



ATTACHMENTS

**City Delivery Committee meeting
Separate Attachments 1**

Wednesday, 4 June 2025

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9.11 Action & Investment Plans and Long-Term Plan Actions Monitoring
 Attachment 1 AIP and LTP Action Results as of 31 March 2025 4

Action Tracking

Long-term Plan Decisions and Action and Investment Plans

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Introduction

This report outlines the stage, status and expected delivery date of projects and actions resulting from long-term plan decisions and action and investment plans. Where relevant, a narrative update has been provided.

Where the lead agency responsible for an action is not Tauranga City Council, the action has not been included. Where an action is determined as business as usual (funded and part of the usual work programme), it has not been included. The actions are focused on the 2024/25 financial year (1 July 2024 to 30 June 2025).

Actions that have a status of complete or are recommended for removal will be removed from future reporting unless otherwise advised.

Stage

Colour & Stage	What it means
0. Not started	The action or task has not yet begun.
1. Initiation	Initial activities have begun, such as kick-off meetings or preliminary planning.
2. Planning	The action or task is in the detailed planning phase, including scope definition and scheduling. Resource allocation, and development of necessary documentation or procedures are underway.
3. Implementation	The action or task is actively being worked on or executed.
4. Complete/BAU	The action or task is either complete or in the final stages, including review, finalchapel adjustments, and completion of documentation, or it is business as usual, within usual operations.

Status

Status	Where it's used
On track	<ul style="list-style-type: none"> The action is progressing within the agreed timeframes and budget. Everything is proceeding according to plan. Set to start as scheduled with no anticipated issues. Key stakeholders are informed and satisfied with progress. Milestones and deliverables are being met as planned.

Status	Where it's used
	<ul style="list-style-type: none"> Risks have been identified, but none are currently impacting progress.
Under control	<ul style="list-style-type: none"> The delivery date or budget is not aligned with the original plan but has been approved, and the action is moving forward. The action is behind the original schedule or over budget but is expected to be back on track soon. Adjustments to timelines or budget are being effectively managed. Changes in scope, missed timeframes, or increased costs have occurred, but corrective actions are underway. A decision is required to regain alignment, and this is currently being pursued. Regular updates are provided to stakeholders to ensure alignment. Contingency plans are in place to address potential setbacks.
Off track	<ul style="list-style-type: none"> External factors beyond our control have caused significant delays. The action is not meeting agreed timeframes or budget, with little chance of recovery. The action lacks a budget or priority, posing a high risk of non-delivery. Significant obstacles are present, requiring intervention or escalation. The project team is re-evaluating feasibility and next steps. The action has been directed to cease or be removed.
Complete	<ul style="list-style-type: none"> The action or project is completed. Previously reported with a decision to remove the action. All deliverables have been handed over and accepted. No further actions are required beyond standard operations. Any remaining issues have been resolved or documented for future reference.
Business as usual	<ul style="list-style-type: none"> The action or project has transitioned to business as usual. No further actions are required beyond standard operations.

Long term plan and annual plan actions

2021-31 LTP Decisions

#	Action	Group	Stage	Expected delivery date	Status	March 2025 update
11.10 Spaces and Places: sport issues and options papers	<u>Memorial Park Aquatics and Recreation Hub</u> (b) Retains the current proposed capital expenditure programme and assess opportunities to bring forward the indoor courts project, as the development of the aquatics project progresses (Option 2)	City Development & Partnerships	3. Implementation	Feb-25	On track	The indoor courts project at 483 Cameron Road (the Haumaru Sports and Recreation Centre) is due for completion at the end of April 2025 and an official blessing of the facility is scheduled for the 6 May 2025. Additional geotechnical investigations, topographical surveys and service location is to be undertaken at Memorial Park to facilitate Council's decision making about the Memorial Park Aquatic Centre project.
11.11 Spaces and Places: other issues and options papers	<u>Te Ranga Reserve</u> (e) Increases and brings forward budget to support the enhancement of Te Ranga Reserve (Option 1)	Community Services	3. Implementation	Dec-25	On track	Conversation to continue with Pukehinahina Trust about best way forward.
11.12 Other topics issues and options papers	<u>Papamoa Residents & Ratepayers Association</u> (g) Declines the funding request but seeks to establish a more robust structure for greater communication and engagement with the submitter and other	Corporate Services	4. Complete / BAU	Ongoing	Business as usual	This action was created partly to fill an engagement gap when councillors were removed from their positions by the Minister of Local Government, they have now returned. Our Emergency Management Team and Cr Morris met with the PRRA in February.

#	Action	Group	Stage	Expected delivery date	Status	March 2025 update
	community groups (Option 3)					
11.2 Rating structure proposals	(e) Agrees to undertake further work on possible amendment to rates postponement involving both a review of Tauranga's rates postponement policy including financial implications, and support for the development of a national rates postponement scheme or other third party schemes before February 2022.	Chief Financial Office Strategy, Growth & Governance	1. Initiation	Unknown	Under control	Crown has taken renewed interest in this scheme and will look into the scheme further from August. Intending to bring a report to Council as part of Annual Plan deliberations. A workshop is planned to proceed the Annual Plan if possible with Cameron and Partners who have assisted in the development of this facility. Funding will be sort in the Annual Plan to progress this in conjunction with central government and other councils.
11.8 Economic development and growth management issues and options papers	<u>Gloucester Road link</u> (b) Approves the request to bring forward funding for the Gloucester Road link, subject to land transfer and with revised conditions for funding contributions (Option 2)	Infrastructure	2. Planning	Dec-24	Off track	No progress expected hence no funding in 2024-2025 year
11.8 Economic development and growth management issues and options papers	<u>Te Reti B&C Residue Trust</u> (o) Agrees to fund \$84,790 in year 1 of the LTP to construct the widening of the entrance to papakāinga housing between Cambridge Road and Waihi Road (Option 1)	Infrastructure	0. Not started		On track	Funding is available and we are waiting for the group to approach Council.
11.9 Community Partnerships	<u>Arataki Community Liaison Group (ACLG)</u> (g) Continues to support	Infrastructure Strategy &	4. Complete / BAU	Dec-23	Complete	Following an agreement with the Arataki Liaison Group, the group is no longer active. This

#	Action	Group	Stage	Expected delivery date	Status	March 2025 update
issues and options papers	the Arataki Community Liaison Group and the associated short - and medium-term work noted in the attachment that is underway	Growth and Governance				completes the action as it is now no longer required.
11.9 Community Partnerships issues and options papers	<u>Kāinga Tupu – resilience</u> Tauranga City Food Security Hub (g) Revisits the decision to provide an in-principle commitment to financially support the Tauranga Food Security Hub project, once the current feasibility study is completed (Option 2)	Community Services	4. Complete / BAU	Ongoing	Complete	This has been removed from the revised 2023 Kāinga Tupu action plan. It was not supported by stakeholders. There are community organisations that provide work in this hub like model - Good Neighbour, Tauranga Foodbank.
11.9 Community Partnerships issues and options papers	<u>Kāinga Tupu – resilience</u> Tauranga Community Wellbeing Hub (i) Revisits the decision to provide an in-principle financial commitment to the Kāinga Ora Community Wellbeing Hub project, once the commercial and financial feasibility tests are completed (Option 2)	Community Services	4. Complete / BAU	Ongoing	Complete	This is being led by the Kāinga Tupu Taskforce and supported by TCC. Kāinga Tupu stakeholders agreed the establishment of a Wellbeing Hub was not financially viable. Within scope is an outreach model, as well as a model that supports existing services who are currently providing a level of service that could be expanded upon. with mobile options for showers, laundry facilities and outreach social services. Given change in approach, this action can be deemed complete and removed.

2022/23 LTPA and Annual Plan Decisions

#	Action	Group	Stage	Expected delivery date	Status	March 2025 update
11.8 Annual Plan 2022/23 Deliberations - Issues and Options - Other feedback and suggestions	<u>Te Maunga Redevelopment</u> s) Approves the increased scope and increased Council contribution of \$6m, with a report on a funding plan to follow if MfE funding to bridge the funding gap is not secured (Option 1).	Infrastructure	1. Initiation	Dec-25	Off track	The project is now on hold due to continued cost escalation and feasibility. A Regional Waste Infrastructure Analysis is currently being undertaken in conjunction with all Bay of Plenty local council's and the regional council to identify infrastructure gaps and potential opportunities for collaboration throughout the region. Collectively, the councils will decide which options make sense to investigate further, which will include options to reduce construction and demolition waste to landfill and the required development of Te Maunga Transfer Station.
11.8 Annual Plan 2022/23 Deliberations - Issues and Options - Other feedback and suggestions	<u>Tourism Funding from the Airport Activity</u> d) The remaining balance of \$379,000 would go towards funding beautification projects across key tourism hotspots/gateway and tourism activation, e.g. Mount North and Tauranga CBD, including \$68,000 to be allocated to the Tauranga Art Gallery to contribute towards programme and exhibition	City Development & Partnerships	4. Complete / BAU	Ongoing	Business as usual	Ongoing work for city beautification works continues.

#	Action	Group	Stage	Expected delivery date	Status	March 2025 update
	costs for 2022/2023 (see Issues and Options – Tauranga Art Gallery Funding.) (Option 1).					
11.8 Annual Plan 2022/23 Deliberations - Issues and Options - Other feedback and suggestions	<u>Dive Crescent and the Tauranga Waterfront</u> iii. \$5m for the Waterfront Reserve development project, noting the balance of funds needed to complete the project (\$7m) need to be added to the 2023/24 financial year.	City Development & Partnerships	3. Implementation	2025	On track	Strand Park North and the Waterfront Playground were successfully completed and opened to the public in 2024.
11.8 Annual Plan 2022/23 Deliberations - Issues and Options - Other feedback and suggestions	<u>Equestrian strategy funding</u> n) Continues to work with the TESA group to complete a concurrent relocation site options study for day-to-day equestrian activities.	Strategy, Growth & Governance	3. Implementation	2025	On track	The hearings were held early April. Deliberations were held in August 2023. Decisions have now been made by Council in respect of the Greerton Maarawaewae study. The Te Whatu Ora business case is scheduled for end of calendar year 2025. This will impact on the long term outcome.

2024-34 LTP Decisions

#	Action	Group	Stage	Expected Delivery date	Status	March 2025 update
11.10 Community Stadium	<u>Community Stadium</u> (c) Approves community stadium Stage 1, providing an event capacity of 15,000+, commencing construction in 2033/34 at a total cost of \$90m. Noting	City Development & Partnerships	0. Not started		On track	Funding for Stage 1 of the Community Stadium at Tauranga Domain was approved in the Long-term Plan, but also moved to the final two years. Any work to commence designing and building a community stadium will not start

#	Action	Group	Stage	Expected Delivery date	Status	March 2025 update
	<p>Stage 1 is planned to include:</p> <ul style="list-style-type: none"> • new grassed verge seating (capacity – 1,500); • new embankment seating (capacity – 2,000); • temporary modular seating/hardstand (capacity – 2,000); • enhancement to the Tauranga Domain entry; • new community spaces and café; • repurposed building for lease to the University of Waikato Sports Science/Physiotherapy faculty; • installation of new lighting suitable for night games; and • installation of new hybrid turf sports field. <p>(d) Notes that 50% of the \$90m delivery cost for Stage 1 of the community stadium is to be met by external funding sources.</p> <p>(e) Notes that the cost of Tauranga Domain improvements, over and above and independent of the community stadium project, are estimated at \$5m and are currently unbudgeted. These costs</p>					<p>for at least five years, so the project is on track but also hasn't progressed passed the work that was done for the Long-term Plan because it hasn't needed to. Discussions are ongoing with relevant sports clubs that will need to move to facilitate the construction of a community stadium on Tauranga Domain.</p>

#	Action	Group	Stage	Expected Delivery date	Status	March 2025 update
	are to be funded by external funding sources and/or re-prioritisation of other Council projects. (f) Notes that to deliver both the community stadium and improvement projects included in the Tauranga Domain Masterplan, some existing community sports clubs that use Tauranga Domain require relocation (over time), at a total cost of \$21m (inflated to 2029). (g) Notes that the planned improvements for Tauranga and Wharepai Domains, including relocation of existing community sports clubs, are independent to the community stadium and scheduled for implementation regardless of the stadium being approved for delivery.					
11.11 City Centre Hotel and Conference Centre	<u>City Centre Hotel and Conference Centre</u> (b) Approves the preparation of a business case that examines the case for investment, including if the proposal will deliver the best value for our communities; (c) Notes that findings from the business case will be reported to Council in the	City Development & Partnerships	1. Initiation		Under control	Delivery of a full business case is on hold while staff explore external funding options. If any genuine external funding sources are identified, the information those parties require to facilitate an application for funding support, will form the basis of work undertaken as part of next steps on this project.

#	Action	Group	Stage	Expected Delivery date	Status	March 2025 update
	second half of 2024; and (d) Notes that in making any future decision to progress with the proposed city centre Hotel and Conference Centre project, Council may be required to undertake a Long-term Plan Amendment, subject to section 97 of the Local Government Act 2002.					
11.12 Car parking buildings	<u>Car Parking Buildings</u> (b) Utilises the projected cash surpluses from the Parking Management Activity to fund interest and principal repayments sufficient to provide up to \$46M funding for the Te Manawataki o Te Papa programme of works; and (c) Notes the need for the projected price increases as outlined in paragraph 25 of this report are required to generate the surpluses outlined in resolution (b); and (d) Should sufficient surpluses not be or are determined at any point to be unlikely to be achieved, revisit the potential to sell the Spring Street and Elizabeth Street parking buildings with a lease-back at the appropriate time, but	Chief Financial Office	1. Initiation		Under control	Still planning to transfer funding from Parking buildings to partially fund Te Manawataki o Te Papa programme of works. Awaiting impact on parking building demand from completion of projects to confirm level of parking fees required.

#	Action	Group	Stage	Expected Delivery date	Status	March 2025 update
	in any case, during the 2024-2034 Long Term Plan period.					
11.13 City Centre Development Incentives	<u>City Centre Development Incentives</u> (c) Approves Option 1: Do not provide any further incentives (retain the status quo). (d) Notes that staff will engage with developers and support city centre residential developments as and where possible, utilising existing tools such as deferral options already provided for in the Development Contributions Policy.	Strategy, Growth & Governance	4. Complete / BAU	Ongoing	Business as usual	Engaging developers and supporting developments is ongoing.
11.20 User fees for sports fields	<u>User Fees for Sportsfields</u> (b) Approves the following changes to the fees proposed in the draft Long-Term Plan 2024/34 for the use of sportsfields by organised sport, with charges commencing for the 2025 Winter sports season: (i) No match fee; (ii) Basis of the charge is one full adult football/rugby/cricket field or relevant equivalent field size for the sport in question; (iii) A 'season' relates generally to a season of	Community Services	3. Implementation		On track	Sport field charges have been implemented for 2025 winter season

#	Action	Group	Stage	Expected Delivery date	Status	March 2025 update
	<p>greater than 3 months;</p> <p>(iv) Proportionate fees apply for use of half a field, or a season of less than 3 months;</p> <p>(v) 50% discount is available to 'emerging sports' with less than 100 participants, that is less than 5 years established and where over 10% of participants are from low socio-economic backgrounds; and</p> <p>(c) Approves fees for the use of sportsfields by organised sport, with charges commencing for the 2025 Winter sports season based on the following principles:</p> <ul style="list-style-type: none"> • Balancing revenue needs and affordability - Recognising the value of the community groups and strive a balance between generating non-rates revenue, ensuring affordability for community sports groups and promoting equity across the various sports codes. • Promotion of continued growth - Connecting with and working alongside Sport BOP and sporting codes to monitor ongoing 					

#	Action	Group	Stage	Expected Delivery date	Status	March 2025 update
	<p>participation rates post implementation of fees to ensure ongoing participation rates are maintained at a minimum.</p> <ul style="list-style-type: none"> • Stakeholder engagement – Direct engagement with clubs to ensure a clear understanding of the fees and to ensure that emerging clubs and small community service providers (such as community gardens) can benefit from appropriate fee reductions that reflect the scale and nature of their operation. • Provide equity to all users ensuring there is a logical, affordable and transparent process. • The importance of community sports – recognising the importance of community sports and valuing the input from the volunteers who support our community; and <p>(d) Continues to work with sports field users to refine the approach with any further changes to be proposed through the Annual Plan 2025/26; and</p> <p>(e) Agrees to review the fees annually; and</p>					

#	Action	Group	Stage	Expected Delivery date	Status	March 2025 update
	(f) Notes that the fees are inconsistent with Council's Active Reserves Level of Service Policy and requests staff make revisions to the policy for consideration by the incoming Council.					
11.4 Spaces & Places issues and options	<u>Additional Public Toilets (Attachment 1)</u> (b) Approves \$1.5m for installation of new toilets at major neighbourhood play spaces and beach access points funded by reallocation from existing Spaces and Places budgets (Option 1).	Community Services	3. Implementation	Ongoing	On track	Porotakataka is in the design phase currently, and 2019 toilet gap analysis has been updated to plan for other toilets across the city.
11.4 Spaces & Places issues and options	<u>Mount Sports Club (Squash) Building Development (Attachment 2)</u> (c): Approves a loan-funded grant of one-third of the Mount Sports Club refurbishment and expansion costs up to \$1.65M using existing budgets (\$1.93M inflated), subject to: (c)(i) Mount Sports Club securing the total funding required to complete the project. (c)(ii) Council staff being satisfied with the detailed design and business case, and the extent of public access and multi-use.	Community Services	4. Complete / BAU	2030	Complete	Responsibility sits with club to progress funding strategy for facility expansion.

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11.4 Spaces & Places issues and options	<u>Ngāi Tamarāwaho and Pukehinahina Charitable Trust (Attachment 3)</u> (e) Does not fund or make provision for a public car park on Gate Pā recreation reserve for use by Te Pūtake o Te Riri and instead contributes to a wider discussion on the funding and development of the centre through a business case process (Option 1).	Community Services	2. Planning	Ongoing	On track	No conversations at present. Awaiting an approach from the Trust inviting Council to work with them on this project.
11.4 Spaces & Places issues and options	<u>Bay Oval Trust (Attachment 4)</u> (g): The Bay Oval Trust grant is subject to the following conditions: (g)(i) Bay Oval Trust demonstrates to TCC that all potential funding opportunities have been pursued and secured wherever possible and appropriate. (g)(ii) There is project budget and general accounting transparency to Council through to completion of construction. (g)(iii) TCC is able to nominate a person to be a member of the project steering group. (g)(iv) Bay Oval Trust provides TCC use of the	Community Services	4. Complete / BAU	Jun-25	Complete	All complete, (i) is ongoing.

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	Pavilion facility for a minimum of 10 days per year at no charge, for Council-related activities/functions. (g)(v) Conditions (g)(ii), (iii), and (iv) being reflected in a signed funding agreement. (h): Does not allocate funding to the Bay Oval indoor Training Centre at this time. (i): Requests staff work with Bay Oval Trust to determine an appropriate ongoing operational funding level and associated priorities before the development of the Annual Plan 2025/2026.					
11.4 Spaces & Places issues and options	<u>Tauranga Hockey Centre Facility Development (Attachment 5)</u> (j) Agrees to fund the feasibility study at \$39,000 (Option 1). (k) Supports in principle a funding contribution towards development of a hockey centre with any further funding to be confirmed via a future Council decision-making process.	Community Services	3. Implementation	TBD	On track	Feasibility Study is now complete and we are awaiting direction on Tauranga Hockey as to how they wish to proceed with the development of a new pavilion.
11.4 Spaces & Places issues and options	<u>Mount Maunganui College Pool (Attachment 6)</u> (l) Provides a one-off grant up to a maximum of \$1.65	Community Services	2. Planning	2030	On track	Council to consider a proposal in May an option of funding a 50m pool or bringing forward and

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	<p>million to support the redevelopment of the Mt Maunganui College pool in FY30 of the draft Long-term Plan (\$1.93M inflated), subject to Council being satisfied that:</p> <ul style="list-style-type: none"> i) A review of the pool depth from 2m to 1.8m is undertaken and concluded. ii) A business case is satisfactorily completed. iii) There is certainty that the pool will continue to be available for community use and consideration is given to extended public hours of use. iv) An independent condition assessment on the facility is completed (and suggest this be updated every three year). v) A long term (ten year) maintenance and capital and renewals plan is prepared. vi) Current financial statements and a long term (ten year) operating budget prove financial viability of the pool and its operation. (m) Approves the one-off grant (opex) to be funded by a loan repaid over a ten year period and notes that the financing costs are an 					increasing funding for 33m pool upgrade.

#	Action	Group	Stage	Expected Delivery date	Status	March 2025 update
	average of \$250k per annum from FY30 onwards, a total of \$1.25M financing costs over the ten year period of the loan.					
11.4 Spaces & Places issues and options	<u>Pōtiki ā Tamapahore Trust and Manawa Development Holdings Limited Partnership - Community Spaces and Facilities in Manawa development (Attachment 7)</u> (n) Does not provide funding for the development of Te Atea Reserve and work with the developer to agree a plan for Te Atea (Option 1). (o) Provides funding of up to \$100,000 from existing Spaces and Places budget to fence the Maungarongo walkway from the Manawa development to Simpson Road, subject to agreement on additional access (Option 1). (p) Allocates up to \$50,000 from the shade budget for artificial shade at Hine Kahu Reserve (Option 1).	Community Services	3. Implementation	2024-26	On track	Still in pathway feasibility discussions.
11.4 Spaces & Places issues and options	<u>Funding for Wairakei Stream Corridor Works (Attachment 8)</u> (q) Does not allocate a specific budget for Wairakei Stream Corridor works above that already	Community Services	0. Not started		On track	The Wairakei corridor is a stormwater asset. Discussions required regarding ongoing work with the submitter.

#	Action	Group	Stage	Expected Delivery date	Status	March 2025 update
	committed and continue to work with the submitter to confirm the designs and level of service for the walkway (Option 1).					
11.4 Spaces & Places issues and options	<u>Memorial to Elizabeth Street Waterfront Recreational Connection/ Te Hononga ki Te Awanui (Attachment 11)</u> (u) Does not approve additional budget be allocated in the Long-term Plan to deliver Memorial Park to Elizabeth Street Recreational Connection (Te Hononga ki Te Awanui) beyond what was approved by Council in August 2023 (resolution CO14/12/5) (Option 1).	Community Services	4. Complete / BAU		Complete	Resolution of Council March 2025 to cancel this project. Project no longer happening
11.4 Spaces & Places issues and options	<u>Future of Ōtūmoetai Pool (Attachment 12)</u> (v) Endeavours to keep Ōtūmoetai Pool open at least until the new Memorial Park facility is open at the end of 2027. (w) Establishes a working group made up of Council and Bay Venues staff, representatives from the Ōtūmoetai community and College and an external aquatics expert to explore options to keep the Ōtūmoetai Pool available to	Community Services	3. Implementation	2025	On track	Report to Council in May 2025 to consider future of the pool. Working group has agreed a position and recommendation to Council (to invest and retain)

#	Action	Group	Stage	Expected Delivery date	Status	March 2025 update
	the community in some form, including options of the pool being outside of Council ownership and maintenance responsibility. (x) Options will be brought back to Council for a final decision on the way forward. (Option 1)					
11.5 SmartTrip Variable Road Pricing - Responses to Long-Term Plan Engagement	<u>SmartTrip Variable Road Pricing</u> (b) Notes the feedback received through LTP engagement and does not proceed with a full business case for Variable Road Pricing at this stage. (c) Notes that, subsequent to the draft LTP consultation document being issued: (i) Road charging is now being progressed by the new Government (as per the Act Coalition Agreement) to reduce congestion and improve travel reliability. (ii) NZTA – Waka Kotahi have invited TCC to work together with them, the Ministry of Transport and other councils such as Auckland Council (and Auckland Transport) to support a nationally consistent approach on road pricing.	Strategy, Growth & Governance	1. Initiation	End 2026/27	On track	Congestion Charging Bill is currently in draft form, and central govt has undertaken consultation for feedback on the draft Bill. TCC has prepared and lodged a submission.

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	(d) Proceeds to: (i) Investigate key areas of community feedback received, including the cost of road pricing charges, the quality and available of alternative transport modes, location and time of charge, equity concerns and wider network impact (particularly diversion impacts). (ii) Engage with NZTA-Waka Kotahi, the Ministry of Transport, and other interested councils including Auckland Council / Auckland Transport to explore nationally consistent approaches to road pricing. (e) Includes a budget of \$1.5m spread evenly over the first three years of the LTP (with timing reviewed at the next Annual Plan) and requires staff to apply for any applicable subsidy or external funding to reduce the cost to the ratepayer. (f) Notes that the approved road pricing budget will position TCC to be able to participate at a national level and help to ensure that topics raised by the Tauranga community are embedded in nationwide					

#	Action	Group	Stage	Expected Delivery date	Status	March 2025 update
	investigations into road pricing.					
11.6 Issues & Options Waste Infrastructure	<u>Waste Infrastructure</u> (b) Discontinues the original Te Maunga Redevelopment Project. (c) Confirms that Tip Lane at Te Maunga is considered unsuitable for organic waste processing. (d) Collaborates with Western Bay of Plenty District Council (WBOPDC) to identify opportunities to connect WBOPDC recycling centres to the sub-regional waste infrastructure network. (e) Undertakes investigations, funded by the waste levy, to identify the best method to process organic waste (food and garden waste) in conjunction with WBOPDC and potentially other councils in the BOP and southern Waikato Region. This is to include consideration of land purchase for developing a local organic waste processing facility located in or near the sub-region. (f) Approves investment in the 2024-34 LTP to: (i) Undertake minor critical upgrades to Te Maunga	Infrastructure	1. Initiation		On track	Following the Regional Waste Infrastructure Analysis findings and the significant costs involved, TCC is developing a business case to identify long-term infrastructure solutions for the city and the Western BOP sub-region. The team will present options to Elected Members on 14 October 2024 for endorsement on the next steps.

#	Action	Group	Stage	Expected Delivery date	Status	March 2025 update
	<p>Transfer Station to ensure health and safety compliance - \$819,040.</p> <p>(ii) Undertake schematic design (\$1.14m), securing land (\$15m) and development of the sub-regional waste infrastructure network - \$34.6m, which enables:</p> <ul style="list-style-type: none"> • Transition of Te Maunga waste site into a Resource Recovery Park including the Material Recycling Facility; and • Development of a new Resource Recovery Park in the north-west of Tauranga to service residents in the western Tauranga and potentially the Western Bay of Plenty District. <p>(g) Notes the investments in (f) above result in an overall waste capex LTP investment of \$51.59m, which is a reduction from the draft LTP of \$7,394,876. Further notes that staff will seek to maximise funding from external sources for the waste investments.</p>					
11.7 - Elder Housing reinvestment	<p><u>Reinvestment of Sales Proceeds - Elder Housing and Smiths Farm</u></p> <p>(b) Approves the remaining</p>	Strategy, Growth & Governance	3. Implementation		On track	(b) (i)) Accessible Properties have made a submission to the Annual Plan process requesting greater flexibility around the application of

#	Action	Group	Stage	Expected Delivery date	Status	March 2025 update
of sales proceeds	<p>sale proceeds of the Elder Housing portfolio (estimated circa \$16m) being invested as follows:</p> <p>i. \$5.4M into a package of projects which will enable increased housing density of and development in Te Papa and subject to further conditions as noted in the public excluded section of the meeting; and</p> <p>ii. A further \$5M into the Housing Equity Fund (noting this takes the total Tauranga City Council's investment into the Housing Equity Fund to \$20M; and</p> <p>iii. retain the remaining available proceeds in a housing reserve to be applied in accordance with the principles approved by Council in July 2022.</p> <p>(c) Requests a further report:</p> <p>i. refining the reinvestment principles that Council adopted in July 2022 to guide use of the Elder Housing Sale Proceeds and</p> <p>ii. identifying opportunities to invest into infrastructure needed to enable delivery of Papakāinga Housing.</p> <p>(d) Approves the net</p>					<p>these funds. This is being considered via an Issues and Options paper, as part of Council's Annual Plan deliberations.</p> <p>(b)(ii) Complete – agreements entered into.</p> <p>(c) It was considered that a further report to Council was not needed at this stage, as there is currently no funding available for reinvestment until Hinau Street is sold, and this sale is on hold for now. A report to Council will be presented when Hinau sells.</p> <p>(d) Smiths Farm agreement finalised.</p>

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	proceeds from Smiths Farm, which are being managed by the Asset Realisation Reserve, to be applied to funding of the capital cost of Te Manawataki o Te Papa. (e) Notes in accordance with Section 80 of the Local Government Act, that: (i) the decision in b(ii) above is inconsistent with the Treasury policy as the Housing Equity Fund does not have an approved credit rating; and (ii) it is not intended to amend the Treasury policy to accommodate this decision. (f) Attachment 1 can be transferred into the open when negotiations with partner organisations are finalised. (g) Attachment 2 can be transferred into the open when negotiations with partner organisations are finalised.					
11.9 Other Issues & Options	<u>Waiāri Cultural Recognition Programme (Attachment 4)</u> (f) Approves additional budget in the 2024-2034 Long-term Plan for the Waiāri Cultural Recognition Programme of \$250,000 for	Infrastructure	3. Implementation	Jun-26	On track	This is being delivered in conjunction with the WBoPDC and the iwi / hapu groups, associated with the Waiāri Kaitiaki Advisory Group.

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	2024/25 and a further \$250,000 for 2025/26, plus \$40,000 each year after for maintaining mauri model and data (Option 1).					
11.9 Other Issues & Options	<u>Incubator Creative Hub (Attachment 5 and 6)</u> (g) Adheres to the newly adopted Community Funding Policy and moves The Incubator to a multi-year contestable funding agreement. (h) Does not fund the other initiatives outlined in the submission (Option 1).	Community Services	0. Not started		On track	Multi-year funding agreements: Four year Agreements in place by the end of August 2024 1. For those groups who have received regular community funding, but are not one of the cornerstone partners, a transition will be put in place to move those groups onto contestable multi-year funding. Those groups are defined as; The Incubator, The Elms, Foodbank, Good Neighbour, Here to Help U, and Citizen's Advice Bureau. 2. The transition will involve a four-year funding agreement, with a condition that defined and agreed objectives are met after year two. Future funding will be conditional on a mutual agreement at the end of year two, regarding new terms for years three and four. From 2028/29, these groups will become part of the contestable multi-year funding. 3. First two years (2024/25 & 2025/26) to continue the funding amount and performance measures from 2023/24. A clear signal in the agreement that during 2025/26, agreement will be

#	Action	Group	Stage	Expected Delivery date	Status	March 2025 update
						reached regarding the funding and performance measures for years three and four (2026/27 and 2027/28). 4. The performance measures for years three and four will be defined to align with delivery against the strategic vision and the Action and Investment Plans (AIPs). 5. The agreements will be determined and agreed by the Community Services Managers, with final approval from the General Manager Community Services. During 2025/26, there will be a call for proposals from the six multi-year funding recipients, to demonstrate how they will deliver specifically on the strategic vision and AIPs from 2026/27 onwards.
11.9 Other Issues & Options	<u>Wednesday Challenge (Attachment 7)</u> (i) Pays the licence fee only for one year for The Wednesday Challenge Business Module through rate payers funds and the Wednesday Challenge provide the resource to deliver it (Option 2).	Infrastructure	3. Implementation		On track	With less funding in NLTF, Transport has not funded The Wednesday Challenge this calendar year. The Sustainability team has provided this project with funding for the 2025.
11.9 Other Issues & Options	<u>2028 Confidential Event</u> (k) Approve total \$980,000 of additional operational funding for the event over years 2026/27 – 2028/29 of	Community Services	2. Planning	FY2028/29	Under control	A change in the bid focus to expand the opportunity for the same budget was presented on the 23 October 2024 Public Excluded Extraordinary Council

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	the 2024-2034 Long-term Plan (Option 1).					meeting which was approved. A further update is expected by the end of June 25.

Action and Investment Plan Reporting

Tauranga Taurikura



2006 Tauranga Harbour Integrated Management Strategy

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
1	Implementation of Stormwater Strategy.	Infrastructure	Not stated	3. Implementation		On track	Stormwater Strategy has been finalised and implementation of actions progresses.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
3	Mangroves Submit on New Zealand Coastal Policy Statement	Infrastructure	Not stated	4. Complete / BAU		Complete	TCC made an informal submission to BoPRC in late 2018.
4	Agreement about sea lettuce response.	Infrastructure	Not stated	0. Not started		On track	BoPRC and TCC have an agreed process for responding to sea lettuce issues.
6	Ensure consistency between the Regional Coastal Environment Plan and relevant district plans across the coastal marine area boundary.	Infrastructure	Not stated	4. Complete / BAU		Complete	All relevant plan changes have regard to the Regional Coastal Environment Plan which would have included the full City Plan Review in 2014.
7	Providing in district plans for sea level rise and harbour margin features moving inland.	Infrastructure	Not stated	3. Implementation		On track	TCC including sea level rise in planning.
10	Review plans for consistency across coastal marine area boundary.	Infrastructure	Not stated	0. Not started		On track	
11	Implement guidelines for erosion protection structures developed by all three councils for erosion protection to assist with consistency in design matters. TAs to consult Environment Bay of Plenty when planning activities adjacent to the water and Environment Bay of Plenty needs to consult TAs when considering activities in the coastal marine area. Need to ensure whole of organisation is consulted, not just individual sections.	Infrastructure	Not stated	0. Not started		On track	

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
	Promote the coastal environment part of the Regional Coastal Environment Plan. Target consent processing procedures, manuals, consent brochures, desktop GIS systems.						
12	Tauranga City Council to consult Environment Bay of Plenty over waterfront development.	Infrastructure	Not stated	0. Not started		On track	
27	Pilot Bay Facilitate discussions between all users of Pilot Bay and management agencies to explore and decide on a way to minimise conflicts in Pilot Bay.	Community Services	Not stated	0. Not started		Off track	Not commenced. Planned to be undertaken in 2026/27. The Marine Facilities Framework promotes this task during place-based planning. This task involves establishing a forum of relevant agencies to discuss harbour issues. The original forums established around 2011 are no longer functioning and require review.

2013-50 Wairoa River Valley Strategy

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
53	Research: Include consideration of the provision of a river regional park in the review of the joint TCC/WBOPDC subregional parks policy	Community Services	To occur as part of (policy) review process	0. Not started		Off track	Not an action we'd progress, not considered a priority.
56	Research: Explore the opportunity for road access to the Wairoa River and/or a suitable park/reserve site.	Community Services	Ongoing	2. Planning		On track	Pōterīwhi is the next connection to the Wairoa River as development continues in this area.

2022-28 Waste Minimisation Plan

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
246	Investigate, consider, and prepare a Tauranga Waste Strategy and road map with a long-term 30-year horizon to set out a path for better resource recovery in the City and wider region. The key objective will be to drive and support the transition to a circular economy. This will be supported by the preparation of a city and regional infrastructure plan for waste that recognises our waste facilities as a strategic network that is critical to the functioning and growth of our city	Infrastructure	FY 22/23 - 23/24	3. Implementation	Ongoing	On track	BOPRC and Waikato Regional Council (WRC) have committed funding for a Waikato and Bay of Plenty Waste Strategy and are in the process of appointing a consultant to lead the project. WRC has also applied to the Ministry for the Environment (MfE) for funding to develop an infrastructure plan as stage 2. TCC is developing a business case to identify long-term infrastructure solutions for the city and the Western BOP sub-region and this will feed into the Waikato and BOP review should the funding be confirmed with MfE.
248	Investigate, consider, and prepare a Disaster Waste Management Plan that identifies hazards and risks and outlines how waste generated because of a disaster (i.e., earthquake, flood, volcanic eruption) will be managed across the region. This may include establishing facilities for the safe storage, disposal, recovery, and treatment of waste in such events.	Infrastructure	FY 22/23 and ongoing	3. Implementation	Ongoing	On track	The Disaster Waste Management Plan has been completed and is intended to remain a live document. The team is now working through the implementation checklist to ensure we are prepared to activate the plan effectively in the event of a disaster. This includes ongoing collaboration with the Bay of Plenty Regional Council (BOPRC) and our contractor, Enviro NZ, as well as identifying and assigning internal roles. Role assignment and training will take place once the new team structure is finalised.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
249	Investigate, consider, and respond to the potential effects of climate change on waste services and facilities. This may require adaptation, such as relocation of facilities if deemed necessary, to help drive resilience in managing waste.	Infrastructure	FY 22/23 and ongoing	3. Implementation	Ongoing	On track	The team is currently developing an internal project to provide further guidance for TCC staff to better assess climate change impacts within the capital project delivery lifecycle. This project will likely be completed later in 2025 and will hopefully allow for more of a climate change lens to be applied to our capital project delivery..
250	Develop a cross-Council carbon emissions reporting methodology to reflect progress against targets within the Aotearoa New Zealand Emissions Reduction Plan.	Infrastructure	FY 22/23 and ongoing	3. Implementation	Ongoing	On track	Cross Council emissions reporting is well underway. Historic emissions data has been uploaded to the LEDP (Local Emissions Data Platform, provided by Kinesis) ("the platform") and TCC (alongside the other participating councils) has received training in how to analyse the data. Current data will be gathered and uploaded to the platform in March/April 2025. This includes data around waste and wastewater emissions. Once all data is in the platform TCC will use the tool to show progress against targets and predict the impact of potential interventions on city-wide emissions.
251	Investigate, consider, trial, and implement solutions that will reduce greenhouse gas emissions associated with the provision of Council-led waste services and facilities. This could include:	Infrastructure	FY 22/23 and ongoing	3. Implementation	Ongoing	On track	A review of energy consumption at the Te Maunga transfer station found levels to be relatively low. The site only has a single office room with some lighting and a conveyor belt. While an energy audit is not deemed necessary, installing solar panels on the roof could help offset daytime usage. Solar installation at the

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
	<ul style="list-style-type: none"> lowering emissions from services by utilising low emitting carbon vehicles, lowering emissions from buildings by improving the operational efficiencies of buildings, reducing energy and water use, and improving ventilation and building temperatures), and reducing the whole of life embodied carbon footprint of buildings. 						transfer station was part of the bigger Te Maunga project but it's currently on hold but will definitely be considered in any future development of waste facility sites.
252	<p>Support the development of a TCC sustainable procurement action plan and strategy with a focus on a circular economy to eliminate and reduce waste. This could include:</p> <ul style="list-style-type: none"> taking a life-cycle approach to consider the whole life cycle of a product or service so that products do not produce waste that ends up in landfill, ensuring that any potential negative environmental and social impacts of a product or service to be procured are prevented, and where these cannot be completely prevented, minimised, or mitigated, and 	Infrastructure	FY 22/23 and ongoing	3. Implementation	Ongoing	On track	<p>TCC continues to support sustainable procurement through internal trials and cross-team collaboration focused on circular economy principles. This includes:</p> <p>A life cycle assessment project with Waters to explore recyclable stormwater piping, with a potential trial underway with Aliaxis.</p> <p>Expansion of textile recycling through Impactex at the City Operations site, with plans to scale to additional locations by the end of 2025. Impactex panels are also being reused in Council campaigns.</p> <p>Recycled concrete aggregate is being introduced as a permitted material for use in specific applications.</p> <p>The Climate & Sustainability team is</p>

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#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
	• promoting and implementing a Recycled First Policy that would require that for such projects, bidders must demonstrate how they will optimise the use of recycled and reused materials. Successful contractors must then monitor and report on the types and volumes						developing a sustainability process for capital projects, which includes a circular economy focus. Two pilot projects are currently testing waste reduction KPIs and resource efficiency measures, with a policy to be finalised by the end of 2025.
253	Investigate and extend the existing Waste Management and Minimisation Bylaw to support implementation of this WMMP. Including future controls and supporting material to implement the new bylaw.	Infrastructure	FY 21/22 and ongoing	3. Implementation	Ongoing	On track	Monitoring and managing of any changes required to the Bylaw and any controls remains ongoing. Feedback was also provided to the Ministry for the Environment regarding how TCC currently uses its bylaw, for their consideration in the context of upcoming legislative changes.
254	Undertake enforcement actions under the Waste Management and Minimisation Bylaw.	Infrastructure	Ongoing	2. Planning	Ongoing	On track	No enforcement actions were undertaken in the past year. S&W team is looking into possible updates to non-compliance processes enforceable under the bylaw
255	Continue to actively enforce litter and illegal dumping infringements under the Litter Act (and any new legislation).	Infrastructure	Ongoing	3. Implementation	Ongoing	On track	There have been no infringements enforced but S&W works with TCC Bylaw Officers to enforce litter and illegal dumping infringements when required. There are plans to look at any steps that may be introduced with enforcement to help reduce the rise in illegal dumping incidents.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
256	Conduct waste audits, including but not limited to at our Resource Recovery Parks, within our kerbside services, and in partnership with private licensed waste operators. Undertake monitoring, research, evaluation, and communication of waste audit results.	Infrastructure	Ongoing	3. Implementation	Ongoing	On track	Waste audits are planned for September/October 2025, including audits of both red and yellow kerbside bins, as well as a transfer station audit. As part of this process, we have requested that the number of batteries found in the waste streams be recorded to help track progress on Action 20.
257	Research community values, attitudes, and behaviour regarding waste to support programme development, information and education campaigns, and ongoing evaluation of the effectiveness of TCC interventions.	Infrastructure	Ongoing	3. Implementation	Ongoing	On track	<p>Phase 1 of the community research on the food scraps kerbside collection service has been completed. This phase gathered reported data on usage, and we are now moving into Phase 2 to collect more empirical data to further understand participation patterns.</p> <p>The Community Waste Programmes team has also been reviewing the overall work programme to ensure alignment with the WMMP actions, specifically supporting the Kerbside Food Scraps and Recycling systems. This review will guide decisions on which programmes to evaluate next in terms of their impact and success.</p>
258	Monitor, report on, and update the Action Plan within the Waste Management and Minimisation Plan 2022-2028.	Infrastructure	Ongoing	3. Implementation	Ongoing	On track	Ongoing monitoring and reporting of the Action Plan is carried out through the Action Investment Plan reporting process. The Sustainability & Waste team is currently exploring options for updating the Waste Management and Minimisation Plan (WMMP) and its

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#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
							Action Plan to ensure it reflects the most current information. This decision will be made as part of the Waste Infrastructure Network Business Case, which is expected to be completed by the end of December 2025.
259	Identify areas for improvement in TCC-led services and behaviour change programmes and implement changes to improve data collection and analysis.	Infrastructure	Ongoing	3. Implementation	Ongoing	On track	<p>Multiple dashboards have been developed to improve tracking of internal WMMP targets, streamline kerbside governance reporting, and validate contractor data.</p> <p>The recycling bin-tagging pilot is complete, showing that tagging bins 2–3 times over a 4–6 week period significantly improves recycling behaviour.</p> <p>The team is currently identifying and resolving data discrepancies between the kerbside rating system and contractor-reported figures to ensure accuracy and consistency in our reporting.</p>
260	Investigate, consider, trial, and implement innovative smart technology solutions for waste management. Smart technologies could include smart public realm bins, RFID tagging (use of pay-by-weight mechanisms), rubbish collection vehicle GPS tracking, automated waste	Infrastructure	FY 22/23 and ongoing	3. Implementation	Ongoing	On track	<p>- TCC is trialling solar-powered Smart bins (Big Belly Bins) at Pilot Bay for 12 months that hold three times more rubbish than standard bins. They have sensors for fill levels, odour masks, hands-free operation, and are designed to reduce litter and save costs.</p>

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#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
	collection, and mechanical separation of waste.						
261	Investigate, consider, trial, and implement a comprehensive waste data and licensing system in collaboration with other Territorial Authorities and the Central Government.	Infrastructure	Ongoing	3. Implementation	Second half of 2025	On track	We are currently awaiting responses from BOPLASS, who are leading the collaborative project with other councils, regarding questions on project delivery, resources and financial implications to TCC. At this stage, there is no confirmed project completion date, and it is unlikely to be completed before the end of this financial year.
262	Continue to deliver and optimise household kerbside collection service that supports increased diversion and a cost-effective service for households.	Infrastructure	Ongoing	3. Implementation	Ongoing	On track	<p>Further from the last update the kerbside service continues to be delivered to all Tauranga households in a manner that supports increased diversion and is cost-effective to residents.</p> <p>This financial year to date we have diverted 52% of our waste from landfill consisting of:</p> <ul style="list-style-type: none"> 3,000t of glass 4,750t of recyclables 2,500t of food waste 5,000t of garden waste
263	Investigate, consider, trial, and implement solutions that will increase the diversion of waste from landfill. These could include but not be limited to the provision of waste collection services for rubbish, recycling, garden	Infrastructure	FY 22/23 and ongoing	3. Implementation	Ongoing	On track	<p>Recently kerbside rubbish, recycling and food scraps collection services were set up for four emergency management marae, including:</p> <ul style="list-style-type: none"> - Hairini Marae - Hungahungatoroa Marae - Hangarau Marae - Wairoa Marae

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
	waste, and food waste to small and medium enterprises, businesses, organisations, community organisations, and education facilities.						
264	Investigate, consider, trial, and implement solutions for the diversion of construction and demolition waste in collaboration with private industry. Investigations could include but not be limited to audits of waste from prefabrication vs traditional builds, assessments on the whole of life embodied carbon from on-site construction activities, examining the potential impacts of materials once a building has reached the end of its useful life, and designing for re-use and recycling rather than disposal.	Infrastructure	FY 22/23 and ongoing	3. Implementation	Ongoing	On track	<p>We have several initiatives underway to improve diversion of construction and demolition (C&D) waste:</p> <p>Envirocon Pilot: Testing reuse of 8,500 tonnes of excess concrete annually—turned into blocks at RMX yards—to create local jobs and significantly reduce CO₂-e.</p> <p>Green Gorilla Transfer Station: Opening 1 September 2025 at Tauriko to consolidate C&D waste for onward recycling at their Auckland facility.</p> <p>Mutu Trial: Nearing completion, offering valuable insights on practical C&D diversion methods.</p> <p>Circular Construction Collective: Quarterly industry forum; the most recent meeting focused on plastics, guided by Eunomia's Circularity in the Western Bay of Plenty report.</p> <p>C&D Resource Wise Programme Pilot: Now open for companies. This programme provides tailored waste audits, sector-specific guidance, and</p>

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							support to implement reduce, reuse, and recycle practices—helping businesses lower disposal costs and environmental impact. These combined efforts will inform the design of future C&D waste infrastructure and business support tools.
265	Investigate, consider, trial, and implement services for targeted waste streams, particularly hard-to-recycle items such as soft plastics, small lids, textiles, and batteries. This will include collaborating with Local Government organisations, non-governmental organisations, and other key stakeholders to support Government-regulated product stewardship schemes as well as voluntary, industry-led product stewardship schemes that meet best practice.	Infrastructure	FY 23/24 and ongoing	3. Implementation	Ongoing	On track	A battery recycling scheme will shortly launch across all Tauranga libraries, with ongoing free battery drop-off at Te Maunga Transfer Station. We continue to subsidise car-seat recycling (via Baby on the Move): since the last update, 81 seats have been collected, saving customers \$810 in fees. Te Maunga now hosts public tyre drop-off under the Tyre Product Stewardship scheme, with 1,100 tyres received between September 2024 and March 2025.
266	Investigate, consider, trial, and implement solutions to reduce waste associated with tourism in Tauranga and across the region (i.e., establishing recycling stations for cruise ship docking areas).	Infrastructure	FY 24/25 and ongoing	3. Implementation	Ongoing	On track	In December 2024 to March 2025 we relaunched the cruise boat project in partnership with the Port of Tauranga and Tourism Bay of Plenty. A waste station was set up at Pilot Bay and managed by the Port and a contractor providing recycling for plastics, glass and tins, the option for

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							education was removed this time as the project objective was to capture recycling not survey passengers. The initiative captured 269kg or 4407 litres (18 wheelie bins) of recycled material.
269	Investigate, consider, trial, and implement initiatives to support, promote and facilitate diversion of food from landfill. This could help support the Mana Kai Mana Ora Draft Food Sovereignty and Security Plan, of which one of the aims is to ensure sustainability of local food hubs, food banks, and food rescue, including the Tauranga Food Security Hub.	Infrastructure	FY 22/23 and ongoing	3. Implementation	Ongoing	On track	<p>Council partnered with Good Neighbour at the Home Show 2024. We held a stand promoting the kerbside service and promoting food rescue and reducing food waste. This collaboration gave Good Neighbour free space at the Home Show allowing them recruit for new volunteers and showcase the great work they do.</p> <p>Mana Kai Mana Ora The S&W team are a member of the Mana Kai Mana Ora Steering Group which aims to ensure that by 2030, Western Bay of Plenty communities are secure in their food sources, have access to healthy and culturally appropriate food, and are connected through a thriving, environmentally responsible food network. The group provides strategic direction, oversight, and leadership for the Mana Kai Mana Ora plan, including approving deliverables and monitoring progress.</p>
270	Promote food waste prevention, food rescue initiatives, and home and community composting	Infrastructure	FY 22/23 and ongoing	3. Implementation	Ongoing	On track	We saw an uplift in usage of our kerbside food scraps collection off the back of our 'Tauranga, you're doing good' campaign late last year. Our

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	alongside the kerbside food collection service.						<p>next campaign to promote the use of our food scraps bin will also be celebrating the home composters in our community, ensuring recognition is given to this important environmentally positive behaviour.</p> <p>We are undertaking research to determine how many households are using their food scraps bin over a three week period, and looking into further research to validate earlier findings that only 20% of our community are still putting significant amounts of food scraps into their rubbish bins.</p> <p>The Love Food Hate Waste campaign is this month and our next organics workshop will likely be in August.</p>
271	Consider information, investigate, and develop a position for Council on energy from waste schemes. This includes bioenergy from biomass, which is energy largely derived from the by-products and residues of plants and animals.	Infrastructure	FY 22/23 and ongoing	4. Complete / BAU	Ongoing	Complete	<p>The report has now been finalised. The team recommends that TCC does not adopt a fixed position on waste-to-energy schemes at this stage. This is due to the wide range of technologies available, each of which should be evaluated on its individual merits, rather than applying a blanket position of support or opposition.</p> <p>In light of this, the team considers this action to be complete.</p>
272	Collaborate with Te Whatu Ora - Heath NZ and the	Infrastructure	FY 23/24	3. Implementation	Ongoing	On track	The Western Bay of Plenty Circular Economy Study identified

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	medical/health industry to inform residents and medical/ dental professions about disposal options available for medical and dental waste. Gaps will be identified where further work is required to find solutions which effectively divert this waste.		and ongoing				<p>opportunities for TCC to engage with the healthcare sector to support waste reduction and circular economy outcomes. Following this, the team met with representatives from the local hospital. These discussions highlighted several significant barriers to healthcare sector participation in waste diversion initiatives, including the highly regulated nature of medical waste and limited council influence over clinical practices.</p> <p>As a result, it is clear that meaningful progress in this area will require leadership and implementation from within the health sector itself, rather than being driven by Council. While TCC can continue to advocate for improved practices, our ability to influence change is limited.</p> <p>We also note that dental practices contribute relatively small volumes of waste compared to other sectors, and given the complexity of medical waste streams, future efforts may be better directed toward industries where there are fewer barriers and greater potential for impact.</p>
273	Collaborate with Te Whatu Ora - Heath NZ, childcare facilities, rest homes, and industry to develop options to increase diversion of	Infrastructure	FY 23/24 and ongoing	3. Implementation	Ongoing	On track	TCC has recently granted funding to Pacific Coast Retirement Village to trial the use of reusable incontinence products within their high-care facility. This pilot aims to explore the

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#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
	nappies and sanitary products from landfill.						<p>feasibility and impact of reusable options in the aged care sector, which is a significant contributor to sanitary waste.</p> <p>The outcomes of this trial will provide valuable insights to inform future decisions about whether and how to expand similar initiatives more broadly across the sector. Results from the trial are expected to be available after July 2025.</p>
274	Investigate, consider, trial, and implement changes to support a circular economy, where businesses and community enterprises use innovative reduce, reuse, repair, rent, share, and recycle models of working.	Infrastructure	FY 23/24 and ongoing	3. Implementation	Ongoing	On track	<p>TCC has progressed several initiatives to support circular economy outcomes. An "Introduction to Circularity" resource has been developed for businesses in the Resource Wise Programme, and a pilot is being explored with Envirocon to reuse 8,500 tonnes of concrete annually. Discussions are also underway to provide space at Te Maunga for Sustainability Options to store and repurpose construction materials and household items. The Mutu sharing platform trial is concluding, offering valuable insights, and the Circular Construction Collective continues to meet quarterly, with a recent focus on plastics. In addition, the Waste Infrastructure Business Case process is actively exploring opportunities to integrate reduce, reuse, repair, and repurpose models across the network.</p>

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#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
275	Investigate, consider, trial, and implement changes associated with public place litter and recycling bins and collection services with effective communication. This could include introducing new services at specific, targeted locations.	Infrastructure	Ongoing	3. Implementation	Ongoing	On track	The public paper/cardboard bin in the recycling hubs at Pilot Bay was changed to plastics 1,2,5 as it was too contaminated to recycle. So far, glass is being recycled well, and cans are also now too. Big Belly SMART bin trial still ongoing, will commence review against objectives shortly.
278	Investigate, consider, trial, and implement changes at the Te Maunga Resource Recovery Park and on other land in Tauranga to offer improved waste management and minimisation, including: <ul style="list-style-type: none"> • a waste minimisation education centre, • construction and demolition diversion trials, such as deconstruction of dwellings on/off-site, • organic composting and compostable packaging trials, • alternative disposal/treatment of residual waste, • supporting community-led resource recovery, and • supporting legislative and Central Government changes, such as, facilities 	Infrastructure	Ongoing	3. Implementation	Ongoing	On track	This action will be addressed through the development of the Waste Infrastructure Network Business Case. The work plan will consider a range of options aligned with this action and incorporate them into the future design of the network. This includes opportunities for waste minimisation education, construction and demolition diversion trials, organics processing, alternative treatment of residual waste, and support for community-led initiatives and product stewardship schemes. The detailed business case is due to be presented to elected members in December 2025.

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#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
	for accredited product stewardship schemes, circular economies, and container return schemes.						
279	Safely monitor and manage closed landfills in accordance with resource consent conditions and best practice.	Infrastructure	Ongoing	3. Implementation	Ongoing	On track	<p>TCC continues to safely monitor and manage closed landfills in line with resource consent conditions and best practice.</p> <p>Cambridge Park Closed Landfill:</p> <ul style="list-style-type: none"> - Work is underway to integrate recently acquired neighbouring land into the existing consents and secure land disturbance consents, with an application to be submitted to Bay of Plenty Regional Council (BOPRC) by April 2025. <p>Planned works, commencing May 2025, include:</p> <ul style="list-style-type: none"> - Installation of stormwater diversion and leachate capture infrastructure on the new land, - Remediation of leachate seepage near the BMX track and access road side drain, - Connection of the leachate pump to telemetry to enable real-time issue detection and improved compliance monitoring, - Review and enhancement of the monitoring programme to align with best practice, including establishing

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#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
							<p>baseline data for reconsenting in 2027/28,</p> <ul style="list-style-type: none"> - Completion of a site survey and asset assessment to update asset records and establish a regular asset monitoring programme. <p>Te Maunga Closed Landfill:</p> <ul style="list-style-type: none"> - The three resource consents (leachate, stormwater, and air) expired in January 2025. - A consent renewal application was lodged with BOPRC in October 2024. - Basis of design work is currently underway to replace the leachate collection system, with detailed design and procurement to follow. The aim is to have the new system in place by the end of 2026.
280	Consider and respond to Government legislative changes associated with reducing methane emissions from closed landfills. This could require assessing and monitoring the volumes of methane being discharged to air from any closed landfills and implementing gas capture, where appropriate.	Infrastructure	FY 22/23 and ongoing	3. Implementation	Ongoing	On track	<ul style="list-style-type: none"> - Legislative changes from Government have not yet been announced. - Our contractor (Enviro NZ) will be renewing the air discharge consent for the Te Maunga Closed Landfill.
281	Investigate, consider, trial, and implement solutions for	Infrastructure	FY 22/23	3. Implementation	Ongoing	On track	This action will be incorporated into the work plan for the Waste

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#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
	regional waste processing facilities. This will include collaboration with MfE, Regional Council, other Territorial Authorities, private waste operators, and the community. The key focus could be targeting specialist plastic streams, such as those from the construction, aquaculture, and agricultural sectors.		and ongoing				Infrastructure Network, where options for regional waste processing facilities will be evaluated and included in future designs. Our targeted waste streams include Construction and Demolition (C&D), organics, and Material Recovery Facility (MRF) outputs, along with any other priority streams identified by MfE. In addition, we will consider the cross-regional waste strategy and infrastructure plan being managed by Waikato Regional Council, with support from the Bay of Plenty Regional Council.
284	Deliver targeted behaviour change programmes on waste minimisation (reduce, reuse, recycle, compost), litter, and illegal dumping. Target audiences may include but are not limited to households, businesses, schools, community organisations, events, and the wider community	Infrastructure	Ongoing	3. Implementation	Ongoing	On track	<p>Since October, the following targeted waste minimisation education and engagement activities have been delivered:</p> <p>Education: Free waste education was provided to 176 students across 11 classrooms, focusing on composting, recycling, and resource sustainability. Note that education delivery is limited from November to February due to the Christmas school holidays.</p> <p>Workshops/Events: Four workshops and events were held, educating 189 people through a mix of online webinars and in-person events.</p> <p>Resource Wise Programme: Engaging with 80 businesses and schools/ECEs, with 5 waste audits</p>

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#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
							<p>undertaken since the last update in October.</p> <p>Waste Free Period Workshops: Held in 5 schools, reaching 1,860 students and distributing 865 reusable products.</p> <p>Event Facilitation: Council supported the Event Facilitation team by approving Waste Minimisation Questionnaires, allowing us to provide feedback on potential improvements for events held on council-owned land. In the last year, we have approved 86 waste plans for markets and events.</p>
285	Ensure the community are informed of and utilise both existing and new waste/recycling services and facilities through effective communications, resources, and behavioural change programmes.	Infrastructure	FY 22/23 and ongoing	3. Implementation	Ongoing	On track	<p>Since the last report, we have continued to strengthen community awareness and uptake of our waste-and-recycling services through both "always-on" communications and targeted behaviour-change activities:</p> <p>Ongoing MarComms Layers: We've maintained continuous marketing communications across our kerbside collection services (garden waste, recycling, food scraps), keeping key messages front-of-mind for residents.</p> <p>Food Scraps Campaign Pilot: We ran a multi-media behaviour-change campaign to boost participation in the food-scraps collection service. While</p>

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#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
							<p>the absence of a control group prevents definitive attribution, we observed a modest increase in households using the service following the campaign rollout—strongly suggesting the campaign drove this uplift.</p> <p>Community Presentations: The team delivered six talks and presentations—reaching 541 people at retirement villages, community groups, and major events (STEM Fest, Home Shows). Feedback has been overwhelmingly positive, and we've seen a rising number of event requests.</p> <p>Together, these layered communication and engagement efforts are helping ensure our community remains informed about—and active in using—both existing and new waste minimisation services.</p>
287	Create partnerships within the community to encourage a more consistent approach to education and behaviour change programmes throughout the community	Infrastructure	FY 22/23 and ongoing	3. Implementation	Ongoing	On track	<p>No new partnerships have been established since the last update. We remain actively engaged on the relevant sector groups (e.g. WasteMINZ Behaviour Change & Recycling, Resource Recovery and Zero Waste Network) and continue to collaborate with our local waste contractors to inform and deliver our education and behaviour-change programmes.</p>

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#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
289	Investigate, consider, trial, and implement opportunities to enhance economic development through waste management and minimisation solutions in collaboration with: <ul style="list-style-type: none"> • other councils (regional and local) in the Bay of Plenty and nationally, • private sector and community groups, and • tangata whenua. 	Infrastructure	Ongoing	3. Implementation	Ongoing	On track	This action will be addressed through the development of the 2025/26 work plan, where a comprehensive waste infrastructure network will be designed, identifying opportunities to enhance economic development through waste management and minimisation. This includes exploring local, regional, and national collaborations, with a focus on private sector partnerships, tangata whenua, and community groups, where appropriate.
291	Be a role model to other organisations by: <ul style="list-style-type: none"> • ensuring that TCC is sustainably managing its own waste as effectively as possible, and • implementing changes in TCC buildings, including Council Controlled Organisations, that result in further waste reduction and diversion from landfill. 	Infrastructure	Ongoing	3. Implementation	Ongoing	On track	Staff are currently working on consolidating the data from various waste streams we collect for internal purposes into a single dashboard. This will make it easier to track how well Council diverting waste. In addition, we continue to implement the actions outlined in the October update, including ongoing waste reduction initiatives and improvements across TCC buildings.
292	Maximise diversion of waste from landfill for TCC and Council Controlled Organisation projects and operations, such as: <ul style="list-style-type: none"> • reducing, reusing, recycling, and recovering construction and demolition waste associated with the 	Infrastructure	Ongoing	3. Implementation	Ongoing	On track	Progress has been made to support waste diversion across TCC and CCO operations. The Waste Programmes team has partnered with Impactex to support City Operations in collecting and recycling old PPE and staff uniforms. A worm farm for food scraps has also been established at City Operations,

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#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
	Civic Centre redevelopment, • composting garden waste from TCC parks maintenance projects, • composting food waste from TCC and Council Controlled Organisation buildings, and • recycling textiles such as from TCC uniforms.						donated by the waste team. As part of the upcoming move to 90 Devonport Road, we will begin collecting hard-to-recycle paper towels in partnership with local company Confidential Document Disposal (CDD). A comprehensive waste audit is scheduled for July/August 2025 to identify additional waste streams that can be targeted for diversion at the new site.
293	Continue to advocate to Central Government for the introduction of mandatory product stewardship schemes.	Infrastructure	Ongoing	1. Initiation	Ongoing	Under control	Central government have just released an opportunity to provide feedback on proposed changes to product stewardship schemes and so we will be providing our feedback during this process
294	Continue with an annual community contestable fund offered by Council that supports projects that minimise waste to landfill. Each year, TCC will advertise the specific priority outcomes which align with our Action Plan when applications open. This will also include the terms and conditions of any grants.	Infrastructure	Ongoing	3. Implementation	Ongoing	On track	The 2025/26 funding round opened on 2nd May and will close on 13th June. The priorities include: - Promote a shift up the Waste Hierarchy to focus on avoidance and reduction. - Achievement of specific actions within the WMMP. This year's priority WMMP actions are: - Action 15 - Investigate, consider, trial, and implement innovative smart technology solutions for waste management. - Action 19 - Investigate, consider, trial, and implement solutions for the diversion of construction and demolition waste in collaboration with private industry.

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#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
							<ul style="list-style-type: none"> - Action 20 - Investigate, consider, trial, and implement services for targeted waste streams, particularly hard-to-recycle items such as soft plastics, small lids, textiles, and batteries. - Action 25 - Promote food waste prevention, food and garden waste rescue initiatives, and home and community composting. - Action 29 - Investigate, consider, trial, and implement changes to support a circular economy. - Identify opportunities that support a transition to a circular economy and provide solutions where appropriate. - Encourage and support iwi and cultural groups to reduce waste to landfill - Encourage and support iwi and cultural groups to reduce waste to landfill <p>Final reporting will be gathered from 2024/25 successful applicants post July 2025.</p>
296	Consider and respond to Government legislative changes, including but not limited to the Aotearoa New Zealand Waste Strategy, Waste Minimisation Act and Litter Act, and Resource Management Reforms. Any new requirements or changes can be	Infrastructure	Ongoing	1. Initiation	Ongoing	On track	<p>The new New Zealand Waste Strategy and associated Government work programme have recently been released. TCC is currently reviewing these documents to understand their implications and identify any actions that may need to be incorporated into our work programme.</p> <p>In addition, the Ministry for the</p>

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#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
	implemented as a new action within this WMMP action plan annually						Environment has recently sought feedback on proposed amendments to the Waste Minimisation Act and the Litter Act. TCC will be preparing a submission in response to these proposals to ensure our local context and priorities are reflected in the legislative review process.
297	Investigate and develop objectives, policies, and rules to be included within the Tauranga City Plan, which is currently being reviewed. These provisions will support waste management and minimisation activities by, for example, recognising the functional and operational requirements of activities and development as well as by providing adequate space and location for storage and waste management facilities on residential, commercial, and industrial sites.	Infrastructure	Ongoing	0. Not started	Ongoing	On track	The Waste team is currently working alongside the Planning team as part of the Waste Infrastructure Network Business Case, particularly in identifying potential sites for new infrastructure. This collaboration is helping to build a shared understanding of the waste network, its functional requirements, and future needs. As a result, we will begin working more closely with the Planning team to ensure waste is considered early in the City Plan review process—so that waste management and minimisation needs are embedded in land use planning, rather than treated as an afterthought.

2023-33 Nature and Biodiversity

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
495	Review and investigate potential updates to the City Plan to include objectives, policies and rules to: - give effect to the NPS-IB once gazetted to increase indigenous vegetation cover - identify Ecological Linkage Opportunities on the planning maps and requirements to restore indigenous vegetation in these areas (e.g. in riparian margins) - provide incentives to retire or plant land not suitable for development - Update City Plan maps to include a new overlay for Ecological Linkage Opportunities in areas identified in the Ecological Connectivity Plan (to be developed, refer action 15).	Community Services	2024-26	2. Planning	Ongoing	On track	Ongoing conversations with the City Planning team.
496	Increase overall canopy cover equitably across city, including along street corridors, ideally in line with the 3:30:300 rule (regardless of whether native or exotic).	Community Services	2024-26, ongoing	3. Implementation		On track	2024 planting season is completed. The current canopy cover is an average of 22% across the city, and this metric will be updated every three years. This planting season, we are adding 2,900 trees to the canopy.
497	Pursue accreditation for Tauranga under the Biophilic Cities Partnership, and potentially as a Tree City of the World.	Community Services	2023/24, ongoing	3. Implementation	Ongoing	On track	TCC is now a Tree City of the World. Accreditation for the Biophilic Cities Partnership is still required.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
498	Implement wider restoration of areas identified in the Ecological Connectivity Plan (to be developed, refer action 15), commencing with restoration and planting outlined in Reserve Restoration Plans and Landscape Concept Plans and prioritising neighbourhoods where there is currently less urban cover.	Community Services	2024-26, ongoing	2. Planning	2024	On track	In the planning stage, with completion expected in 2024. The planning stage was completed in June 2025. EnviroHub is starting a pilot with their Space of Nature programme, and it is hoped that this partnership will expand to support TCC's implementation of the connectivity plan.
499	Collaborate with BOPRC to undertake a detailed assessment of the impact of climate change on the integrity of natural ecosystems within Tauranga, and prepare an adaptation plan for priority risks of ecosystems on public land. Taking a staged approach, focusing on significant ecological areas (SEAs) first. Note: action is about protecting ecosystems themselves from climate change: assessment, then developing GIS maps (3 yearly consultancy report & maps)	Community Services	2024-26, ongoing	3. Implementation	Ongoing	On track	Work across the organisation and BOPRC to have these discussions. These discussions are led by BOPRC. TCC to have the right discussion, at the right time.
500	Review the Tauranga Reserves Management Plan, and update where required, to ensure alignment and consistency with Tauranga Taurikura 2022-2032, the Nature and Biodiversity AIP and outcomes of the Ecological Connectivity Plan (to be developed, refer action 15).	Community Services	2024-26	3. Implementation	2025	On track	The review is currently underway.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
501	For all TCC owned land: - Prepare Reserve Restoration Plans for those identified within the Ecological Connectivity Plan (refer action 15) and/or already identified as ecological linkages in the Tauranga Reserves Management Plan - Prepare comprehensive Restoration Plans for any Significant Ecological Areas present on council land - Develop Concept Landscape Planting Plans where appropriate for those reserves not already covered by above.	Community Services	2024-26	0. Not started	2025+	On track	This will start once TCC has developed the plan, with development to be completed in FY25.
502	Review current planting guides specific to Tauranga City in consultation with mana whenua and relevant council departments to: - clearly identify target habitat types across the city - include restoration plant lists for different planting zones (e.g. wetlands, coastal, riparian) - Include species for rongoa (medicine), carving, and raranga (weaving) - include suitable plant lists for different areas such as roads, industrial, neighbourhoods and street tree replacement planting (clarify that palms are to be excluded). <i>This action to be done at the same time as action 38.</i>	Community Services	2024-26	3. Implementation	2025	On track	The review has started, taking into account existing guidelines as appropriate.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
507	Review the Infrastructure Development Code (IDC) and Urban Design Guidelines to align with City Plan update/plan change and: - Require more space for trees to mature within developments - Include biophilic principles	Community Services	2024-26, ongoing	1. Initiation	Ongoing	On track	Spaces and Places staff are in discussions with the Asset Management Team and City Planning. The Council has already completed significant work towards Biophilic City status, and we are making the final push to complete the application.
508	Identify and plan for the acquisition of strategic areas of new land for parks and places with the aim of increasing nature and biodiversity within the City.	Community Services	2027-30+ (acquisition included)	2. Planning	Ongoing	On track	Properties of interest are brought to the Spaces and Places team for discussion and consideration regarding further action or purchase. This process starts with a check-in with General Managers for prioritisation.
509	Develop an Ecological Connectivity Plan for Tauranga , covering both public and private land, to: - identify locations of existing taonga (treasures) or threatened flora and fauna species, places of importance to mana whenua, areas where groups are active, and - identify potential routes and methods to improve connections between and ecological values of these areas. Use the Ecological Connectivity Plan for Tauranga to inform areas to be identified in new Ecological Linkages Overlay in the City Plan.	Community Services	2023/24	2. Planning	2025	On track	Connective plan draft due end of June 2025.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
510	With mana whenua, assess potential new Special Ecological Areas (SEAs) within Tauranga as part of City Plan reviews in accordance with the significance criteria and principles set out in the proposed NPS-IB and also update the boundaries of existing SEAs using up to date aerial photography.	Community Services	2023/24	2. Planning	Ongoing	On track	Currently defining scope.
512	Create internal best practice guidelines for riparian management including weed control options and methodologies to improve stormwater management practices to reduce impacts on aquatic flora and fauna. Review guidelines every 10 years.	Community Services	2024-26 - not prioritised	0. Not started	Ongoing	Under control	Unfunded in the LTP. Staff time
513	Together with BOPRC, actively pursue formal protection and restoration of Special Ecological Areas (SEAs) and natural areas of high ecological or cultural value on private land	Community Services	2024-26, ongoing	0. Not started	Ongoing	Under control	Unfunded in the LTP. Staff time
514	With BOPRC and local hapū, restore and/or create inanga spawning habitat in all appropriate catchments including the lower Kopurererua, Waimapu, Wairoa, Kaitemako, Kaituna and Waitao catchments. Restore or create coastal wetlands and enhance other areas in the catchments to protect native fish.	Community Services	2024-26, ongoing	0. Not started	Ongoing	Under control	Unfunded in the LTP. Staff time
516	Identify activities that may adversely affect indigenous biodiversity to enable us to provide appropriate controls to manage these effects.	Community Services	2024-26 - not prioritised	0. Not started	Ongoing	Under control	Unfunded in the LTP. Staff time
517	Update the Dog Management Bylaw for Tauranga City to review existing, and	Community Services	2024-26 (with ongoing enforcement	2. Planning		On track	Drafting policy, preparing for public engagement on draft policy.

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	include additional, dog prohibited areas in order to protect threatened species.		requirements) - not prioritised				
528	Publicise council funding for community environmental action, such as the Community Grant Fund, and also work with other local funders to explore co-funding initiatives which promote the enhancement and restoration of nature and biodiversity.	Community Services	2024-26, ongoing	1. Initiation		Under control	This Action will commence in the 25/26 financial year.
529	Establish a biodiversity working group for the Western Bay of Plenty	Community Services	2024-26, ongoing	2. Planning		Under control	This Action will commence in the 25/26 financial year.

2023-33 Tauranga Climate

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
710	Develop a localised Climate Change Risk and Vulnerability Assessment (to work out what the risks are and who will be vulnerable) to build on the regional assessment developed by Bay of Plenty Regional Council ("BoPRC").	Infrastructure	2023	2. Planning	2024/25	On track	The key outputs for phase 1 (underway) include methodology for assessment, communication and engagement plan and iwi/hapu plan based on input from Te Rangapū. Phase 2 - carrying out the technical assessment - will commence in July 2025
716	Complete a Tauranga City-wide carbon footprint at least every two years and report publicly.	Infrastructure	2024-26	2. Planning	2024/25	On track	The platform has been implemented and we are currently uploading the latest data to see how Tauranga's emissions have changed since FY21, compared to other districts.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
720	Regularly review results from climate monitoring and report results to a decision-making committee that has iwi representation (and to Te Rangapū Mana Whenua o Tauranga Moana Partnership).	Infrastructure	2024-26	1. Initiation	31 December 2025	On track	Engagement with Te Rangapū has been initiated, primarily focusing on the city-wide climate risk assessment.
721	Establish a TCC Rangatahi (youth) Climate Action advisory group and/or connect regularly with school and youth community climate groups to ensure rangatahi input.	Infrastructure	2023	3. Implementation	Ongoing	On track	Since Oct 2024, we have been partnering with BOPRC, WBOPDC and others to regularly connect with schools and youth and enable and encourage them to engage in action via event organisation through the Climate Action Festival; Climate Youth Challenge; inter-council Youth Climate Action Korero working group; Instep/Priority One Young Leaders Mock Joint Council; and funding support for the School Sustainability & Resilience Fund, and the Climate Action Fund.

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723	Explore with Bay Venues Ltd opportunities to use public facilities as a showcase to tell best practice climate change and sustainability stories.	Infrastructure	2024-26	2. Planning	30 Jun 2026	Under control	This will be part of a wider communication & engagement programme.
725	Develop a Tauranga / Bay wide Climate and Circular Economy forum to identify and screen opportunities, facilitate collaboration, and incubate ideas on a climate resilient and low-carbon future.	Infrastructure	2024-26	4. Complete / BAU	Unknown	Complete	The Circular Construction Collective meets quarterly to discuss problem materials and collaborates to bring new services to the region. Our last meeting included information about the GIB recycling Pilot that is currently running with Winstone Wallboards, a materials focus on building wrap recycling with a presentation from good wrap and some other initiatives driven by the group. The group has also grown with new members including civil contractors and designers.

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726	<p>Deliver actions identified in the study on travel demand and behaviour change in Tauranga, for instance:</p> <ul style="list-style-type: none"> • Expanding the Travel Safe programme to assist more schools and workplaces to encourage sustainable transport modes. • Supporting workplaces and visitor attractions to develop travel plans and improve 'end of trip' facilities (i.e. showers, lockers, bike/scooter parking). • Improving links to parking management across the city to better manage needs and requirements of businesses and customers. • Supporting the development of safe travel infrastructure. 	Infrastructure	2024-26	0. Not started	Unknown	Off track	<ul style="list-style-type: none"> - The Travel Safe programme is ongoing but in reduced capacity due to cost savings. - Support for workplaces to develop travel plans is unfunded and therefore not going ahead. - The parking management strategy is on hold while waiting for new direction from Council. - Development of safe travel infrastructure is ongoing within current funding constraints. <p>Note: Travel demand management (TDM) is neither prioritised nor funded and TCC could face reputational risks - in the near term by closing Turret Rd for construction of Connecting the People Fifteenth Avenue to Welcome Bay without TDM measures in place.</p>

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
728	Deliver on-the-ground transport projects that support growth and emissions reduction, including: <ul style="list-style-type: none"> • Route and bridge resilience. • Walkways and cycleways. • Bike parks in the city centre. • Park-and-ride opportunities. • Providing infrastructure to allow additional housing and amenity in existing parts of the city. 	Infrastructure	2024-26	2. Planning	Unknown	Off track	Majority of Transport System Plan (TSP) projects that would support growth whilst reducing emissions have not been funded in National Land Transport Programme (NLTP) (current NLTP 24-27). As such the projects remain in the program but will be pushed out and pending the next TSP Refresh (anticipated early 2026), in alignment with the next LTP. Some low cost low risk programs are being delivered with TCC only funding, at a slower delivery pace.
731	Incorporate climate risk considerations into road asset management planning (i.e., use of materials that withstand heat stress, drainage etc; establishment of long-life concrete roundabouts).	Infrastructure	2024-26	1. Initiation		Under control	Tracking a number of new pavement technologies and materials which are being developed worldwide to understand viability for TCC. Trials of different surface types and monitoring of performance is ongoing. Implemented data modelling via Junoviewer to predict

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
							maintenance and renewal needs.
732	Collaborate with BoPRC and the community to assess gaps in public transport service provision and develop strategies to increase public transport uptake.	Infrastructure	2024-26	2. Planning	Unknown	Off track	Due to changes in transport infrastructure planning and operations funding under the new Government Policy Statement on Land Transport, the planned Public Transport Services and Infrastructure business case did not proceed. TCC is working with regional partners to progress the delivery and operation of public transport infrastructure that meets public and operational needs.
733	Investigate options to improve capacity, reliability of travel times, and multi-modal opportunities on Tauranga's arterial road network	Infrastructure	2024-26	2. Planning	Unknown	Off track	Investigations underway for some key routes. All transport activities that were not NZTA partner funded are under a review/prioritisation to identify a new delivery programme given funding limitations. Multi-modal opportunities are at risk, alongside Travel Demand Management (TDM).

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
734	Support BoPRC to electrify the bus fleet by BoPRC developing a bus fleet transition plan, including bus charging infrastructure.	Infrastructure	2024-26	2. Planning	Unknown	Off track	Fleet electrification is subject to BOPRC led contractual process to which TCC is not a party. Bus charging infrastructure is a component of that contractual undertaking and is not currently being progressed.
735	Support central Government as required to further explore the feasibility of passenger rail service from Tauranga	Infrastructure	2027-29	0. Not started	N/A	Off track	Long term aspiration, as per SmartGrowth, no short term project/funding. Not funded through current Regional Land Transport Plan.
739	Implement the SmartGrowth Strategy which involves, among other things, creating an urban design panel, publishing urban design guidelines, and finishing off flooding and increased housing density City Plan changes	Infrastructure	2023	3. Implementation	Ongoing	On track	Further to the October 2024 update, TCC have now finalised Plan Change 27 to ensure that future land use, subdivision and development is planned to be resilient to flooding. Council continues to update its urban design webpage and engage with developers and professional bodies to provide urban design support.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
741	Community awareness programme on the benefits of urban intensification / compact urban form and its suitability to many different lifestyles. (Linked to actions 27 and 50).	Infrastructure	2024-26	0. Not started		Off track	Not funded this LTP
742	Set a resource efficiency and waste minimisation policy to ensure that all TCC projects >\$2 million manage and minimise construction and demolition waste	Infrastructure	2024-26	2. Planning	2024/25	On track	The bylaw is still in place, but the C&D programme is still in a pilot phase. Four companies in Tauranga have volunteered to pilot the Site Waste Minimisation Plans (SWMP) that forms the foundation of the Resource Wise C&D Programme. Two TCC projects are also trialling the SWMP. The future of this programme is uncertain due to the organisational restructure and cost savings.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
746	Investigate wastewater treatment plant sites, to understand detailed natural hazards/climate change risks and prepare specific adaptation plans.	Infrastructure	2024-26	1. Initiation	FY26	Under control	OPEX planning project identified in the programme for FY26.
747	Further develop the Western Corridor (Tauriko, Te Papa peninsula, through to Mount Maunganui) as a potential rapid public and alternative transport route.	Infrastructure	2023	2. Planning		Off track	Cameron Road Stage 2 (CRS2) Detailed Business Case and Connecting Mount Maunganui Indicative Business Case not approved for funding in NLTP24-27. CRS2 options without NZTA funding being investigated and will be presented to TCC's Elected Members in May/June 2025. Tauriko Network Connections (SH29 Roads of National Significance project) pending decision on Investment Case (anticipated May 2025).

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748	Complete existing urban transformation projects to enable improvements to the likes of housing choice and efficient transport options resulting in healthy and connected communities.	Infrastructure	2023	3. Implementation	Ongoing	Under control	TCC continues to deliver on a range of urban transformation projects, including with the city centre and wider city outcomes. This includes Merivale community centre, Arataki bus hub, Papamoa shared path, and a range of movement projects.
753	Establish a tool to help assess whole of life emissions from three waters infrastructure at early asset planning and concept design stage.	Infrastructure	2023	3. Implementation	N/A	On track	A process for incorporating whole of life emissions of capital projects across TCC is being developed, alongside the identification and management of climate hazards and nature and biodiversity outcomes.
754	Develop a business case to invest in recuperative thickening on Chapel Street wastewater treatment plant to reduce waste and increase capture of methane.	Infrastructure	2024-26	1. Initiation	FY29	Under control	The current business case (from 2023) assumes the project will increase capacity to the solids stream, but after a feasibility assessment in 2024 it was found that other operational changes being implemented on site will increase capacity, and recuperative thickening will provide for resilience, redundancy,

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
							dewaterability (OPEX savings) and increasing gas production. Therefore, the charter will be updated for the 2027 LTP with this info. Planning will start in FY26.
763	Explore options for reducing the vulnerability of the community and iwi through advice and identifying funding opportunities on disaster response and climate adaptation.	Infrastructure	2023	3. Implementation		On track	In addition to funding opportunities, staff have been providing ongoing ad hoc support to iwi/hapū on climate action planning where needed.
764	Support community and iwi-led adaptation planning through funding (see action 48), access to hazard/exposure information (and relevant guidance such as national adaptation toolkits, etc) and exploration of further support needed.	Infrastructure	2027-29	3. Implementation	Ongoing	On track	TCC have provided funding to two hapū in FY25 to undertake adaptation planning. Staff provide ongoing advice to several other hapū on available funding options.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
769	Develop an understanding of potential consequences of climate migration for Tauranga City and assess the readiness of Tauranga to allow for incoming climate migrants.	Infrastructure	2030 onwards	3. Implementation	31 Dec 26	On track	Awaiting completion of the Tauranga city climate risk assessment to inform this Action. Action 60 is now due to commence July 2026 with completion by December 2026.
770	Develop business support programmes for carbon reduction and climate adaptation.	Infrastructure	2023	3. Implementation	Ongoing	Under control	Throughout 2023-24, Priority One delivered decarbonisation workshops for local businesses to support them in informing and developing their business climate adaptation plans.
771	Stocktake circular economies in Bay of Plenty and identify gaps and opportunities for collaboration across the region.	Infrastructure	2023	2. Planning	Unknown	Under control	The Circular Economy Report delivered some actionable items across the three sectors looked at: Healthcare, Food and Beverage and Construction and Demolition. The actions are well underway.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
772	Education and events to help build awareness, capability, and engagement with strategic projects. • Project specific workshops and events to build business capability. • Project specific research reports. • Industry collaboration to support the development of regional roadmaps. • Implement a Learning Management System to increase the scale of education within regional businesses.	Infrastructure	2023	3. Implementation	Ongoing	On track	140 businesses attended, informed and engaged with programmes across Priority One's four key environmental sustainability work areas of Energy, Transport, Waste & Land over the 2023-24 financial year.
774	Transport - Hydrogen X - development of a consortium of companies to develop and implement a Hydrogen fuel strategy for heavy vehicle transport adoption for Tauranga.	Infrastructure	2023	3. Implementation	Ongoing	On track	Strategy has broadened to decarbonisation of transport and logistics which incorporates all low carbon alternative fuels covering road, air, marine.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
777	Explore developments such as Rangiuru Business Park and the CBD Blueprint which present opportunities to apply circular economy and decarbonisation principles to our region, and also explore the opportunity to link Te Ao Māori principles under Land Use and Built Environment.	Infrastructure	2023	2. Planning	Ongoing	Under control	TCC is seeking Greenstar Rating for Te Manawataki o te Papa and jointly owns Te Manawataki with the Otamataha Trust that represents Ngāi Tamarāwaho, Ngāti Tapu, and Te Materāwaho iwi. The recently started Circular Construction Collective is exploring circular opportunities in the CBD and elsewhere. Current projects include a gib recycling pilot with Winstone Wallboards. Consideration is being given to setting up Envirocon (product stewardship scheme) to re-use 8500 tonnes of excess concrete in Tauranga per annum.

Stormwater Strategy (DRAFT)

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
934	Stormwater Reticulation Renewals programme: Renewal of stormwater mains, service lines and other network assets due to upgrade of roads, deterioration or similar reason. (Renewal)	Infrastructure	2024 - 2044	3. Implementation		On track	This is an ongoing programme of renewal works. Each year we carry out CCTV on existing assets and investigate/design a number of potential renewals for implementation. Recently we have completed a renewal on Cliff Road involving replacement of 240m of SW line, as well as relining of a few areas including Links Ave under the sports field. Next financial year we will continue investigations at Carlton reserve and carry out a renewal at 1st Ave.
935	Stormwater network capacity upgrades - Papamoa and Wairakei programme: Upgrades to stormwater network capacity. (LOS)	Infrastructure	2024 - 2044	2. Planning		On track	This programme is to provide upgrades to stormwater pipes to meet Level of Service requirements. The programme commenced in January 2025 with initial tasks to develop methodology to identify, justify and prioritise upgrades. This programme is currently split into four geographical areas.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
							Planning work will continue throughout 2025/26 working towards the design phase of selected projects in line with available LTP budgets in 2026/27 and beyond.
936	Stormwater network capacity upgrades - Tauranga existing areas programme: Upgrades to stormwater network capacity. (LOS)	Infrastructure	2024 - 2044	2. Planning		On track	This programme is to provide upgrades to stormwater pipes to meet Level of Service requirements. The programme commenced in January 2025 with initial tasks to develop methodology to identify, justify and prioritise upgrades. This programme is currently split into four geographical areas. Planning work will continue throughout 2025/26 working towards the design phase of selected projects in line with available LTP budgets in 2026/27 and beyond.
938	Stormwater network capacity upgrades and land acquisition - Te Papa programme: Upgrades to stormwater	Infrastructure	2024 - 2044	2. Planning		On track	This programme is to provide upgrades to stormwater pipes to meet Level of Service requirements. The programme commenced

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#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
	network capacity. (LOS)						in January 2025 with initial tasks to develop methodology to identify, justify and prioritise upgrades. This programme is currently split into four geographical areas. Planning work will continue throughout 2025/26 working towards the design phase of selected projects in line with available LTP budgets in 2026/27 and beyond.
944	Tauriko Reticulation - Taurikura Drive from Gargan Road to Pond C project: Provision of infrastructure. (Growth)	Infrastructure	2024 - 2025	0. Not started		On track	
950	Stormwater Treatment Assets Renewals Programme: Renewals of stormwater treatment assets that have reached the end of their useful life, to provide continuity of stormwater operations and service delivery to the community. (Renewal)	Infrastructure	2024 - 2054	2. Planning		On track	SW treatment assets are almost all new infrastructure. Assessment underway on a number of assets to review whether any renewals required this FY

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#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
951	Citywide Water Quality Programme: Stormwater quality projects identified through stormwater management planning. (LOS)	Infrastructure	2024 - 2054	2. Planning		On track	This programme seeks to improve SW quality outcomes with drivers related to CSC, IDC and City Plan requirements. This programme commenced in 2025 with concept options being developed for three initial projects.
952	Te Papa Intensification Stormwater Upgrades in Priority Development Areas Programme: Enables intensification of Te Papa Peninsula through addressing stormwater flooding issues. (Growth)	Infrastructure	2024 - 2044	2. Planning		On track	This programme seeks to reduce the flood extents of major 1% AEP (1 in 100 year) flood events. This programme is split across several geographical areas each with intensification plans. It has been running for several years and has resulted in the completion of Stormwater Management Plans, options modelling and StoryMaps for engagement. High priority projects are currently being progressed through feasibility towards design in line with available LTP budgets.
953	Residential Renewals (for TCC-owned infrastructure) Programme: Property Portfolio	Infrastructure	2024 - 2044	3. Implementation		On track	Any renewals required in this FY being undertaken by property team. Those required underway.

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#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
	Management Stormwater Residential. (Renewal)						
954	CSC SW Treatment Development and Implementation Project: Identify, scope & implement stormwater treatment methods to mitigate adverse effects on stormwater quality. Locations & nature of mitigation are informed by 5-yearly reviews of ongoing environmental compliance. (LOS, Consent compliance)	Infrastructure	2024 - 2028	3. Implementation		On track	This is an ongoing programme of works with a number of projects completed this FY. Planning for further projects in FY 26 is underway.
960	S2 Stormwater Levy - Reactive Reserve Project: Stormwater Levy Funded Capital Expenditure. (LOS, Resilience - flood and natural hazards)	Infrastructure	2024 - 2034	3. Implementation		On track	Flood mitigation projects are implemented in response to applications received from the public and assessed as compliant with the Stormwater Reactive Reserve Fund Policy. There are three projects currently underway - these relate to site

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#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
							specific flood mitigation works on private property at Mahoe Street and Levers Road in Matua, and opening up an overland flow path to address road, habitable floor and land flooding on Ngatai Road in Ōtūmoetai.
963	Wairakei Stream Landscape Cultural Plan Project: Main drain construction and landscaping. Outlet to the Kaituna River. (LOS, Consent compliance)	Infrastructure	2024 - 2025	2. Planning		On track	This project is being undertaken by S & P team as part of Taylors Reserve upgrade. Implementation in FY 26
967	Wairakei Pond G (Roding) Project: Roding associated stormwater management. (Growth)	Infrastructure	2024 - 2025	0. Not started		On track	
969	Freshwater Management Tool Establishment Project: Modelling tool to support decision making and consent applications. (LOS, Environmental compliance)	Infrastructure	2024 - 2025	0. Not started		On track	

Tauranga Matarauui



2018-26 Welcoming Communities - Western BOP

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
60	Facilitate iwi representatives to be engaged in a leadership capacity in developing Welcoming Plan initiatives Inform Tangata Whenua forums on the programme Consult and partner with Tangata Whenua to develop and implement Welcoming initiatives	Community Services	Ongoing	2. Planning	May 2025	Under control	Te Rangapū mana whenua o Tauranga moana will be consulted when refreshing the Welcoming Plan - this has been rescheduled to be completed by August 2025. We also supported Ngai Te Rangi to receive \$50,000 funding from MBIE to support welcoming initiatives for migrants.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
61	Develop opportunities for mutual understanding between newcomers and Tangata Whenua Set up action group to investigate and scope options for possible implementation	Community Services	2018/19	3. Implementation	Ongoing	On track	Supported the Migrant Pohiri event led by Ngai Te Rangi and Multicultural Tauranga in November 2024, which is held biannually and currently working with Treaty People to deliver Te Tiriti education for newcomers in June 2025 and as part of Welcoming Week initiatives in 2025.
62	Increase cultural diversity in leadership roles in the region Facilitate inclusion of migrant community leaders at key consultations/forums Source and share success stories of diverse leadership has through media channels	Community Services	2018-21	3. Implementation	Ongoing	On track	Continuing to work with CCO Specialist on supporting the current two interns recruited into the programme and finding opportunities to strengthen diversity on the CCO boards through the delivery of the programme.
63	Facilitate engagement of newcomer youth in leadership opportunities in the region Investigate International Student Ambassador programme	Community Services	2018-20	3. Implementation	Ongoing	On track	Funding support to the programme has continued through the Welcoming Communities programme, there is a new cohort of 11 ambassadors from culturally diverse backgrounds. This year they have participated in the WERO

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
							conference at the University of Waikato, completed water safety training, and had in-person sessions to develop a project to impact at the local level.
68	Strengthen relationships between funders and migrant communities Deliver annual funding workshop for migrant community groups	Community Services	2018/19	3. Implementation	Ongoing	On track	The team continues to facilitate connections between communities and local funders through supporting opportunities to engage with funders via participation in Multi-Ethnic Forums.
73	Conduct policy review over the next five year cycle to include consideration of cultural diversity as applicable Work with strategy teams at council to review	Community Services	TBD	2. Planning	Ongoing	On track	This is done on an 'opportunity' basis but a more regular approach for inclusion of diversity would be beneficial, with initial scoping of policy review schedule completed by 1 September 2025 in conjunction with Policy Team Manager.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
77	Develop framework for council engagement with migrant communities Work with the council communications team to develop comprehensive database of migrant community groups Deliver cultural competency training for council staff: pilot with customer service, library and community development staff Include information about newcomers and cultural diversity, and promote use of staff interpreters and language line in staff inductions Investigate the translation of selected council documents into key languages	Community Services	2018-20	3. Implementation	March 2025	On track	We continue to keep an updated list of Ethnic/Migrant community contacts and are in the process of updating the Newcomers Settlement Support List with a look to translate the resource into key languages. We are currently re-starting conversations with the Customer Services team about utilising Connecting Now (previously Language Line) at TCC resulting from work with the Emergency Management team. Pasifika Cultural Training is planned to be delivered to TCC staff in July 2025 to enhance engagement with Pacific communities.
78	Create multilingual “Welcome to Tauranga/Western Bay of Plenty” newcomers web page Work with council communications teams Provide newcomers with links to local information, activities and key services and translated information already produced by government, and other agencies	Community Services	2018/19	1. Initiation	December 2025	Under control	A draft website has been developed and we are currently engaging with key stakeholders to provide feedback, with a view to have this work complete by 30 October 2025

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
79	Develop and promote best practice for engaging with culturally diverse communities Scope development of 'Diversity Toolkit' which can be utilised by the wider community	Community Services	Ongoing	4. Complete / BAU	December 2025	Complete	Engagement Toolkits have been completed with a community-wide toolkit being developed to support external organisations in engaging with culturally diverse communities and available on Insider. The internal engagement guides have received very positive feedback from teams at TCC.
81	Existing council service contracts are extended to include projects/ outcomes which support newcomers Addition of key performance indicators related to newcomers during contract negotiations	Community Services	2018-23	1. Initiation		On track	The team have supported inclusion of outcomes related to Welcoming Communities into partnership funding agreements with Sport Bay of Plenty and Socialink. These actions support capacity building of ethnic community groups and organisations and piloting a Welcoming Clubs initiative to increase inclusion in sport for newcomers and local clubs.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
87	Facilitate business leaders to speak on diversity and inclusion at appropriate events	Community Services	2018-20	2. Planning		Under control	We are currently planning the refresh of the Welcoming Communities Plan 2025 - 2028 to be completed by end of August 2025. Sessions with the Welcoming Communities Steering Group will be held in May/June and community engagement sessions being held in June/July.
89	Investigate showcasing the regions cultural diversity through the public art, including in public buildings Explore opportunities e.g. through Tauranga Paradox Street Art Festival, Open Air Art Katikati Encourage culturally diverse art and images within public buildings	Community Services	2018/19	2. Planning	Ongoing	On track	The team have supported engagement with multi-ethnic communities around the new library community hub development with feedback from communities to have cultural art as part of the build. There have been two presentations by the project team at the Multi-Ethnic Forum and we are supporting the TCC libraries team with continued engagement on the cultural art project.

2020 Historic Village Strategic Plan

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
110	Identifying various ways to tell the story that are interactive and engaging.	Community Services	Not stated	3. Implementation	FY26/27	On track	The Grounds Master Plan is now complete. No further actions have been completed in regards to story telling at this stage
111	Providing information on each building about its origins.	Community Services	Not stated	3. Implementation	FY26/27	On track	We have the information on file ready to go however have not started this yet.
114	Continuing to invest in building improvements for both venues and tenancy opportunities.	Community Services	Not stated	3. Implementation	Ongoing	On track	In alignment with the Capex Prioritisation Plan, significant progress has been made through Q2 and Q3 of this year. Complex 2 is now complete and operational, with two tenancies secured and a third expected shortly. -Renewal works on Buildings 28 and 29 have been completed. -Interior and exterior upgrades to the Village Chapel (Building 57) are well underway and on track for completion by mid-June 2025. -Exterior renewal

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
							works on Building 53 will commence this quarter, with completion targeted before the end of the financial year. -Design work for seismic and fire safety upgrades to Building 26 (Village Radio Building) is progressing well, with construction scheduled to begin in August 2026.
120	Developing a marketing and promotion approach that reflects the uniqueness of the village and the diversity of experiences on offer.	Community Services	Not stated	3. Implementation		On track	The Historic Village website has been refreshed, with the focus on driving revenue through Village Venues resulting in this section of the website receiving the most upgrades. - Website views continuing to increase quarter on quarter with a 25% increase in views from Q3 in comparison to Q2 with

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
							nearly 39k views. - Social media impressions are also consistently increasing with Q3 data showing a 327% increase in total social media impressions from Q2. Increase can be attributed to campaigns including venue bookings drive, large scale events and retail drive. - Regular organic social media content continues to successfully showcase the uniqueness and diversity of experiences on offer. - With the opening of Complex Two, a marketing campaign to drive venue bookings into the Balcony Room will commence in Q4.
127	Working with surrounding businesses and Tauranga City Council transportation team to better manage parking demand and supply	Community Services	Not stated	1. Initiation	Dependent on transport lead.	Under control	The Citywide Parking Strategy has been formally adopted; implementation will be led by the Transport team, although further work needs to be

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
							undertaken to resolve the parking issues.
128	Establishing stronger linkages to the walking and cycling network, especially Kopurererua Valley.	Community Services	Not stated	2. Planning	Dependent on Spaces & Places lead.	Under control	We are exploring options to look at how to improve links with Kopurererua Valley. Currently the project is on hold as needs to link into the work S&P have for this area.
130	Developing good connections to the multi-model Cameron Road project.	Community Services	Not stated	2. Planning	FY25/26	On track	The revegetation of the southern, eastern, and northern embankments is progressing. As part of these works, existing walking tracks are being upgraded and extended, with gravel surfacing introduced to enhance accessibility and improve the user experience
131	Development of electric bike charging stations	Community Services	Not stated	1. Initiation	Dependent on budget	Under control	A new bicycle station, with capacity for 20 bikes, has been completed and is located at the main entrance to the Village. Although an e-bike charging facility has not been established at this stage, the necessary provisions have been made to

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
							support future installation which is currently unbudgeted.
132	Promoting accessibility to the village through a variety of means including an online presence, social media, and appropriate signage at key locations.	Community Services	Not stated	1. Initiation	Ongoing	On track	As part of the Village Grounds Master Plan, an accessibility assessment of The Village has been undertaken. The findings of this report are informing accessibility-focused design decisions across future projects. Complex 2 will, for the first time, provide lift access to the Balcony Room and Level Two bar area, significantly improving accessibility within The Village.
133	Implementing and promoting consistent operating hours for specific zones.	Community Services	Not stated	3. Implementation	Ongoing	On track	All tenant activities are being conducted within the designated zones.
136	Development of a natural playground for children either in a specific area or through a trail of experiences.	Community Services	Not stated	2. Planning		Off track	No further advancement of this action.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
137	Establish a grounds gardens and forest committee of interested stakeholders to help guide and collaborate with Village Management.	Community Services	Not stated	2. Planning	FY25/26	On track	<p>We continue to work closely with City Operations, and the collaboration is proving successful, ensuring a high standard of service.</p> <p>Revegetation work on the southern, eastern, and northern embankments has commenced, which includes the removal of large pest tree species and the clearing of noxious weeds.</p>

2022-32 Tauranga Events

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
355	Develop a major events framework to provide a clear and coordinated framework for event prioritisation and investment for the city. This will need to consider: <ul style="list-style-type: none"> • Development of major events portfolio that aligns with the city's strategic direction. • Competitor analysis to understand event markets and inform future opportunities. • Considerations to include seasonality, the opportunity for innovation, creativity and unique event propositions, and prioritisation of use of council and council controlled venues. • Building the evidence base to support increased investment in fit for purpose venues. • Understanding the capacity and diversity of accommodation options available and gaps against event market requirements. 	Community Services	2023-26	3. Implementation	End 2026	On track	First funding round of the new framework was held in Dec 24. Work on Horizon 2 will look to start in the later half of 2025.
357	Build the capacity and capability of the events industry through providing access to a range of programmes and learning opportunities. Share resources and knowledge within the events sector to strengthen support for those involved in delivering events. Continue to support the sector to restart, regenerate, and reinvent as an outcome of COVID-19 implications.	Community Services	Ongoing	3. Implementation	Ongoing	On track	No workshops were held over the busy summer period and a Funding Capability Workshop is scheduled for May.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
360	Develop a robust system for the full portfolio of events to measure the benefit of events to the community and report regularly on this, including continued use of Event Economics for major events. Use this as a catalyst to celebrate hosting successful events and tell the story of how events benefit the city. Track the economic and social value of events, trends over time and the extent to which the strategic outcomes are achieved.	Community Services	2023-26	3. Implementation	2025	On track	We have completed the Fresh Info Event Economics Lite for all funded events held in Q1 & Q2.
362	Work in partnership with community funders to identify collaborative funding opportunities where mutually beneficial outcomes can be achieved.	Community Services	Underway	3. Implementation	Ongoing	On track	We have established a joint event fund for the Kaupapa Māori Event fund with TECT, Acorn, Western Bay of Plenty and Bay Trust to start 1 July 2025. Partnered with TECT on bids for 2 major events and collaborated successfully with TECT on a bid for national sporting competition to be held in Oct 26.
363	Work with iwi and hāpu to identify opportunities to grow and develop events that reflect our culture and history, including Te Wiki o Te Reo, Matariki and other key cultural events that increase knowledge and understanding of te ao Māori and our unique local stories.	Community Services	2023-26	1. Initiation	2025	Under control	This programme of work will be undertaken in Horizon 2 of the Event strategy commencing in 2025.
365	Develop a Tauranga place brand that builds on the city's strategic direction. Co-brand with key partner organisations where appropriate and use as a host city brand for events in Tauranga.	Community Services	2023-26	3. Implementation	FY26/27	Under control	TBOP have started this work, currently undertaking a resident survey to get data points on a Tauranga Region Brand.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
369	Hold wānanga with iwi and hāpu to identify opportunities to incorporate Manaakitanga as an authentic and deliberate part of an event experience.	Community Services	2023-26	3. Implementation	Ongoing	On track	Working closely with Te Pou Takawaenga and local rōpū kapa haka to develop a process to welcome participants to Tauranga Moana and express our manaakitanga as an authentic and deliberate part of the event experience.
370	Support a city-wide approach where we all celebrate and embrace events. This includes Mainstreet organisations and local businesses, stakeholders acting as event champions, and the community playing a number of roles.	Community Services	2023-26	1. Initiation	Ongoing	Under control	Ongoing work with the city partnerships team to understand the Mainstreets role, how our business area can support this and work with the mainstreets to collaborate and continue to work towards achieving this goal.
375	Utilise the masterplan process for strategic sports and events sites (Blake Park, Baypark and Tauranga Domain) to determine the positioning of events across these sites. This will ensure the right type of events are located in the right place across this network, to maximise event/ destination outcomes and provide clarity on fit for purpose venue requirements.	Community Services	Underway and complete by October 2022	2. Planning		Off track	On hold until the direction of upgrades to various parks is resolved
376	Work with Bay of Plenty Regional Council to develop integrated transport solutions for major events. Identify opportunities to reduce congestion around major event hubs and provide a more reliable and safer journey to	Community Services	2023-26	1. Initiation	Ongoing	Under control	A working group will be established before the end of the 2025. Engaging with Bay of Plenty Regional Council staff.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
	encourage people to walk, cycle or use public transport to attend an event.						
378	Identify key gaps in accommodation provision for major events and business events and determine options for addressing these gaps.	Community Services	2023-26	0. Not started		Under control	Need to work with Priority One and TBOP on this action.

2023 Kainga Tupu - WBOP Homelessness Strategy

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
380	Investigate the feasibility of providing safe places for people to sleep and/or park vehicles (until night shelters are established), that include toilets and washroom facilities available during the night and lockers for storage of possessions. This is to be done in consultation with those with lived experience, to understand their greatest needs.	Community Services	2023-28	2. Planning		Under control	<p>Progress still ongoing to identify appropriate sites within the internal working group due to appropriate land or building availability.</p> <p>A lived experience special interest group; Te Paiaka was established through the Kainga Tupu Taskforce and Homeless Provider Network in August 2024. It has established to ensure that individuals who have faced homelessness or housing stress can actively contribute to shaping service design, policy, and community initiatives. Te Paiaka meet bi-monthly and is facilitated by TCC staff.</p>

2023-33 Accessible Tauranga

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
384	Ensuring all Council documents and information are up to date, easy to understand and suited and accessible to varying audiences	Community Services	2024-2026	3. Implementation	Ongoing	Under control	We are currently exploring options for Easy Read training to enable in-house translation of key documents as well as additional training on Accessible Communications with NZDEN in July 2025.
385	Invest in tools and technology that improve the accessibility of places and spaces - Increase provision of, and information about specialist accessible equipment (trail rider, liberty swings, accessible toilets)	Community Services	2023/24	3. Implementation	December 2025	On track	Successful launch of the Tauranga Access Map in December 2024. Accessibility audits are now available for 303 locations, helping the community make more informed choices. All Bay Venues facilities are included, and there's a growing number of cafés, restaurants, bars, and hotels joining the platform.
386	Age ranges and definitions widened in council surveys beyond 65+ to recognize increasing diversity of older people	Community Services	2023/24	3. Implementation	Ongoing	On track	A decision has been made to incorporate these changes into the Engagement Toolkit - Ageing Population in consultation with community stakeholders

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
387	Develop Tauranga Universal Design Guidelines	Community Services	2024-2026	3. Implementation	April 2025	Under control	<p>This project is scheduled for completion by end of July 2025. Progress was delayed due to complex legal parameters encountered during early discussions with Auckland City Council regarding access to their toolkit content. We are partnering with Purpose-Led to deliver the project. To date, two internal workshops have been conducted with key stakeholders across the organisation—including project managers, planners, facility managers, designers, and policy advisors. These sessions have informed the toolkit's development and ensured its relevance and practicality for widespread adoption.</p> <p>Additionally, a dedicated workshop has been held with external stakeholders who have lived experience of disability. Their insights are helping to shape best practices to ensure we are designing fully inclusive spaces and places.</p>

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
389	Work with hapu to support accessibility audits and upgrades to improve the accessibility of Marae	Community Services	2024-2029	2. Planning	Ongoing	On track	Strategic Advisor: Hapori Māori has connected with Marae about the opportunities to explore accessibility upgrades. So far Wairoa Marae has completed an accessibility audit and sought some financial support with minor upgrades including ramp, lighting and improving bathroom accessibility. We are exploring the options available via the NEMA Resilience Fund for upgrading of marae infrastructure.
390	Develop and design reserves to ensure that amenity improvements	Community Services	2024-2026	2. Planning	Early 2025	Under control	The Universal Design Toolkit will be available June 2025 and has been developed in conjunction with Spaces and Places with an emphasis on parks, playgrounds, carparks, public toilets to build consistency in delivery of best practice accessibility and universal design across Council environments.
391	Ensure reserves and open space are inclusive of all in our community, including on-going development of 'accessible hotspots'.	Community Services	2023/24, ongoing	2. Planning	Ongoing	On track	As per previous month. We are in regular discussion with Open Space & Community Facilities Planning Team on allocation of budgets and prioritising accessibility upgrades as a result of feedback via Access Maps App and feedback from

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
							Accessible City Interest Group (disability community forum)
393	Implement the Tauranga Universal Design Guidelines to increase the accessibility and universal design standards of Council owned public spaces and buildings to improve the experience for all users. Include Universal design requirements as part of design briefs and project costs on future council builds.	Community Services	2024-2026, Ongoing	1. Initiation	June 2025	Under control	Universal Design Toolkit is being developed alongside an internal and external working group and is anticipated being finalised by June 2025. The project lead (Purpose-Led Project Management) has included in person integration workshops for internal staff in the proposal.
394	Accessibility Audits are completed as part of all future Spatial and Neighbourhood Plans undertaken by TCC	Community Services	Ongoing	2. Planning	Ongoing	On track	As per previous update. We have the expertise and capacity with our Accessibility Advisor to support future Spatial Plan development and ensure accessibility principles are considered and included.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
395	Explore accessibility Initiatives across all Bay Venues facilities	Community Services	Ongoing	1. Initiation	Ongoing	Under control	In regular discussions with BVL staff on identified accessibility improvements and provided feedback via the BVL Statement of Intent on consideration of an accessibility audit across the network of facilities and to consider developing a community advisory group to advise on how to create a diverse programme of activities and showcase a commitment to diversity and inclusion within the facilities.
396	Provide opportunities to experience nature in an urban setting through the development of walkways, appropriate planting, and seating	Community Services	2024-2026	2. Planning	Ongoing	On track	As per previous update. We have the expertise and capacity to support future Spatial Plan development.
397	Replace and update signage across all reserves in Tauranga to ensure that reserve signage is welcoming, provides direction and wayfinding for visitors, and reduces visual clutter.	Community Services	2024-2026, Ongoing	4. Complete / BAU	Early 2025	Complete	As per previous update, Tauranga Spaces & Places Citywide Signage and Interpretation Strategy adopted 31 January 2025.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
398	Ensure older people and people with disabilities are present and visible in council publications and website.	Community Services	2024-2026	4. Complete / BAU	Ongoing	Complete	Building on success of Old is the New Black 2024 photo comp, we plan to run again in 2025 and expanding into local schools. In 2024, we received 110 entries that challenged negative stereotypes about older people, helping to grow Tauranga City Council's image library with authentic, positive representations of older people. We also facilitated a number of photos of diverse communities as part of delivering Vital Update 2023, now working with Community Relations Team to ensure these are promoted and available for wider use in organisation.
400	Review Accessible Events toolkit to ensure it is fit for purpose, and support event organisers to apply to their event	Community Services	2027-29	4. Complete / BAU	December 2024	Complete	This project is now completed. The updated Accessible Events Toolkit is available online and has been shared with key stakeholders involved in delivering events across Tauranga.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
401	Beach access – enhance investment in beach access for all	Community Services	2024-2026	3. Implementation	Ongoing	On track	A new installation of beach mat has been completed at Papamoa Domain. We are exploring further options to improve beach access, including the potential use of the Seatrac accessible beach system. Seatrac is a fully accessible solution that enables people to independently enter the water, regardless of their individual access needs. A submission is being prepared by the Tauranga Accessible City Interest Group.
402	Increase and expand programming at Taranga City Libraries that support older people and people with disabilities	Community Services	2024-2026	3. Implementation	Ongoing	On track	As per previous update, working closely with Library Programming Team to deliver initiatives across a range of communities and interest topics. We recently supported the promotion of a public talk in April 2025 on 'Understanding Dementia', presented by Alzheimer's Tauranga / WBOP
404	Ensure new, and ongoing footpath upgrades and renewals are accessible. This includes kerb cuts, crossings and raised platforms where applicable.	Community Services	2024-2026, Ongoing	0. Not started	Not prioritised	Off track	Transportation action. Discussion with the transport team revealed no allocated budget for this action and new funding hadn't been sought as part of LTP.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
406	Upskill Council staff in accessibility considerations	Community Services	2023/24	2. Planning	Ongoing	On track	As part of the Universal Design Toolkit project, we held two workshops with project managers, designers, and engineers to build their understanding of accessible, inclusive, and universal design principles. The sessions emphasised that good accessibility benefits everyone—not just disabled people.
407	Council to actively encourage new build private homeowners to incorporate accessibility through information provision and consenting processes.	Community Services	2023/24	2. Planning	June 2025	Under control	This will be prioritised by Accessibility Advisor after the completion of the Universal Design Toolkit and published by 30 July 2025.
408	Advocate to central government for more accessible and age friendly housing options in Tauranga	Community Services	2023/24	2. Planning	Ongoing	On track	City Planning confirmed with spatial planning you consider the right types of housing in right places – e.g. proximity to services/shopping areas. Council enables higher densities around larger shopping centres etc – action completed via PC33. Housing intensification planning includes consideration of housing for older people. This is part of the rationale for enabling higher densities through intensification and in greenfield areas like Tauriko West. However we only

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
							provide the opportunity we do not control the outcomes and whether the homes are actually delivered and provided to specific needs e.g. older people – that is beyond our control.
409	Investigate the ability to provide on street amenity parking and management for services like home help, medical visits and for visitors.	Community Services	2024-2026	1. Initiation	Ongoing	Off track	Our Accessibility Advisor spoke with Senior Transportation Engineer and his advice is only way to resolve is for residents to log their concerns via Antenno on individual basis. Will be discussed at Accessible Tauranga Special Interest group and feedback sort.
410	Ensure internal council policies support a vision to be an inclusive employer, with a goal to increase the number of people with disabilities who work at Council	Community Services	2023/24	1. Initiation	Ongoing	On track	The report on our application to gain the Accessibility Tick accreditation from NZ Disability Employers Network recommends we develop an Accessibility and Inclusion Policy that clearly outlines the commitment to making reasonable adjustments for disabled and neurodivergent people, or incorporating this

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
411	Work with the Tauranga business community to advocate and market the benefits and value of the older worker and people with disabilities.	Community Services	2024-2026	1. Initiation	March 2025	Off track	into the broader Diversity, Equity and Inclusion Policy to show our commitment as an Inclusive Employer. No further progress made, due to lack of availability of Tauranga Business Chamber to resource, so will be deferred to new financial year.

2023-33 Arts, Culture and Heritage

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
427	Develop and implement a 'creative partnerships' programme, connecting Tauranga business sector with arts, culture and heritage sector. Provide incentives for business to invest into the local creative sector, increasing the level of commercial sponsorship to Tauranga arts, culture and heritage.	Community Services	2024-26	0. Not started		Off track	No progress has been made on this as there is no resource allocated.
431	Work with iwi and hāpu to identify opportunities to grow and develop events that reflect our culture and history, including Te Wiki o Te Reo, Matariki and other key cultural events that increase knowledge and understanding of te ao Māori and our unique local stories	Community Services	2023/24	0. Not started		Off track	No progress has been made on this as there is no resource allocated.

2023-33 Safer Communities

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
686	Support promotion and messaging around safe swimming at city beaches	Community Services	2024-26	3. Implementation		On track	Safe swimming decals have been placed on The Strand with proactive messaging. The design of safe swimming signage is being finalised for Marine Parade, as part of the wider wayfinding project, which is being lead by Spaces and Places. The team is working with Whareroa Marae on signage and education awareness raising for the inner harbour area next to the marae. The team coordinated a water safety hub at this year's Children's Day event in March. This was a collaborative hub with TCC, Respect the Water, the Harbourmaster team, Coastguard and Aquatic Skills for Life.
688	Trial new recreational facilities e.g. outdoor public table tennis, volleyball, exercise / gym equipment. Install and monitor usage and user satisfaction.	Community Services	2023-26	1. Initiation		Under control	A follow up meeting is required with the play advocate within spaces and places. This action is the same (exact wording etc) as Action 40 from the Play, Active Recreation and Sport AIP - unsure how it fits with the Safer Communities AIP as it refers to play equipment usage rather than park safety, and who should be reporting on it. Can this be removed from the SC AIP?
689	Upskill TCC staff in CPTED principles through increased training (5-10 staff per year). Investigate including CPTED reviews into the work of the Urban Design Panel	Community Services	2024-26, ongoing	2. Planning		On track	A training provider has been identified, for best value of money the SC advisor is looking at shoulder tapping the most appropriate staff within TCC to complete the training in June/July 2025.
691	Increased investment in CCTV and lighting in the central city	Community Services	2024-26	2. Planning		On track	Our Strategic Advisor: Safer Communities is working with TTOC, Police and City Partnerships to identify appropriate spots.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
692	Support a trial of kaitiaki safety ambassadors in the central city and retail spaces	Community Services	2024-26	4. Complete / BAU		Complete	The position was filled in January 2025.
693	Support ongoing safety initiatives for main street organisations in the central city, Mount Maunganui, Papamoa and Greerton	Community Services	2024-26	3. Implementation		On track	With the second City Safety and Engagement Advisor, in the City Partnerships team, increased engagement into Greerton, Mount and Papamoa is happening. City Centre Safety Group meetings to support re-engagement of stakeholders and ensure a collaborative approach is taken to CBD safety has commenced.
694	Strengthen relationships with safety ambassador groups, notably Māori Wardens	Community Services	2024-26	3. Implementation		On track	A second round of Māori Warden training took place in November 2024 in preparation for the summer safety project. Continued engagement and training opportunities with the wardens are taking place in the Emergency Management space through our Māori Advisor.
695	Work alongside Police and the hospitality sector to support training and workshops for licensed premises and bar staff to reduce alcohol related harm	Community Services	2024-26	3. Implementation		On track	Engagement in this space continues through the City Safety and Engagement Advisors.
696	Develop a programme of ongoing activities and amenities focused on engaging city users, including youth, families, residents, students and workers, including: • Providing opportunities for youth through active recreation, youth-friendly	Community Services	2024-26	1. Initiation		On track	As per September update and the City Partnerships have a City Centre Events & Activation Lead within their team that support aspects of this action.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
697	facilities, and youth-oriented programming and activation of public spaces • Including a variety of activities of interest to families in public space improvements, including play spaces, arts and culture, experiences, family-friendly hospitality, picnic spaces, accessible toilets, etc (as per City Centre AIP). Establish a working group of Council and key-stakeholders to ensure a coordinated and proactive approach to encourage use of the city centre during construction and regeneration of civic spaces	Community Services	2024-29	3. Implementation		On track	City Centre Safety Group meetings to support re-engagement of stakeholders and ensure a collaborative approach is taken to CBD safety. Meetings are monthly and led by the City Partnerships team. Last hui was March 25th 2025.
699	Advocate to Central Government for increased investment and support for local safety initiatives	Community Services	2024-26	2. Planning		On track	The team continue to have ongoing discussions locally with key safety stakeholders through the City Centre Safety Group and Homeless Provider Network.
700	Reset the Tauranga City Safety Group, to build greater coordination and collaboration with the many agencies who have a role in improving safety in Tauranga.	Community Services	2023	3. Implementation		Under control	A revised Tauranga Safer Communities Strategy has been refreshed with stakeholder input. The next meeting is scheduled June 2025.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
701	Deliver an ongoing programme of City Safety Expos, coordinating a range of community safety providers to showcase what is available for the community	Community Services	2023, ongoing	3. Implementation		On track	TCC funded Neighbourhood Support to deliver two safety expos in the community, and provided operational funding to part fund a second coordinator to be employed to support delivery in Tauranga City. We want to continue to partner with Neighbourhood Support to deliver safety expos for the 2025/26 year. We have also funded Merivale and Welcome Bay community centres to support the delivery of family fun days to build community connection.
704	Develop contracts with relevant agencies to deliver a neighbourhood surveillance network that supports local communities to increase safety in their area	Community Services	2024-26, ongoing	3. Implementation		On track	Update meeting took place with Neighbourhood Support on the best approach moving forward on March 26th. Partnership opportunities are being explored with Community Patrols also.
705	Increase communication and information about safety projects in Tauranga	Community Services	2023	3. Implementation		On track	This is being achieved through Actions 13 and 15. TCC safety staff also have monthly catch ups.
706	Support personal safety campaigns to produce information (i.e. posters) in a range of languages	Community Services	2024-26	3. Implementation		On track	Youth Fest (May) and Fluro Fest (Sept) event support underway. White Ribbon event being supported this year also. Summer safety planning will kick off in June 2025.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
707	Increase support to community agencies who are promoting and educating on personal safety and family harm (i.e. white ribbon day events etc)	Community Services	2024-26, ongoing	3. Implementation		On track	The team is supporting training and capacity building projects for the family harm sector. In Collaboration with Oranga Tamariki we are supporting cultural awareness training for the sector. As part of the TMAPS network we are supporting Psychological First Aid training. After successful delivery of the ECE pilot programme Tautoko Mai has received long term funding to continue the programme for a 3 year period from a national funding source.
708	Support targeted campaigns toward emerging safety related issues within the community, such as racism, homophobia, biphobia and transphobia	Community Services	Ongoing	3. Implementation		On track	The team have supported Tauranga Pride Month events, the rainbow crossing, Accessible Tick, the launch of the sunflower lanyard, Matariki.
709	Increased collaboration and advocacy of organisations who are proactively targeting family harm reduction, youth mental health, suicide prevention, as well as parental support, alcohol and drug harm reduction.	Community Services	Ongoing	3. Implementation		On track	This is being achieved through Actions 21 and 22, as well as, through information sharing via regular city centre safety meetings.

Tauranga Ara Rau



2020-30 Tauranga Airport Masterplan

#	Group	March 2025 update
138	Chief Financial Office	As of 31 March 2025, significant progress has been made on the Tauranga Airport Master Plan. The terminal redevelopment, completed in April 2019, has greatly enhanced passenger experience. The construction of an additional 300 public car parks and three new aircraft stands is on track for completion by the end of 2025. Operational efficiency remains high, with the airport handling over 550,000 passengers annually and maintaining its status as the second busiest for general aviation in New Zealand. Financially, the airport continues to perform well, generating an annual revenue of \$12 million and an operating surplus exceeding \$4.5 million.

2021 Tauranga Parking Strategy

#	Group	March 2025 update
193	Infrastructure	Report to Council for decision on next steps to be presented to Council 28 April 2025.

LTP & AIP Reporting - 2021 Tauranga Parking Strategy113

2023-50 WBOP Transport System Plan (2023 Executive Summary)

#	Action	Group	Original date	Stage	Expected Delivery date	Status	March 2025 update
859	Accessible Streets programme - Area B Ōtūmoetai / Bellevue / Brookfield (9)	Infrastructure	2024-2026 - Implementation	0. Not started		Off track	Project not funded in NLTF.
860	Accessible Streets programme - Area A Mount / Pāpāmoa / CBD (10)	Infrastructure	2024-2026 - design 2026-2033 - implementation	0. Not started		Off track	Project not funded in NLTF.
861	Accessible Streets programme - Area C Te Papa east/west connections (24)	Infrastructure	2024-2026 - design 2026-2034+ - implementation	0. Not started		Off track	Project not funded in NLTF.
862	Hewletts Road sub area (connecting Mount Maunganui (26)	Infrastructure	2024-2026 - design 2027-2033 - implementation	2. Planning		Under control	Project not funded in NLTF to progress next stages. Currently investigating alternative funding opportunities to complete the Detailed Business Case in this 2024-27 NLTP period.
863	Brookfield Road network improvements to support OSP outcomes (30)	Infrastructure	2024-2026 - design 2027-2033 - implementation	0. Not started		Under control	Project not funded in NLTF. TCC will consider ability to initiate and implement smaller components of the OSP works as funding becomes available or alignment with the GPS can be demonstrated to secure co-funding from NZTA.
866	Matua area pedestrian and cycle improvements to support OSP and Accessible Streets (48)	Infrastructure	2024-2026 - design 2027-2033 - implementation	0. Not started		Under control	Project not funded in NLTF. TCC will consider ability to initiate and implement smaller components of the OSP works as funding becomes available or alignment with the GPS can be

#	Action	Group	Original date	Stage	Expected Delivery date	Status	March 2025 update
							demonstrated to secure co-funding from NZTA.
868	Bethlehem to Ōtūmoetai cycleway (57)	Infrastructure	2024-2026 - design 2027-2033 - implementation	0. Not started		Under control	Project not funded in NLTF.
871	Arataki to Pāpāmoa east multimodal stage 2 (6)	Infrastructure	2024-2026 - design 2027-2033 - implementation	0. Not started		Under control	Project not funded in NLTF.
872	Wairakei Te Tumu collector roads and bus facility (developer delivered) (18)	Infrastructure	2024-2026 - design 2027-2033 - implementation	0. Not started		Under control	No change to developer delivered components. TCC providing input to The Boulevard designs including bus stop infrastructure.
873	Gloucester Street extension (21)	Infrastructure	2024-2026 - implementation	0. Not started	TBC	Under control	No works beyond this are proposed until landowner intentions are clarified.
874	Existing Te Okuroa Drive Bus / HOV lanes (Parton Road east) (34)	Infrastructure	2024-2026 - design 2027-2033 - implementation	0. Not started	TBC	Under control	Project not funded in 2024-27 NLTP.
877	Park and ride sites eastern corridor, e.g. Domain Road (40)	Infrastructure	2024-2026 - design 2027-2033 - implementation	2. Planning	TBC	Under control	Project not funded in 2024-27 NLTP. Domain Road funding for local road improvements has been withdrawn by NZTA and will be reapplied for in 2027-30 NLTP/F.
878	Park and ride sites Papamoa East (41)	Infrastructure	2024-2026 - design 2027-2033 - implementation	2. Planning	TBC	Under control	Project not funded in 2024-27 NLTP. Land parcel currently under consideration by private developer for housing which may

#	Action	Group	Original date	Stage	Expected Delivery date	Status	March 2025 update
							include an option for a future Park & Ride facility.
882	Tauranga Crossing bus facility improvements (12)	Infrastructure	2024-2026 - implementation	2. Planning	TBC	On track	TCC currently finalising design for implementation of an on-road bus facility to support Tauranga Crossing PT access. Project expected to proceed within 2025.
885	Keenan Road access to planned urban growth (23)	Infrastructure	2024-2026 - design 2027-2034+ implementation	2. Planning	TBC	Under control	IBC completed (DBC or SSBC not currently funded or required), awaiting endorsement of emerging preferred option from NZTA. Further stages of BC not funded in NLTF but IBC provides basis for Structure Plan feasibility.
889	Western Corridor Ring Route (SH29 to SH36 - Tauriko Stage 3 Ring Route) (50)	Infrastructure	2024-2026 - design 2027-2033 - implementation	2. Planning	TBC	Under control	Project not funded in 2024-27 NLTP.
892	Connecting the People Fifteenth Avenue to Welcome Bay (8) [action is under <i>Te Papa Peninsula in Project Priority List (ref pp 22 and 27, TSP 2023)</i>]	Infrastructure	2024-2026 - design 2027-2033 - implementation	0. Not started		On track	Project received co-funding approval under NLTF.
894	Windermere to Oropi Rd 'green bridge' for public transport, walk and cycle (27)	Infrastructure	2024-2026 - implementation	0. Not started	TBC	Under control	Project not funded in 2024-27 NLTP.

#	Action	Group	Original date	Stage	Expected Delivery date	Status	March 2025 update
902	Cameron Road multimodal upgrade stage 2 (1)	Infrastructure	2024-2026 - implementation	0. Not started		Off track	Project not funded in NLTF.
903	Te Papa low cost low risk framework delivery (3)	Infrastructure	2024-2033 - implementation	0. Not started		Off track	LCLR funding severely reduced in NLTF.
904	Fraser Street optimisation (TSP008 15th Ave & Fraser St upgrades) (7)	Infrastructure	2024-2026 - implementation	1. Initiation		On track	Fraser St optimisation is proceeding through the Arterial Route Review project and is currently in the final stages of modelling and planning.
910	City Centre bus facility (5)	Infrastructure	2024-2026 - implementation	4. Complete / BAU		Complete	Durham St bus facility has opened, and works are complete. Adjacent BOPRC project at junction of Spring/Durham for city centre public transport layover facility has initiated.
911	Travel demand management (TDM) and behaviour change delivery (14)	Infrastructure	2024-2033 - implementation	0. Not started		Under control	Project not funded in NLTF. TCC staff continuing to examine opportunities to integrate TDM into existing projects.
912	Mount Maunganui bus facility (20)	Infrastructure	2024-2026 - design 2027-2033 - implementation	0. Not started		Under control	Project not yet initiated or funded in NLTP.
913	Arataki Bus Facility (22)	Infrastructure	2024-2026 - implementation	4. Complete / BAU	December 2024	Complete	Arataki Bus Facility is complete with Blessing Held the 9th of December 2024.

#	Action	Group	Original date	Stage	Expected Delivery date	Status	March 2025 update
915	Papamoa bus facility (Domain) (29)	Infrastructure	2024-2026 - design 2027-2033 - implementation	0. Not started		Under control	Project not funded in 2024-27 NLTP.
916	Bethlehem bus facility (31)	Infrastructure	2024-2026 - design 2027-2033 - implementation	0. Not started		Under control	Project not funded in 2024-27 NLTP.
917	Brookfield bus facility (32)	Infrastructure	2024-2026 - design 2027-2033 - implementation	0. Not started		Under control	Project not funded in 2024-27 NLTP.

Tauranga Tatai Whenua



2020-50 Te Papa (Peninsula) Spatial Plan

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
140	Realtime infrastructure – implementation: Realtime infrastructure and information boards at key locations on the primary public transport network, in-bus information systems and ongoing improvements to real-time app infrastructure.	Strategy, Growth & Governance	2020-24	3. Implementation		On track	Substantial implementation, and ongoing.
142	Safer Speed Programme – implementation: Safer speed programme in accordance with the speed management	Strategy, Growth & Governance	2020-24	3. Implementation	2025	On track	Council has approved a recommendation for 21 Tauranga schools to have 40km/h variable speed zones that would apply 30 minutes before school starts and 20 minutes after

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
	guide throughout the Te Papa peninsula, prioritised on safety risk and around urban centres where the credibility of speed limits can be improved.						school ends. Implementation is underway.
143	Wayfinding – study and implementation: Signs for pedestrians and cyclists to key destinations, parking and stops, including physical and app-based maps.	Strategy, Growth & Governance	2020-24	2. Planning		Under control	Wayfinding study being led by City Centre team.
144	Transport hub/facility location investigations: Further investigate the location options to confirm the preferred locations and potential sites in those locations for transport hubs/facilities in the Te Papa peninsula (city centre area, 15th Ave/Hospital area, Greerton area) that support the Transport Systems Plan Operating Framework and Tauranga Northern Link/15th Avenue connection.	Strategy, Growth & Governance	2020-24	3. Implementation		On track	City centre approach to public transport has been agreed and is in implementation. Hubs for other areas will be considered in the future as part of other projects.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
145	Travel demand management – ongoing implementation: Including travel planning and education/promotional packages as part of overall programme (opex cost) - education, physical infrastructure, policy.	Strategy, Growth & Governance	Commencing 2020 Ongoing	3. Implementation		On track	This action is ongoing and as part of specific projects, as and when appropriate.
148	Greerton, Gate Pā, Hospital and City centre periphery – active modes and public transport upgrades, including public realm – studies and implementation: Footpath widening and improvements, including crossing improvements, other improvements associated with safety and amenity, signage, and related amenity improvements; general cycling improvements to enhance safety and connectivity, including investment to encourage mode share. Include in regeneration plans where relevant.	Strategy, Growth & Governance	Commencing 2021 Ongoing	2. Planning		On track	<p>Cameron Road stage 2 updates are provided below: 23rd Avenue - Cook Street - Faulkner Street (items 1 and 2) This work is complete and the following implemented:</p> <ul style="list-style-type: none"> - Installed four shared crossings, for use by both pedestrians and cyclists, on the side streets of 23rd Avenue, including Rimu Street, Watling Street, Ward Street and Cook Street/Faulkner Street. - Constructed a shared path for pedestrians and cyclists along 23rd Avenue, Cook Street and Faulkner Street into the Kōpūrerua Valley. - Fitted kerb ramps (pram crossings) across Laurence Street and Arden Street where they intersect Faulkner Street. <p>Kesteven Avenue - Fraser Street (items 3 and 4) This work is completed and the following implemented:.</p> <ul style="list-style-type: none"> - a pedestrian crossing with refuge island and light poles across Fraser

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
							<p>Street, between property number 404 and the land next to where the new Merivale Community Centre is being built</p> <ul style="list-style-type: none"> - a pedestrian crossing with light poles across Kesteven Avenue, between the shops and the Merivale Community Centre land - a new footpath along the western side of Kesteven Avenue, from the Fraser Street intersection to property number 16 - a new disability parking and loading zone space in front of 10 Kesteven Avenue - the relocation of the existing bus stop on 404 Fraser Street to number 408 - the signalised crossing at Fraser/13th is complete
149	City centre transport hub – business case and implementation: Multimodal facility that connects the city and wider sub-region.	Strategy, Growth & Governance	2021-27	3. Implementation		On track	Refer above, action #144: City centre approach to public transport has been agreed and is in implementation. Hubs for other areas will be considered in the future as part of other projects.
150	Active mode north south off-road route – detailed business case: Off-road link for active transport, commuter and recreational use.	Strategy, Growth & Governance	2021-27	0. Not started		Off track	Budget for project not currently provided for in the national land transport fund.
151	Te Papa peninsula long term public transport detailed business case: services for ongoing	Strategy, Growth & Governance	2021-27	1. Initiation		Under control	Deferred as not required at this time. Timing to be confirmed as part of future planning.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
	period and longer term public transport route protection, including Cameron Road - long term Te Papa public transport service planning; further investigation of opex requirements to support medium- and long-term operations; verifying need for mass transit and/or route protection beyond 2035 (potential capex costs to be determined)						
152	Hospital area transport hub business case and implementation: Multimodal facility that connects to the wider city. Include in Gate Pā regeneration plan.	Strategy, Growth & Governance	2021-27	0. Not started		Off track	Will be considered as part of future public transport planning and Cameron Road Stage 2 - Cameron Road Stage 2 has not had co-funding approved by NZTA. Work currently underway by TCC to determine what could potentially be constructed with a much reduced budget and scope.
153	Greerton area transport hub business case and implementation: Multimodal facility that connects to the wider city.	Strategy, Growth & Governance	2021-27	0. Not started		Off track	Will be considered as part of future public transport planning and Cameron Road Stage 2.
154	Cameron Road Multimodal Project Stage 2 – design and implementation: Complete planning and	Strategy, Growth & Governance	Within the 10-year period	2. Planning	Late 2030	Off track	The Cameron Road business case was not endorsed by NZTA and is not included within the '24-'27 National Land Transport Programme. Delivery of the project will need to be reconsidered by

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
	delivery of Cameron Road Multimodal Project Stage 2, including clearways/dedicated bus lanes, segregated cycleways and walking facilities, and other improvements.						Council to go forward including whether the Cameron Road Stage 2 detailed business case is reworked to align with the Government Policy Statement and potentially receive NZTA funding. In the interim, staff have prepared submissions to the NZ Infrastructure Commission 'Infrastructure Priorities Programme' (IPP) in April 2025. Current implementation programme (subject to approvals) would see this work complete by late 2030.
155	Turret Road and 15th Ave – design and implementation: Improvements to support safety, better multimodal access and travel choices, and Te Papa placemaking.	Strategy, Growth & Governance	Within the 10-year period	2. Planning		Under control	The 15th Avenue to Welcome Bay project was presented to the City Futures Committee Workshop on 1 April 2025. The next stage is design development.
156	10th Ave western avenues walking and cycling bridge single stage business case	Strategy, Growth & Governance	2024-27	0. Not started		Off track	Budget is not provided for in the 2024 LTP.
157	Gate Pā to Merivale walking and cycling bridge single stage business case - Include in regeneration planning process.	Strategy, Growth & Governance	2024-27	0. Not started		Off track	Budget is not provided for in the 2024 LTP.
158	Neighbourhoods active modes and public transport upgrades – studies and implementation: As per	Strategy, Growth & Governance	Commencing 2024 Ongoing	2. Planning		Off track	Funding not provided through National Land Transport Programme (NLTP) 24-27. Options for delivery of some of these projects (limited scope) through reduced Low Cost Low Risk (LCLR) program.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
	city centre active modes and public transport upgrades above.						
162	Restorative projects - strategy: Preparation of a strategy to support environmental restoration across the peninsula, including: <ul style="list-style-type: none"> • Native planting palettes, in collaboration with mana whenua • Environmental monitoring • Prioritising restoration projects such as the Green Necklace initiative, to balance ongoing growth 	Strategy, Growth & Governance	Commencing 2020 Ongoing	3. Implementation		On track	Delivered as part of other projects including Spaces and Places projects across the corridor, and City Centre projects. Also refer City Centre AIP.
163	Te Ranga landscape plan – design and implementation: Develop a landscape plan for Te Ranga in collaboration with mana whenua.	Strategy, Growth & Governance	2021-24	2. Planning		Under control	Being delivered by Spaces and Places team. Project on hold due to land ownership issues requiring resolution through Māori Land Court
166	Community facility provision – ongoing implementation: Implement the TCC Community Facilities Needs Assessment to ensure appropriate provision of community centres, libraries, indoor	Strategy, Growth & Governance	Commencing 2021 Ongoing	3. Implementation		On track	Delivered as part of other projects including Spaces and Places projects across the corridor, and City Centre projects. Refer also City Centre AIP.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
	court space and aquatic facilities for the Te Papa peninsula, and surrounding areas.						
167	Greenways study: Undertake a study to inform future standard interventions/ future movement planning and cultural and place making outcomes, to inform establishment of greenways around the city centre and other centres.	Strategy, Growth & Governance	2020-24	0. Not started		Off track	Budget not currently provided for.
168	Open space and amenity improvements – studies, design and implementation: Implement an ongoing programme of improvements to open space to increase safety, amenity and accessibility. Include opportunities for development of reserve areas that provide physical and visual access to the water.	Strategy, Growth & Governance	Commencing 2021 Ongoing	3. Implementation		On track	Improvement programme being developed for delivery when budget available in 27/28. Some enhancement programmes being delivered through current budgets where required due to playground safety and asset condition assessment
169	Kopurererua Valley improvements: Continue to implement the reserve management plan for Kopurererua	Strategy, Growth & Governance	Ongoing	3. Implementation		On track	Ecological and historical works are priority at this time. Some budget for signage and wayfinding in the valley.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
	Valley to further enhance the heritage and cultural values, natural values and recreational valleys of this reserve to the city.						
171	Historic Village strategy review: Review the current strategy to recognise the current and future role of the Historic Village to the local Gate Pā/Pukehinahina centre and hospital precinct, and the wider Tauranga community.	Strategy, Growth & Governance	Underway 2020-21	2. Planning	2030	On track	10 year Historic village Strategy was reviewed and set in 2020 as per "original date". We are currently mid way through rolling it out. We will be reviewing again in 2030.
174	Regeneration of Gate Pā/Pukehinahina and Merivale residential areas – planning: in partnership with key stakeholders.	Strategy, Growth & Governance	2020-24	1. Initiation	2028-30	Off track	Has not progressed as fast as anticipated; Awaiting outcomes of discussions between Ministry of Housing and Urban Development and Accessible Properties; TCC continue to work with key landowners to identify opportunities to support growth. Intensification zoning has been completed by TCC.
175	Heritage review study: Undertake a heritage review within Te Papa to inform the city plan heritage chapter review.	Strategy, Growth & Governance	2021-24	0. Not started	Post Resource Management Reforms	Off track	Not a priority at this time, no funding allocated to this action.
176	Commercial hierarchy review: Undertake a study to consider the role and hierarchy of centres within Te Papa,	Strategy, Growth & Governance	2021-24	2. Planning		On track	Currently underway - Commercial Centres Strategy

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
	building on the outcomes of this plan.						
178	Te Papa stormwater, water and wastewater infrastructure capacity studies and implementation of subsequent infrastructure projects: to support proposed housing development in line with this spatial plan.	Strategy, Growth & Governance	2021-27	2. Planning		On track	Catchment management plans have been developed. Further work is required with key landowners. LTP budgets exist but have been decreased.
180	Memorial Park walkway: refer to active mode north south off-road route detailed business case above	Strategy, Growth & Governance	2021-27	1. Initiation		Off track	All work on project halted March 2025 as per council resolution.
181	Monmouth Redoubt Reserve conservation plan – implementation	Strategy, Growth & Governance	2021-24	3. Implementation		On track	Underway currently but not fully funded.
183	Gate Pā/Pukehinahina regeneration – planning: Commence the process to develop and implement a regeneration plan. Work with the community and partners to plan for improving housing, the Gate Pā town centre, movement, open space, community facilities and 3-waters infrastructure. Apply Gate Pā/	Strategy, Growth & Governance	2020-24 for planning, implementation to follow	1. Initiation	2028-30	Off track	As above action #174: Has not progressed as fast as anticipated; Awaiting outcomes of discussions between Ministry of Housing and Urban Development and Accessible Properties; TCC continue to work with key landowners to identify opportunities to support growth. Intensification zoning has been completed by TCC.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
	Pukehinahina key centre plan guidance (Part C) to this process.						
186	Gate Pā community centre – study: Investigate the possibility of developing a Gate Pā/Pukehinahina community hub, working in partnership with the local community, and include consideration of existing facilities and location options. This project has also been identified in the Gate Pā Wellbeing Plan.	Strategy, Growth & Governance	2021-24	3. Implementation		On track	Awaiting consent.
187	Merivale regeneration – planning: Commence the process to develop a regeneration plan. Work with the community and partners to plan for improving housing, the Merivale neighbourhood centre, movement, open space, community facilities and three waters infrastructure. Apply Merivale key centre plan guidance (Part C) to this process.	Strategy, Growth & Governance	2021-24 for planning, implementation to follow	1. Initiation	2028-30	Off track	As above: Has not progressed as fast as anticipated; Awaiting outcomes of discussions between Ministry of Housing and Urban Development and Accessible Properties; TCC continue to work with key landowners to identify opportunities to support growth. Intensification zoning has been completed by TCC.
188	Merivale Community Centre redevelopment – design and	Strategy, Growth & Governance	2020-24	3. Implementation		On track	Construction underway.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
	implementation: Development of a new expanded community centre to increase capacity to deliver programmes and services to the Merivale community.						
189	Merivale green corridor: Identify opportunities for development of a connected green network into and around Merivale primarily utilising existing reserves (parks, stormwater, road, esplanade) to achieve this. Align with the regeneration plan process and outcomes.	Strategy, Growth & Governance	2024-27	0. Not started		Off track	No budget allocated.
190	Merivale open space and amenity improvements – design and implementation: Implement a programme of improvements to open space and streetscapes to increase safety, amenity and accessibility. Include opportunities for development of reserve areas that provide physical and visual access to the water.	Strategy, Growth & Governance	2024-27	1. Initiation		Under control	Some open space improvements being developed as part of Spaces and Places play programme, including Surrey Grove improvement planned for 25/26. Not specifically related to this action.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
	Align with the regeneration plan process and outcomes						
192	Greerton Park improvements - design and implementation: Deliver projects to achieve reserve management plan actions that include mitigating drainage issues, improving accessibility and amenity, and installing a new playground.	Strategy, Growth & Governance	2024-2027	0. Not started		Off track	No budget allocated

2022-2050 Mount to Arataki Spatial Plan

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
204	Mount North built form guidelines As part of future City Plan updates relating to the commercial centres hierarchy, develop non-statutory guidelines for building design, to enhance amenity and local identity, including any specific outcomes for the Mount North town centre. Work with the Mount Business Association and other key stakeholders through this process.	Strategy, Growth & Governance	2025-27	2. Planning		Off track	No budget allocated
208	Mount North low-cost low-risk improvements to movement safety (short term) Prepare a low-cost low-risk framework to identify deficiencies and improvements to address safety risks and encourage more walking, cycling and bus use through treatments such as wider footpaths, raised crossings, improved lighting, zebra crossings, and so forth.	Strategy, Growth & Governance	2025-27	3. Implementation		On track	Note that funding streams have decreased, however limited ongoing improvements underway through Low Cost Low Risk programme.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
211	Mount North – adaptive framework to adjust to climate change (planning) (underway) Develop and implement a climate change adaption plan (using Dynamic Adaptive Pathways Planning), as a practical approach to support decision-making for high-risk hazard areas in response to climate change. This will look specifically at the future flooding and ground water issues in the Mount North area.	Strategy, Growth & Governance	2024-27	4. Complete / BAU		Complete	The Mount North project was paused back in November 2024 due to operating expenditure constraints. There is no current plan/timeline for it to resume.
213	Hopukioire Park upgrade Reserve enhancement with a particular focus on providing accessible play spaces and recognising the cultural significance of the area	Strategy, Growth & Governance	2025-27	3. Implementation		On track	Design and engagement continue. Construction expected 25/26
225	Grenada Street improvements (transport choices) (underway) Provide a two-way, separated cycle path on the south side of Grenada Street, as well as a new shared path through Arataki Park, a morning peak bus lane and improved pedestrian crossing facilities.	Strategy, Growth & Governance	2024	2. Planning		Off track	NZTA withdrew Transport Choices program funding with the new government and government policy statement priorities. Project on hold until alternative funding can be found.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
226	Arataki Bus Interchange (underway) Provide a permanent on-street bus facility on Farm Street in Arataki, to connect Arataki with the wider City and Western Bay of Plenty sub-region.	Strategy, Growth & Governance	2024-27	4. Complete / BAU		Complete	Project constructed and fully operational.
227	Arataki / Bayfair programme of streetscape and transport safety improvements (includes Accessible Streets and low-cost low-risk) (underway) Provide a programme to progressively implement streetscape and transport safety improvements with focus on safe, local connections, particularly Girven Road; Integration with Arataki Park master planning.	Strategy, Growth & Governance	2024-27	2. Planning		Under control	Funding for spatial plan actions not provided for through National Land Transport Fund, as such program for delivery has reduced substantially. Limited upgrades through the low cost low risk programme.
229	Arataki Park Concept Plan Implement the Arataki Park concept plan to ensure development of the park meets the needs of current and future users.	Strategy, Growth & Governance	2024-27	3. Implementation		On track	Arataki Sports Club is pursuing funding to undertake feasibility study for their clubrooms / shared facility. Working with Hato Hone St Johns to confirm new lease.
230	Higher value use of industrial zoned land To inform future decision making, undertake a study to consider how higher value use of the existing Mount industrial area can be enabled. Include consideration of mechanisms to enable higher value uses;	Strategy, Growth & Governance	2025-27	2. Planning	2024-28	On track	Will be considered through Plan Change 38 - Business Land Framework

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
	making best use of limited industrial zoned land resource; limiting container and goods storage area (and investigating alternatives e.g. Rangiuru Business Park, Ruakura); and encouraging 'green' industry.						
233	<p>Better manage vehicle movements on Totara Street south and Taiaho Place</p> <p>Improve access, amenity and safety by considering:</p> <ul style="list-style-type: none"> - Improved phasing of Hewletts Road / Totara Street traffic lights - Future land use and associated movements to minimise impact on Whareroa Marae - Creating alternative access for heavy vehicles to existing businesses. <p>Note: Final detail is subject to the Connecting Mount Maunganui Business Case transport improvements</p>	Strategy, Growth & Governance	2025-27	2. Planning		On track	Connecting Mount Maunganui indicative business case was endorsed by NZTA but no funding provided in the national land transport programme for 24-27 for a detailed business case (DBC). TCC seeking alternative funding to support DBC of certain local road based elements. Tauranga transport operations centre (TTOC) is continuing to investigate and implement traffic signal improvements where feasible.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
237	Industrial transition area adjacent to Newton Street and McDonald Street, and Totara Street (northeast block) Investigate and apply appropriate land use, built form and/or activity controls through the City Plan to: - Respond to environmental issues e.g. noise, air quality, odour and amenity values - Create a transitional area / interface between the Mount industrial area and the adjoining residential areas and other land uses - Recognise the existing use rights of businesses and their continued ongoing operation.	Strategy, Growth & Governance	2024-27	2. Planning	2024-28	On track	Project not funded in NLTF.
238	Industrial transition area adjacent to Whareroa Investigate and apply appropriate land use, built form and/or activity controls for industrial activities near the Whareroa community to minimise noise, air quality, odour, health, cultural and amenity impacts. Implement outcomes through a business hierarchy under the City Plan in line with the National Planning Standards 2019: general industrial, heavy industrial, light industrial and	Strategy, Growth & Governance	2024-27	2. Planning	2024-28	On track	Project not funded in NLTF.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
	port zones. Regulate future land use activities to improve environmental outcomes, while recognising existing use rights of businesses and providing for their future operation.						
239	Undertake a plan change to restrict residential activities in commercial zoned areas of the Mount Maunganui Airshed Undertake a plan change to restrict residential activities in commercial zoned areas of the Mount Maunganui Airshed under the operative Tauranga City Plan.	Strategy, Growth & Governance	2024-27	2. Planning	2024-28	On track	Project not funded in NLTF.

2022-32 City Centre

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
298	<p>Continue to implement a programme to attract, coordinate and incentivise new residential development, including:</p> <ul style="list-style-type: none"> • Publishing and utilising the Priority One Blueprint as a marketing tool for redevelopment opportunities • Prioritising public realm investment in appropriate locations that will support residential development • Supporting measures to improve efficiency for consenting for residential development • Exploring measures to improve financial viability for residential development, including access to funding • Exploring affordable housing opportunities through the SmartGrowth Housing Working Group and with other stakeholders. 	City Development & Partnerships	2022/23, and as development occurs	3. Implementation		On track	The Priority One Blueprint is held by Priority One and is used to provide the market with information on the scope and progress of private developments in the city centre. Elizabeth Towers will open up 97 apartments and 23 townhouses in the city centre when they are open for sale later in the year. A Streetscape Upgrade Investment Case is being prepared to outline the prioritisation of investment into the public realm and streetscapes to support residential and other commercial developments.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
299	Support the University of Waikato and Priority One to market Tauranga as a tertiary destination of choice and attract knowledge-based commercial enterprises.	City Development & Partnerships	2022/23	3. Implementation		On track	Priority One have a partnership agreement in place with the University of Waikato. The growth of the campus is actively supported via regular collaboration.
300	Facilitate the development of new student housing by supporting key stakeholders (including through the broader programme for residential development – refer action above).	City Development & Partnerships	2022/23, and as development occurs	3. Implementation		Under control	Two feasibility studies to explore student accommodation opportunities have been funded through City Centre Development Incentive Fund. Other opportunities continue to be investigated and support as they arise.
304	Develop and deliver a programme of upgrades to existing parks and open spaces, considering the needs of both visitors and residents, including: • In the short term, establishing 'sanctuary spaces' as construction occurs in other parts of the city centre • Creating new pocket parks and open spaces where gaps in amenity or level of service exist • Tying in with a programme for	City Development & Partnerships	2022-27	3. Implementation		Under control	This activity is ongoing. The first 'sanctuary space' completed was Red Square, in November 2024. The Aspen Reserve project was due to begin early FY26 but is now under review. Potential works to develop a waterfront connection at the Strand extension and Durham St laneway are in early initiation.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
	streetscape upgrades (refer below).						
305	Support the development of the new Ministry of Justice courthouse and campus, and comprehensive mixed-use redevelopment of the existing site.	City Development & Partnerships	2022-27	2. Planning	2028	On track	A Streetscape Upgrade Investment Case is being prepared to outline the prioritisation of investment into the public realm and streetscapes to support developments such as the new Ministry of Justice courthouse and campus.
306	Upgrade Aspen Reserve, to support the Ministry of Justice courthouse and campus and as a 'sanctuary space' in the short term.	City Development & Partnerships	2022-24	1. Initiation	2026	Under control	Design options for the Aspen Reserve upgrade have been prepared with early engagement commenced and will be presented to Council for a direction on scope and budget.
309	Deliver a programme of immediate actions to improve universal access (including micro mobility), safety and amenity; include an audit of barriers to access and inclusion.	City Development & Partnerships	2022-24	2. Planning	2024 and ongoing	Under control	An accessibility audit was completed in late 2023. The programme of actions to improve universal access will be incorporated into the streetscape upgrade programme. Some 'quick wins' have been identified, which will be prioritised ahead of that more comprehensive programme of works.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
310	Provide pedestrian crossing on Cameron Road between the Tauranga and Wharepai Domains and the central city centre, enhancing event access and safety and pedestrian and cycle access across the Te Papa peninsula	City Development & Partnerships	2022/23	0. Not started		Off track	Pedestrian access between the Wharepai Domain and the city centre was removed from the scope of works for Cameron Road Stage 1 project, leaving no clear implementation plan for this action.
311	Improve public transport services and facilities through the city centre, including: <ul style="list-style-type: none"> • Providing a simple and legible route for buses through the city centre • Subject to the outcome of the Business Case investigation implement a series of super stops in the city centre, with enhanced user amenity • Improving the 	City Development & Partnerships	2022-27	3. Implementation	2025	On track	The new Public Transport Hub on Durham Street is on track to be opened to the public by the end of April 2025. The City Centre Movement Framework is on track to be finalised by mid-2025 for consultation with the public.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
	perception of travelling by bus through brand enhancement and improved customer experience • Providing pick up and drop off areas for other public transport modes, such as taxis, in close vicinity to key destinations.						
312	Establish an active mid-block laneway connection between Durham and Grey Streets, to support access between precincts and connections with public transport and pedestrian access between Grey and Durham Streets.	City Development & Partnerships	2022-24	2. Planning	2025	Under control	Both sites have now been acquired. Council has approved the sale of the Grey Street site by way of a development partnership with the requirement to integrate the laneway through a high-quality mixed-use development that will contribute to the ongoing revitalisation of Grey Street. Scope and budgets are being considered for the Durham St site.
313	Improve pedestrian and personal safety around Tauranga and Wharepai Domains, including passive surveillance.	City Development & Partnerships	2022-24	0. Not started		Off track	No work on this action has been undertaken at this stage, with the exception of the remediation of a slip next to the cricket grounds.
314	Upgrade Willow Street, south of Hamilton Street to Spring Street, as a pedestrian priority street.	City Development & Partnerships	2022-27	2. Planning	2028	Under control	The City Centre Movement Framework is on track to be finalised by mid-2025 for consultation with the public which will include the pedestrian-priority section of Willow Street between Hamilton and Wharf Streets.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
315	<p>Develop and deliver a programme of streetscape and laneway improvements (aligned with priorities in this plan, including the public realm programme), including:</p> <ul style="list-style-type: none"> • A streetscape and public realm guideline for a consistent city centre-wide approach to design • Short-term temporary and permanent street closures • Decluttering of streets, e.g., The Strand • Upgraded and pedestrian-oriented street lighting • The Te Manawa Huanui pathway, a high quality, north-south walking route that connects key destinations and places through the core of the city centre • Strategic mid-block laneway connections to reduce walking distances between streets • Universal design 	City Development & Partnerships	2022-27	2. Planning	2024 and ongoing	On track	Public Realm Design guidelines have been established, including a Sustainable design addition. A Streetscape Upgrade Investment Case is being prepared to outline the prioritisation of investment into the public realm and streetscapes to support upcoming developments.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
	standards • Identified low speed areas across the core of the city centre						
316	Investigate options and deliver on short term parking enhancements to support Retail Precinct access, particularly during times of construction.	City Development & Partnerships	2022-24	3. Implementation	2024	On track	A new carpark has been opened at 160 Devonport Road, providing more than 100 new carparks in the city centre. Improvements have been completed to the carpark building payment systems and rates. The Spring St carpark building has had an interior refresh (painting, lighting, CCTV etc.) to improve desirability and legibility, with similar work now underway at the Elizabeth St carpark building.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
317	Move to a demand-based approach to parking management and transition to more limited parking provision as alternatives to driving	City Development & Partnerships	2022-27	3. Implementation		On track	Barrier arms have been removed in parking buildings and a movement away from leased parking to a demand approach implemented. Expansion of paid parking zones has been approved. Priority One has completed some work with city centre businesses through their Shift Hub initiative with the intention of driving modal shift thinking. A new BOPRC bus parking facility is in construction on Spring St., expected to be complete September 2025
319	Reduce traffic in the core of the city centre by: • Implementing 'traffic cells' through physical interventions and vehicle wayfinding to facilitate a park-and-walk approach to city centre visitation, encouraging through-traffic to use Cameron Road and SH2 • Implementing Special Vehicle Areas (SVAs) in busy pedestrian areas to limit access by private vehicles but retain access for goods and public transport.	City Development & Partnerships	2025-27	2. Planning	2026	On track	The Enabling Movement project delivered in April 2024 is a two-year trial of proposed vehicle movements through the city centre. The City Centre Movement Framework is on track to be finalised by mid-2025 for consultation with the public.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
320	Add and improve cycling facilities, including: • Completing the Green Necklace pathway, including walking and cycling connections from the water to the Avenues • Developing east-west cycle connections on Wharf Street, Spring Street and Third Avenue • Traffic calming Devonport Road to facilitate on-road cycling by confident cyclists • Provision of end-of-journey cycling facilities, including safe and secure storage.	City Development & Partnerships	2025-27	1. Initiation	2026	On track	The Green Necklace planning will be initiated by the Spaces and Places project planning team in 2025. Delivery of the pathway will be incorporated into projects occurring on the route over a ten year period. Council recently successfully trialled a number of end-of-journey cycling facilities including the Bike Stop facility on Grey Street and the outdoor Bike Boxes.
323	Future-proof for future passenger ferry (short term) and rail (medium-to long term).	City Development & Partnerships	2022-27	2. Planning		On track	Future passenger ferry and passenger rail options will be incorporated into the Streetscape upgrade programme planning.
324	Replace the northern Strand waterfront car parking with an extended waterfront park and events space; provide alternate at-grade carpark and associated landscaping on the western/landward side of Dive Crescent.	City Development & Partnerships	2022/23	4. Complete / BAU	2024	Complete	The Dive Crescent carpark has been successfully operating for some time. The Northern Events Space was completed in late 2024.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
325	Upgrade and remediate wharves for commercial and recreational use.	City Development & Partnerships	2022/23	2. Planning		On track	Future works are planned for Fisherman's wharf and a new Central wharf development and planning work on both of these is progressing.
327	Working with mana whenua, Otamataha Trust and other partners, prepare a long-term masterplan for the waterfront: <ul style="list-style-type: none"> • Plan and pursue medium- to long-term commercial, cultural and community opportunities at Taumata Kahawai/Dive Crescent in partnership with Otamataha Trust • Redevelop Waterfront North to include an events space, including lawns and hardscaped spaces, considering the potential for small-scale commercial activity to activate the space, e.g., hire stores, kiosks, etc. • Extend the Civic Precinct public realm in the adjacent Civic Precinct waterfront area, creating multi-functional public space for ceremonial functions, destination play, and 	City Development & Partnerships	2022-24	3. Implementation		On track	The long-term masterplan for the waterfront is in progress. Waterfront North was successfully completed 2024. The Central Plaza section is currently in implementation, expected to be complete in early 2026. The Southern waterfront space is in the design stage with timeline for delivery currently under review.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
	access to the water • Redevelop Waterfront South as a green park, providing more intimate spaces, tree and shrub planting, local play, recreational water access • Identify and protect space for a future ferry wharf and terminal opportunity						
328	Develop and implement a lighting plan for the waterfront including the harbour bridge and/or Matapihi Rail Bridge and other parts of the city centre including laneways.	City Development & Partnerships	2022/23	1. Initiation	2026	Off track	A lighting strategy was developed with multiple opportunities identified. Minor projects have been undertaken to add amenity lighting to Grey and Spring Streets but no funding has been allocated for further works.
329	Deliver Te Hononga ki Te Awanui / Memorial Pathway Stage 1, City Centre area north of Matapihi Rail Bridge	City Development & Partnerships	2022-24	4. Complete / BAU	2024	Complete	The waterfront south boardwalk was completed and open to the public in late 2024.
331	Continue discussions with KiwiRail to improve rail crossings for pedestrians	City Development & Partnerships	2022-24	2. Planning		On track	Discussions with KiwiRail are progressing well. Deeds of Grant for the four rail crossings are in the process of being finalised.
333	Identify and protect space for a future	City Development	2022-27	2. Planning		On track	The Wharewaka project is planned to begin construction early FY26

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
	'working' wharewaka, including potential for waka ama training and carving.	& Partnerships					
337	Deliver a programme of art, sculpture, interpretation and wayfinding across the city centre, elevating the visibility and tangibility of Māori history and relationship to the city centre, European history and contemporary culture, as appropriate.	City Development & Partnerships	2022/23, and as part of public realm project delivery	1. Initiation		On track	This activity is ongoing. With support from Council and TECT, FONT Public Art Trust commissioned their first piece of significant public sculpture, Rauhea, which was installed in 2024 as part of the Red Square 'sanctuary space' upgrade. The Signage and Wayfinding Project anticipates a programme of interpretation and storytelling across the city centre. Mahi Toi has been incorporated into a number of recent projects in the city centre and will be an ongoing priority.
338	Integrate Māori place naming within new projects (including any rectification of existing incorrect place naming).	City Development & Partnerships	2022/23, and as projects are delivered	1. Initiation		Under control	Several preliminary meetings have been held to discuss this opportunity culminating in a cultural heritage map included within the City Centre Public Realm Design Guidelines. No recent work has been undertaken, and this will be re-visited in the coming months.
339	Develop the city centre precincts as unique character areas within the broader city centre, by: • Facilitating and encouraging clustering of similar and complementary uses to create destinations within the city centre through promotion of	City Development & Partnerships	2022/23, and as development occurs	2. Planning		Under control	We are actively working with University of Waikato on their campus development including actions around the Knowledge Precinct. Other opportunities to cluster activities in the city centre are explored within the 2024 City Centre Revitalisation Strategy (in draft) which considers in more detail the development of the Retail and Commercial and Mixed-use precincts within the city centre.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
	precinct vision and outcomes, and discouraging incompatible uses through City Plan controls • Work with University of Waikato to review the City Plan to assist in supporting knowledge based outcomes in and around the Knowledge Precinct.						
340	Support investigation into a cultural centre in the Robbins Park area.	City Development & Partnerships	2022/23	0. Not started		Off track	No work has been undertaken on this action to date.
341	Support safe access to the Elms, including wayfinding.	City Development & Partnerships	2022-24	0. Not started		Off track	No work has been undertaken on this action to date.
342	Complete implementation of the conservation plan for Monmouth Reserve, to preserve the site's historic significance.	City Development & Partnerships	2022-24	3. Implementation	2025	On track	The Monmouth Redoubt project is in implementation currently, with tree removal completed and restoration works in progress. Works are expected to be complete by late 2025.
343	Deliver the Te Manawataki O Te Papa civic precinct redevelopment including the Civic Whare and Atea.	City Development & Partnerships	2022-27	3. Implementation	2028	On track	The Te Manawataki o Te Papa programme of work is well underway, including ground preparation works on the Museum, Exhibition Gallery and Civic Whare building.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
344	Build on the public realm-based campus being developed around the Knowledge Precinct, providing breakout spaces, linked with food and beverage offerings.	City Development & Partnerships	2022-27	1. Initiation		Under control	Work continuing with the University of Waikato, particularly centred around the laneway development connecting Durham and Grey Streets.
345	Work with the tertiary education providers to develop a student events programme integrated with the Events Action and Investment Plan, including identification of appropriate spaces for holding events, including graduation ceremonies and processions.	City Development & Partnerships	2022-24	2. Planning		On track	This activity is ongoing.
347	Deliver the Te Manawataki O Te Papa civic precinct redevelopment including the new library, museum, exhibition/gallery and performing arts centre.	City Development & Partnerships	2022-27	3. Implementation	2028	On track	The Te Manawataki o Te Papa programme is well underway. Masonic Park was completed in 2024, the Library and Community Hub is significantly progressed and on track to open before mid-2026.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
350	<p>Provide a framework to facilitate best practice urban design outcomes, including:</p> <ul style="list-style-type: none"> • Working closely with the private sector to encourage best practice design outcomes that contribute to the wider city centre • Establishing an urban design panel to review private and public developments • Preparing a city centre public realm design guide that establishes a framework for consistent, high-quality public space design, including public streets • Prepare City Centre Urban Design Guidelines, to support good quality development through the Urban Design Panel and consenting processes (supported by appropriate urban design policy in the city plan). 	City Development & Partnerships	2022/23	3. Implementation	2024 and ongoing	On track	The Urban Design Panel is stood up and functioning effectively. The Public Realm Design Guidelines have been finalised including a peer review through a sustainability focus. The preparation of the City Centre Urban Design Guidelines will be considered through Plan Change 38 (City Plan and Business Land Framework).

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
351	Develop a Nature and Biodiversity Action and Investment Plan to support a greener and more biodiverse city, including specific actions for the city centre: <ul style="list-style-type: none"> • Greening streets as part of streetscape projects • Developing the Te Manawa Huanui pathway as a green corridor • Transforming First, Second and Third Avenues to tree-lined planted boulevards • Increasing tree planting in existing open spaces. 	City Development & Partnerships	2022-24	2. Planning		On track	The Nature and Biodiversity AIP has been prepared. Greening the streets is captured as a key requirement for the Streetscape Upgrade Programme and as part of this, an audit of the city centre trees will be undertaken shortly. The recent upgrade of Masonic Park and the Waterfront North Park area have increased tree planting in these new open spaces.
352	Integrate stormwater management features as part of proposed public realm upgrades, including: <ul style="list-style-type: none"> • Integrating stormwater management features and devices into the city centre streets and open spaces where there are high overland flow paths • Creating new mid-block connections in the Avenues in locations that allow to address 	City Development & Partnerships	As projects occur	2. Planning	Ongoing	On track	Stormwater management is considered in all city centre projects and is a key requirement in the Streetscape Upgrade Programme. Recent projects at Elizabeth Street, Mareanui Lane, and 79 Grey Street consider overland flow paths and stormwater management in the design.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
	stormwater issues • Introducing rain gardens within Grey Street and Spring Street as part of the Te Manawa Huanui pathway (and potentially integrated with historic springs, where achievable) • Capturing, treating and, where possible, reusing water on the waterfront as an urban wetland feature, prior to discharge to the harbour.						
353	Reveal and enhance natural features both within and visible from the city centre, including: • Revealing the natural springs across the city centre, integrating them into open spaces where feasible and celebrating through artwork, interpretation or other interventions • Improving place quality of viewpoints along the clifftops (north and south of the city centre).	City Development & Partnerships	As projects occur	3. Implementation	Ongoing	On track	This will be an ongoing action as projects occur. Three water features have been included in the new design of Masonic Park, which interpret the network of historic puna/springs in this area of the city. The project to upgrade Tunks Reserve at the high point of Elizabeth Street and Devonport Road, has strengthened the connections to key views to and across the Moana.

2023-33 Community Centres

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
438	Review Council's Prioritising Use of Indoor Facilities policy to ensure that the policy objectives, principles and specific policy statements for community centres and halls align with the direction of this strategic plan.	Community Services	2024-26	1. Initiation	2025	Under control	Potential issues in policy could be better managed through the statement of intent process. This is also being considered through the review of the use of council land and commercial activities in council facilities policy.
443	Use community-led design approaches to directly involve the community in design, development and operational programming of centres. Where appropriate, work in partnership with Bay Venues on this.	Community Services	Ongoing	3. Implementation	Ongoing	On track	Currently with Gate Pa & Merivale Community Centres.
446	Recognise the important role Marae play in the community through the co-development of a Marae Support Plan and targeted Marae fund, developed in consultation with Marae Trusts.	Community Services	2024-26	1. Initiation		Off track	We are not progressing this action at this time based on Te Rangapū feedback. However, this will be revisited if there is interest in bringing it back, at some time in the future.
456	Explore the potential to partner with other facility providers to increase community access and programme delivery. Some possible partnerships to explore include: Ngāi Te Rangi; Omanu and Mount Maunganui Surf Clubs;	Community Services	2024-26	3. Implementation	Ongoing	On track	Ongoing as opportunities arise.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
	Club Mount Maunganui Inc. Mauao Trust and Ngā Poutiriao ō Mauao are currently investigating the feasibility of providing a cultural centre at the base of Mauao which may also provide an opportunity for some community space in this area.						
458	Work with the Matapihi community to explore travel initiatives that may enhance access to the Arataki and Hillier Community Centres.	Community Services	2024-26	0. Not started		Under control	Not currently actioned.
459	Review the previous proposal to expand the Arataki Community Centre with a specific focus on how the additional space can better provide for youth and the sporting organisations based at Arataki Park.	Community Services	2024-26	2. Planning		On track	Budget and priority dependent. Community Services leading implementation of youth facility feasibility study.
460	Work with Mangatawa Trust to expand the opportunities and programmes they deliver through their cultural centre.	Community Services	2024-26	1. Initiation		On track	Strategic Advisor: Hapori Māori is currently working with Mangatawa Trust on a number of areas, this will be included.
465	Explore the potential to partner with other facility providers to increase community access to these facilities. For example, the Pāpāmoa Surf Club and local schools.	Community Services	2024-26	3. Implementation		On track	A framework is currently underway to increase community access and function, to be trialled at a surf club soon.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
474	Investigate opportunities to increase community use of the Ila Park Scout Hall.	Community Services	2024-26	3. Implementation		Under control	Underway.
475	Investigate the development of a suburban hub centre co-located with a library in Tauriko West. Ideally this will be co-located with other community facilities and/or other amenities.	Community Services	2024-26 (investigation) 2027-33 (implementation)	2. Planning	2027-33	On track	Indicative space allocated in the master plan, discussions happening with landowners for purchase.
479	Develop a local community centre in Gate Pā Pukehinahina. Establish a governance and management partnership between Council and the local community for the new facility.	Community Services	2024-26	3. Implementation	2025/26	On track	Currently waiting for consent.
480	Proceed with the proposed development of a new local community centre in Merivale. The space will not duplicate the function that the Merivale Action Centre provides. Ways to enhance access to and improve affordability of the Action Centre to the Merivale Community Centre to be explored by Bay Venues.	Community Services	2024-26	3. Implementation	2025	On track	Underway. The old centre has been demolished. The new community centre is under construction, with an estimated completion date around September 2025
486	Explore partnership opportunities for the provision of neighbourhood facility or support facility	Community Services	2024-26 (investigation) 2027-32 (implementation)	1. Initiation		Under control	Ongoing as opportunities arise.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
	space in the area (Brookfield, Judea)						
490	Develop multi-use community space within the Civic Precinct development. This will largely serve a bookable space function, but will have an element of programming to cater to specific groups and community needs in the area.	Community Services	2024-26	3. Implementation	2024-2026	On track	Design confirmed, and it will include community space.
491	Ensure that master planning for city centre facility provision (Civic Precinct, Baycourt, Memorial Park, reserve sites) considers the full range of community space needs and how those can be provided for in this area. <ul style="list-style-type: none"> • Social outreach services • Active recreation • Passive recreation, leisure and community meetings • Arts • Special Purpose Hubs 	Community Services	2024-26	3. Implementation	2024-2026	On track	Design confirmed, will have community space.
493	Remove the Cliff Road Building as new community space is being provided within the city centre.	Community Services	2024-26	2. Planning	2025	On track	Awaiting budget to be able to remove the building.
494	Consider the role that support facilities such as the Queen Elizabeth Youth	Community Services	2024-26	2. Planning	2026+	On track	Ongoing discussions with Council, considering indoor courts network, and Bay Venues.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
	Centre and Memorial Park redevelopment may play in supporting community recreation outcomes in this area to minimise any duplication.						

2023-33 Our Public Places Strategic Plan

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
540	Key Moves: Conduct a study to develop a connected network of ecological corridors utilising parks, reserves and streets that people can connect with.	Community Services	Not stated	2. Planning		On track	Draft plan expected to be delivered by June 2025
549	Key Moves: Undertake master planning for Sulphur Point, Pilot Bay and the harbour areas from Ōtūmoetai through to Welcome Bay to identify what actions and investments are needed in our marine facilities	Community Services	Not stated	2. Planning		On track	Underway.
551	Key Moves: Deliver on the Master Plans for Wharepai and Tauranga Domains, Baypark, and Blake Park to provide a network of quality sports, recreation and event spaces within Tauranga	Community Services	Not stated	2. Planning		On track	Baypark on hold pending Council decision. Blake Park master planning in the design phase.

2023-33 Play, Active Recreation and Sport

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
556	Baypark - a community sports hub, with a particular focus on indoor sports and outdoor non-	Community Services	Planning: 2023 Implementation: 2024-30 onwards	3. Implementation		On track	Awaiting Council decision on Baypark.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
	field-based sports, and a secondary focus on events and high performance sport.						
557	Blake Park - a field sports hub, with primary focus on community and high performance sport, and a secondary focus on events.	Community Services	Planning: 2023 Implementation: 2024-30 onwards	3. Implementation	2030	On track	Work underway on master plan.
560	Pōterīwhi (future active reserve in Bethlehem) - development of sports fields, hard courts, clubrooms and playground	Community Services	Planning: 2023 Implementation: 2027-29	2. Planning	2027-29	On track	Awaiting Council decision on the balance of housing and active reserve.
562	Memorial Park - reserve development to consider interface of the park with the Memorial Park Recreation Hub, including playground redevelopment and consideration of other play and active recreation opportunities (including potential junior bike skills path, skate park and hard courts).	Community Services	2027-29	2. Planning		On track	Concept design agreed. Funding for implementation commencing in 2026/2027. Not all active recreation elements noting in PARS AIP are included in the concept, alternative sites to be investigated.
563	Greerton Maarawaewae – depending on the decision made on future option for this site, detailed site planning	Community Services	TBC depending on the decision made on future options for this site.	2. Planning		On track	Dependent on the hospital business case decision, however also looking at options with stormwater requirements happening.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
565	Carlton Reserve - reserve development to consider opportunities to improve play and active recreation offerings, including additional or improved facilities for roller and wheely sports, and upgraded playground	Community Services	Planning: 2024-26 Implementation: 2027-29	2. Planning	2027-29	On track	Feasibility work done, and subject to annual plan confirmation work will start on developing this reserve.
566	McLaren Falls Park - undertake reserve management plan review and develop new implementation plan, considering opportunities for play, active recreation and sports including walking, biking, disc golf, equestrian, water sports and play	Community Services	Planning: 2023 Implementation: 2024-30 onwards	1. Initiation	2030	On track	Review of management plan underway.
567	TECT Park - support WBOPDC with park strategic plan and funding implementation.	Community Services	Planning: 2023 Implementation: 2024-30 onwards	2. Planning		On track	Staff have been involved with the development of this plan.
568	Arataki Park – site planning considering potential future pathway, community centre expansion, playground upgrade and sporting use.	Community Services	Planning: 2023 Implementation: 2024-30 onwards	2. Planning	2024-30	On track	Awaiting Arataki sports feasibility work.
571	Gordon Spratt Reserve - complete master planning, and implement. Increase capacity of field space, additional lighting,	Community Services	2023-26	3. Implementation	2024-26	On track	Ongoing work to increase capacity of sports fields.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
	cricket pavilion and multipurpose clubrooms. <i>Cross-Reference Master Planning Key Sites Section.</i>						
572	Blake Park - Complete master planning, and implement, including creation of additional field capacity. <i>Cross-Reference Master Planning Key Sites Section.</i>	Community Services	Planning: 2023 Implementation: 2024-30 onwards	3. Implementation	2024-26	On track	Design phase currently happening for master plan.
574	Pōterīwhi (future active reserve in Bethlehem) - new sports fields. <i>Cross-Reference Master Planning Key Sites Section.</i>	Community Services	2024-26	2. Planning		On track	Awaiting Council decision on the balance of housing and active reserve.
575	Western Corridor - new sports fields. Options include Tauriko West, Greerton Maarawaewae and Merrick Farm. <i>Cross-Reference Master Planning Key Sites Section.</i>	Community Services	2030 onwards	2. Planning		On track	Consistently included in planning process.
576	Links Ave Reserve redevelopment, including replacing a grass training field with an artificial turf,	Community Services	2023-26	3. Implementation	Late 2025	On track	Construction currently underway for the artificial turf.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
	re-turfing match field to sand-based 'warm season grass', new extra half turf, plus improved lighting, including providing facilities for talent development pathways.						
580	Redevelopment of Memorial Hall (QEYC) and provision of additional courts as part of Memorial Park Recreation Hub.	Community Services	2024-26	2. Planning	2024-26	On track	Awaiting Council decision on QEYC.
583	Consider options to free-up court space or expand at Mercury Arena (link to Baypark Master Plan).	Community Services	To be determined through planning process.	3. Implementation		On track	Awaiting Council decision on Baypark.
584	Potential removal of Mount Sports Centre as part of Blake Park master planning.	Community Services	To be determined through planning process.	2. Planning		On track	Pending Council decision on Memorial aquatic centre.
588	Replacement of Memorial Pool with Memorial Park Recreation Hub (indoor and outdoor pools).	Community Services	2024-26	2. Planning		On track	Pending Council decision on Memorial aquatic centre.
590	Review future of Ōtūmoetai Pool. Reflect outcome of the review in future LTP's as appropriate (per Ōtūmoetai Spatial Plan).	Community Services	2024-26 2027-30 onwards	1. Initiation	2027-30	On track	In the context of memorial pool and the wider aquatic network work underway to understand what is required to keep Ōtūmoetai pool in the network.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
591	New destination playground at the waterfront on The Strand.	Community Services	2023	4. Complete / BAU		Complete	Complete.
592	Replace destination playground at Hopukioire – Mount Drury when due for renewal. Create an inclusive play space, enhancing the number of existing accessibility features in the area.	Community Services	2024-26	3. Implementation	2025/26	On track	Engagement phase done and currently in concept design phase.
593	Replace destination playground at Memorial Park when due for renewal through site master planning. Refer Memorial Park Master Planning Action.	Community Services	2027-29	2. Planning	2027/29	On track	Concept plan for Memorial Park includes new play space.
595	Trial new recreational facilities e.g. outdoor public table tennis, volleyball, exercise/gym equipment. Install and monitor usage and user satisfaction.	Community Services	2023-26	2. Planning	2026	On track	Approach to monitoring is being established. Sites will be identified through existing projects. Com Dev will set up a regular meeting with S&P to further report on this action. Sport NZ have fully funded a new 'Play Advocate' position for 2 years - this role will contribute to outcomes such as this.
597	Onsite activation – e.g. apps/QR codes / signage with ideas for ways to play.	Community Services	2024-26	1. Initiation		On track	Trialed in engagements for 2025FY delivery of playgrounds.
598	New destination playground in Papamoa (to be investigated – funding historically removed).	Community Services	2030 onwards	2. Planning	2027	On track	Once annual plan is confirmed community engagement will start for Simpson reserve.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
602	New play spaces in existing residential areas including Taylor Reserve (as per Te Ara o Wairakei Landscape Plan), Ohauti Neighbourhood Reserve.	Community Services	Ongoing	2. Planning		On track	New local play space to be constructed at Emerald Shores Reserve in Papamoa in FY25. New Destination Playground proposed in Papamoa in FY26/27. These both fill 'gaps' in playground provision. Ohauti Reserve planning also underway.
603	New neighbourhood and major neighbourhood play spaces in greenfield growth areas (Wairakei, Tauriko West, upper Ohauti, Te Tumu).	Community Services	Ongoing	2. Planning		On track	Incorporated in planning work as each phase comes online.
604	Undertake and implement Neighbourhood Play System Reviews (commencing with Merivale School) - led by Sport BOP the concept involves looking at a 1km radius around a school and exploring play at the home, school, neighbourhood and suburb level and making recommendations.	Community Services	2023	1. Initiation	2025	On track	Work underway in partnership with Sport BOP.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
605	<p>Progressively develop additional pump tracks across the city. The final locations will be dependent on site assessments, community engagement and the scale of facilities deemed to be suitable. Gaps identified are:</p> <ul style="list-style-type: none"> • Bethlehem – Cambridge Park • Ōtūmoetai/Bethlehem – options include Carlton Reserve and Pōterīwhi future active reserve. • Western Corridor - options include Orangapani Reserve – depending on the outcome of the review, install a permanent pump track. • Welcome Bay/Ohauiti/Maungatapu – Owens Park is identified for consideration. • Te Tumu – to be considered through structure planning. • Mobilise the modular pump track to trial, activate different locations. It is recognised that other opportunities 	Community Services	2024-30 onwards	3. Implementation		On track	Bulk fund budget allocation to Welcome Bay School 24/25, Carlton Reserve 25/26 and specific funding allocated through LTP24 for potential development of a facility in Western Corridor / Cambridge Park in 2030.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
	may arise, such as partnerships with schools, and Council's contribution will be considered on a case-by-case basis considering other provision within the community, the demographics and the case for investment.						
609	Bike Skills Park – develop a destination children's bike skills/learn to ride park (with roading layout, traffic lights). Site assessment to be undertaken – consider through master planning (e.g. Memorial Park, Carlton Reserve)	Community Services	2024-29	1. Initiation	2024-29	On track	Investigation in to appropriate sites is ongoing
610	Mountain Biking (MTB) – through Merrick Farm master planning consider enhancing bike/pedestrian access to (and through) Oropi Grove Mountain Bike Park. Ensure MTB	Community Services	2024-26	1. Initiation	2026	On track	Being considered through Merrick Farm planning work underway

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
	track redevelopment post logging, investigate installation of a MTB skills park at Cambridge Park.						
614	Street skating - identify locations for urban/street skating. Incorporate design elements that encourage or facilitate skating in those locations.	Community Services	2024-26	1. Initiation	2026	On track	Ongoing consideration through reserves upgrade.
616	Outdoor basketball – progressively ensure access to basketball hoops (3x3 or full court) within each community area (line marked and managed for multi-purpose use when appropriate).	Community Services	Phased – 2024-30 onwards	1. Initiation	2030	On track	Considered through scope of projects. Specifics yet to be determine for FY26.
619	Outdoor netball – pursue potential relocation of the Tauranga Netball Centre from Blake Park to Baypark through the master planning processes. <i>Cross-reference Baypark and Blake Park master planning.</i>	Community Services	To be determined through Blake Park and Baypark master planning	3. Implementation		On track	Pending Council decision.
621	Install toilets (including space for changing facilities), showers, shelter/shade, bike racks	Community Services	Planning: 2023 Delivery: 2024-30 onwards	2. Planning	2024-30	Under control	No funding for this period in Years 1 - 3. Funding for toilets in Y4,5 & 7 across the reserves network which may be prioritised for water access points - planning work underway.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
	and drinking fountains at key water access points.						
622	Provide for recreational access to the river at Tauriko West and Te Tumu Urban Growth Areas, and from the Pōterīwhi future active reserve, including provision of supporting infrastructure.	Community Services	Planning: 2023 Delivery: 2024-30 onwards	2. Planning	2030	On track	In the planning and feasibility phase. Master plan nearly complete. Currently land acquisition conversations started.
623	Identify and develop suitable sites to enable beach and water views from walkways and/or car parks.	Community Services	Planning: 2023 Delivery: 2024-30 onwards	0. Not started		Under control	Not commenced yet.
624	Support identification of suitable locations for storage and clubroom facilities (Bay Boardriders, waka ama, canoe slalom, and possibly other user groups).	Community Services	To be determined through planning	0. Not started		Off track	Not commenced. No funding allocated through LTP24.
628	Implement Te Hononga ke Te Awanui/ Memorial Pathway, connecting Memorial Park to the Harbour Bridge.	Community Services	2024-26	1. Initiation		Under control	Council decision to stop the project in Feb 2025.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
629	Installation of wayfinding signage/maps, including surfaces and stairs (directional, locational, accessibility, amenity).	Community Services	2024-30 onwards	2. Planning		On track	Work continues post Council sign off in February.
630	Provision of 'rest spots' along pathways, with seating, bike parking, drinking fountains, and shade.	Community Services	2024-30 onwards	0. Not started		Off track	No funding allocated through LTP24.
631	Undertake a city-wide pathway review to identify connecting linkages (including land purchase). Review surfacing and grades to ensure it is fit-for-purpose for the intended users. Develop and implement plan.	Community Services	Not stated	0. Not started		Off track	BID' for funding for comprehensive pathways planning & delivery was not included in the LTP. A comprehensive plan for the delivery of Pathways and walkways may be commenced in the 2025/26 financial year.
633	Climbing – through master planning work, continue to identify whether there are appropriate site/s to accommodate sport climbing.	Community Services	On-going	1. Initiation		On track	No site identified but we understand that Climbing have found an alternative solution.
634	Disc golf – support identification of an additional permanent 9-hole course within the city	Community Services	2024-26	1. Initiation	2026	On track	Being considered in 24/25 as part of Bayfair Reserve concept plan

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
635	Equestrian – actions are likely to arise through the national and regional equestrian strategies that are currently under development.	Community Services	Dependent on planning work	1. Initiation	TBD	On track	Work continues as per September 2024 update.
637	<p>Review the policy framework (including the Active Reserve Level of Service Policy, Open Space Level of Service Policy and Best Practice Guide for open space, Toilet Location Policy and Street Design Tool and Toolkit, Infrastructure Development Code, Sub-Regional Parks Policy) to identify whether changes are required to ensure design and engagement approaches give effect to this plan.</p> <p>In reviewing the Active Reserve Level of Service Policy, consider capacity for emerging activities, non-traditional users, and recognising Sport NZ Futures Thinking. Review the Open Space Policy and Best Practice Guide to include guidance on other active recreation</p>	Community Services	2023-26	2. Planning	2025	On track	Review ongoing.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
	e.g. basketball, skate parks etc. and the playground hierarchy						
640	Work with the Rangataua Sports Club and landowners to increase access to open space and opportunities for play in Maungatapu.	Community Services	2024-26	3. Implementation		On track	Meeting with Rangataua Sports Club in May. Will continue discussions
641	Investigate opportunities to support Māori sports clubs with the provision of play, active recreation and sport such as facilities and maintenance.	Community Services	2024-26	1. Initiation	2026	On track	Provision of mowing and line-marking at Rangataua and Judea sports clubs. Conversations with Judea around sports fields provision and opening fields for community use.
644	Investigate opportunities to support established ethnic sports clubs with the provision of play, active recreation and sport such as providing a home ground and	Community Services	Ongoing	1. Initiation		On track	Not commenced. Action flagged with Sport BoP to support.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
	improving access to facilities						
645	Celebrate and promote what we have in terms of facilities/infrastructure (photos, website, brochures, pushing information out, events).	Community Services	2023	0. Not started		On track	All opportunities harnessed such as children's day in the city.
646	Promote what people can do in our spaces and supporting activation (e.g. Play Week – fly a kite), and how sports fields can be used outside of formal use times.	Community Services	2024-26	0. Not started		On track	As above.
647	Continue to support activation of spaces and communities through grant funding.	Community Services	Ongoing	0. Not started		Under control	Yet to be started.
649	Improve opportunities for newcomers, ethnic and Pacific communities to access play opportunities through better understanding of their needs and barriers, and promoting a culturally inclusive approach.	Community Services	2024-26	2. Planning	2026	On track	Consistently happening in all play projects.

2023-33 Reserves and Open Space

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
651	Increase planting in Pāpāmoa East to provide future canopy cover and greening, with particular regard to species diversity	Community Services	2023	3. Implementation		On track	Due to budget constraints, landscape improvements will only be undertaken at one reserve. Designs are completed with implementation before June 2025. Additional budget will be allocated in future years to continue these initiatives.
654	Implement culture and storytelling elements in reserves that tell our stories and enable a sense of belonging.	Community Services	2024-26	3. Implementation		On track	Ongoing BAU as a part of all projects.
655	Work with Ngāti Kuku and Ngāi Tukairangi to deliver a series of sculptures and cultural design elements along the Marine Parade boardwalk.	Community Services	2024-26	3. Implementation	2025	On track	Pending Council decisions.
656	Work with Ngā Pōtiki, Ngāi te Rangi and Waitaha to implement the landscape plan for Wairakei Taylors Reserve, including opportunities for the reserve to provide for community gatherings.	Community Services	2024-26	2. Planning	TBD	Under control	In design phase.
657	Work with mana whenua to identify priority reserves for dual naming or renaming.	Community Services	2023, ongoing	3. Implementation		On track	Included in 2024/25 work programme. On hold awaiting direction on naming
659	Work with mana whenua to incorporate culture and storytelling elements at Kulim Park.	Community Services	2024-26	2. Planning	2025	On track	In the design and engagement phase with hapu.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
664	Replace and update signage across all reserves in Tauranga to ensure that reserve signage is welcoming, provides direction and wayfinding for visitors, and reduces visual clutter.	Community Services	2024-26	1. Initiation	2029	On track	Working ongoing with the UDC and signage and wayfinding work programme.
668	Review the Open Space Level of Service Policy and the accompanying Best Practice Guide to Open Space to ensure it reflects current community expectations for reserves and open space.	Community Services	2024-26	3. Implementation	2025	On track	Policy review progressing. Options currently being prepared for future workshop with councillors
669	Undertake detailed planning for reserves and open space in new growth areas to ensure quality reserve and open space outcomes, including in Tauriko West and Te Tumu.	Community Services	Planning: 2023 Implementation: 2027-30 onwards	2. Planning	2030+	On track	Tauriko West work underway and ongoing. Te Tumu not yet commenced.
670	Develop a master plan to enable comprehensive redevelopment of Carlton Reserve that addresses the active, play, nature, and passive functions of the reserve. (This plan will retain space for organised sport).	Community Services	Planning: 2024-26 Implementation: 2027-29	2. Planning	2029	On track	Investigations continue with funding allocated towards the redevelopment of the skate park next financial year.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
671	Through the Mt Maunganui Spatial Plan, identify improvements to the quality of the play and open space experiences at Mt Maunganui reserves.	Community Services	Planning: 2023 Implementation: 2027-30 onwards	3. Implementation		On track	First stage of Hopukioire engagement is complete and is now in the concept design phase. Further engagement to be undertaken with concept designs
672	Implement additional quality improvements to Pacific Park to capitalise on the recent playground investment, in particular greening and non-playground functions.	Community Services	2027-29	3. Implementation	2025	Off track	Funding allocated to this action has been re-allocated to support the installation of new toilets at Pacific Park. New funding will need to be allocated to realise the aspiration contained within this action.
677	Ensure opportunities for passive recreation and social gathering as part of the development of Greerton Maarawaewae. <i>Subject to deliberations on options for this land.</i>	Community Services	2023 onwards	1. Initiation	TBD	On track	Council resolution from Aug to proceed with reserve upgrades - however waiting on resolving issues with Racecourse Lease/MOU dependent on Crown decision; Stormwater aspirations for wetland/stormwater treatment on site; proposed roading alignment - Desire from PARS for major neighbourhood play space + roller/wheely facilities + basketball hoop/s
678	Continue to identify and implement improvements to reserves in The Lakes to enable opportunities for socialisation and community gatherings.	Community Services	2023 onwards	0. Not started	TBD	On track	Lakes community amenity upgrade programme completed first half of 2024 following installation of BBQ at Caslani. No further funding for this action at present. Programmed for after 2027

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
680	McLaren Falls Park - review the reserve management plan and develop a new implementation plan considering opportunities for green environment and passive space.	Community Services	Planning: 2023 Implementation: Dependent on the outcome of the planning process	2. Planning	TBD	On track	Review underway, currently working through management objectives and engaging with the equestrian community. Engagement with hapū also planned
682	Develop a meaningful relationship with Rangataua Sports Club to address community recreational needs in a way that acknowledges and maintains the rangatiratanga and mana motuhake over the whenua.	Community Services	2024-26	2. Planning	2026	On track	Consistent conversations happening with Rangataua.
684	Complete the planned improvements to the quality and function of reserves in Welcome Bay.	Community Services	2024-26	3. Implementation	2025	On track	Waitaha reserve complete. No other improvements scheduled, however wider areas are, such as Hairini and Maungatapu in the FY26 delivery year.

2023-50 Ōtūmoetai Spatial Plan

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
787	Undertake Ōtūmoetai stormwater, water and wastewater infrastructure renewal studies and implementation of subsequent infrastructure projects to ensure the provision of reliable and resilient infrastructure that services both the existing and future communities.	Strategy, Growth & Governance	2024-26	2. Planning		On track	A stormwater management plan has been prepared and is further refined with specific projects to be implemented.
790	Undertake a study to confirm the role and hierarchy of centres within Ōtūmoetai (as part of a broader city-wide study), supported by changes to the city plan provisions to allow each centre to realise its full potential and support surrounding growth	Strategy, Growth & Governance	2024-26	2. Planning	2024-28	On track	Will be considered through Plan Change 38 - Business Land Framework and the Commercial Centres Strategy.
791	Prepare built form and urban design guidance for the design of private and public sites within the centres, supported by appropriate urban design policy in the city plan.	Strategy, Growth & Governance	2024-26	2. Planning		Under control	To be considered through Plan Change 38 - Business Land Framework.
793	Undertake transport modelling to assess performance of arterial / collectors in Ōtūmoetai Peninsula based on anticipated growth, outcomes of Accessible Streets Business Case and other key movement interventions. Identifying responses to model outputs, including potential investment requirements as appropriate.	Strategy, Growth & Governance	Ongoing	0. Not started		Off track	The Accessible Streets programme has not been prioritised in the national land transport programme or revised Long Term Plan and will no longer proceed.
794	Deliver Safe Network Programme (SNP) interventions, including safety improvements at: • Cherrywood / Ōtūmoetai Road intersection • Windsor / Bellevue Road intersection	Strategy, Growth & Governance	2023-2026	2. Planning		Off track	Funding for Accessible Streets detailed business case not provided for through the national land transport fund, as such programme for delivery has reduced substantially. Limited

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#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
	<ul style="list-style-type: none"> • Grange Road and Milton Road pedestrian crossings • Leavers Road and Hall Road pedestrian crossings Other minor traffic management and safety upgrades to support walking and cycling.						upgrades through low cost low risk programme.
795	Delivery of protected cycle routes, traffic calming, bus priority and bus stop access improvements defined in the Accessible Streets Business Case.	Strategy, Growth & Governance	2024-26	0. Not started		Off track	No budget allocated
796	Implement recommendations in Accessibility Audit stage 1 (centres) such as improved facilities for mobility impaired persons, and include accessibility audits for other areas within low cost low risk framework described below.	Strategy, Growth & Governance	2024-26	0. Not started		Off track	No budget allocated
802	As part of the movement actions, undertake a study to develop a connected network of ecological corridors utilising parks, reserves, and streets that people can connect with.	Strategy, Growth & Governance	2024-26	1. Initiation		Under control	Currently underway and due soon.
803	Undertake a citywide investigation, including Ōtūmoetai, to understand existing open space network and to identify gaps in amenity or level of service.	Strategy, Growth & Governance	2024-26	2. Planning		On track	A review of open space level of service is starting. Outcome may look at acquisition.
804	Develop and deliver a programme of short, medium and longer term upgrades to existing parks and open spaces, considering the needs of both visitors and residents. Include specific opportunities for development of reserve areas that provide physical and visual access to water (see actions relating to	Strategy, Growth & Governance	Ongoing	2. Planning		On track	As per the Play, Active Recreation and Sport and the Reserves and Open Spaces AIPs there is a programme to make improvements across the city. The water access will not happen until year 4 of current LTP (at the earliest)

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
	Beach Road Reserve, Waikareao estuary and Fergusson Park).						
805	Develop and deliver an open space acquisition strategy to determine potential future open space acquisition requirements including potential options and locations	Strategy, Growth & Governance	2024-26	2. Planning		On track	Review ongoing.
806	Review future of Ōtūmoetai Pool. Reflect outcome of the review in future LTP's as appropriate.	Strategy, Growth & Governance	2024-26 2027-29 onwards	2. Planning		Under control	Work ongoing. Anticipated a report to council in May or June 2025
807	Continue to work with partners to protect the health of the Kopurererua Stream and the Waikareao Estuary, maintaining its recreational, ecological and cultural values. In accordance with Kopurererua and other focus catchments. This action aligns with the Kopurererua Watercourse Assessment being undertaken by TCC. Also funded through Bay of Plenty regional Council.	Strategy, Growth & Governance	Ongoing	3. Implementation		On track	Have planted 8 H wetland and 300,000 plants. Have realigned 1km stream-to a more natural realignment. Will be refocusing the current action plan for the valley for next 10 years and I look to continue to plant the rest of the paddocks and revert them back to wetland. Signage/wayfinding will be incorporated to give an 'identity' to the area as per Mauao etc.
808	Design and implement strategy that provides ecology, biodiversity and active movement opportunities through these green corridors. To align with city wide Biodiversity Action Plan and audit of Significant Ecological Areas (SEAs) (align with connected network of ecological corridors study)	Strategy, Growth & Governance	2024-28	2. Planning		Under control	Ecological connection Plan will be delivered by end of the financial year. Initial corridor report due soon, which can then be built on to inform other planning.
810	Improve reserve planting along Waikareao Estuary and waterfront pathway in alignment with city wide	Strategy, Growth & Governance	Ongoing	0. Not started		Off track	Not in current workplan

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#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
	Biodiversity Action Plan, to enhance resilience and biodiversity.						
812	Identify and summarise key existing information and identify further information required to provide a robust evidence base to understand the remaining useful life of Chapel Street bridge and causeway, and when it should be replaced, and how it should be managed until it is replaced. Reflect outcome of the Chapel Street Bridge study, including investigate and design a replacement bridge or undertake remedial measures consider options to upgrade and/or replace the Chapel Street Bridge to increase network resilience to natural hazards. Undertake ongoing critical maintenance work in the short-term.	Strategy, Growth & Governance	2023 2029 onwards	2. Planning	In progress 2029 onwards	On track	The studies to understand the bridge's remaining useful life are ongoing. Initial work recommended to develop an Emergency Response Plan, which is being prepared.
813	Develop a connected green network into and around Bureta and connecting into the Waikareao Estuary, primarily utilising existing reserves (parks, stormwater, road, esplanade) and acquiring strategic sites. Consider a future ecological connection between Vale Street and Maungawhare Place, and between Vale Street and Grange Road.	Strategy, Growth & Governance	Ongoing	2. Planning		On track	A pilot has been started with support from EnviroHub this with involved the community of the area and will see the valley up to Mangahare PI restored as an Eco Corridor
816	Provide a safe walking and cycling connection between: • Bureta Centre and the Baden Street reserve via Vale Street (follows golf course to connect Bureta and waterfront with the estuary path).	Strategy, Growth & Governance	2024-28	0. Not started		Off track	No budget allocated

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
	• The Waikareao Estuary path and the Waterfront path via Maxwells Road.						
817	Improve the pedestrian and cycle connection between Bureta shops and the waterfront path via Bureta Road	Strategy, Growth & Governance	2024-28	0. Not started		Off track	No budget allocated
818	Implement LCLR framework treatments in Bureta including improved bus stop facilities and access to buses and shops from the wider area.	Strategy, Growth & Governance	2024-28	3. Implementation		Off track	Partially complete. The remainder of the project is unlikely unless partner funding is provided.
819	Erect Pou at Maxwell Road Esplanade.	Strategy, Growth & Governance	2024-26	2. Planning		Under control	currently underway
820	Develop and deliver a programme of short, medium and longer term upgrades to improve the placemaking, activation and amenity of the Bureta centre, to create quality spaces where people want to stay and enjoy. Including: • Upgrade surrounding open space and streetscapes to increase safety, amenity, activation and accessibility. Including amenity and CPTED improvement along Bureta Road, between Ngatai Road and Vale Street with focus on placemaking and slow traffic speeds.	Strategy, Growth & Governance	2027-29 onwards	0. Not started		On track	Some work underway, however some pending hapu engagement.
827	Improve the walking and cycling connection between Cherrywood shops and Beach Road Reserve and the waterfront path.	Strategy, Growth & Governance	2024-28	0. Not started		Off track	No budget allocated
828	Implement LCLR framework treatments in Cherrywood including improved bus stop facilities (seating, shelter, real time	Strategy, Growth & Governance	2024-28	3. Implementation		Off track	Partially complete. The remainder of the project is unlikely unless partner funding is provided.

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#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
	info, etc) and access to buses and shops at Cherrywood centre.						
835	Deliver environmental improvements to Matua Saltmarsh Reserve/Papahenga for biodiversity and water quality in alignment with city wide Biodiversity Action Plan.	Strategy, Growth & Governance	Ongoing	2. Planning		On track	FY25-develop plan for Significant Natural Area/Significant Ecological Area. Plan will identify an action plan for next steps. Currently underway.
842	Work with mana whenua to undertake restoration work at Motuopae Island in accordance with Ngāi Tamarāwaho management plan.	Strategy, Growth & Governance	Ongoing	3. Implementation		On track	
843	Deliver environmental improvements and improve access and amenities to Maharaia Winiata Park.	Strategy, Growth & Governance	Ongoing	2. Planning		On track	
844	Improve bus facilities at Brookfield centre.	Strategy, Growth & Governance	2024-26	0. Not started		Off track	Judea Rugby Club have made a submission. Working towards responding with the hope of providing some investment. No budget allocated to this project, therefore no progress has been made.
846	Develop Carlton Reserve as a major neighbourhood reserve. Short term TCC \$ School precinct To support development of Carlton Reserve as a major neighbourhood reserve (see action above) develop Bellevue Park, including Sherwood Vale Walkway Reserve behind school, with a focus on enhancing the connectivity between Reserves, providing play and activity for a range of ages, enhancing safety and accessibility of all users, and to meet the needs of the local community.	Strategy, Growth & Governance	2024-26 2027-28	2. Planning		On track	Feasibility study completed, the next phase will be design.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
849	Implement LCLR framework treatments in Brookfield including improved access to buses, bus stop facilities and safety improvements for walking and cycling.	Strategy, Growth & Governance	2024-28	2. Planning		Off track	Partially complete. The remainder of the project is unlikely to go ahead unless partner funding is provided. No budget allocated
850	Improve the Huria Marae to Brookfield walking and cycling connection (Matahoroa Reserve and Kingswood Road).	Strategy, Growth & Governance	2024-26	0. Not started		Off track	
851	Undertake a detailed neighbourhood centre study of Brookfield centre by working with key stakeholders to comprehensively develop the centre to realise its full potential, provide high quality urban design outcomes, support surrounding growth, and implement the 15-minute neighbourhood model.	Strategy, Growth & Governance	2024-26	0. Not started		Off track	No budget allocated
852	Investigate in partnership a Sutherland Road – Huria Marae bus route.	Strategy, Growth & Governance	2024-26	0. Not started		On track	Not progressed - BOPRC services review pushed out due to funding changes.
855	Work with Sydenham Botanic Park Advisory Group and Sydenham Botanic Park Funding Trust to upgrade Sydenham Botanic Park, including; <ul style="list-style-type: none"> • Opportunities to better connect the Botanic Park to the surrounding neighbourhood and in particular to the Brookfield commercial centre, Lees Park, and the new Brookfield School (Te Kura o Manunui) to increase community use and enjoyment • Rezoning of site from Suburban Residential to open space • Opportunities for education and interpretation to align with aspirations of the Trust. 	Strategy, Growth & Governance	2024-26	1. Initiation		Under control	Discussions underway with the Guardian Trust. Council approved (in principle and dependent on the adoption of the annual plan), to upgrading Sydenham.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
	• Investigate in partnership a Sutherland Road – Huria Marae bus route						

2024-34 Urban Design

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
920	Create an urban design resource on Council's website to provide urban design information including outcomes sought, process support, case studies and guidance - Develop an urban design resource hub on the Council's website to educate on urban design, showcase exemplary design, clearly outline relevant processes and to feature case studies, guidelines and other useful resources. Articulate Council's commitment to high-quality urban design and how this is informed by, and relates to, Council's primary approaches – sustainability, Te Ao Māori, and working beyond Tauranga.	Strategy, Growth & Governance	2024-27 (setup), ongoing	2. Planning		On track	Planning for delivery of the action has commenced.
921	Promote and progress the Tauranga Urban Design Panel - Promote the TUDP and communicate TUDP outcomes (common issues and recommendations) with key stakeholders via Council publications, Council's website, targeted workshops, industry events or as part of a roadshow. Undertake an annual review of the TUDP to monitor the effectiveness of the process as well as the outcomes in terms of its influence on built environment outcomes in Tauranga.	Strategy, Growth & Governance	Ongoing, annual monitoring	2. Planning		On track	This action is ongoing. The urban design panel is set up and supported by internal staff, with a support action plan in place. Annual review of the Urban Design Panel takes place. Full review of the Urban Design Panel will be reported to the relevant committee on a three yearly basis.
922	Establish built form guidelines for commercial centres - Establish guidelines for commercial centres (including the city centre) to promote	Strategy, Growth & Governance	2024-27	2. Planning		On track	Planning for delivery of the action is commencing as part of Plan Change 38.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
	high-quality built form (building) urban design outcomes. These guidelines should provide a consistent approach to urban design outcomes across centres. Note: This action relates to Action 13 outcomes.						
923	Raise the level of urban design awareness within Council and in the public and private sector - Raise awareness of urban design and its benefits through events such as workshops, lunch and learn sessions, professional organisation events and/or a targeted urban design roadshow.	Strategy, Growth & Governance	2024-27, ongoing	3. Implementation		On track	Awareness is raised to promote the Urban Design Panel in the public and private sector through ongoing presentations.
924	Partner with professional and educational organisations to provide continued education and conversations around high quality urban design – Bring relevant built environment expertise and voices together to provide continued education and conversations around urban design. May include a speaker series, workshops and/or industry events.	Strategy, Growth & Governance	2024-27 (setup), annually	2. Planning		On track	Planning for delivery of the action is commencing.
925	Partner with professional organisations to support recognition of good urban design projects through design awards and other similar initiatives - Collaborate with professional bodies to feature urban design in local and national awards and assist to promote these locally. Convene the Tauranga Urban Design Panel periodically to recommend projects to be put forward	Strategy, Growth & Governance	2024-27 (setup), annually	2. Planning		On track	Planning for delivery of the action is commencing.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
	for professional body awards and promote award winning projects through Council's website.						
926	Showcase meaningful mana whenua engagement processes and Kaupapa Māori design outcomes - Provide examples and precedent studies on Council's website (a 'working with mana whenua' link) and other established Council communications channels, which showcase completed built environment projects, as effective and recommended engagement processes and pathways and other resources specific to Kaupapa Māori design. Celebrate design success through awards and share knowledge and experience through industry events.	Strategy, Growth & Governance	2024-27, ongoing	2. Planning		On track	Planning for delivery of the action is commencing.
927	Provide training sessions in cultural capability through the design process - Include in-person and online training on the Tauranga Moana Design Principles with examples of how to interpret these for a specific project / context and embed these into core project processes. Require TUDP members and enable and encourage local design professionals to undertake TCC's 'cultural connections' course to familiarise themselves with the local cultural context.	Strategy, Growth & Governance	2024-27, ongoing	3. Implementation		On track	Ongoing role out of cultural connections is occurring, working the Takawaenga team.
928	Provide urban design outcome briefs as part of Council tender documents and / or project design briefs and have	Strategy, Growth & Governance	Ongoing	2. Planning		On track	Planning for delivery of the action is commencing.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
	urban design represented in Council tender evaluation teams where applicable - Include urban design outcome briefs in relevant Council tender documentation and/or design briefs and have urban design represented in tender evaluation teams to ensure good urban design outcomes are considered from project inception through to end delivery.						
929	Develop key urban design outcome briefs to be used in Council projects - Develop urban design outcomes briefs to guide good urban design outcomes for Council-led projects. Include provision for: Greenfield & brownfield projects Urban design panel review Site specific outcomes Local area planning outcomes where projects have wider community impacts (such as key transport corridors, open spaces and community facilities).	Strategy, Growth & Governance	Ongoing	2. Planning		On track	Planning for delivery of the action is commencing.
930	Facilitate good urban design outcomes through appropriate City Plan provisions including commercial, industrial & public amenity.	Strategy, Growth & Governance	Ongoing	1. Initiation		On track	This action is underway, with delivery through completed residential outcomes framework and proposed guidelines as part of Plan Change 38
931	Promote resilience and sustainability through urban design guidance and outcomes - Promote resilience and sustainability in urban design through inclusion of sustainable design matters in future design guidelines (including	Strategy, Growth & Governance	Ongoing	2. Planning		On track	Planning for delivery of the action is commencing - to be delivered through design guidelines and urban design panel processes.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
	reference to sustainability objectives within TCC design briefs) and, ensuring sustainable design is a key consideration in Tauranga Urban Design Panel recommendations.						

Wastewater Strategy (DRAFT)

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
987	West Bethlehem Wastewater Reticulation project: West Bethlehem wastewater reticulation Block B and Carmichael Road. (Growth)	Infrastructure	2024-2025	2. Planning	June 2026	Under control	Project was on hold for several months while previous options were reconsidered. City Waters Planning is conducting a feasibility assessment for wastewater servicing, expected to conclude by the end of FY26. Initially, a low-pressure sewer system was considered but deemed unsuitable for future growth. The project has shifted to exploring a traditional gravity wastewater system, which offers better efficiency and scalability. The feasibility design phase includes integrated improvements in water supply, stormwater systems, and road safety. Land purchase agreement is needed for success of project, as are the successful completion of the separate projects 'SH2 stormwater culvert' and the Parau Rd extension. Council Paper https://objective-prod.tauranga.govt.nz/documents/A17795937/details
998	CBD Wastewater Mains Renewals project: Renewals of old earthenware mains pipes in Tauranga CBD to align with other developments and street scape projects. (Renewal)	Infrastructure	2024-2034	2. Planning	2025-34	On track	The final design is nearing completion for either dig and relay or the lining of the aged earthenware mains. Works will be programmed for completion through to 2034. The work will be completed in conjunction with other projects where synergies exist.
1004	Wastewater Electrical Upgrades programme: Programme to	Infrastructure	2024-2044	3. Implementation		On track	PS065 replaced failing fuse holders with breakers. Ordered a supply of 4rf radios for PS upgrades and replenish stock from other upgrades before price increases. Memorial Park UPS batteries

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
	upgrade the electrical & telemetry system of wastewater pumping stations. (Renewal)						have been replaced. Ordered and installed 10 NOVAKON HMI's.
1005	Wastewater Pumpstation Renewals programme: Programme to renew assets in Wastewater Pump Stations to ensure efficient and reliable operation. (Renewal)	Infrastructure	2024-2044	3. Implementation	2025 onwards	On track	The WWPS Renewals Programme is dedicated to the renewal and rehabilitation of 263 existing pump stations and associated assets (bio-filters/generators). This initiative focuses solely on restoring the functionality, safety and reliability of ageing infrastructure. Rolling renewals are completed annually through the network, and 50 stations have been renewed since 2022.
1009	Opal Drive Pump Station project: New major pump station at Opal Drive to service Papamoa, replacing existing pump station at the end of its life. (Growth)	Infrastructure	2024-2028	3. Implementation	30 May 2026	On track	Excavations for wet well and terminal chamber complete, ground improvement across the balance of the site approx. 50% complete. Pipeline upgrades, and synergistic duplication of the stormwater culverts, in Opal Dr road corridor commenced.
1014	Wastewater Plant & Pump Station Building Renewals programme: Refurbishment, replacement and/or renewals of buildings at WWTPs to provide weather cover for plant, pumps,	Infrastructure	2024-2044	3. Implementation		On track	Majority of works completed, most of the works have been focused on improving weathertightness issues at Chapel St. Final piece of work for this FY is the roof repaint and bird proofing of the Te Maunga WWTP process building works expected to commence and be completed May 2025.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
	generators and electrical equipment. (Renewal)						
1015	WWTP Renewals programme: Ongoing renewal of machinery and equipment at wastewater treatment plants to ensure efficient and reliable operation and to maintain the value of the plant. (Renewal)	Infrastructure	2024-2044	3. Implementation		On track	Digester #2 refurb 95% completed and re-commissioning in progress. Flow balance Tank refurb contract TC49-25 awarded and work on track and crane established on site. Order placed for 2 Sulzer blowers to replace the 50+ year old Spencer blowers.
1033	Stormwater Inflow Reduction programme: Ongoing programme to monitor & reduce stormwater infiltration to the wastewater system. (Renewal)	Infrastructure	2024-2044	3. Implementation		On track	<p>Completed:</p> <ul style="list-style-type: none"> • Smoke testing has been undertaken for catchment PS005, PS065, PS85 & PS110 - Follow ups for non-compliance gully traps pending. <p>Planned activities:</p> <ul style="list-style-type: none"> • Smoke testing PS091, PS164 (& PS165 potentially after manhole renewals) • Dye testing PS125 & PS007 • Flow testing works in the planning stage PS062

Water Supply Strategy (DRAFT)

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
1035	Oropi WTP Intake Silt Management System Project: Installation of Tee screens at stream surface at the Oropi Water Treatment Plant Intake. (LOS)	Infrastructure	2024-2026	3. Implementation	After Oct 26	On track	Awaiting direction from consenting process after Oct 2026.
1036	CMF Membrane Module Replacements programme: Renewal of Continuous Microfiltration Membrane modules in accordance with the replacement strategy set out in the Water Asset Management Plan. (Renewal)	Infrastructure	2024-2044	3. Implementation	Ongoing	On track	Undertake renewal of microfiltration membranes to keep units operational and to meet water safety requirements. Rolling programme to replace components identified to be at the end of their life.
1037	Water Supply M&E Asset Renewals programme: Renewal of mechanical & electrical (M&E) assets at water supply treatment plants as per the renewal strategies in the Water Asset Management Plan. (Renewal)	Infrastructure	2024-2044	3. Implementation	Ongoing rolling programme	On track	Annual renewals being undertaken. Like for like renewal of M&E equipment to ensure continuity of water supply operation.
1038	Water Supply Operational Building Renewals programme: Refurbishment/replacement of buildings at WTPs and	Infrastructure	2024-2044	3. Implementation	Ongoing rolling programme	On track	Renewal of building assets to ensure continuity of water supply operation. Joyce Road roof and gutter renewals

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#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
	other sites providing cover from weather for the plant, pumps, generators and electrical equipment. (Renewal)						completed . Currently looking at other minor renewals to complete this FY
1039	WTP Plant Replacements programme: Replacement of Filtration Sub-module shell casings, head blocks & manifolds. (Renewal)	Infrastructure	2024-2044	3. Implementation	Ongoing	On track	Undertake maintenance and renewal of microfiltration treatment units to keep units operational and to meet water safety requirements. Rolling programme to replace components on identified component fatigue / failure.
1041	Waiāri Intake & Water Treatment Plant project: Waiāri Intake & Water Treatment Plant. (Growth)	Infrastructure	2024-2025	4. Complete / BAU	June 2026	Complete	Complete with minor works, including grit removal and taste and odour removal systems to be undertaken by June 2026
1042	Joyce Road Water Treatment Plant - Technology Renewal project: The Joyce Road Water Plant (WTP) was built in 1997. The equipment has roughly a 25 year life and has now reached the end of its economic life. (Renewal)	Infrastructure	2024-2027	1. Initiation	2028/29	On track	Design planned for 2026/27. Construction has been delayed in line with financial constraints till 2027/28 and 2028/29.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
1043	Reservoir Seismic Upgrade programme: Seismic upgrade of various reservoirs. (LOS, Resilience)	Infrastructure	2024-2044	3. Implementation	Ongoing	On track	Undertake reservoir seismic upgrades to ensure reservoirs meet seismic and water safety requirements. Rolling programme prioritised on a risk basis. Oropi Reservoir 1 repairs and seismic upgrade underway.
1044	Water Supply Reservoir Renewals programme: Renew reservoir assets in accordance with the renewal strategy set out in the Water Asset Management Plan. (Renewal)	Infrastructure	2024-2044	3. Implementation		On track	Undertake reservoir maintenance and renewal to ensure reservoirs achieve life expectancy and water safety requirements. Rolling programme prioritised on a risk basis.
1049	Mt Maunganui Reservoir project: Replacement reservoir in Mt Maunganui. (Renewal)	Infrastructure	2024-2032	0. Not started	Awaiting confirmation from Mauao Joint Trustees as to way forward for replacing reservoir	Under control	Awaiting confirmation from Mauao Joint Trustees as to way forward for replacing reservoir
1050	Western Corridor land purchase for reservoir and pump stations (PS): Joyce Rd PS, Pyes Pa lower reservoir, Belk PS and reservoir, Belk Upper Reservoir #1, Belk Upper Reservoir #2. (Growth)	Infrastructure	Intermittent, as needed	2. Planning		On track	In planning.

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
1054	Testable Backflow Renewals programme: Renewal of testable backflows to ensure no contamination occurs through reverse flow into the water supply network. (Renewal)	Infrastructure	2024-2044	3. Implementation		On track	Ongoing backflow prevention device renewals undertaken in accordance with the Asset Management Plan
1055	Water Pipe Asset Renewals programme: Renew water supply trunk and reticulation pipes in accordance with the renewal strategy set out in the Water Asset Management Plan. (Renewal)	Infrastructure	2024-2044	3. Implementation		On track	Ongoing pipe renewals undertaken in accordance with the Asset Management Plan
1059	15th Ave Main (consequential roading project): Relocate water mains on either side of 15th Ave as a result of planned road widening. (LOS)	Infrastructure	2024-2025	2. Planning		On track	Aligned with the Transportation project (Turret Road). Awaiting project approval decision by NZTA
1061	Carmichael Road Watermain project: Carmichael Road Watermain, south of Bethlehem Rd to SH2 (Stage 2). Renew and upgrade 225 & 250mm. (Growth)	Infrastructure	2024-2026	1. Initiation		On track	Governed by the stormwater project and will be aligned accordingly

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
1063	Gloucester Street Extension project: Watermain in new road corridor. Cost is the difference between 150 mm and 100 mm diameter pipeline. (Growth)	Infrastructure	2024-2026	0. Not started	Unknown	On track	Awaiting decision - Developer driven.
1066	Waiāri Stage 2 Watermain (to Mangatawa) project: 525mm main on SH2 from Welcome Bay Road to branch off point to Mangatawa Reservoir (approx. 5,100m length) & 450mm inlet main to Mangatawa reservoir (approx. 700m length). (Growth)	Infrastructure	2024-2025 2033-2037	2. Planning		Under control	Currently in Planning stage to determine final alignment. Project has been deferred to later in the LTP. No budget next FY.
1069	Tautau Rising Main Duplication project: Improve resilience at the Joyce Road WTP, as it currently relies on a single rising main for the water to be pumped from the intake to the plant. (LOS, Resilience)	Infrastructure	2024-2025	4. Complete / BAU		Complete	Commissioning activities completed March 2025. In defects liability period.
1070	Gargan Rd to Roundabout Reticulation Mains project: Install internal reticulation mains in Tauriko Business Estate (TBE) as	Infrastructure	2024-2026	4. Complete / BAU		Complete	Completed as part of Tauriko business estate

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#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
	development proceeds. (Growth)						
1076	Oropi Trunk Main Upgrade project: Replace and upgrade trunk mains plant to Oropi roundabout, and upgrade of Oropi booster pump station and new booster pump station at Wood Rd. (LOS)	Infrastructure	2024-2027	3. Implementation		On track	Currently in Design stage. Envisaged PWs over the coming FYs (FY26-28). Contingent on LTP prioritisation. Will require budget bring forward if delivered over FY26-28.
1077	Cambridge Reservoir Trunk Main Relocation project: Trunk main from Barks Corner to Cambridge Reservoir to be supplied from Wood Rd booster pump station and relocation of 375mm AC mains to be connected to Chadwick Rd /Pooles Rd link. (Renewal)	Infrastructure	2024-2029	3. Implementation		On track	Project implementation underway.
1078	Cameron Road Renewal Stage 2 17th Ave to Barks Corner project: Upgrade of water supply network in Cameron Road. (Growth)	Infrastructure	2024-2028	1. Initiation		Under control	Aligned to Transportation project and NZTA decision

#	Action	Group	Original date	Stage	Expected delivery date	Status	March 2025 update
1084	Turret Road Strategic Watermain Link project: New watermain feeding into Te Papa Peninsula, improving capacity, resilience and operation of the network, extending from Hairini Road to Cameron Road. Aligned with transport project in this corridor. (Growth)	Infrastructure	2024-2030 2036-2037	1. Initiation		Under control	Awaiting decision from NZTA / Transportation
1086	Water Supply Equipment & Systems programme: Procure, install and commission field instruments, radio telemetry and associated equipment for the management and control of the water supply system. (Renewal)	Infrastructure	2024-2044	3. Implementation		On track	Additional / renewal of equipment and systems procured and implemented to ensure management and control of water supply system. Ongoing rolling programme. Annual renewals being undertaken, and resilience improvements made. Improved backup power supplies to reservoir site in event of power failures, improved final pH control at Waiari WTP, improved stream flow monitoring of Waiari stream, increased the number of rain gauges in the catchment, and other smaller initiatives

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Tauranga a te Kura



2018-28 Tourism BOP Visitor Economy Strategy

#	Group	March 2025 update
95	City Development & Partnerships	Work continues to progress, and Tourism Bay of Plenty will provide an update to Council when presenting their Annual or Half yearly report.

Te Ha Tapoi - Tourism Strategy

#	Group	March 2025 update
96	City Development & Partnerships	Work continues to progress, and Tourism Bay of Plenty will provide an update to Council when presenting their Annual or Half yearly report.

Western Bay of Plenty International Strategy

#	Group	March 2025 update
383	City Development & Partnerships	Work continues to progress and Priority One will provide an update to Council when presenting their Annual or Half yearly report.