



MINUTES

**Strategy, Finance and Risk Committee
meeting**

Tuesday, 11 June 2024

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**MINUTES OF TAURANGA CITY COUNCIL
STRATEGY, FINANCE AND RISK COMMITTEE MEETING
HELD AT THE TAURANGA CITY COUNCIL, GROUND FLOOR MEETING
ROOMS 1 & 1B, 306 CAMERON ROAD, TAURANGA
ON TUESDAY, 11 JUNE 2024 AT 2PM**

PRESENT: Commission Chair Anne Tolley (Chairperson), Dr Wayne Beilby, Commissioner Shadrach Rolleston, Commissioner Stephen Selwood, Commissioner Bill Wasley, Ms Matire Duncan, Mr Te Pio Kawe, Ms Rohario Murray, Mr Bruce Robertson

IN ATTENDANCE: Barbara Dempsey (General Manager: Community Services), Christine Jones (General Manager: Strategy, Growth & Governance), Jeremy Boase (Acting General Manager: Strategy, Growth and Governance), Kathryn Sharplin (Manager: Finance), Sarah Holmes (Corporate Planner), Anabel Bayes (Strategic Advisor the Mayor and CE), Sanjana France (CCO Specialist), Monique Etherington (SmartGrowth Programme Lead), Coral Hair (Manager: Democracy & Governance Services), Anahera Dinsdale (Acting Team Leader: Governance Services), Caroline Irvin (Governance Advisor), Aimee Aranas (Governance Advisor).

1 OPENING KARAKIA

Commissioner Shadrach Rolleston opened the meeting with a karakia.

2 APOLOGIES

APOLOGY

COMMITTEE RESOLUTION SFR4/24/1

Moved: Commissioner Bill Wasley

Seconded: Dr Wayne Beilby

That the apology for lateness received from Ms Matire Duncan, Mr Te Pio Kawe and Mr Bruce Robertson be accepted.

CARRIED

3 PUBLIC FORUM

Nil

4 ACCEPTANCE OF LATE ITEMS

Nil

At 2.05PM, Mr Te Pio Kawe and Mr Bruce Robertson entered the meeting.

5 CONFIDENTIAL BUSINESS TO BE TRANSFERRED INTO THE OPEN

Nil

6 CHANGE TO ORDER OF BUSINESS

Nil

7 CONFIRMATION OF MINUTES

7.1 Minutes of the Strategy, Finance and Risk Committee meeting held on 13 May 2024

COMMITTEE RESOLUTION SFR4/24/2

Moved: Commissioner Stephen Selwood
Seconded: Commissioner Shadrach Rolleston

That the minutes of the Strategy, Finance and Risk Committee meeting held on 13 May 2024 be confirmed as a true and correct record.

CARRIED

8 DECLARATION OF CONFLICTS OF INTEREST

Nil

9 BUSINESS

9.1 Outcomes Measures Baseline Report 2024

Staff Jeremy Boase, Acting General Manager: Strategy, Growth and Governance
Sarah Holmes, Corporate Planner
Josh Logan, Team Leader, Corporate Planning

Key points

- The report was taken as read.
- Staff had endeavoured to find the best data sources from the base lines adopted from the strategies. They were measured on a regular basis, some were annual, some more less frequent.

In response to questions

- The measures were in the Long Term Plan (LTP) and as such were subject to audit. It was staff's intention for these to be as robust as the Key Performance Indicators in the LTP.
- The 'adaptation to climate natural hazards' measure was open to refinement and as such was a work in progress.
- The average daily number of pedestrian movements in the city data number (measure 51) was one-fifth of the entire measure. The intention over time was to develop measures to include residential offering, commercial activity, recognition as a centre for the Bay of Plenty region and the scale of regional offering.
- Measure 37 could be reviewed to include traffic congestion at five sites around the city in terms of commerce and wider businesses.
- The intention was for this work to be completed by 30 June, however staff wanted to present what they had to the Commissioners to close out the work done before they finished.
- In terms of baseline data for Te Reo Māori/cultural capability measures, this was another work in progress as staff still had to organise the available baseline data for the report.

- This report was about starting to create a story over time. This was a beginning and the measures would be expanded and elaborated on further.
- Data around Māori land, housing and consents would be looked at to be included in the report in the future.

Discussion points raised

- There were some interesting measures in the report which provided valuable data. Some of the data was definitive and some were best endeavours. Some were about feelings which were hard to measure.
- It was important that measure 50, 'increased Central Government recognition of issues faced by growth councils', did not become a numbers game or transactional, because of the work the Commission had achieved in terms of partnerships and relationships with Central Government.
- There were live examples of measure 50 that could be used such as work being done between Tauranga City Council (TCC) and Western Bay of Plenty District Council (WBOPDC) on the Specified Development Projects (SDP) and the City Deal being developed sub-regionally. These were quite significant measures that could be included.

At 2.25PM, Ms Matire Duncan entered the meeting.

- It would be helpful and important to have the availability of data for Māori land, the amount of land consented for housing/Papakāinga and the overall spread and type of housing.

COMMITTEE RESOLUTION SFR4/24/3

Moved: Commissioner Bill Wasley

Seconded: Mr Te Pio Kawe

That the Strategy, Finance and Risk Committee:

- (a) Receives the report "Outcomes Measures Baseline Report 2024".

CARRIED

9.2 Appointed members of Committee

Staff Jeremy Boase, Acting General Manager: Strategy, Growth and Governance

Discussion points raised

Commission Chair Anne Tolley

- This report had been requested by the Commission to provide the Committee with an opportunity to discuss and reflect on what mana whenua had achieved within the Committee structure, the advantage of having a subject matter expert on the Committee, what should happen going forward and what recommendations should be made to the incoming Council.

Mr Te Pio Kawe

- It was incumbent on the Committee to express the added value of having mana whenua at this level of decision making. This was an opportunity to ensure the relationship between Tauranga City Council and Te Rangapu Mana Whenua o Tauranga Moana (Te Rangapu) continued to be enhanced, and as such was an important stepping stone moving forward. Mana whenua helped to bring significant issues that communities had to the fore, such as housing and wellbeing, and continuously tried to push for a balance between environmental protection and

growth and development. There were always opportunities to learn from one another and broaden ones knowledge base by gaining an understanding of what the mana whenua view was around growth and development for Tauranga City and the Western Bay, to recognise the importance of its mokopuna growing up and being educated in Tauranga and their connections to marae, and the importance of protecting the Moana.

Commissioner Shadrach Rolleston

- Local Government had, as per legislation, responsibilities to provide for Māori participation in decision making processes. Over the last three and a half years, mana whenua had sat at the decision making table and provided advice through Council's policy development and on projects at a place/space level. This had provided an opportunity for the Māori community to be more engaged with Council, provide more valuable insight and added to the richness of the conversation.
- Mr Bruce Robertson had provided another lens to the Committee which, alongside mana whenua, had also added to the value and diversity of the conversations.

Dr Wayne Beilby

- There was a 'richness' to having diversity around the table which allowed everyone to learn more. Thank you to Te Rangapu for entrusting the Committee with its representatives. TCC was to be praised for the way it structured the Committee which was very inclusive and proved to be functional and valuable. The support received at the beginning of the term was appreciated.
- The constructive outcomes of this Committee demonstrated what a good model it was and how well a combined Committee such as this could work.
- It would be important to push the values and lessons taken from this Committee to the incoming Council and have the important conversations with them around tangata whenua representation on its committees.

Ms Rohario Murray

- Tangata whenua representatives had been members on TCC committees before the Commission was instated, however, this Commission greatly increased the representation on the Strategy, Finance and Risk Committee by pulling tangata whenua representatives together on the one committee. The impact of these people sitting at the table had been amazing in terms of learning from others, the sharing of experiences and the knowledge that the tangata whenua of Tauranga Moana had.
- This was about having Māori representation at all levels of decision making. Recently there had been a lot of rhetoric in the community regarding Māori sitting at decision making levels.
- This review was important in terms of looking back at what this Committee had done and achieved, and all the decisions that had been made. It was important to note that it was not because of tangata whenua that anything had been halted, but rather it had helped this city to develop and grow to where it was today.

Commissioner Bill Wasley

- It was important to acknowledge that having tangata whenua representatives at the table had been very helpful in particular in terms of fulfilling the entire role of the Committee such as the development and growth of the city.
- It had been very valuable having a financial audit and risk independent expert on the Committee. This had brought other perspectives and experience to the table.

Mr Bruce Robertson

- It had been his privilege to be involved with the Committee, and somewhat of a learning experience in terms of the strategy component of the Committee.
- What the Commission had achieved during its tenure was tremendous and had made Council a 'Local Authority'.
- There was a transitional risk in returning to democracy with little control over this. TCC staff

would be faced with a completely new Council and as such it was important to recognise this in terms of support. It was hoped the transition went well.

- Risk was both uncertainty and opportunity. It was uncertain as to how the new Council would grasp these opportunities, however the combined efforts of this Committee and TCC staff provided the incoming Council with a very sound basis going forward. This was a job done very well and the new Council would be accountable for what they did with this opportunity.

Commissioner Stephen Selwyn

- As a pakeha, it was acknowledged how much had been learnt as a Commissioner at TCC, and the involvement with tangata whenua had considerably deepened an understanding of the experience of being a kiwi.
- The learnings, as mentioned by other members of the Committee, were a two way street. Thank you for this.

Commission Chair Anne Tolley

- As expressed by everyone, the benefit of sitting around the table with people who approach topics from a different perspective and with specialist knowledge had enabled the Committee to make better decisions.
- Having diversity and expertise at the table had been a huge benefit and meant being able to have robust discussions about community issues, bring different perspectives to conversations and work through them.
- It was critical to take this opportunity to make recommendations to the incoming Council to consider how they could make use of diverse and expertise knowledge at the table on an ongoing basis.
- It was hoped there would not be a plethora of committees within the new Council. This would be a fresh Council with a different representation framework, and it was hoped it would keep a lean model which would provide an opportunity to get the best of what this provided.

COMMITTEE RESOLUTION SFR4/24/4

Moved: Commissioner Bill Wasley

Seconded: Dr Wayne Beilby

That the Strategy, Finance and Risk Committee:

- (a) Receives the report "Appointed members of Committee".
- (b) Recommends to the incoming Council when it develops and establishes its committee structure to take into account the following:
 - (i) That Tangata Whenua representatives, recommended by Te Rangapu Mana Whenua o Tauranga Moana and based on relevant skills and experience, be appointed to future Council committees as voting members to continue to provide value from a mana whenua perspective and enable opportunities for Māori to contribute to decision-making.
 - (ii) That independent membership with financial and audit expertise be appointed to the relevant committee as a voting member.
 - (iii) That the Chair of Te Rangapu Mana Whenua o Tauranga Moana be appointed as a member to the relevant committee to maintain the ongoing relationship.
 - (iv) That consideration is given to having a number of external members on the committee with a range of expertise relevant to the role and purpose of the committee.

CARRIED

10 DISCUSSION OF LATE ITEMS

Nil

11 PUBLIC EXCLUDED SESSION

Commission Chair Tolley confirmed there was no discussion of the public excluded item:

- Public excluded minutes of the Strategy, Finance and Risk Committee meeting held on 13 May 2024;

and confirmed these items could be addressed in the open section of the meeting.

11.1 Public Excluded minutes of the Strategy, Finance and Risk Committee meeting held on 13 May 2024

COMMITTEE RECOMMENDATION

Moved: Commissioner Stephen Selwood

Seconded: Mr Bruce Robertson

That the Public Excluded minutes of the Strategy, Finance and Risk Committee meeting held on 13 May 2024 be confirmed as a true and correct record.

12 CLOSING KARAKIA

Commissioner Shadrach Rolleston closed the meeting with a karakia.

Commission Chair Anne Tolley

- The taonga that the Committee handed on to the incoming Council was a vision of the city, values that were held dear for the city, what the city wanted to achieve and how to achieve it.

The meeting closed at 3.11pm.

As per Standing Orders 28.4, these minutes are confirmed by the Chairperson and the Chief Executive.

Commission Chair Anne Tolley
Chairperson

Date

Marty Grenfell
Chief Executive

Date

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