



AGENDA

Council Workshop Thursday, 26 February 2026

I hereby give notice that a Council Workshop will be held on:

Date: Thursday, 26 February 2026

Time: 9:00 am

Location: TCC Council Chamber
Level 1, 90 Devonport Road
Tauranga

Please note that this meeting will be livestreamed and the recording will be publicly available on Tauranga City Council's website: www.tauranga.govt.nz.

Marty Grenfell
Chief Executive

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1 BUSINESS

1.1 Annual Plan 2026-27 Workshop on Capital Programme, Bulk Funds and Ozone Migration

File Number: A19827719

Author: Kathryn Sharplin, Head of Finance

Authoriser: Craig Rice, Chief Operating and Financial Officer

Presenter(s): Craig Rice, Kathryn Sharplin, James Woodward, Susan Braid, Reneke Van Soest, Ken Renz, Gary Stewart

External presenter(s):

Workshop information

Purpose of workshop

The purpose of the workshop is to:

- seek direction on prioritisation of the capital programme within the \$450m envelope
- seek direction on the Ozone migration programme, and
- receive a verbal update on capital bulk funds

Attachments

1. **26 Feb Workshop Capital Programme 2026-27 - A19827690** [↓](#) 
2. **26 February WorkshopOzone Update - A19827692** [↓](#) 

A graphic with a dark blue background. On the left, a large light blue circle contains the text 'Annual Plan Workshop Capital Programme' in white. Below it, the date '26 February 2026' is written in white. On the right side, there are several overlapping geometric shapes in shades of blue: a circle, a rounded rectangle, a square, and two diamonds. In the top right corner, the Tauranga City logo is displayed, featuring a stylized white wave inside a blue diamond shape, with the text 'Tauranga City' below it.

Annual Plan Workshop Capital Programme

26 February 2026



Tauranga City

Purpose of the workshop

- Current Capital Programme
- Explanation of Prioritisation Framework and scoring
- Discussion of political priorities and how this may impact prioritisation
- Consider projects that may fall below the \$450m envelope



Current Capital programme

- The first version of the 26/27 programme after delivery assessment, totalling \$498 million, was shared with EMs in November
- On 10 February Council confirmed the capital programme envelope of \$450m including carry-forwards from 2025/26.
- A review over the past week updated the capital programme for 2025/26 and 2026/27 to align with the \$450 million limit for 26/27 and currently sits just below \$400m based on draft prioritisation



Current 26/27 Capital Programme

To be distributed prior to the meeting



EM Direction Required

- **Today (Annual Plan)**
 - Review prioritisation framework to ensure alignment to political priorities
 - Projects to be brought back in and what projects to trade off in 26/27
 - Confirm projects on waiting list and brought forward when capacity allows
- **Over the next 3-6 months (Long Term Plan)**
 - Prioritisation of outcomes, are they equal or are some more important?
 - Measures of success for each outcome
 - Set Weightings for Risk v Outcomes
 - Risk Thresholds that trigger automatic inclusion
 - Non-negotiable constraints/priorities
 - Funding Allocation of Outcomes, i.e. do you ring fence outcomes and prioritise projects within that outcome, or prioritise all projects against each other?



Prioritisation Scoring

The framework has included all committed, renewals and critical projects

The balance of the programme is scored based on:

- Risk (70%) – Likelihood x Consequence on highest scoring risk using council strategic risks.
- Outcomes (30%) – Evenly weighted across 5 LTP Outcomes. Projects score between 0-3 against each outcome based on impact. The maximum a project can score is 15.

Our Direction - An inclusive City	Valued, protected & enhanced our environment	Our Direction - A well planned city	Our Direction - Moving around our city easily	Our Direction - Supports business and education
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Considerations

- Do you agree weighting between risk and outcomes?
- Do you agree with even weighting across outcomes?
- Have we captured political priorities?
- Are there any projects to be reinstated – what other projects could be deferred?
- Note that deferred projects can be managed and reintroduced as programme capacity allows, using priority order as the guiding principle under CE delegation. Reintroduced projects would be reported to the City Delivery Committee.



