$ 385,103	-\$ 916,074
Active Reserve Development Programme	●	\$ 4,278,300	\$ 29,011	\$ 3,329,011	-\$ 949,289
Wairakei Stream Landscaping	●	\$ 2,320,587	\$ 129,317	\$ 754,317	-\$ 1,566,270

High Strategic Impact Programmes September 2022

High Strategic Impact Project	Overall Project Status	Comments
Cameron Road Stage 1	Amber	Overrun of time and increased scope creep is going to impact budget. At this stage there is not enough evidence to suggest that this can be bought back into budget constraints. Acceleration approach being reviewed.
Cameron Road Stage 2	Amber	This project is amber as there have been some delays in development of the Waka Kotahi NZTA business case and some additional costs which are being closely monitored (noting this project is subject to co-funding from Waka Kotahi). Overall the business case is programmed to identify a preferred option in early 2023 and be complete by mid 2023. Risks: There remains a risk of meeting aspirations of all stakeholders as part of the preferred option within the constrained corridor.
Te Manawataki o Te Papa (Civic Redevelopment)	Green	Programme progressing well with some key milestones imminent. In relation to Site A, preliminary designs and revised costings will be presented to Council in early December.
Te Maunga Waste Water Treatment Plant	Amber	The programme is progressing steadily with the landward outfall pipeline and Chapel St rising main expected to be completed December. Clarifier foundation works to begin in April. Ongoing difficulties with the bioreactor ground improvements works have extended project completion date by 9 months to September 2024
Waiari Water Treatment Plant	Green	The Waiari plant commissioning is progressing well. Supply date end of October and majority of works completed December. Watermains to Mangatawa and Mount Maunganui in planning.
Papamoa East Interchange	Green	Early works of PEI are underway and tracking slightly ahead of programme. Detailed design for Stage 2 is finalised, with some delays due to pavement cost decisions. Stage 2 tender still on track for release to market in November. Stage 3 detailed design progressing well with tender planned to go out to market for May 2023.
Digital Programme	Green	The Digital programme made good progress against plan in September. The build phase of the Customer data initiative commenced (to enable the migration of Customer data from the legacy Ozone system to the new SAP platform). In Regulatory & Compliance, a Pilot for an initial Resource Consenting prototype in SAP commenced. A number of initiatives also moved into a kick-off phase including modernising TCC's HR Information Systems, implementation of Property Leasing management capability, development of Transportation Insights and enhancing capability for Project Financial reporting. Other focus areas include training support for Contracts register, visual story telling animations to support project engagement & supporting the City Beautification initiative. CAPEX spend to date is in line with plan and will continue to be monitored closely as we continue to ramp up programme delivery in Q2 and Q3. The digital labour market is however proving to be challenging in both the FTE and contractor space, both in terms of labour rates and availability, especially in specialist roles. This continues to threaten delivery capacity
Local Road Rehabilitation and Resurfacing	Green	Work is on track with 30% of the road resurfacing programme completed and chip sealing to begin in November. Turret Road rehab at 70%, Welcome Bay Road in design. Turakua roundabouts planned for April. Budget risk with material cost inflation - 46% for bitumen.
Area B (Otumoetai loop)	Green	Following first stage public consultation a preferred option has now been identified, as endorsed by commissioners in early November 2022. Design work is progressing with the Waka Kotahi NZTA Business Case anticipated to be complete in April 2023.

High Strategic Impact Programmes September 2022

High Strategic Impact Project	Overall Project Status	Comments
Totara Street Improvements	Green	Overall this project has been a success with the off road cycle way almost complete (signal power to go) and already being utilised by the public. The project has had some recent impacts due to wet weather affecting curbing construction and water tables/drainage, which has impacted time and cost as drainage work is being delayed to avoid the busy cruise ship season. The new set up time may also impact a slight budget overrun.
Dive Crescent & Strand Waterfront	Amber	Some budget and timing risks has been identified in respect of the Dive Crescent Carpark and Beacon Wharf Development. Mitgations currently being assessed and implemented.
Te Maunga Transfer Station Redevelopment	Amber	Detailed design due November. Construction to begin mid-2023, contractor yet to be confirmed.
Carpark Seismic Strengthening	Green	Elizabeth Street carpark will be completed first week of November.
Transportation Safety Programme (LCLR)	Amber	There have been multiple projects with scope changes due to stakeholder consultation and ensuring Waka Kotahi funding requirements. In general the programme is tracking well towards delivery within the 3 year delivery window. the second quarter of the year will see a large number of projects start design delivery.
Western Corridor Stage 1A (Waste Water)	Green	This western corridor project is progressing well with the TCC led portions due to be completed mid 2023.
Opal Drive Wastewater Programme	Green	Eastern Corridor is progressing well. The Opal Drive Rising Main is due to be completed early in 2023. A tender is currently in the market for the construction of the Opal Drive Pump Station, which should see a contractor on site early to mid 2023.
Maunganui Road Safety Improvements	Red	Safety issues with the design has meant construction impacts and stakeholder management challenges. These are all being addressed and managed closely. This has impacted on scope, time and project costs. The main focus is to get the road fully operational before Christmas and minimise impacts to key businesses/stakeholders. Communication is being prioritised and senior management involved with key stakeholders.
Marine Parade Boardwalk	Green	Contract for construction has been tendered and issued. Playground construction to begin upon issue of resource consent, expected end of November. Path connection construction to begin January.
Elizabeth St Streetscape	Red	Project remains on hold, as contingent on completion of EPL building. Current forecasts see streetscape work to recommence in Mareanui Lane and completed in February 2023, with remaining streetscape work is currently forecast to be completed by August 2023, however this is dependant on scaffolding and crane being removed from EPL site.
Strand Extension	Green	Detailed design is on track and the tender for construction is expected to be released before the end of 2022

High Strategic Impact Programmes September 2022

High Strategic Impact Project	Overall Project Status	Comments
Omanawa Falls	Amber	Construction began 15 August and has made good progress with approximately 40% of the track built. Key risk around the cliff wall and stabilisation cost. Cliff stabilisation areas have degraded, testing to date inconclusive. Project expected completion date is late 2023.
Marine Precinct - Offloading Wharf	Green	Consent is in progress. When issued the tender will go to market. Works expected to start early 2023.
Arataki Safety Improvements	Red	Staff have met with the Arataki community liaison group (ACLG) who understand the rationale behind why the St Johns site is not feasible and that improvements on Farm Street are the preferred option - including accessibility and amenity improvements along the Farm Street corridor. ACLG are intending to make a submission to the Public Transport Committee in early 2023 to remove bus services from Farm Street. The project status is red as the development of the Waka Kotahi NZTA business case is currently on hold pending ACLGs submission to the PT Committee and noting that reconsideration of options has resulted in some additional costs to the project business case.
Memorial Park Aquatics Facility	Green	The project manager is in now in place and is working through onboarding and project discovery.
Turret Rd & 15th Ave Corridor	Amber	This project is amber due to some programme delays with development of the Waka Kotahi NZTA business case which are being closely monitored. Development of the business case is ongoing and overall progressing well, however there remains a risk that costs to deliver the preferred option from the Business Case may exceed current LTP budget allocations for implementation.
Skatepark Facility	Green	The skate park project has undergone option and costing analysis. The project is now well into the design phase with Civil engineers and planners working with the skate park designers to ensure enabling work can be progressed to meet the March 2023 construction date.
Infrastructure Resilience	Green	Planning currently in progress for Oropi outlet mains and Cambridge Rd trunk main relocations, updated costings will be reflected in next LTP
Kopurererua Valley Development	Green	Project is ahead of schedule. Work will be managed concurrently on the Northern and Southern alignment. Project on track for completion May 2024.
Community Centre Development	Green	Scope for Gate Pa community centre has been well defined and a concept plan completed, costings currently being developed, on track for delivery in 2024. Merivale community centre scope has also been drafted with concept plan and estimate to be developed
Active Reserve Development Programme	Green	Works in FY23 include improvements to Moreland Fox, Links Ave, Waipuna Parks and the facilities at Gordon Spratt reserve. Contracts for physical works have been let, work to commence when consents issued.
Wairakei Stream Landscaping	Green	Area 2 largely complete with shift to operational maintenance of plantings. Area 4/5 (east of Golden Sands) concept plan completed to be consulted on with community before before christmas, planting forecast to be carried out over the next two planting seasons