



ATTACHMENTS

**City Delivery Committee meeting
Separate Attachments 1**

Wednesday, 4 June 2025

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9.11 Action & Investment Plans and Long-Term Plan Actions Monitoring

Attachment 1 AIP and LTP Action Results as of 31 March 2025 4

Action Tracking

Long-term Plan Decisions and Action and Investment Plans

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Introduction

This report outlines the stage, status and expected delivery date of projects and actions resulting from long-term plan decisions and action and investment plans. Where relevant, a narrative update has been provided.

Where the lead agency responsible for an action is not Tauranga City Council, the action has not been included. Where an action is determined as business as usual (funded and part of the usual work programme), it has not been included. The actions are focused on the 2024/25 financial year (1 July 2024 to 30 June 2025).

Actions that have a status of complete or are recommended for removal will be removed from future reporting unless otherwise advised.

Stage

Colour & Stage	What it means
0. Not started	The action or task has not yet begun.
1. Initiation	Initial activities have begun, such as kick-off meetings or preliminary planning.
2. Planning	The action or task is in the detailed planning phase, including scope definition and scheduling. Resource allocation, and development of necessary documentation or procedures are underway.
3. Implementation	The action or task is actively being worked on or executed.
4. Complete/BAU	The action or task is either complete or in the final stages, including review, finalchapel adjustments, and completion of documentation, or it is business as usual, within usual operations.

Status

Status	Where it's used
On track	<ul style="list-style-type: none"> The action is progressing within the agreed timeframes and budget. Everything is proceeding according to plan. Set to start as scheduled with no anticipated issues. Key stakeholders are informed and satisfied with progress. Milestones and deliverables are being met as planned.

Status	Where it's used
	<ul style="list-style-type: none"> Risks have been identified, but none are currently impacting progress.
Under control	<ul style="list-style-type: none"> The delivery date or budget is not aligned with the original plan but has been approved, and the action is moving forward. The action is behind the original schedule or over budget but is expected to be back on track soon. Adjustments to timelines or budget are being effectively managed. Changes in scope, missed timeframes, or increased costs have occurred, but corrective actions are underway. A decision is required to regain alignment, and this is currently being pursued. Regular updates are provided to stakeholders to ensure alignment. Contingency plans are in place to address potential setbacks.
Off track	<ul style="list-style-type: none"> External factors beyond our control have caused significant delays. The action is not meeting agreed timeframes or budget, with little chance of recovery. The action lacks a budget or priority, posing a high risk of non-delivery. Significant obstacles are present, requiring intervention or escalation. The project team is re-evaluating feasibility and next steps. The action has been directed to cease or be removed.
Complete	<ul style="list-style-type: none"> The action or project is completed. Previously reported with a decision to remove the action. All deliverables have been handed over and accepted. No further actions are required beyond standard operations. Any remaining issues have been resolved or documented for future reference.
Business as usual	<ul style="list-style-type: none"> The action or project has transitioned to business as usual. No further actions are required beyond standard operations.

Long term plan and annual plan actions

2021-31 LTP Decisions

#	Action	Group	Stage	Expected delivery date	Status	March 2025 update
11.10 Spaces and Places: sport issues and options papers	<u>Memorial Park Aquatics and Recreation Hub</u> (b) Retains the current proposed capital expenditure programme and assess opportunities to bring forward the indoor courts project, as the development of the aquatics project progresses (Option 2)	City Development & Partnerships	3. Implementation	Feb-25	On track	The indoor courts project at 483 Cameron Road (the Haumaru Sports and Recreation Centre) is due for completion at the end of April 2025 and an official blessing of the facility is scheduled for the 6 May 2025. Additional geotechnical investigations, topographical surveys and service location is to be undertaken at Memorial Park to facilitate Council's decision making about the Memorial Park Aquatic Centre project.
11.11 Spaces and Places: other issues and options papers	<u>Te Ranga Reserve</u> (e) Increases and brings forward budget to support the enhancement of Te Ranga Reserve (Option 1)	Community Services	3. Implementation	Dec-25	On track	Conversation to continue with Pukehinahina Trust about best way forward.
11.12 Other topics issues and options papers	<u>Papamoa Residents & Ratepayers Association</u> (g) Declines the funding request but seeks to establish a more robust structure for greater communication and engagement with the submitter and other	Corporate Services	4. Complete / BAU	Ongoing	Business as usual	This action was created partly to fill an engagement gap when councillors were removed from their positions by the Minister of Local Government, they have now returned. Our Emergency Management Team and Cr Morris met with the PRRA in February.

#	Action	Group	Stage	Expected delivery date	Status	March 2025 update
	community groups (Option 3)					
11.2 Rating structure proposals	(e) Agrees to undertake further work on possible amendment to rates postponement involving both a review of Tauranga's rates postponement policy including financial implications, and support for the development of a national rates postponement scheme or other third party schemes before February 2022.	Chief Financial Office Strategy, Growth & Governance	1. Initiation	Unknown	Under control	Crown has taken renewed interest in this scheme and will look into the scheme further from August. Intending to bring a report to Council as part of Annual Plan deliberations. A workshop is planned to proceed the Annual Plan if possible with Cameron and Partners who have assisted in the development of this facility. Funding will be sort in the Annual Plan to progress this in conjunction with central government and other councils.
11.8 Economic development and growth management issues and options papers	<u>Gloucester Road link</u> (b) Approves the request to bring forward funding for the Gloucester Road link, subject to land transfer and with revised conditions for funding contributions (Option 2)	Infrastructure	2. Planning	Dec-24	Off track	No progress expected hence no funding in 2024-2025 year
11.8 Economic development and growth management issues and options papers	<u>Te Reti B&C Residue Trust</u> (o) Agrees to fund \$84,790 in year 1 of the LTP to construct the widening of the entrance to papakāinga housing between Cambridge Road and Waihi Road (Option 1)	Infrastructure	0. Not started		On track	Funding is available and we are waiting for the group to approach Council.
11.9 Community Partnerships	<u>Arataki Community Liaison Group (ACLG)</u> (g) Continues to support	Infrastructure Strategy &	4. Complete / BAU	Dec-23	Complete	Following an agreement with the Arataki Liaison Group, the group is no longer active. This

#	Action	Group	Stage	Expected delivery date	Status	March 2025 update
issues and options papers	the Arataki Community Liaison Group and the associated short - and medium-term work noted in the attachment that is underway	Growth and Governance				completes the action as it is now no longer required.
11.9 Community Partnerships issues and options papers	<u>Kāinga Tupu – resilience</u> Tauranga City Food Security Hub (g) Revisits the decision to provide an in-principle commitment to financially support the Tauranga Food Security Hub project, once the current feasibility study is completed (Option 2)	Community Services	4. Complete / BAU	Ongoing	Complete	This has been removed from the revised 2023 Kāinga Tupu action plan. It was not supported by stakeholders. There are community organisations that provide work in this hub like model - Good Neighbour, Tauranga Foodbank.
11.9 Community Partnerships issues and options papers	<u>Kāinga Tupu – resilience</u> Tauranga Community Wellbeing Hub (i) Revisits the decision to provide an in-principle financial commitment to the Kāinga Ora Community Wellbeing Hub project, once the commercial and financial feasibility tests are completed (Option 2)	Community Services	4. Complete / BAU	Ongoing	Complete	This is being led by the Kāinga Tupu Taskforce and supported by TCC. Kāinga Tupu stakeholders agreed the establishment of a Wellbeing Hub was not financially viable. Within scope is an outreach model, as well as a model that supports existing services who are currently providing a level of service that could be expanded upon. with mobile options for showers, laundry facilities and outreach social services. Given change in approach, this action can be deemed complete and removed.

2022/23 LTPA and Annual Plan Decisions

#	Action	Group	Stage	Expected delivery date	Status	March 2025 update
11.8 Annual Plan 2022/23 Deliberations - Issues and Options - Other feedback and suggestions	<u>Te Maunga Redevelopment</u> s) Approves the increased scope and increased Council contribution of \$6m, with a report on a funding plan to follow if MfE funding to bridge the funding gap is not secured (Option 1).	Infrastructure	1. Initiation	Dec-25	Off track	The project is now on hold due to continued cost escalation and feasibility. A Regional Waste Infrastructure Analysis is currently being undertaken in conjunction with all Bay of Plenty local council's and the regional council to identify infrastructure gaps and potential opportunities for collaboration throughout the region. Collectively, the councils will decide which options make sense to investigate further, which will include options to reduce construction and demolition waste to landfill and the required development of Te Maunga Transfer Station.
11.8 Annual Plan 2022/23 Deliberations - Issues and Options - Other feedback and suggestions	<u>Tourism Funding from the Airport Activity</u> d) The remaining balance of \$379,000 would go towards funding beautification projects across key tourism hotspots/gateway and tourism activation, e.g. Mount North and Tauranga CBD, including \$68,000 to be allocated to the Tauranga Art Gallery to contribute towards programme and exhibition	City Development & Partnerships	4. Complete / BAU	Ongoing	Business as usual	Ongoing work for city beautification works continues.

#	Action	Group	Stage	Expected delivery date	Status	March 2025 update
	costs for 2022/2023 (see Issues and Options – Tauranga Art Gallery Funding.) (Option 1).					
11.8 Annual Plan 2022/23 Deliberations - Issues and Options - Other feedback and suggestions	<u>Dive Crescent and the Tauranga Waterfront</u> iii. \$5m for the Waterfront Reserve development project, noting the balance of funds needed to complete the project (\$7m) need to be added to the 2023/24 financial year.	City Development & Partnerships	3. Implementation	2025	On track	Strand Park North and the Waterfront Playground were successfully completed and opened to the public in 2024.
11.8 Annual Plan 2022/23 Deliberations - Issues and Options - Other feedback and suggestions	<u>Equestrian strategy funding</u> n) Continues to work with the TESA group to complete a concurrent relocation site options study for day-to-day equestrian activities.	Strategy, Growth & Governance	3. Implementation	2025	On track	The hearings were held early April. Deliberations were held in August 2023. Decisions have now been made by Council in respect of the Greerton Maarawaewae study. The Te Whatu Ora business case is scheduled for end of calendar year 2025. This will impact on the long term outcome.

2024-34 LTP Decisions

#	Action	Group	Stage	Expected Delivery date	Status	March 2025 update
11.10 Community Stadium	<u>Community Stadium</u> (c) Approves community stadium Stage 1, providing an event capacity of 15,000+, commencing construction in 2033/34 at a total cost of \$90m. Noting	City Development & Partnerships	0. Not started		On track	Funding for Stage 1 of the Community Stadium at Tauranga Domain was approved in the Long-term Plan, but also moved to the final two years. Any work to commence designing and building a community stadium will not start

#	Action	Group	Stage	Expected Delivery date	Status	March 2025 update
	<p>Stage 1 is planned to include:</p> <ul style="list-style-type: none"> • new grassed verge seating (capacity – 1,500); • new embankment seating (capacity – 2,000); • temporary modular seating/hardstand (capacity – 2,000); • enhancement to the Tauranga Domain entry; • new community spaces and café; • repurposed building for lease to the University of Waikato Sports Science/Physiotherapy faculty; • installation of new lighting suitable for night games; and • installation of new hybrid turf sports field. <p>(d) Notes that 50% of the \$90m delivery cost for Stage 1 of the community stadium is to be met by external funding sources.</p> <p>(e) Notes that the cost of Tauranga Domain improvements, over and above and independent of the community stadium project, are estimated at \$5m and are currently unbudgeted. These costs</p>					<p>for at least five years, so the project is on track but also hasn't progressed passed the work that was done for the Long-term Plan because it hasn't needed to. Discussions are ongoing with relevant sports clubs that will need to move to facilitate the construction of a community stadium on Tauranga Domain.</p>

#	Action	Group	Stage	Expected Delivery date	Status	March 2025 update
	are to be funded by external funding sources and/or re-prioritisation of other Council projects. (f) Notes that to deliver both the community stadium and improvement projects included in the Tauranga Domain Masterplan, some existing community sports clubs that use Tauranga Domain require relocation (over time), at a total cost of \$21m (inflated to 2029). (g) Notes that the planned improvements for Tauranga and Wharepai Domains, including relocation of existing community sports clubs, are independent to the community stadium and scheduled for implementation regardless of the stadium being approved for delivery.					
11.11 City Centre Hotel and Conference Centre	<u>City Centre Hotel and Conference Centre</u> (b) Approves the preparation of a business case that examines the case for investment, including if the proposal will deliver the best value for our communities; (c) Notes that findings from the business case will be reported to Council in the	City Development & Partnerships	1. Initiation		Under control	Delivery of a full business case is on hold while staff explore external funding options. If any genuine external funding sources are identified, the information those parties require to facilitate an application for funding support, will form the basis of work undertaken as part of next steps on this project.

#	Action	Group	Stage	Expected Delivery date	Status	March 2025 update
	second half of 2024; and (d) Notes that in making any future decision to progress with the proposed city centre Hotel and Conference Centre project, Council may be required to undertake a Long-term Plan Amendment, subject to section 97 of the Local Government Act 2002.					
11.12 Car parking buildings	<u>Car Parking Buildings</u> (b) Utilises the projected cash surpluses from the Parking Management Activity to fund interest and principal repayments sufficient to provide up to \$46M funding for the Te Manawataki o Te Papa programme of works; and (c) Notes the need for the projected price increases as outlined in paragraph 25 of this report are required to generate the surpluses outlined in resolution (b); and (d) Should sufficient surpluses not be or are determined at any point to be unlikely to be achieved, revisit the potential to sell the Spring Street and Elizabeth Street parking buildings with a lease-back at the appropriate time, but	Chief Financial Office	1. Initiation		Under control	Still planning to transfer funding from Parking buildings to partially fund Te Manawataki o Te Papa programme of works. Awaiting impact on parking building demand from completion of projects to confirm level of parking fees required.

#	Action	Group	Stage	Expected Delivery date	Status	March 2025 update
	in any case, during the 2024-2034 Long Term Plan period.					
11.13 City Centre Development Incentives	<u>City Centre Development Incentives</u> (c) Approves Option 1: Do not provide any further incentives (retain the status quo). (d) Notes that staff will engage with developers and support city centre residential developments as and where possible, utilising existing tools such as deferral options already provided for in the Development Contributions Policy.	Strategy, Growth & Governance	4. Complete / BAU	Ongoing	Business as usual	Engaging developers and supporting developments is ongoing.
11.20 User fees for sports fields	<u>User Fees for Sportsfields</u> (b) Approves the following changes to the fees proposed in the draft Long-Term Plan 2024/34 for the use of sportsfields by organised sport, with charges commencing for the 2025 Winter sports season: (i) No match fee; (ii) Basis of the charge is one full adult football/rugby/cricket field or relevant equivalent field size for the sport in question; (iii) A 'season' relates generally to a season of	Community Services	3. Implementation		On track	Sport field charges have been implemented for 2025 winter season

#	Action	Group	Stage	Expected Delivery date	Status	March 2025 update
	<p>greater than 3 months;</p> <p>(iv) Proportionate fees apply for use of half a field, or a season of less than 3 months;</p> <p>(v) 50% discount is available to 'emerging sports' with less than 100 participants, that is less than 5 years established and where over 10% of participants are from low socio-economic backgrounds; and</p> <p>(c) Approves fees for the use of sportsfields by organised sport, with charges commencing for the 2025 Winter sports season based on the following principles:</p> <ul style="list-style-type: none"> • Balancing revenue needs and affordability - Recognising the value of the community groups and strive a balance between generating non-rates revenue, ensuring affordability for community sports groups and promoting equity across the various sports codes. • Promotion of continued growth - Connecting with and working alongside Sport BOP and sporting codes to monitor ongoing 					

#	Action	Group	Stage	Expected Delivery date	Status	March 2025 update
	<p>participation rates post implementation of fees to ensure ongoing participation rates are maintained at a minimum.</p> <ul style="list-style-type: none"> • Stakeholder engagement – Direct engagement with clubs to ensure a clear understanding of the fees and to ensure that emerging clubs and small community service providers (such as community gardens) can benefit from appropriate fee reductions that reflect the scale and nature of their operation. • Provide equity to all users ensuring there is a logical, affordable and transparent process. • The importance of community sports – recognising the importance of community sports and valuing the input from the volunteers who support our community; and <p>(d) Continues to work with sports field users to refine the approach with any further changes to be proposed through the Annual Plan 2025/26; and</p> <p>(e) Agrees to review the fees annually; and</p>					

#	Action	Group	Stage	Expected Delivery date	Status	March 2025 update
	(f) Notes that the fees are inconsistent with Council's Active Reserves Level of Service Policy and requests staff make revisions to the policy for consideration by the incoming Council.					
11.4 Spaces & Places issues and options	<u>Additional Public Toilets (Attachment 1)</u> (b) Approves \$1.5m for installation of new toilets at major neighbourhood play spaces and beach access points funded by reallocation from existing Spaces and Places budgets (Option 1).	Community Services	3. Implementation	Ongoing	On track	Porotakataka is in the design phase currently, and 2019 toilet gap analysis has been updated to plan for other toilets across the city.
11.4 Spaces & Places issues and options	<u>Mount Sports Club (Squash) Building Development (Attachment 2)</u> (c): Approves a loan-funded grant of one-third of the Mount Sports Club refurbishment and expansion costs up to \$1.65M using existing budgets (\$1.93M inflated), subject to: (c)(i) Mount Sports Club securing the total funding required to complete the project. (c)(ii) Council staff being satisfied with the detailed design and business case, and the extent of public access and multi-use.	Community Services	4. Complete / BAU	2030	Complete	Responsibility sits with club to progress funding strategy for facility expansion.

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11.4 Spaces & Places issues and options	<u>Ngāi Tamarāwaho and Pukehinahina Charitable Trust (Attachment 3)</u> (e) Does not fund or make provision for a public car park on Gate Pā recreation reserve for use by Te Pūtake o Te Riri and instead contributes to a wider discussion on the funding and development of the centre through a business case process (Option 1).	Community Services	2. Planning	Ongoing	On track	No conversations at present. Awaiting an approach from the Trust inviting Council to work with them on this project.
11.4 Spaces & Places issues and options	<u>Bay Oval Trust (Attachment 4)</u> (g): The Bay Oval Trust grant is subject to the following conditions: (g)(i) Bay Oval Trust demonstrates to TCC that all potential funding opportunities have been pursued and secured wherever possible and appropriate. (g)(ii) There is project budget and general accounting transparency to Council through to completion of construction. (g)(iii) TCC is able to nominate a person to be a member of the project steering group. (g)(iv) Bay Oval Trust provides TCC use of the	Community Services	4. Complete / BAU	Jun-25	Complete	All complete, (i) is ongoing.

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	Pavilion facility for a minimum of 10 days per year at no charge, for Council-related activities/functions. (g)(v) Conditions (g)(ii), (iii), and (iv) being reflected in a signed funding agreement. (h): Does not allocate funding to the Bay Oval indoor Training Centre at this time. (i): Requests staff work with Bay Oval Trust to determine an appropriate ongoing operational funding level and associated priorities before the development of the Annual Plan 2025/2026.					
11.4 Spaces & Places issues and options	<u>Tauranga Hockey Centre Facility Development (Attachment 5)</u> (j) Agrees to fund the feasibility study at \$39,000 (Option 1). (k) Supports in principle a funding contribution towards development of a hockey centre with any further funding to be confirmed via a future Council decision-making process.	Community Services	3. Implementation	TBD	On track	Feasibility Study is now complete and we are awaiting direction on Tauranga Hockey as to how they wish to proceed with the development of a new pavilion.
11.4 Spaces & Places issues and options	<u>Mount Maunganui College Pool (Attachment 6)</u> (l) Provides a one-off grant up to a maximum of \$1.65	Community Services	2. Planning	2030	On track	Council to consider a proposal in May an option of funding a 50m pool or bringing forward and

#	Action	Group	Stage	Expected Delivery date	Status	March 2025 update
	<p>million to support the redevelopment of the Mt Maunganui College pool in FY30 of the draft Long-term Plan (\$1.93M inflated), subject to Council being satisfied that:</p> <p>i) A review of the pool depth from 2m to 1.8m is undertaken and concluded.</p> <p>ii) A business case is satisfactorily completed.</p> <p>iii) There is certainty that the pool will continue to be available for community use and consideration is given to extended public hours of use.</p> <p>iv) An independent condition assessment on the facility is completed (and suggest this be updated every three year).</p> <p>v) A long term (ten year) maintenance and capital and renewals plan is prepared.</p> <p>vi) Current financial statements and a long term (ten year) operating budget prove financial viability of the pool and its operation.</p> <p>(m) Approves the one-off grant (opex) to be funded by a loan repaid over a ten year period and notes that the financing costs are an</p>					increasing funding for 33m pool upgrade.

#	Action	Group	Stage	Expected Delivery date	Status	March 2025 update
	average of \$250k per annum from FY30 onwards, a total of \$1.25M financing costs over the ten year period of the loan.					
11.4 Spaces & Places issues and options	<u>Pōtiki ā Tamapahore Trust and Manawa Development Holdings Limited Partnership - Community Spaces and Facilities in Manawa development (Attachment 7)</u> (n) Does not provide funding for the development of Te Atea Reserve and work with the developer to agree a plan for Te Atea (Option 1). (o) Provides funding of up to \$100,000 from existing Spaces and Places budget to fence the Maungarongo walkway from the Manawa development to Simpson Road, subject to agreement on additional access (Option 1). (p) Allocates up to \$50,000 from the shade budget for artificial shade at Hine Kahu Reserve (Option 1).	Community Services	3. Implementation	2024-26	On track	Still in pathway feasibility discussions.
11.4 Spaces & Places issues and options	<u>Funding for Wairakei Stream Corridor Works (Attachment 8)</u> (q) Does not allocate a specific budget for Wairakei Stream Corridor works above that already	Community Services	0. Not started		On track	The Wairakei corridor is a stormwater asset. Discussions required regarding ongoing work with the submitter.

#	Action	Group	Stage	Expected Delivery date	Status	March 2025 update
	committed and continue to work with the submitter to confirm the designs and level of service for the walkway (Option 1).					
11.4 Spaces & Places issues and options	<u>Memorial to Elizabeth Street Waterfront Recreational Connection/ Te Hononga ki Te Awanui (Attachment 11)</u> (u) Does not approve additional budget be allocated in the Long-term Plan to deliver Memorial Park to Elizabeth Street Recreational Connection (Te Hononga ki Te Awanui) beyond what was approved by Council in August 2023 (resolution CO14/12/5) (Option 1).	Community Services	4. Complete / BAU		Complete	Resolution of Council March 2025 to cancel this project. Project no longer happening
11.4 Spaces & Places issues and options	<u>Future of Ōtūmoetai Pool (Attachment 12)</u> (v) Endeavours to keep Ōtūmoetai Pool open at least until the new Memorial Park facility is open at the end of 2027. (w) Establishes a working group made up of Council and Bay Venues staff, representatives from the Ōtūmoetai community and College and an external aquatics expert to explore options to keep the Ōtūmoetai Pool available to	Community Services	3. Implementation	2025	On track	Report to Council in May 2025 to consider future of the pool. Working group has agreed a position and recommendation to Council (to invest and retain)

#	Action	Group	Stage	Expected Delivery date	Status	March 2025 update
	the community in some form, including options of the pool being outside of Council ownership and maintenance responsibility. (x) Options will be brought back to Council for a final decision on the way forward. (Option 1)					
11.5 SmartTrip Variable Road Pricing - Responses to Long-Term Plan Engagement	<u>SmartTrip Variable Road Pricing</u> (b) Notes the feedback received through LTP engagement and does not proceed with a full business case for Variable Road Pricing at this stage. (c) Notes that, subsequent to the draft LTP consultation document being issued: (i) Road charging is now being progressed by the new Government (as per the Act Coalition Agreement) to reduce congestion and improve travel reliability. (ii) NZTA – Waka Kotahi have invited TCC to work together with them, the Ministry of Transport and other councils such as Auckland Council (and Auckland Transport) to support a nationally consistent approach on road pricing.	Strategy, Growth & Governance	1. Initiation	End 2026/27	On track	Congestion Charging Bill is currently in draft form, and central govt has undertaken consultation for feedback on the draft Bill. TCC has prepared and lodged a submission.

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	<p>(d) Proceeds to:</p> <p>(i) Investigate key areas of community feedback received, including the cost of road pricing charges, the quality and available of alternative transport modes, location and time of charge, equity concerns and wider network impact (particularly diversion impacts).</p> <p>(ii) Engage with NZTA-Waka Kotahi, the Ministry of Transport, and other interested councils including Auckland Council / Auckland Transport to explore nationally consistent approaches to road pricing.</p> <p>(e) Includes a budget of \$1.5m spread evenly over the first three years of the LTP (with timing reviewed at the next Annual Plan) and requires staff to apply for any applicable subsidy or external funding to reduce the cost to the ratepayer.</p> <p>(f) Notes that the approved road pricing budget will position TCC to be able to participate at a national level and help to ensure that topics raised by the Tauranga community are embedded in nationwide</p>					

#	Action	Group	Stage	Expected Delivery date	Status	March 2025 update
	investigations into road pricing.					
11.6 Issues & Options Waste Infrastructure	<u>Waste Infrastructure</u> (b) Discontinues the original Te Maunga Redevelopment Project. (c) Confirms that Tip Lane at Te Maunga is considered unsuitable for organic waste processing. (d) Collaborates with Western Bay of Plenty District Council (WBOPDC) to identify opportunities to connect WBOPDC recycling centres to the sub-regional waste infrastructure network. (e) Undertakes investigations, funded by the waste levy, to identify the best method to process organic waste (food and garden waste) in conjunction with WBOPDC and potentially other councils in the BOP and southern Waikato Region. This is to include consideration of land purchase for developing a local organic waste processing facility located in or near the sub-region. (f) Approves investment in the 2024-34 LTP to: (i) Undertake minor critical upgrades to Te Maunga	Infrastructure	1. Initiation		On track	Following the Regional Waste Infrastructure Analysis findings and the significant costs involved, TCC is developing a business case to identify long-term infrastructure solutions for the city and the Western BOP sub-region. The team will present options to Elected Members on 14 October 2024 for endorsement on the next steps.

#	Action	Group	Stage	Expected Delivery date	Status	March 2025 update
	<p>Transfer Station to ensure health and safety compliance - \$819,040.</p> <p>(ii) Undertake schematic design (\$1.14m), securing land (\$15m) and development of the sub-regional waste infrastructure network - \$34.6m, which enables:</p> <ul style="list-style-type: none"> • Transition of Te Maunga waste site into a Resource Recovery Park including the Material Recycling Facility; and • Development of a new Resource Recovery Park in the north-west of Tauranga to service residents in the western Tauranga and potentially the Western Bay of Plenty District. <p>(g) Notes the investments in (f) above result in an overall waste capex LTP investment of \$51.59m, which is a reduction from the draft LTP of \$7,394,876. Further notes that staff will seek to maximise funding from external sources for the waste investments.</p>					
11.7 - Elder Housing reinvestment	<p><u>Reinvestment of Sales Proceeds - Elder Housing and Smiths Farm</u></p> <p>(b) Approves the remaining</p>	Strategy, Growth & Governance	3. Implementation		On track	(b) (i)) Accessible Properties have made a submission to the Annual Plan process requesting greater flexibility around the application of

#	Action	Group	Stage	Expected Delivery date	Status	March 2025 update
of sales proceeds	<p>sale proceeds of the Elder Housing portfolio (estimated circa \$16m) being invested as follows:</p> <ul style="list-style-type: none"> i. \$5.4M into a package of projects which will enable increased housing density of and development in Te Papa and subject to further conditions as noted in the public excluded section of the meeting; and ii. A further \$5M into the Housing Equity Fund (noting this takes the total Tauranga City Council's investment into the Housing Equity Fund to \$20M; and iii. retain the remaining available proceeds in a housing reserve to be applied in accordance with the principles approved by Council in July 2022. <p>(c) Requests a further report:</p> <ul style="list-style-type: none"> i. refining the reinvestment principles that Council adopted in July 2022 to guide use of the Elder Housing Sale Proceeds and ii. identifying opportunities to invest into infrastructure needed to enable delivery of Papakāinga Housing. <p>(d) Approves the net</p>					<p>these funds. This is being considered via an Issues and Options paper, as part of Council's Annual Plan deliberations.</p> <p>(b)(ii) Complete – agreements entered into.</p> <p>(c) It was considered that a further report to Council was not needed at this stage, as there is currently no funding available for reinvestment until Hinau Street is sold, and this sale is on hold for now. A report to Council will be presented when Hinau sells.</p> <p>(d) Smiths Farm agreement finalised.</p>

#	Action	Group	Stage	Expected Delivery date	Status	March 2025 update
	proceeds from Smiths Farm, which are being managed by the Asset Realisation Reserve, to be applied to funding of the capital cost of Te Manawataki o Te Papa. (e) Notes in accordance with Section 80 of the Local Government Act, that: (i) the decision in b(ii) above is inconsistent with the Treasury policy as the Housing Equity Fund does not have an approved credit rating; and (ii) it is not intended to amend the Treasury policy to accommodate this decision. (f) Attachment 1 can be transferred into the open when negotiations with partner organisations are finalised. (g) Attachment 2 can be transferred into the open when negotiations with partner organisations are finalised.					
11.9 Other Issues & Options	<u>Waiāri Cultural Recognition Programme (Attachment 4)</u> (f) Approves additional budget in the 2024-2034 Long-term Plan for the Waiāri Cultural Recognition Programme of \$250,000 for	Infrastructure	3. Implementation	Jun-26	On track	This is being delivered in conjunction with the WBoPDC and the iwi / hapu groups, associated with the Waiāri Kaitiaki Advisory Group.

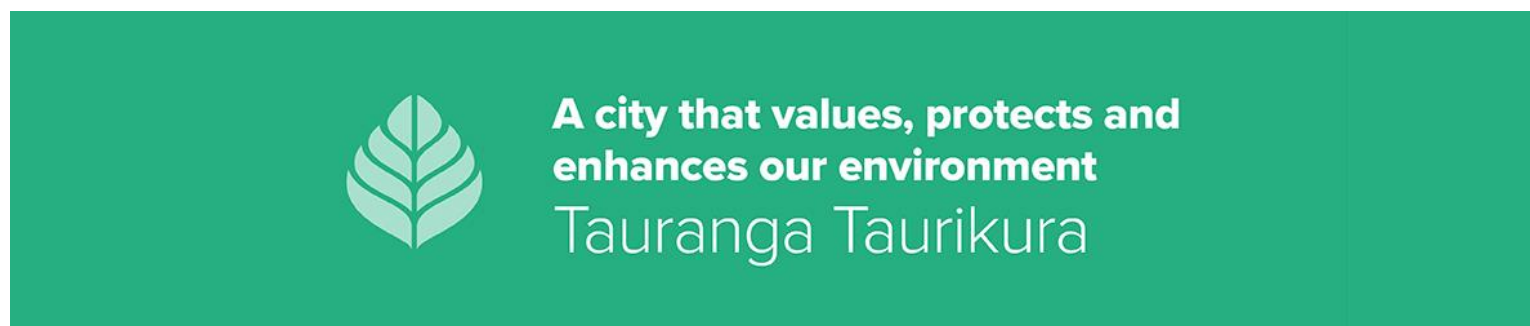
#	Action	Group	Stage	Expected Delivery date	Status	March 2025 update
	2024/25 and a further \$250,000 for 2025/26, plus \$40,000 each year after for maintaining mauri model and data (Option 1).					
11.9 Other Issues & Options	<u>Incubator Creative Hub (Attachment 5 and 6)</u> (g) Adheres to the newly adopted Community Funding Policy and moves The Incubator to a multi-year contestable funding agreement. (h) Does not fund the other initiatives outlined in the submission (Option 1).	Community Services	0. Not started		On track	Multi-year funding agreements: Four year Agreements in place by the end of August 2024 1. For those groups who have received regular community funding, but are not one of the cornerstone partners, a transition will be put in place to move those groups onto contestable multi-year funding. Those groups are defined as; The Incubator, The Elms, Foodbank, Good Neighbour, Here to Help U, and Citizen's Advice Bureau. 2. The transition will involve a four-year funding agreement, with a condition that defined and agreed objectives are met after year two. Future funding will be conditional on a mutual agreement at the end of year two, regarding new terms for years three and four. From 2028/29, these groups will become part of the contestable multi-year funding. 3. First two years (2024/25 & 2025/26) to continue the funding amount and performance measures from 2023/24. A clear signal in the agreement that during 2025/26, agreement will be

#	Action	Group	Stage	Expected Delivery date	Status	March 2025 update
						reached regarding the funding and performance measures for years three and four (2026/27 and 2027/28). 4. The performance measures for years three and four will be defined to align with delivery against the strategic vision and the Action and Investment Plans (AIPs). 5. The agreements will be determined and agreed by the Community Services Managers, with final approval from the General Manager Community Services. During 2025/26, there will be a call for proposals from the six multi-year funding recipients, to demonstrate how they will deliver specifically on the strategic vision and AIPs from 2026/27 onwards.
11.9 Other Issues & Options	<u>Wednesday Challenge (Attachment 7)</u> (i) Pays the licence fee only for one year for The Wednesday Challenge Business Module through rate payers funds and the Wednesday Challenge provide the resource to deliver it (Option 2).	Infrastructure	3. Implementation		On track	With less funding in NLTF, Transport has not funded The Wednesday Challenge this calendar year. The Sustainability team has provided this project with funding for the 2025.
11.9 Other Issues & Options	<u>2028 Confidential Event</u> (k) Approve total \$980,000 of additional operational funding for the event over years 2026/27 – 2028/29 of	Community Services	2. Planning	FY2028/29	Under control	A change in the bid focus to expand the opportunity for the same budget was presented on the 23 October 2024 Public Excluded Extraordinary Council

#	Action	Group	Stage	Expected Delivery date	Status	March 2025 update
	the 2024-2034 Long-term Plan (Option 1).					meeting which was approved. A further update is expected by the end of June 25.

Action and Investment Plan Reporting

Tauranga Taurikura



2006 Tauranga Harbour Integrated Management Strategy

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
1	Implementation of Stormwater Strategy.	Infrastructure	Not stated	3. Implementation		On track	Stormwater Strategy has been finalised and implementation of actions progresses.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
3	Mangroves Submit on New Zealand Coastal Policy Statement	Infrastructure	Not stated	4. Complete / BAU		Complete	TCC made an informal submission to BoPRC in late 2018.
4	Agreement about sea lettuce response.	Infrastructure	Not stated	0. Not started		On track	BoPRC and TCC have an agreed process for responding to sea lettuce issues.
6	Ensure consistency between the Regional Coastal Environment Plan and relevant district plans across the coastal marine area boundary.	Infrastructure	Not stated	4. Complete / BAU		Complete	All relevant plan changes have regard to the Regional Coastal Environment Plan which would have included the full City Plan Review in 2014.
7	Providing in district plans for sea level rise and harbour margin features moving inland.	Infrastructure	Not stated	3. Implementation		On track	TCC including sea level rise in planning.
10	Review plans for consistency across coastal marine area boundary.	Infrastructure	Not stated	0. Not started		On track	
11	Implement guidelines for erosion protection structures developed by all three councils for erosion protection to assist with consistency in design matters. TAs to consult Environment Bay of Plenty when planning activities adjacent to the water and Environment Bay of Plenty needs to consult TAs when considering activities in the coastal marine area. Need to ensure whole of organisation is consulted, not just individual sections.	Infrastructure	Not stated	0. Not started		On track	

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
	Promote the coastal environment part of the Regional Coastal Environment Plan. Target consent processing procedures, manuals, consent brochures, desktop GIS systems.						
12	Tauranga City Council to consult Environment Bay of Plenty over waterfront development.	Infrastructure	Not stated	0. Not started		On track	
27	Pilot Bay Facilitate discussions between all users of Pilot Bay and management agencies to explore and decide on a way to minimise conflicts in Pilot Bay.	Community Services	Not stated	0. Not started		Off track	Not commenced. Planned to be undertaken in 2026/27. The Marine Facilities Framework promotes this task during place-based planning. This task involves establishing a forum of relevant agencies to discuss harbour issues. The original forums established around 2011 are no longer functioning and require review.

2013-50 Wairoa River Valley Strategy

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
53	Research: Include consideration of the provision of a river regional park in the review of the joint TCC/WBOPDC subregional parks policy	Community Services	To occur as part of (policy) review process	0. Not started		Off track	Not an action we'd progress, not considered a priority.
56	Research: Explore the opportunity for road access to the Wairoa River and/or a suitable park/reserve site.	Community Services	Ongoing	2. Planning		On track	Pōterīwhi is the next connection to the Wairoa River as development continues in this area.

2022-28 Waste Minimisation Plan

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
246	Investigate, consider, and prepare a Tauranga Waste Strategy and road map with a long-term 30-year horizon to set out a path for better resource recovery in the City and wider region. The key objective will be to drive and support the transition to a circular economy. This will be supported by the preparation of a city and regional infrastructure plan for waste that recognises our waste facilities as a strategic network that is critical to the functioning and growth of our city	Infrastructure	FY 22/23 - 23/24	3. Implementation	Ongoing	On track	BOPRC and Waikato Regional Council (WRC) have committed funding for a Waikato and Bay of Plenty Waste Strategy and are in the process of appointing a consultant to lead the project. WRC has also applied to the Ministry for the Environment (MfE) for funding to develop an infrastructure plan as stage 2. TCC is developing a business case to identify long-term infrastructure solutions for the city and the Western BOP sub-region and this will feed into the Waikato and BOP review should the funding be confirmed with MfE.
248	Investigate, consider, and prepare a Disaster Waste Management Plan that identifies hazards and risks and outlines how waste generated because of a disaster (i.e., earthquake, flood, volcanic eruption) will be managed across the region. This may include establishing facilities for the safe storage, disposal, recovery, and treatment of waste in such events.	Infrastructure	FY 22/23 and ongoing	3. Implementation	Ongoing	On track	The Disaster Waste Management Plan has been completed and is intended to remain a live document. The team is now working through the implementation checklist to ensure we are prepared to activate the plan effectively in the event of a disaster. This includes ongoing collaboration with the Bay of Plenty Regional Council (BOPRC) and our contractor, Enviro NZ, as well as identifying and assigning internal roles. Role assignment and training will take place once the new team structure is finalised.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
249	Investigate, consider, and respond to the potential effects of climate change on waste services and facilities. This may require adaptation, such as relocation of facilities if deemed necessary, to help drive resilience in managing waste.	Infrastructure	FY 22/23 and ongoing	3. Implementation	Ongoing	On track	The team is currently developing an internal project to provide further guidance for TCC staff to better assess climate change impacts within the capital project delivery lifecycle. This project will likely be completed later in 2025 and will hopefully allow for more of a climate change lens to be applied to our capital project delivery..
250	Develop a cross-Council carbon emissions reporting methodology to reflect progress against targets within the Aotearoa New Zealand Emissions Reduction Plan.	Infrastructure	FY 22/23 and ongoing	3. Implementation	Ongoing	On track	Cross Council emissions reporting is well underway. Historic emissions data has been uploaded to the LEDP (Local Emissions Data Platform, provided by Kinesis) ("the platform") and TCC (alongside the other participating councils) has received training in how to analyse the data. Current data will be gathered and uploaded to the platform in March/April 2025. This includes data around waste and wastewater emissions. Once all data is in the platform TCC will use the tool to show progress against targets and predict the impact of potential interventions on city-wide emissions.
251	Investigate, consider, trial, and implement solutions that will reduce greenhouse gas emissions associated with the provision of Council-led waste services and facilities. This could include:	Infrastructure	FY 22/23 and ongoing	3. Implementation	Ongoing	On track	A review of energy consumption at the Te Maunga transfer station found levels to be relatively low. The site only has a single office room with some lighting and a conveyor belt. While an energy audit is not deemed necessary, installing solar panels on the roof could help offset daytime usage. Solar installation at the

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
	<ul style="list-style-type: none"> lowering emissions from services by utilising low emitting carbon vehicles, lowering emissions from buildings by improving the operational efficiencies of buildings, reducing energy and water use, and improving ventilation and building temperatures), and reducing the whole of life embodied carbon footprint of buildings. 						transfer station was part of the bigger Te Maunga project but it's currently on hold but will definitely be considered in any future development of waste facility sites.
252	<p>Support the development of a TCC sustainable procurement action plan and strategy with a focus on a circular economy to eliminate and reduce waste. This could include:</p> <ul style="list-style-type: none"> taking a life-cycle approach to consider the whole life cycle of a product or service so that products do not produce waste that ends up in landfill, ensuring that any potential negative environmental and social impacts of a product or service to be procured are prevented, and where these cannot be completely prevented, minimised, or mitigated, and 	Infrastructure	FY 22/23 and ongoing	3. Implementation	Ongoing	On track	<p>TCC continues to support sustainable procurement through internal trials and cross-team collaboration focused on circular economy principles. This includes:</p> <p>A life cycle assessment project with Waters to explore recyclable stormwater piping, with a potential trial underway with Aliaxis.</p> <p>Expansion of textile recycling through Impactex at the City Operations site, with plans to scale to additional locations by the end of 2025. Impactex panels are also being reused in Council campaigns.</p> <p>Recycled concrete aggregate is being introduced as a permitted material for use in specific applications.</p> <p>The Climate & Sustainability team is</p>

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#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
	• promoting and implementing a Recycled First Policy that would require that for such projects, bidders must demonstrate how they will optimise the use of recycled and reused materials. Successful contractors must then monitor and report on the types and volumes						developing a sustainability process for capital projects, which includes a circular economy focus. Two pilot projects are currently testing waste reduction KPIs and resource efficiency measures, with a policy to be finalised by the end of 2025.
253	Investigate and extend the existing Waste Management and Minimisation Bylaw to support implementation of this WMMP. Including future controls and supporting material to implement the new bylaw.	Infrastructure	FY 21/22 and ongoing	3. Implementation	Ongoing	On track	Monitoring and managing of any changes required to the Bylaw and any controls remains ongoing. Feedback was also provided to the Ministry for the Environment regarding how TCC currently uses its bylaw, for their consideration in the context of upcoming legislative changes.
254	Undertake enforcement actions under the Waste Management and Minimisation Bylaw.	Infrastructure	Ongoing	2. Planning	Ongoing	On track	No enforcement actions were undertaken in the past year. S&W team is looking into possible updates to non-compliance processes enforceable under the bylaw
255	Continue to actively enforce litter and illegal dumping infringements under the Litter Act (and any new legislation).	Infrastructure	Ongoing	3. Implementation	Ongoing	On track	There have been no infringements enforced but S&W works with TCC Bylaw Officers to enforce litter and illegal dumping infringements when required. There are plans to look at any steps that may be introduced with enforcement to help reduce the rise in illegal dumping incidents.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
256	Conduct waste audits, including but not limited to at our Resource Recovery Parks, within our kerbside services, and in partnership with private licensed waste operators. Undertake monitoring, research, evaluation, and communication of waste audit results.	Infrastructure	Ongoing	3. Implementation	Ongoing	On track	Waste audits are planned for September/October 2025, including audits of both red and yellow kerbside bins, as well as a transfer station audit. As part of this process, we have requested that the number of batteries found in the waste streams be recorded to help track progress on Action 20.
257	Research community values, attitudes, and behaviour regarding waste to support programme development, information and education campaigns, and ongoing evaluation of the effectiveness of TCC interventions.	Infrastructure	Ongoing	3. Implementation	Ongoing	On track	<p>Phase 1 of the community research on the food scraps kerbside collection service has been completed. This phase gathered reported data on usage, and we are now moving into Phase 2 to collect more empirical data to further understand participation patterns.</p> <p>The Community Waste Programmes team has also been reviewing the overall work programme to ensure alignment with the WMMP actions, specifically supporting the Kerbside Food Scraps and Recycling systems. This review will guide decisions on which programmes to evaluate next in terms of their impact and success.</p>
258	Monitor, report on, and update the Action Plan within the Waste Management and Minimisation Plan 2022-2028.	Infrastructure	Ongoing	3. Implementation	Ongoing	On track	Ongoing monitoring and reporting of the Action Plan is carried out through the Action Investment Plan reporting process. The Sustainability & Waste team is currently exploring options for updating the Waste Management and Minimisation Plan (WMMP) and its

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#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
							Action Plan to ensure it reflects the most current information. This decision will be made as part of the Waste Infrastructure Network Business Case, which is expected to be completed by the end of December 2025.
259	Identify areas for improvement in TCC-led services and behaviour change programmes and implement changes to improve data collection and analysis.	Infrastructure	Ongoing	3. Implementation	Ongoing	On track	<p>Multiple dashboards have been developed to improve tracking of internal WMMP targets, streamline kerbside governance reporting, and validate contractor data.</p> <p>The recycling bin-tagging pilot is complete, showing that tagging bins 2–3 times over a 4–6 week period significantly improves recycling behaviour.</p> <p>The team is currently identifying and resolving data discrepancies between the kerbside rating system and contractor-reported figures to ensure accuracy and consistency in our reporting.</p>
260	Investigate, consider, trial, and implement innovative smart technology solutions for waste management. Smart technologies could include smart public realm bins, RFID tagging (use of pay-by-weight mechanisms), rubbish collection vehicle GPS tracking, automated waste	Infrastructure	FY 22/23 and ongoing	3. Implementation	Ongoing	On track	<p>- TCC is trialling solar-powered Smart bins (Big Belly Bins) at Pilot Bay for 12 months that hold three times more rubbish than standard bins. They have sensors for fill levels, odour masks, hands-free operation, and are designed to reduce litter and save costs.</p>

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#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
	collection, and mechanical separation of waste.						
261	Investigate, consider, trial, and implement a comprehensive waste data and licensing system in collaboration with other Territorial Authorities and the Central Government.	Infrastructure	Ongoing	3. Implementation	Second half of 2025	On track	We are currently awaiting responses from BOPLASS, who are leading the collaborative project with other councils, regarding questions on project delivery, resources and financial implications to TCC. At this stage, there is no confirmed project completion date, and it is unlikely to be completed before the end of this financial year.
262	Continue to deliver and optimise household kerbside collection service that supports increased diversion and a cost-effective service for households.	Infrastructure	Ongoing	3. Implementation	Ongoing	On track	<p>Further from the last update the kerbside service continues to be delivered to all Tauranga households in a manner that supports increased diversion and is cost-effective to residents.</p> <p>This financial year to date we have diverted 52% of our waste from landfill consisting of:</p> <ul style="list-style-type: none"> 3,000t of glass 4,750t of recyclables 2,500t of food waste 5,000t of garden waste
263	Investigate, consider, trial, and implement solutions that will increase the diversion of waste from landfill. These could include but not be limited to the provision of waste collection services for rubbish, recycling, garden	Infrastructure	FY 22/23 and ongoing	3. Implementation	Ongoing	On track	<p>Recently kerbside rubbish, recycling and food scraps collection services were set up for four emergency management marae, including:</p> <ul style="list-style-type: none"> - Hairini Marae - Hungahungatoroa Marae - Hangarau Marae - Wairoa Marae

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
	waste, and food waste to small and medium enterprises, businesses, organisations, community organisations, and education facilities.						
264	Investigate, consider, trial, and implement solutions for the diversion of construction and demolition waste in collaboration with private industry. Investigations could include but not be limited to audits of waste from prefabrication vs traditional builds, assessments on the whole of life embodied carbon from on-site construction activities, examining the potential impacts of materials once a building has reached the end of its useful life, and designing for re-use and recycling rather than disposal.	Infrastructure	FY 22/23 and ongoing	3. Implementation	Ongoing	On track	<p>We have several initiatives underway to improve diversion of construction and demolition (C&D) waste:</p> <p>Envirocon Pilot: Testing reuse of 8,500 tonnes of excess concrete annually—turned into blocks at RMX yards—to create local jobs and significantly reduce CO₂-e.</p> <p>Green Gorilla Transfer Station: Opening 1 September 2025 at Tauriko to consolidate C&D waste for onward recycling at their Auckland facility.</p> <p>Mutu Trial: Nearing completion, offering valuable insights on practical C&D diversion methods.</p> <p>Circular Construction Collective: Quarterly industry forum; the most recent meeting focused on plastics, guided by Eunomia's Circularity in the Western Bay of Plenty report.</p> <p>C&D Resource Wise Programme Pilot: Now open for companies. This programme provides tailored waste audits, sector-specific guidance, and</p>

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#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
							support to implement reduce, reuse, and recycle practices—helping businesses lower disposal costs and environmental impact. These combined efforts will inform the design of future C&D waste infrastructure and business support tools.
265	Investigate, consider, trial, and implement services for targeted waste streams, particularly hard-to-recycle items such as soft plastics, small lids, textiles, and batteries. This will include collaborating with Local Government organisations, non-governmental organisations, and other key stakeholders to support Government-regulated product stewardship schemes as well as voluntary, industry-led product stewardship schemes that meet best practice.	Infrastructure	FY 23/24 and ongoing	3. Implementation	Ongoing	On track	A battery recycling scheme will shortly launch across all Tauranga libraries, with ongoing free battery drop-off at Te Maunga Transfer Station. We continue to subsidise car-seat recycling (via Baby on the Move): since the last update, 81 seats have been collected, saving customers \$810 in fees. Te Maunga now hosts public tyre drop-off under the Tyre Product Stewardship scheme, with 1,100 tyres received between September 2024 and March 2025.
266	Investigate, consider, trial, and implement solutions to reduce waste associated with tourism in Tauranga and across the region (i.e., establishing recycling stations for cruise ship docking areas).	Infrastructure	FY 24/25 and ongoing	3. Implementation	Ongoing	On track	In December 2024 to March 2025 we relaunched the cruise boat project in partnership with the Port of Tauranga and Tourism Bay of Plenty. A waste station was set up at Pilot Bay and managed by the Port and a contractor providing recycling for plastics, glass and tins, the option for

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							education was removed this time as the project objective was to capture recycling not survey passengers. The initiative captured 269kg or 4407 litres (18 wheelie bins) of recycled material.
269	Investigate, consider, trial, and implement initiatives to support, promote and facilitate diversion of food from landfill. This could help support the Mana Kai Mana Ora Draft Food Sovereignty and Security Plan, of which one of the aims is to ensure sustainability of local food hubs, food banks, and food rescue, including the Tauranga Food Security Hub.	Infrastructure	FY 22/23 and ongoing	3. Implementation	Ongoing	On track	<p>Council partnered with Good Neighbour at the Home Show 2024. We held a stand promoting the kerbside service and promoting food rescue and reducing food waste. This collaboration gave Good Neighbour free space at the Home Show allowing them recruit for new volunteers and showcase the great work they do.</p> <p>Mana Kai Mana Ora The S&W team are a member of the Mana Kai Mana Ora Steering Group which aims to ensure that by 2030, Western Bay of Plenty communities are secure in their food sources, have access to healthy and culturally appropriate food, and are connected through a thriving, environmentally responsible food network. The group provides strategic direction, oversight, and leadership for the Mana Kai Mana Ora plan, including approving deliverables and monitoring progress.</p>
270	Promote food waste prevention, food rescue initiatives, and home and community composting	Infrastructure	FY 22/23 and ongoing	3. Implementation	Ongoing	On track	We saw an uplift in usage of our kerbside food scraps collection off the back of our 'Tauranga, you're doing good' campaign late last year. Our

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#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
	alongside the kerbside food collection service.						<p>next campaign to promote the use of our food scraps bin will also be celebrating the home composters in our community, ensuring recognition is given to this important environmentally positive behaviour.</p> <p>We are undertaking research to determine how many households are using their food scraps bin over a three week period, and looking into further research to validate earlier findings that only 20% of our community are still putting significant amounts of food scraps into their rubbish bins.</p> <p>The Love Food Hate Waste campaign is this month and our next organics workshop will likely be in August.</p>
271	Consider information, investigate, and develop a position for Council on energy from waste schemes. This includes bioenergy from biomass, which is energy largely derived from the by-products and residues of plants and animals.	Infrastructure	FY 22/23 and ongoing	4. Complete / BAU	Ongoing	Complete	<p>The report has now been finalised. The team recommends that TCC does not adopt a fixed position on waste-to-energy schemes at this stage. This is due to the wide range of technologies available, each of which should be evaluated on its individual merits, rather than applying a blanket position of support or opposition.</p> <p>In light of this, the team considers this action to be complete.</p>
272	Collaborate with Te Whatu Ora - Heath NZ and the	Infrastructure	FY 23/24	3. Implementation	Ongoing	On track	The Western Bay of Plenty Circular Economy Study identified

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#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
	medical/health industry to inform residents and medical/ dental professions about disposal options available for medical and dental waste. Gaps will be identified where further work is required to find solutions which effectively divert this waste.		and ongoing				<p>opportunities for TCC to engage with the healthcare sector to support waste reduction and circular economy outcomes. Following this, the team met with representatives from the local hospital. These discussions highlighted several significant barriers to healthcare sector participation in waste diversion initiatives, including the highly regulated nature of medical waste and limited council influence over clinical practices.</p> <p>As a result, it is clear that meaningful progress in this area will require leadership and implementation from within the health sector itself, rather than being driven by Council. While TCC can continue to advocate for improved practices, our ability to influence change is limited.</p> <p>We also note that dental practices contribute relatively small volumes of waste compared to other sectors, and given the complexity of medical waste streams, future efforts may be better directed toward industries where there are fewer barriers and greater potential for impact.</p>
273	Collaborate with Te Whatu Ora - Heath NZ, childcare facilities, rest homes, and industry to develop options to increase diversion of	Infrastructure	FY 23/24 and ongoing	3. Implementation	Ongoing	On track	TCC has recently granted funding to Pacific Coast Retirement Village to trial the use of reusable incontinence products within their high-care facility. This pilot aims to explore the

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