



AGENDA

Late Reports

Ordinary Council meeting

Monday, 10 June 2024

Date: Monday, 10 June 2024

Time: 9.30am

**Location: Bay of Plenty Regional Council Chambers
Regional House
1 Elizabeth Street
Tauranga**

Please note that this meeting will be livestreamed and the recording will be publicly available on Tauranga City Council's website: www.tauranga.govt.nz.

**Marty Grenfell
Chief Executive**

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12 BUSINESS

12.12 Tabled Documents

The following reports were tabled at the Council meeting held on 10 June 2024:

- (a) Brief Incoming Council
- (b) Draft Report to Minister

ATTACHMENTS

1. Tabled Document - Brief Incoming Council - A16057821 [↓](#) 
2. Tabled Document - Draft Report to Minister - A16057823 [↓](#) 



Tauranga City



Briefing to Incoming Council

From the Tauranga City Council Commissioners

Introduction

The Tauranga City Council Commission was appointed by the former Government in February 2021, following a period of dysfunction within the Council elected in October 2019 which resulted in the resignation of the Mayor and two Councillors. The Government's intervention also reflected its view that successive elected councils had failed to adequately address the city's infrastructure needs, with a lack of timely investment contributing to a housing shortfall, significantly unaffordable house costs (including rental costs) and a congested roading network.

The Commission's Terms of Reference (TOR - updated in 2022 following the reappointment of the Commissioners until July 2024) tasked it with:

- Delivering a 2024-34 Long-term Plan that prioritises the needs of the community, city and region;
- Ensuring that appropriately-resourced programmes of work are implemented to address Tauranga's housing supply, congested transport networks, city centre and civil precinct revitalisation and growth investment needs;
- Ensuring that a sustainable Fiscal Strategy was developed and implemented;
- Maintaining effective partnerships with central Government, regional partners and mana whenua;
- Promoting the Council's organisational culture and ability to recruit and retain skilled and experienced staff; and
- Encouraging good candidates to stand for election to Council and supporting the development of a comprehensive induction programme which will enable good governance.

The Commission has made a number of key decisions which aim to meet the needs of one of New Zealand's fastest-growing cities and its residents, and achieve the tasks set-out in our TOR. Those decisions are detailed elsewhere in this briefing paper, but necessarily, it should be acknowledged that the advancement of the city's interests is very much a work in progress, which the incoming council will need to pursue.

In brief, we have made, through the 2024-34 Long-term Plan (LTP) and its predecessors (the 2021-31 LTP and the LTP amendment adopted in 2022) some long-overdue investment decisions (representing a capital programme of some \$4.9 billion over the 10 years of the plan) which clearly focus on:

- Strategic upgrading of the transport network so that it better meets the needs of the city's existing population; AND will support the provision of new housing development in the west and east of the city, along with intensification within the existing city footprint;
- Progressing the planning framework changes and infrastructure investment required to open up opportunities for greenfield housing development;
- Making suitable Council-owned land available for medium- and high-density development;
- Investing in a significant renewal of community facilities and amenities, which together with some \$2 billion of private sector investment, will revitalise the city centre and ensure it once again becomes the subregion's cultural, social and economic hub;

- Investing in other key community facilities, to ensure that the needs of both existing residents and those coming here are met (Memorial Park aquatic centre, indoor and outdoor sports facilities, city parks and reserves improvements - including the Destination Skatepark and the Marine Parade walkway);
- Enhancing our resilience to natural hazard and climate change risks, while protecting our environment, reducing greenhouse gas emissions and creating a greener city.

While much has been accomplished since 2021, there remains much to do and we commend the commitment the newly-elected Council will bring to the tasks ahead of it. The Commissioners will be happy to provide any advice and support you may need as you familiarise yourselves with your roles, the organisation and its work programme.

One of the Commission’s key roles has been to establish strong relationships with Government Ministers (both in the previous Labour Government and the National-led Coalition Government), to ensure that there is a high level of understanding of the need for partnership to deliver and fund the city’s growth infrastructure. Again, we anticipate that you will need to continue and build-upon those relationships, to ensure that necessary legislative change and Government policy are put in place, for the benefit of Tauranga and the wider sub-region and region.

In the interests of good governance, we encourage you to work as a united team, exercising the collective responsibility that effective democracy requires, and we anticipate that you will focus on making good decisions on behalf of the entire community, present and future. You will be working with a high-performing and highly effective Executive team and we encourage you to make full use of their experience and expertise as you jointly work to meet the needs and expectations of our community.

In conclusion, we congratulate you on your election and we look forward to seeing the city prosper under your leadership.

Commission Signatures
