



ATTACHMENTS

**City Delivery Committee meeting
Separate Attachments 1**

Tuesday, 16 June 2026

Table of Contents

9.4	Action and Investment Plans and Annual and Long-Term Plan Actions Monitoring	
	Attachment 1 Annual Plan, Long Term Plan and Action and investment Plan action updates 2025-2026.....	4

Action Tracking

Long-term Plan Decisions and Action and Investment Plans

Contents

Introduction	3
Stage.....	3
Status	3
Long term plan and annual plan actions.....	5
2021-31 LTP Decisions.....	5
2024-34 LTP Decisions.....	6
2025/26 Annual Plan Decisions	19
Action and Investment Plan Reporting	30
Tauranga Taurikura.....	30
2006 Tauranga Harbour Integrated Management Strategy: Operations and Infrastructure.....	30
2022-28 Waste Minimisation Plan: Regulatory and Community	31
2023-33 Nature and Biodiversity: Operations and Infrastructure	49
2023-33 Tauranga Climate: Strategy, Partnerships and Growth	53
Tauranga Matarauui.....	58
2018-26 Welcoming Communities: Group-Regulatory and Community.....	58
2020 Historic Village Strategic Plan: Regulatory and Community.....	62
2022-32 Tauranga Events: Regulatory and Community	65
2023 Kainga Tupu - WBOP Homelessness Strategy: Regulatory and Community	68

2023-33 Accessible Tauranga: Regulatory and Community.....	69
2023-33 Arts, Culture and Heritage: Regulatory and Community.....	73
2023-33 Safer Communities: Regulatory and Community.....	75
Tauranga Ara Rau	82
2020-30 Tauranga Airport Masterplan: Chief Financial and Operations Office.....	82
2021 Tauranga Parking Strategy: Operations and Infrastructure.....	82
2023-50 WBOP Transport System Plan (2023 Executive Summary): Operations and Infrastructure.....	83
Tauranga Tatai Whenua.....	85
2020-50 Te Papa (Peninsula) Spatial Plan: Strategy, Partnerships and Growth.....	85
2022-2050 Mount to Arataki Spatial Plan: Strategy, Partnerships and Growth.....	87
2022-32 City Centre AIP-Group: Operations and Infrastructure.....	89
2023-33 Community Centres: Operations and Infrastructure.....	93
2023-33 Our Public Places Strategic Plan: Operations and Infrastructure.....	94
2023-33 Play, Active Recreation and Sport: Operations and Infrastructure.....	95
2023-33 Reserves and Open Space: Operations and Infrastructure.....	105
2023-50 Ōtūmoetai Spatial Plan: Strategy, Partnerships and Growth.....	108
2024-34 Urban Design: Strategy, Partnerships and Growth.....	109
Tauranga a te Kura.....	112
2018-28 Tourism BOP Visitor Economy Strategy.....	112
Te Ha Tapoi - Tourism Strategy.....	112

Introduction

This report outlines the stage, status and expected delivery date of projects and actions resulting from long-term plan decisions and action and investment plans. Where relevant, a narrative update has been provided.

Where the lead agency responsible for an action is not Tauranga City Council, the action has not been included. Where an action is determined as business as usual (funded and part of the usual work programme), it has not been included. The actions are focused on the 2025/26 financial year (1 July 2025 to 30 June 2026).

Actions that have a status of complete or are recommended for removal will be removed from future reporting unless otherwise advised.

Stage

Colour & Stage	What it means
Not started	The action or task has not yet begun.
Initiation	Initial activities have begun, such as kick-off meetings or preliminary planning.
Planning	The action or task is in the detailed planning phase, including scope definition and scheduling. Resource allocation, and development of necessary documentation or procedures are underway.
Implementation	The action or task is actively being worked on or executed.
Complete/BAU	The action or task is either complete or in the final stages, including review, final adjustments, and completion of documentation, or it is business as usual, within usual operations.

Status

Status	Where it's used
On track	<ul style="list-style-type: none"> The action is progressing within the agreed timeframes and budget. Everything is proceeding according to plan. Set to start as scheduled with no anticipated issues. Key stakeholders are informed and satisfied with progress. Milestones and deliverables are being met as planned. Risks have been identified, but none are currently impacting progress.
Under control	<ul style="list-style-type: none"> The delivery date or budget is not aligned with the original plan but has been approved, and the action is moving forward.

Status	Where it's used
	<ul style="list-style-type: none"> • The action is behind the original schedule or over budget but is expected to be back on track soon. • Adjustments to timelines or budget are being effectively managed. • Changes in scope, missed timeframes, or increased costs have occurred, but corrective actions are underway. • A decision is required to regain alignment, and this is currently being pursued. • Regular updates are provided to stakeholders to ensure alignment. • Contingency plans are in place to address potential setbacks.
Off track	<ul style="list-style-type: none"> • External factors beyond our control have caused significant delays. • The action is not meeting agreed timeframes or budget, with little chance of recovery. • The action lacks a budget or priority, posing a high risk of non-delivery. • Significant obstacles are present, requiring intervention or escalation. • The project team is re-evaluating feasibility and next steps. • The action has been directed to cease or be removed.
Complete	<ul style="list-style-type: none"> • The action or project is completed. • Previously reported with a decision to remove the action. • All deliverables have been handed over and accepted. • No further actions are required beyond standard operations. • Any remaining issues have been resolved or documented for future reference.
Business as usual	<ul style="list-style-type: none"> • The action or project has transitioned to business as usual. • No further actions are required beyond standard operations.

Long term plan and annual plan actions

2021-31 LTP Decisions

#	Action	Group	Stage	Expected delivery date	Status	April 2026 update
11.11 Spaces and Places: other issues and options papers	<u>Te Ranga Reserve</u> (e) Increases and brings forward budget to support the enhancement of Te Ranga Reserve (Option 1)	Operations and Infrastructure	Implementation		On track	Working with the Pukehinahina Trust on a proposal for early implementation.
11.8 Economic development and growth management issues and options papers	<u>Te Reti B&C Residue Trust</u> (o) Agrees to fund \$84,790 in year 1 of the LTP to construct the widening of the entrance to papakāinga housing between Cambridge Road and Waihi Road (Option 1)	Strategy, Partnerships and Growth	Complete/BAU		Complete	Action is complete.

2024-34 LTP Decisions

#	Action	Group	Stage	Expected Delivery date	Status	April 2026 update
11.10 Community Stadium	<p><u>Community Stadium</u> (c) Approves community stadium Stage 1, providing an event capacity of 15,000+, commencing construction in 2033/34 at a total cost of \$90m. Noting Stage 1 is planned to include:</p> <ul style="list-style-type: none"> • new grassed verge seating (capacity – 1,500); • new embankment seating (capacity – 2,000); • temporary modular seating/hardstand (capacity – 2,000); • enhancement to the Tauranga Domain entry; • new community spaces and café; • repurposed building for lease to the University of Waikato Sports Science/Physiotherapy faculty; • installation of new lighting suitable for night games; and • installation of new hybrid turf sports field. <p>(d) Notes that 50% of the \$90m delivery cost for Stage 1 of the community</p>	Operations and Infrastructure	Not started		Under control	Initial funding for Stage 1 of the Community Stadium at Tauranga Domain was approved in the Long-term Plan 2024, but also moved to the final two years. Any work to commence designing and building a community stadium will not start for at least five years, so the project is on track but also hasn't progressed passed the work that was done for the Long-term Plan because it hasn't needed to. This Council is yet to take a position on the stadium, which it will do through the LTP 2027.

#	Action	Group	Stage	Expected Delivery date	Status	April 2026 update
	<p>stadium is to be met by external funding sources. (e) Notes that the cost of Tauranga Domain improvements, over and above and independent of the community stadium project, are estimated at \$5m and are currently unbudgeted. These costs are to be funded by external funding sources and/or re-prioritisation of other Council projects. (f) Notes that to deliver both the community stadium and improvement projects included in the Tauranga Domain Masterplan, some existing community sports clubs that use Tauranga Domain require relocation (over time), at a total cost of \$21m (inflated to 2029). (g) Notes that the planned improvements for Tauranga and Wharepai Domains, including relocation of existing community sports clubs, are independent to the community stadium and scheduled for implementation regardless</p>					

#	Action	Group	Stage	Expected Delivery date	Status	April 2026 update
	of the stadium being approved for delivery.					
11.11 City Centre Hotel and Conference Centre	<p><u>City Centre Hotel and Conference Centre</u></p> <p>(b) Approves the preparation of a business case that examines the case for investment, including if the proposal will deliver the best value for our communities;</p> <p>(c) Notes that findings from the business case will be reported to Council in the second half of 2024; and</p> <p>(d) Notes that in making any future decision to progress with the proposed city centre Hotel and Conference Centre project, Council may be required to undertake a Long-term Plan Amendment, subject to section 97 of the Local Government Act 2002.</p>	Chief Financial Office	Initiation		Off track	Prior work incomplete / not progressed. Market testing to establish interest in site for a number of options including Hotel and Conference Centre is underway. Briefing being scheduled for Elected members before end of FY 26.
11.12 Car parking buildings	<p><u>Car Parking Buildings</u></p> <p>(b) Utilises the projected cash surpluses from the Parking Management Activity to fund interest and principal repayments sufficient to provide up to \$46M funding for the Te Manawataki o Te Papa</p>	Chief Financial Office	Complete		Complete	<p>There was a decision of Council to remove Parking Revenue from the funding stack for Te Manawataki o Te Papa.</p> <p>If large revenues eventuate following construction, Council may consider paying down some of the rates funded debt, but nothing assumed at this point.</p>

#	Action	Group	Stage	Expected Delivery date	Status	April 2026 update
	programme of works; and (c) Notes the need for the projected price increases as outlined in paragraph 25 of this report are required to generate the surpluses outlined in resolution (b); and (d) Should sufficient surpluses not be or are determined at any point to be unlikely to be achieved, revisit the potential to sell the Spring Street and Elizabeth Street parking buildings with a lease-back at the appropriate time, but in any case, during the 2024-2034 Long Term Plan period.					
11.4 Spaces & Places issues and options	<u>Additional Public Toilets (Attachment 1)</u> (b) Approves \$1.5m for installation of new toilets at major neighbourhood play spaces and beach access points funded by reallocation from existing Spaces and Places budgets (Option 1).	Operations and Infrastructure	Implementation	2028	On track	Awaiting capex budget availability in FY28. Temporary toilets placed over summer at Pāpāmoa pony club area due to complaints. One new toilet installed at Monticola Reserve with part external funding.
11.4 Spaces & Places issues and options	<u>Ngāi Tamarāwaho and Pukehinahina Charitable Trust (Attachment 3)</u> (e) Does not fund or make provision for a public car	Operations and Infrastructure	Planning	Ongoing	On track	No conversations at present. Awaiting an approach from the Trust inviting Council to work with them on this project.

#	Action	Group	Stage	Expected Delivery date	Status	April 2026 update
	park on Gate Pā recreation reserve for use by Te Pūtake o Te Riri and instead contributes to a wider discussion on the funding and development of the centre through a business case process (Option 1).					
11.4 Spaces & Places issues and options	<u>Tauranga Hockey Centre Facility Development (Attachment 5)</u> (j) Agrees to fund the feasibility study at \$39,000 (Option 1). (k) Supports in principle a funding contribution towards development of a hockey centre with any further funding to be confirmed via a future Council decision-making process.	Operations and Infrastructure	Implementation	TBD	On track	Feasibility Study is now complete and we are awaiting direction from Tauranga Hockey as to how they wish to proceed with the development of a new pavilion.
11.4 Spaces & Places issues and options	<u>Pōtiki ā Tamapahore Trust and Manawa Development Holdings Limited Partnership - Community Spaces and Facilities in Manawa development (Attachment 7)</u> (n) Does not provide funding for the development of Te Atea Reserve and work with the developer to agree a	Operations and Infrastructure	Implementation	ohau	On track	Still in pathway feasibility discussions. The shade has been delivered as requested.

#	Action	Group	Stage	Expected Delivery date	Status	April 2026 update
	<p>plan for Te Atea (Option 1).</p> <p>(o) Provides funding of up to \$100,000 from existing Spaces and Places budget to fence the Maungarongo walkway from the Manawa development to Simpson Road, subject to agreement on additional access (Option 1).</p> <p>(p) Allocates up to \$50,000 from the shade budget for artificial shade at Hine Kahu Reserve (Option 1).</p>					
11.4 Spaces & Places issues and options	<p><u>Funding for Wairakei Stream Corridor Works (Attachment 8)</u></p> <p>(q) Does not allocate a specific budget for Wairakei Stream Corridor works above that already committed and continue to work with the submitter to confirm the designs and level of service for the walkway (Option 1).</p>	Operations and Infrastructure	Complete/BAU		Complete	<p>The council has considered the requests raised by Bluehaven in relation to the Wairakei Landscape Plan. A number of these items extend beyond the scope of the current project, which is focused on delivering agreed public realm elements directly associated with the Wairakei development.</p> <p>The council currently has capital funding allocated for works in the area in front of the Bluehaven development. However, the timing of this investment is being reviewed to align with the pace of development in the area.</p> <p>Staff have been working with Bluehaven on a design that includes footpaths, a bridge connection, and planting along the southern edge of</p>

#	Action	Group	Stage	Expected Delivery date	Status	April 2026 update
						Wairakei. This reflects the extent of the works agreed as part of the current project. Requests relating to additional improvements along the wider Wairakei corridor are not included within the scope of this project or current funding allocations. Delivery of these elements would require either developer funding or consideration through a future Council programme.
11.5	<p><u>SmartTrip Variable Road Pricing</u></p> <p>(b) Notes the feedback received through LTP engagement and does not proceed with a full business case for Variable Road Pricing at this stage.</p> <p>(c) Notes that, subsequent to the draft LTP consultation document being issued:</p> <p>(i) Road charging is now being progressed by the new Government (as per the Act Coalition Agreement) to reduce congestion and improve travel reliability.</p> <p>(ii) NZTA – Waka Kotahi have invited TCC to work together with them, the Ministry of Transport and other councils such as</p>	Strategy, Partnerships and Growth	Complete/BAU	End 2026/27	Complete	The Time of Use Charging Bill has been passed by Central Government and will come into force November 2026. It is noted that the 1.5M was forfeited as part of the re-set.

#	Action	Group	Stage	Expected Delivery date	Status	April 2026 update
	<p>Auckland Council (and Auckland Transport) to support a nationally consistent approach on road pricing.</p> <p>(d) Proceeds to:</p> <p>(i) Investigate key areas of community feedback received, including the cost of road pricing charges, the quality and available of alternative transport modes, location and time of charge, equity concerns and wider network impact (particularly diversion impacts).</p> <p>(ii) Engage with NZTA-Waka Kotahi, the Ministry of Transport, and other interested councils including Auckland Council / Auckland Transport to explore nationally consistent approaches to road pricing.</p> <p>(e) Includes a budget of \$1.5m spread evenly over the first three years of the LTP (with timing reviewed at the next Annual Plan) and requires staff to apply for any applicable subsidy or external funding to</p>					

#	Action	Group	Stage	Expected Delivery date	Status	April 2026 update
	reduce the cost to the ratepayer. (f) Notes that the approved road pricing budget will position TCC to be able to participate at a national level and help to ensure that topics raised by the Tauranga community are embedded in nationwide investigations into road pricing.					
11.6 Issues & Options Waste Infrastructure	Waste Infrastructure (b) Discontinues the original Te Maunga Redevelopment Project. (c) Confirms that Tip Lane at Te Maunga is considered unsuitable for organic waste processing. (d) Collaborates with Western Bay of Plenty District Council (WBOPDC) to identify opportunities to connect WBOPDC recycling centres to the sub-regional waste infrastructure network. (e) Undertakes investigations, funded by the waste levy, to identify the best method to process organic waste (food and garden waste)	Strategy, Partnerships and Growth	Initiation		On track	The Te Maunga redevelopment has been discontinued, with planning now focused on future waste infrastructure through ongoing business cases, including for future transfer stations and organics processing requirements. Minor upgrades at Te Maunga are complete, and broader regional network planning is underway with WBOPDC, with decisions expected in late 2026.

#	Action	Group	Stage	Expected Delivery date	Status	April 2026 update
	<p>in conjunction with WBOPDC and potentially other councils in the BOP and southern Waikato Region. This is to include consideration of land purchase for developing a local organic waste processing facility located in or near the sub-region.</p> <p>(f) Approves investment in the 2024-34 LTP to:</p> <p>(i) Undertake minor critical upgrades to Te Maunga Transfer Station to ensure health and safety compliance - \$819,040.</p> <p>(ii) Undertake schematic design (\$1.14m), securing land (\$15m) and development of the sub-regional waste infrastructure network - \$34.6m, which enables:</p> <ul style="list-style-type: none"> • Transition of Te Maunga waste site into a Resource Recovery Park including the Material Recycling Facility; and • Development of a new Resource Recovery Park in the north-west of Tauranga to service residents in the western Tauranga and potentially the Western Bay of Plenty 					

#	Action	Group	Stage	Expected Delivery date	Status	April 2026 update
	District. (g) Notes the investments in (f) above result in an overall waste capex LTP investment of \$51.59m, which is a reduction from the draft LTP of \$7,394,876. Further notes that staff will seek to maximise funding from external sources for the waste investments.					
11.7 - Elder Housing reinvestment of sales proceeds	<p><u>Reinvestment of Sales Proceeds - Elder Housing and Smiths Farm</u></p> <p>(b) Approves the remaining sale proceeds of the Elder Housing portfolio (estimated circa \$16m) being invested as follows:</p> <ul style="list-style-type: none"> i. \$5.4M into a package of projects which will enable increased housing density of and development in Te Papa and subject to further conditions as noted in the public excluded section of the meeting; and ii. A further \$5M into the Housing Equity Fund (noting this takes the total Tauranga City Council's investment into the Housing Equity Fund to 	Strategy, Partnerships and Growth	Implementation		On track	<p>(b) (i) Accessible Properties made a submission to the Annual Plan 2025/2026 process requesting greater flexibility around the application of these funds. This was considered via an Issues and Options paper, as part of Council's Annual Plan deliberations, and a resolution made to expand the scope of works these funds could be used for. Note: an additional \$400k towards Papakāinga initiatives (\$200k in 2025/26 and \$200k in 2026/27) was also approved via the Annual Plan 2025/2026 process.</p> <p>(b)(ii) Complete – agreements entered into.</p> <p>(b)(iii) On 12 May 2026 Council considered a public excluded report regarding an investment with funding from the e Elder Housing Sale Reserve. This matter remains confidential until such time as an agreement between the parties are entered</p>

#	Action	Group	Stage	Expected Delivery date	Status	April 2026 update
	<p>\$20M; and</p> <p>iii. retain the remaining available proceeds in a housing reserve to be applied in accordance with the principles approved by Council in July 2022.</p> <p>(c) Requests a further report:</p> <p>i. refining the reinvestment principles that Council adopted in July 2022 to guide use of the Elder Housing Sale Proceeds and</p> <p>ii. identifying opportunities to invest into infrastructure needed to enable delivery of Papakāinga Housing.</p> <p>(d) Approves the net proceeds from Smiths Farm, which are being managed by the Asset Realisation Reserve, to be applied to funding of the capital cost of Te Manawataki o Te Papa.</p> <p>(e) Notes in accordance with Section 80 of the Local Government Act, that:</p> <p>(i) the decision in b(ii) above is inconsistent with the Treasury policy as the Housing Equity Fund does</p>					<p>into. (c) A further report is on hold until Hinau St is sold.</p> <p>(d) Smiths Farm agreement finalised.</p>

#	Action	Group	Stage	Expected Delivery date	Status	April 2026 update
	not have an approved credit rating; and (ii) it is not intended to amend the Treasury policy to accommodate this decision. (f) Attachment 1 can be transferred into the open when negotiations with partner organisations are finalised. (g) Attachment 2 can be transferred into the open when negotiations with partner organisations are finalised.					
11.9 Other Issues & Options	<u>Incubator Creative Hub (Attachment 5 and 6)</u> (g) Adheres to the newly adopted Community Funding Policy and moves The Incubator to a multi-year contestable funding agreement. (h) Does not fund the other initiatives outlined in the submission (Option 1).	Regulatory and Community	Complete/BAU		Complete	The Incubator has been invited to submit a proposal for continued funding as part of a review of all partnership agreements.
11.9 Other Issues & Options	<u>2028 Confidential Event</u> (k) Approve total \$980,000 of additional operational funding for the event over years 2026/27 – 2028/29 of the 2024-2034 Long-term Plan (Option 1).	Regulatory and Community	Complete/BAU	FY2028/29	Complete	This funding was approved and will fund TCC's investment in World Triathlon events hosted in the city in 2026, 2027 and 2028.

2025/26 Annual Plan Decisions

#	Action	Group	Stage	Expected delivery date	Status	April 2026 update
RESOLUTION CO/25/14/16 Public Place Recycling Bins	Reduce the number of co-mingled and glass recycling bins by converting to general waste bins and implement enhanced education.	Regulatory and Community	Initiation	Dec-25	On Track	A Council report will be presented to the City Delivery Committee on the 16 th June with information on the reduction of the recycling bins that took place in Dec 2025 and the education that will take place later in 2026.
RESOLUTION CO/25/14/16 Charity Waivers	Retains the Charity Waiver Programme and completes the ongoing review	Operations and Infrastructure	Not started	TBC	Under Control	We have retained the charity waiver programme in 2025/26. To date no review has occurred due to the changes made to the waste team as part of the organisational restructure. This will likely be reviewed in the upcoming long-term plan work.
RESOLUTION CO/25/14/39 Shared tsunami pathway	Adopt Option 3 (Implemented targeted interim improvements and provides recommendations on capital expenditure in time for inclusion in the 2027-2037 Long term Plan) which includes continuing to work with the community working party to implement,	Regulatory and Community	Planning		On Track	Council is developing and prioritising capital improvements to support tsunami evacuation in Papamoa and Papamoa East for consideration in the 2027–2037 Long Term Plan, informed by stakeholder and community input. Following a May 2026 briefing, further analysis and engagement are underway, including exploring ideas such as a GPS evacuation app, shared path extensions, bridges, and improved modelling.

#	Action	Group	Stage	Expected delivery date	Status	April 2026 update
	<p>review and educate the community, while reviewing capital options to a timeline that ensures the new modelling and recommendations are consistent, for including a budget into the 2026/27 Annual Plan and 2027-2037 Long-Term Plan.</p> <p>(b) Engage proactively with the developer to provide options for connections from Papamoa East Interchange into the Bell Road area.</p> <p>(c) Investigate any synergies between any agreed legs of the proposed Eastern Arterial Cycleway and evacuation routes for consideration for the 2027 Bay of Plenty Regional Land Transport Plan and funding via the 2027 National Land Transport Fund.</p>					<p>Council will review detailed options again before September 2026. Community education and outreach continue, while a Bell Road connection has been dropped due to tsunami risk, and discussions with NZTA on aligning routes with cycleways are ongoing.</p>

#	Action	Group	Stage	Expected delivery date	Status	April 2026 update
Accessible Properties RESOLUTION CO/25/14/21	<p>1. Provides for supporting infrastructure investigations and planning (3-waters, movement, open space) by Council in the immediate term, to be undertaken alongside their own development planning, in line with the following:</p> <p>(a) Commitment of staff time including planning, 3-waters, movement and open space, as appropriate.</p> <p>(b) Scope of investigations and planning by Council shall include integrated consideration of the following matters to support delivery of medium density housing by Accessible Properties Limited and private sector within the Gate Pā area:</p> <p>(i) Stormwater, wastewater and water supply</p> <p>(ii) Movement, utilising existing studies and programmes developed to date</p> <p>(iii) Open space</p>	Strategy, Partnerships and Growth	Initiation		Under control	<p>Staff have held a series of meetings with APL during 2025/26 to discuss potential areas to support higher density development over APL's portfolio. In particular, this has included input from City Planning and Growth, as well as Council's 3-waters team.</p> <p>A number of site-specific opportunities put forward by APL have been considered in relation to stormwater. However, given the site-specific nature of these issues, and the relatively small number of dwellings proposed, no specific TCC planning response or intervention has been required.</p> <p>No specific work relating to movement or open space has been undertaken.</p> <p>Given the above, no allocated funding has been spent to date.</p> <p>It is also noted that APL's current focus is on the short-term delivery of smaller developments, with limited certainty beyond that. This may become clearer as further Government funding decisions are made.</p> <p>It is anticipated that this matter will be reported through to council in the next 6 months.</p>

#	Action	Group	Stage	Expected delivery date	Status	April 2026 update
	<p>considerations, particularly in relation to rationalising existing open space to support growth and community wellbeing</p> <p>(iv) Engagement with Accessible Properties Limited and other key landowners in the area, as required.</p> <p>(c) Provision of funding for the above technical investigations and planning continuing to be allocated from the \$5m previously allocated to Accessible Properties Limited, which remain in the 2027/28 year budget per the Long Term Plan (this may be brought forward in subsequent Annual Plans once timeframes are clearer). This includes a \$200,000 allocation for spend in 2025/26 which will be funded from the unutilised Housing Funds from 2024/25. This approach effectively widens the matters to which that funding can be applied.</p>					

#	Action	Group	Stage	Expected delivery date	Status	April 2026 update
	(d) Establish Engagement Protocols with Accessible Properties Limited through a non-binding memorandum of understanding, in line with Accessible Properties Limited's submission and above scope. In particular, this shall align Council investigations and planning with key milestones of Accessible Properties Limited development plans.					
Funding for Papakāinga Developments RESOLUTION CO/25/14/18	Allocates \$400,000 to establish a Council managed fund focused on assisting Tangata Whenua to progress papakāinga development being \$200,000 in 2025/26 funded from the unapplied allocation of elder housing proceeds included in the 2024/25 budget with a review before allocating a further \$200,000 in 2026/2027 also funded from the elder housing sale proceeds.	Strategy, Partnerships and Growth	Planning	2026	On track	A Papakāinga Report was presented to Council on 12 May 2026. Council approved a targeted funding approach and requested that staff develop and recommend policy changes to better support papakāinga housing developments. These recommendations will be brought back to Council for final approval. Council also endorsed the establishment of a papakāinga taskforce, with terms of reference to be developed and reported back to Council.

#	Action	Group	Stage	Expected delivery date	Status	April 2026 update
	Approves staff also undertaking further work to identify the criteria on when and how the fund will be allocated to provide assistance for tangata whenua to overcome current barriers to develop papakāinga.					
RESOLUTION CO/25/14/17 Transport Connections for Welcome Bay and Ohauiti Suburbs	Approves staff undertaking a high-level study (in-house) and initiate discussions with key partners identified in the report.	Strategy, Partnerships and Growth	Planning		On Track	A Council report was presented at the City Futures Committee on 19th May 2026, where Council approved staff continuing with investigations into options, and for staff to undertake further transport modelling once the updated TTSM25 is released. (new transport model).
Resolution CO/25/14/22 Aquatic Projects Update and Next Steps	Mount Maunganui College 50m pool (f) Confirms in-principle support for the Mount Maunganui College 50m Pool expansion proposal, including ongoing Council support to subsidise the community use of the pool, with: (i) a \$4.945m initial 10-year loan-funded operational grant for the pool construction, paid to the Mount Maunganui Aquatic Centre Trust	Operations and Infrastructure	Complete/BAU		Complete	Due diligence complete and funding agreement signed. Pool construction underway. Community use / operating agreement nearing completion. Pool will be open by December 2026.

#	Action	Group	Stage	Expected delivery date	Status	April 2026 update
	<p>over 2025/26 (2.59m) and 2026/27 (\$2.355m), and (ii) up to \$340,000 annual operational grant, based on actual net operational costs, on an ongoing basis to meet the extra cost of providing a 50m community pool, as outlined in the Mount Maunganui Aquatic Centre Trust proposal (attachment 4). Subject to: Annual Plan decisions and their impacts on the balanced budget financial benchmark, formal support for the proposal from Ministry of Education and Mount Maunganui College Board of Trustees, and the outcomes of resolution (f). (g) Instructs staff to continue further due diligence and financial modelling, and to work with the Mount Maunganui Aquatic Centre Trust to finalise a funding agreement that provides:</p>					

#	Action	Group	Stage	Expected delivery date	Status	April 2026 update
	<p>(i) the legal and financial framework for the upgrade and ongoing operation of a new 50m pool,</p> <p>(ii) long-term confidence to the Mount Maunganui Aquatic Centre Trust and the Council regarding the financial sustainability of the proposal, and</p> <p>(iii) fair, equitable and safe community use of the pool, including non-structure community open use.</p> <p>(h) If resolution (e) and (f) are not successfully implemented, signal in-principle support for option 2, 33m pool expansion to a wider 33m x 25m pool in 2025/26 and 2026/27 approving:</p> <p>(i) an initial 10-year loan-funded operational grant of \$2.6 mil for construction, and</p> <p>(ii) an ongoing operational grant of up to \$20,000 to cover the additional cost of meeting PoolSafe requirements,</p>					

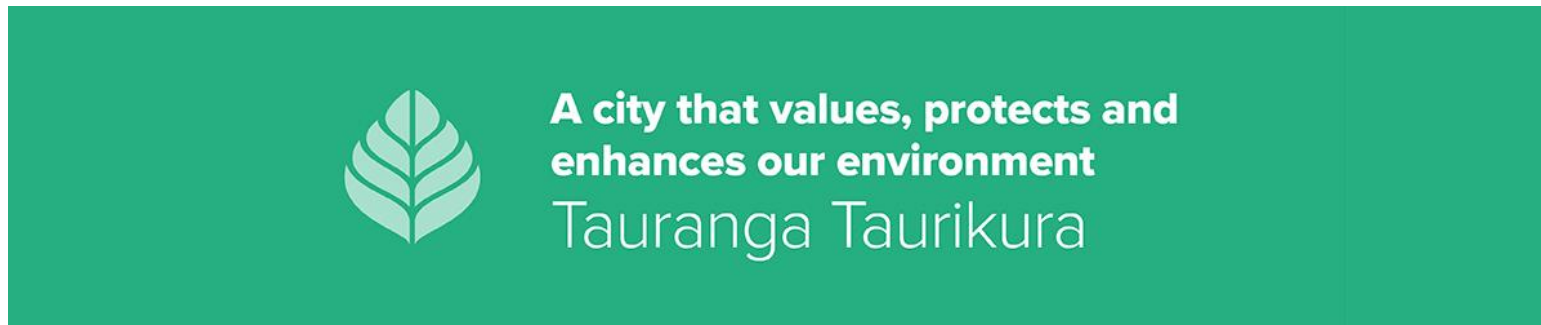
#	Action	Group	Stage	Expected delivery date	Status	April 2026 update
	as the alternative preferred option. Subject to Annual Plan decisions and their impacts on the balanced budget financial benchmark and formal support for the proposal from Ministry of Education and Mount Maunganui College Board of Trustees.					
RESOLUTION CO/25/14/6 Development of a sports facility hub at Arataki Park	Supports the development of a dedicated multi-use sports facility at Arataki Park and request staff work with Arataki Sports Club and other park users to progress. The result may be a budget included in the next draft long-term plan	Operations and Infrastructure	Planning		On Track	A temporary toilet/change facility is underway and will be open by July 2026 (Club has been a key stakeholder through the process). The club has funded a feasibility study and may seek council funding for a future permanent facility. There is a staff member on steering group for the feasibility study.
RESOLUTION CO/25/14/14 Pāpāmoa Primary School request for Parton Rd footpath widening	Widens the 105m section of Parton Road path along the eastern boundary of Pāpāmoa Primary School, between the zebra crossing and Dickson Road, to achieve an effective width of at least 1.8 metres, funded within	Operations and Infrastructure	Complete/BAU		Complete	Project completed during the April 2026 school holidays with a Memorandum of Understanding agreed between the Ministry of Education and Transport.

#	Action	Group	Stage	Expected delivery date	Status	April 2026 update
	the approved Transport budget.					
RESOLUTION CO/25/14/15 Vale Street – Request for pathway between Landscape Road and Bureta Road and additional pedestrian crossing facilities (Attachment 2)	Requests staff to collaborate with the submitter, who has offered to develop an early design for a path on the northern side of Vale Street (along the golf course) at no cost. Requests that the outcome of this investigation be reported to the September City Future Committee meeting. Work with schools and community to understand pedestrian demand at various locations to support accessibility and safety to and from school. Ensures that the outcomes of these investigations are shared with the submitters, and that, where feasible, the projects are to be prioritised within the transport capital programme against other projects to	Operations and Infrastructure	Planning		Under control	Staff have continued to collaborate with the submitter, with preliminary design completed. Subject to a FY27 annual plan funding decision, the Vale Street connection project could progress to delivery through the Minor Accessibility and Safety Programme in FY27.

#	Action	Group	Stage	Expected delivery date	Status	April 2026 update
	determine their priority. Allocates \$10,000 operational expenditure to support further investigation into accessible crossing facilities between Vale Street and Pillans Point School, noting that the majority of work will be undertaken using in-house capability. Adds these projects to the Community Response Programme, where they may be progressed if there is available budget within the transport programme.					

Action and Investment Plan Reporting

Tauranga Taurikura



2006 Tauranga Harbour Integrated Management Strategy: Operations and Infrastructure

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
10	Review plans for consistency across coastal marine area boundary.	Not stated	Complete/BAU		BAU	Ongoing
11	Implement guidelines for erosion protection structures developed by all three councils for erosion protection to assist with consistency in design matters. TAs to consult Environment Bay of Plenty when planning activities adjacent to the water and Environment Bay of Plenty needs to consult TAs when considering activities in the coastal marine area.	Not stated	Complete/BAU		BAU	Ongoing

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
	Need to ensure whole of organisation is consulted, not just individual sections. Promote the coastal environment part of the Regional Coastal Environment Plan. Target consent processing procedures, manuals, consent brochures, desktop GIS systems.					

2022-28 Waste Minimisation Plan: Regulatory and Community

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
246	Investigate, consider, and prepare a Tauranga Waste Strategy and road map with a long-term 30-year horizon to set out a path for better resource recovery in the city and wider region. The key objective will be to drive and support the transition to a circular economy. This will be supported by the preparation of a city and regional infrastructure plan for waste that recognises our waste facilities as a strategic network that is critical to the functioning and growth of our city	FY 22/23 - 23/24	Implementation	Ongoing	On track	TCC has commenced a formal programme focused on understanding and planning for Tauranga City Council's Waste Infrastructure Network. As part of this work, an Indicative Business Case has been developed and approved, setting the strategic direction for the programme. This establishes a clear foundation for future development of a Tauranga Waste Strategy and long-term road map, including consideration of waste and resource recovery infrastructure as a strategic, city- and region-wide network that supports growth and enables the transition to a circular economy.
247	Investigate, consider, trial, and establish an Underused Assets Register for TCC and our community that identifies assets that are under used, stranded, or entirely abandoned across Tauranga. These	Not supplied	Initiation	Dec 2026	Under control	Initial meetings have been had with the Asset Management team around asset management practices and optimising the lifespan of our TCC assets. This includes updating disposal processes to ensure end-of-life options are assessed in advance of disposal and looking at

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
	assets may include staff, raw materials, tools, equipment, and vehicles, as well as production, distribution, and storage facilities. An online register of these assets could facilitate asset sharing and redeployment to optimise and maximise their use to not only reduce waste, but also stimulate the economy, and cut costs.					giving assets a longer life if possible, during condition assessments ahead of the AMP cycle, which runs alongside the LTP.
248	Investigate, consider, and prepare a Disaster Waste Management Plan that identifies hazards and risks and outlines how waste generated because of a disaster (i.e., earthquake, flood, volcanic eruption) will be managed across the region. This may include establishing facilities for the safe storage, disposal, recovery, and treatment of waste in such events.	FY 22/23 and ongoing	Complete/BAU		BAU	The Disaster Waste plan is complete. In addition to this we have created a disaster waste response plan which is a practical document to be incorporated into the Emergency Operations Centre.
249	Investigate, consider, and respond to the potential effects of climate change on waste services and facilities. This may require adaptation, such as relocation of facilities if deemed necessary, to help drive resilience in managing waste.	FY 22/23 and ongoing	Planning	Ongoing	On track	A climate change risk assessment is currently underway to better understand how natural hazards and climate change may affect waste assets and delivery of waste services. It will be completed later in 2026 and inform priority areas for investment, further investigation needed, adaptation planning and ensuring that resources are directed where needed.
250	Develop a cross-Council carbon emissions reporting methodology to reflect progress against targets within the Aotearoa New Zealand Emissions Reduction Plan.	FY 22/23 and ongoing	Complete/BAU	Ongoing	BAU	Completed. Measuring and reporting on Tauranga's city-wide emissions is now done at an annual basis via the Local Emissions Data Platform. Local decarbonisation pathways can be set up and compared with policies under the

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
						Government's second Emissions Reduction Plan.
251	<p>Investigate, consider, trial, and implement solutions that will reduce greenhouse gas emissions associated with the provision of Council-led waste services and facilities. This could include:</p> <ul style="list-style-type: none"> • lowering emissions from services by utilising low emitting carbon vehicles, • lowering emissions from buildings by improving the operational efficiencies of buildings, reducing energy and water use, and improving ventilation and building temperatures), and • reducing the whole of life embodied carbon footprint of buildings. 	FY 22/23 and ongoing	Implementation	Ongoing	On track	The Te Maunga solar farm has been identified as a megawatt-scale opportunity capable of offsetting electricity demand across the WWTP, Bay Park, and the transfer station. A high-level sizing tool has been provided to the City Waters team to assess viable system capacity based on available land and budget constraints. Outcomes from this assessment will inform whether the project is progressed for potential inclusion in the LTP, subject to mayor and councillor interest in renewable energy investment at this scale.
252	<p>Support the development of a TCC sustainable procurement action plan and strategy with a focus on a circular economy to eliminate and reduce waste. This could include:</p> <ul style="list-style-type: none"> • taking a life-cycle approach to consider the whole life cycle of a product or service so that products do not produce waste that ends up in landfill, • ensuring that any potential negative environmental and social impacts of a product or 	FY 22/23 and ongoing	Complete/BAU	Ongoing	BAU	The Climate and Sustainability Framework for capital projects has been completed and is now being rolled out across the organisation. This will support capital projects to consider circular economy principles across the different stages of a project's lifecycle.

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
	service to be procured are prevented, and where these cannot be completely prevented, minimised, or mitigated, and <ul style="list-style-type: none"> • promoting and implementing a Recycled First Policy that would require that for such projects, bidders must demonstrate how they will optimise the use of recycled and reused materials. Successful contractors must then monitor and report on the types and volumes 					
253	Investigate and extend the existing Waste Management and Minimisation Bylaw to support of this WMMP. Including future controls and supporting material to implement the new bylaw.	FY 21/22 and ongoing	Complete/BAU	Ongoing	BAU	We updated the bylaw controls in 2024 and the next bylaw update is planned for 2032.
254	Undertake enforcement actions under the Waste Management and Minimisation Bylaw.	Ongoing	Complete/BAU	Ongoing	BAU	No enforcement actions were undertaken in the past year. The waste operations team is looking into possible updates to non-compliance processes enforceable under the bylaw
255	Continue to actively enforce litter and illegal dumping infringements under the Litter Act (and any new legislation).	Ongoing	Complete/BAU	Ongoing	BAU	Two infringements were issued by TCC bylaw officers in the past year for illegal dumping
256	Conduct waste audits, including but not limited to at our Resource Recovery Parks, within our kerbside services, and in partnership with private licensed waste operators.	Ongoing	Complete/BAU	Ongoing	BAU	SWAP waste audit was carried out in November 2025 auditing the contents of both red rubbish and yellow recycling kerbside bins, as well as a transfer station audit looking at the different materials that were being dropped off

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
	Undertake monitoring, research, evaluation, and communication of waste audit results.					within the audit period. This data is used to identify trends relating to the kerbside collection and what customers are dropping off at the transfer station. These trends can then be looked at more closely to inform what materials to target from a waste minimisation and engagement perspective.
257	Research community values, attitudes, and behaviour regarding waste to support programme development, information and education campaigns, and ongoing evaluation of the effectiveness of TCC interventions.	Ongoing	Implementation	Ongoing	On Track	Strategic Behaviour Change Lead role commenced in Feb 2026 and has commenced research into attitudes and waste interventions. Subsequently starting waste behaviour change trial work to be delivered in 26/27 FY. Ongoing research will take place as BAU to ensure the effectiveness (and outcomes) of our work programmes.
258	Monitor, report on, and update the Action Plan within the Waste Management and Minimisation Plan 2022- 2028.	Ongoing	Complete/BAU	Ongoing	BAU	Late 2025 status updates were sought, and analysis was undertaken of the WMMP actions, to enable the team to design a work programme and budget for the 26/27FY. We expect to continue this rhythm till the WMMP is replaced (2027 or 2028). Additionally, monitoring and reporting of the Action Plan is carried out through this Action Investment Plan reporting process.
259	Identify areas for improvement in TCC-led services and behaviour change programmes and implement changes to improve data collection and analysis.	Ongoing	Complete/BAU	Ongoing	BAU	Data relating to waste is a key component in identifying trends and behaviours of how people use the waste system and services. There are multiple projects mentioned in this update that are utilising data to improve TCC-led services and behaviour change programmes. Data also continues to be used effectively in BAU work with multiple dashboards refreshed on monthly basis.

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
						We have held several conversations with the waste contractor in order to try and improve data collection and analysis in order to get as much reliable data from them as possible and are awaiting response.
260	Investigate, consider, trial, and implement innovative smart technology solutions for waste management. Smart technologies could include smart public realm bins, RFID tagging (use of pay-by-weight mechanisms), rubbish collection vehicle GPS tracking, automated waste collection, and mechanical separation of waste.	FY 22/23 and ongoing	Implementation	Ongoing	On track	The trial for solar powered smart bins ended late 2025 and the bins were removed. The bins have potential, but not with the current contract set up, or locations selected for the trial. No other smart technology solutions have been identified as being worth exploring this FY however the Waste Operations Team Leader is exploring tech-based solutions that might be worth implementing to optimise our waste services.
261	Investigate, consider, trial, and implement a comprehensive waste data and licensing system in collaboration with other Territorial Authorities and the Central Government.	Ongoing	Initiation	TBC	Under control	The project is supposed to start from 1 July 2026, however, we are waiting on responses to legal queries regarding the proposed agreement and confirmation of any implications on proposed costs to council if not all councils identified in the project's phase 1 enter the agreement and use the system as outlined.
262	Continue to deliver and optimise household kerbside collection service that supports increased diversion and a cost-effective service for households.	Ongoing	Implementation	Ongoing	On track	Further from the last update the kerbside service continues to be delivered to all Tauranga households in a manner that supports increased diversion and is cost-effective to residents. This financial year to date we have diverted 52% of our waste from landfill consisting of: 2,600t of glass 4,930t of recyclables 2,300t of food waste

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
						5,500t of garden waste The Waste minimisation team has commenced their strategic work programme which goes into next FY designed to optimise ratepayer's participation in the kerbside food scraps service. We will continue to optimise and work on this action.
263	Investigate, consider, trial, and implement solutions that will increase the diversion of waste from landfill. These could include but not be limited to the provision of waste collection services for rubbish, recycling, garden waste, and food waste to small and medium enterprises, businesses, organisations, community organisations, and education facilities.	FY 22/23 and ongoing	Implementation	Ongoing	On track	Further to the last update, the kerbside service has been added to Huria Marae as well. Five marae in total. We are investigating how we can further support uptake of waste diversion services (particularly food scraps collection) for businesses and other types of organisations.
264	Investigate, consider, trial, and implement solutions for the diversion of construction and demolition waste in collaboration with private industry. Investigations could include but not be limited to audits of waste from prefabrication vs traditional builds, assessments on the whole of life embodied carbon from on-site construction activities, examining the potential impacts of materials once a building has reached the end of its useful life, and designing for re-use and recycling rather than disposal.	FY 22/23 and ongoing	Implementation	Ongoing	On track	Progress has been made in supporting construction and demolition waste diversion through collaboration with private industry. Envirocon (co-funded with MfE with \$108k of levy allocation) will launch in Tauranga in June 2026, delivering a specialised service that diverts a target of 8500 Tonnes of excess concrete from disposal and valorises this material, while also creating five permanent jobs with potential for future growth. In addition, the Circular Construction Collection membership of 50 continues to operate, supporting recovery and reuse of construction materials and enabling collaboration across the

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
						<p>sector. TCC participates in these meetings and continues to explore opportunities for collaboration and seed funding in the C&D sector as part of our BAU.</p> <p>Private industry have filled a gap - Green Gorilla is now operational in Tauriko, providing enhanced recovery and diversion services for the construction sector with a drop-off facility for both commercial account holders and the public. We are pursuing access to GG data from their Tauriko location.</p>
265	Investigate, consider, trial, and implement services for targeted waste streams, particularly hard-to-recycle items such as soft plastics, small lids, textiles, and batteries. This will include collaborating with Local Government organisations, non-governmental organisations, and other key stakeholders to support Government-regulated product stewardship schemes as well as voluntary, industry-led product stewardship schemes that meet best practice.	FY 23/24 and ongoing	Implementation	Ongoing	On track	<p>Four battery recycling units have been installed at key locations around Tauranga. They have been installed at the 3 neighbour libraries (Greerton, Papamoa, Mount) and at Envirohub, this ensures we have good access across our community for the scheme. So far 205kg of batteries have been collected from November 2025 to March 2026.</p> <p>We continue to subsidise car-seat recycling (via Baby on the Move): since the last update we have seen good use of the scheme and 205 seats have been collected.</p> <p>We have also subsidised free Soft Plastic Recycling to March 2026 at the Customer Service centre on Devonport Road, however this has now ended as industry has options available for free widely available across the city.</p> <p>We continue to investigate other specialised recycling options and the viability/scalability and</p>

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
						cost-benefit of offering these services for our community.
270	Promote food waste prevention, food rescue initiatives, and home and community composting alongside the kerbside food collection service.	FY 22/23 and ongoing	Initiation	Ongoing	On Track	We funded a workshop as part of Sustainable Backyards with Kate Meads and Simon Gault on using up leftover food. Our priority for next FY is getting food scraps out of the red rubbish bin, and this includes re-commencing composting workshops with our local community and exploring opportunities for new initiatives.
272	Collaborate with Te Whatu Ora - Health NZ and the medical/health industry to inform residents and medical/ dental professions about disposal options available for medical and dental waste. Gaps will be identified where further work is required to find solutions which effectively divert this waste.	FY 23/24 and ongoing	Planning	Ongoing	Under control	Collaboration with Te Whatu Ora – Health NZ is currently focused on food waste reduction and diversion within health settings, with learnings shared to support broader awareness and good practice. It also delivers data and evidence that supports the sustainable adoption of food scraps diversion from the hospital and a basis for trials at other hospitals. This relationship also creates opportunities to work together in future on other material streams as priorities align. We funded a trial of food scraps collection at the hospital (utilising waste levy funds) and await the data once the trial is complete.
274	Investigate, consider, trial, and implement changes to support a circular economy, where businesses and community enterprises use innovative reduce, reuse, repair, rent, share, and recycle models of working.	FY 23/24 and ongoing	Implementation	Ongoing	On track	Through the Resource Wise Fund, Good Neighbour was funded to develop a business case for a Resource Recovery Centre. Our Circular Economy Lead prepared a "Resource Recovery Centre Insights" report, including a stocktake of second-hand stores in Tauranga, identifying best-practice and including insights into Resource Recovery Centres across the North Island. "Circularity" received funding through the Resource Wise fund to deliver a "Circular

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
						Precinct Project" with local hospitality businesses to reduce food waste, explore local processing options, and improve packaging. Together, these initiatives have built local evidence and capability to support future circular economy models.
275	Investigate, consider, trial, and implement changes associated with public place litter and recycling bins and collection services with effective communication. This could include introducing new services at specific, targeted locations.	Ongoing	Planning	Ongoing	On track	Late 2025, the number of public place recycling bins was reduced to 24 to reduce contract costs and provide a more targeted approach to public recycling. The mixed recycling unit in the remaining stations was changed to cans only which has proven successful. Next steps is to look at optimising the bin design which commences early May, with a cross-department working group to progress work on a standardised bin and design for the city.
276	Investigate, consider, trial, and implement changes to anti-litter and illegal dumping communication campaigns to target behaviour change and consider enforcement options.		Initiation	Ongoing	On track	Illegal dumping improvement plan draft initiated in collaboration with Waste Ops. Further research underway to track more details about the types of illegal dumping and location groupings. The improvement plan sets out options for action on illegal dumping including improved signage and communications messaging Cross-council project commenced with WBOP, BOPRC to improve systems, signage and processes around illegal dumping in our drinking water catchment area.
277	Continue to provide services for a wide range of materials at the Te Maunga Resource Recovery Park		Implementation	Ongoing	On track	The following materials are able to be accepted for recycling at the Te Maunga Transfer Station with the following tonnes collected and recycled this FY so far: - Wood waste (treated and untreated) -

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
						644Tonnes - Gib - 425 Tonnes - Batteries - 38 Tonnes - E-waste - 74 Tonnes - Drink cartons e.g. Tetra Paks - 1.6 Tonnes Golden Bay Cement have changed their criteria for acceptance of wood waste to be used in their kiln as energy. EnviroNZ are seeking alternate diversion options however currently all wood waste is being sent to landfill.
278	Investigate, consider, trial, and implement changes at the Te Maunga Resource Recovery Park and on other land in Tauranga to offer improved waste management and minimisation, including: <ul style="list-style-type: none"> • a waste minimisation education centre, • construction and demolition diversion trials, such as deconstruction of dwellings on/off-site, • organic composting and compostable packaging trials, • alternative disposal/treatment of residual waste, • supporting community-led resource recovery, and • supporting legislative and Central Government changes, such as, facilities for accredited product 	Ongoing	Planning	Ongoing	On track	As part of the 30-year Waste Infrastructure Network planning programme, Council is progressing location-agnostic work to investigate how future waste and resource recovery services could be delivered across Tauranga, including but not limited to the existing Te Maunga Resource Recovery Park. An Organics Business Case, being delivered by Insight, is currently underway and is assessing future kerbside organics collection options as well as the feasibility of a future organics processing facility, including potential locations, scale, and operational models. In parallel, a Drop-off Facilities Business Case, being delivered by Tonkin & Taylor, is assessing the future provision of drop-off services across the city, including potential locations, service offerings, network coverage, and detailed capital and operational costings, to support improved access to resource recovery services as the city grows.

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
	stewardship schemes, circular economies, and container return schemes.					
279	Safely monitor and manage closed landfills in accordance with resource consent conditions and best practice.	Ongoing	Implementation	Ongoing	On track	<p>Both Cambridge Road and Te Maunga closed landfills have required significant focus this year due to the issuing of abatement notices.</p> <p>The physical works required to address the abatement notice at Cambridge Road closed landfill are nearly complete. Will be finished end of April weather permitting. Once complete, BOPRC will review and advise if abatement notice can be lifted.</p> <p>A full site investigation of the whole landfill has been commissioned to identify any further remediation required and provide a consent preparedness assessment as we begin developing our re consenting strategy. The ongoing discharge consents expire in May 2030.</p> <p>Te Maunga Closed Landfill was issued with an abatement notice due to non-functioning leachate collection system. This has expedited the upgrade plan as part of the re consenting process on ongoing discharges. Consent for the works is about to be lodged, with the aim to have the leachate collection and stormwater system upgraded and functioning by December 2027.</p> <p>The application for the renewal of ongoing discharge consents is on hold until a workshop is held with Nga Potiki regarding the wider BPO for the site.</p>

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
						A permanent staff member has commenced a role focussing on this work as part of their BAU going forward.
280	Consider and respond to Government legislative changes associated with reducing methane emissions from closed landfills. This could require assessing and monitoring the volumes of methane being discharged to air from any closed landfills and implementing gas capture, where appropriate.	FY 22/23 and ongoing	Complete/BAU	Ongoing	BAU	Monitoring of methane from closed landfills done as per current consent conditions and will be reviewed for each site's consenting process as part of BAU.
281	Investigate, consider, trial, and implement solutions for regional waste processing facilities. This will include collaboration with MfE, Regional Council, other Territorial Authorities, private waste operators, and the community. The key focus could be targeting specialist plastic streams, such as those from the construction, aquaculture, and agricultural sectors.	FY 22/23 and ongoing	Planning	Ongoing	On track	The Cross Regional Waste Strategy led by the Waikato and BOP Regional Councils, but being developed by Tonkin & Taylor, has been endorsed by Councils. Their focus is now on the Cross-Regional Infrastructure Plan, which will be incorporated into our Waste Infrastructure Network programme of work.
282	Investigate, consider, and support the establishment of research and development centre for reuse and remanufacture of products and materials into new products and materials.		Planning	Ongoing	On track	This will be considered as part of the wider Waste Infrastructure Network programme of work.
283	Investigate, consider, trial, and implement innovative solutions for the recovery and reuse of biosolids.		Complete/BAU	Ongoing	BAU	TCC have contracts in place to take 100% of all divertible material from our Wastewater Treatment Plant for vermicomposting. Last financial year (Jul 2024-Jun 2025) we diverted 18,329 tonnes of biosolids

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
284	Deliver targeted behaviour change programmes on waste minimisation (reduce, reuse, recycle, compost), litter, and illegal dumping. Target audiences may include but are not limited to households, businesses, schools, community organisations, events, and the wider community	Ongoing	Complete/BAU	Ongoing	BAU	Resource Wise programme: The programme engaged with 40 businesses, with seven receiving tailored advice and support. One business workshop was held with 40 participants, and 12 waste audits have been completed since the last update in March. Programme changes include providing advice-only support to schools and preschools and embedding circular economy principles across all programme stages. The focus for 2025/26 is reducing food scraps sent to landfill. Education: Free waste education was delivered to 3,079 students across 133 classrooms, focusing on composting, recycling and resource sustainability. Delivery is limited between November and February due to school holidays. Workshops and events: Six in-person workshops and events were held, reaching 365 participants. Waste-free period workshops: 250 students attended workshops at two schools, with a further four schools booked later in the year. Event facilitation: Council approved 88 waste plans for markets and events held on council-owned land, enabling feedback on waste minimisation opportunities through the Waste Minimisation Questionnaire process.
285	Ensure the community are informed of and utilise both existing and new waste/recycling services and facilities through effective communications, resources, and behavioural change programmes.	FY 22/23 and ongoing	Complete/BAU	Ongoing	BAU	Post re-set the waste and sustainability marketing and communication team was disestablished. We have focussed on the summer waste campaigns, BAU comms for our kerbside service and now are establishing our communications plan with comms as part of BAU.

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
286	Regularly evaluate behavioural change programmes and research community values, attitudes, and behaviours to support waste programme development and communications.		Complete/BAU	Ongoing	BAU	BAU
287	Create partnerships within the community to encourage a more consistent approach to education and behaviour change programmes throughout the community	FY 22/23 and ongoing	Complete/BAU	Ongoing	BAU	<p>Tauranga City Council has a new 2025/26 contract with Tauranga Repair Café to deliver 11 monthly Repair Café events and expand community outreach supporting the circular economy. The outreach programme focuses on youth mentoring and repair skills, waste minimisation, engagement with retirement villages, and specialised repair workshops. More than 300 people took part in the youth programme, 51 in retirement village sessions, and three specialised repair events were delivered with support from 21 volunteers.</p> <p>Council has also extended partnerships to support longer-term education and behaviour-change. Mainstream Green has a three-year contract to deliver up to three community workshops each year. House of Science also holds a three-year contract to provide two A Load of Rubbish kits for primary and intermediate schools, including annual bronze sponsorship for one school that could not otherwise participate.</p>
288	Implement a disaster/crisis waste communications plan		Complete/BAU	Ongoing	BAU	Disaster waste communications have been built into the Disaster waste response plan. e.g. bring your bins in early, whether kerbside collections will go ahead, whether transfer stations are closed temporarily etc.

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
289	Investigate, consider, trial, and implement opportunities to enhance economic development through waste management and minimisation solutions in collaboration with: <ul style="list-style-type: none"> • other councils (regional and local) in the Bay of Plenty and nationally, • private sector and community groups, and • tangata whenua. 	Ongoing	Implementation	Ongoing	On track	This is being considered as part of the wider Waste Infrastructure Network programme of work
291	Be a role model to other organisations by: <ul style="list-style-type: none"> • ensuring that TCC is sustainably managing its own waste as effectively as possible, and • implementing changes in TCC buildings, including Council Controlled Organisations, that result in further waste reduction and diversion from landfill. 	Ongoing	Complete/BAU		BAU	City Operations are now recovering all green waste, demonstrating best practice in Council operations. Food scrap recovery has been implemented at the Historic Village for on-site hospitality businesses, supported by ongoing staff training to ensure recycling, food scrap and waste systems are used correctly. A staff sustainability network has been established to support delivery of the TCC Sustainability Plan. The network empowers staff to contribute ideas and take practical actions, helping to build a culture of shared responsibility and innovation across Council and Council Controlled Organisations. A number of project ideas have already been progressed to working groups.
292	Maximise diversion of waste from landfill for TCC and Council Controlled Organisation projects and operations, such as: <ul style="list-style-type: none"> • reducing, reusing, recycling, and recovering construction and demolition waste associated with the 	Ongoing	Implementation	Ongoing	On track	Waste diversion continues to improve across TCC and Council Controlled Organisation operations. At 90 Devonport Road, the specialised recycling programme has expanded to include old stationery items, with full implementation of paper towel composting now operational. Waste audit recommendations are

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
	Civic Centre redevelopment, • composting garden waste from TCC parks maintenance projects, • composting food waste from TCC and Council Controlled Organisation buildings, and • recycling textiles such as from TCC uniforms.					being progressed, including soft plastic recycling for the IT department and print room. AJ's Demolition are recovering cabling from our e-waste and product stewardship schemes are in place for our Anchor milk bottles and coffee bag returns to suppliers. Waste audit results show improvements in food scrap and coffee grind recovery, and uniform recycling is underway with City Operations. Some CCOs are also working with our Resource Wise Business Programme to reduce waste to landfill.
293	Continue to advocate to Central Government for the introduction of mandatory product stewardship schemes.	Ongoing	Complete/BAU		BAU	We contributed to the process to develop a LG waste manifesto that WasteMINZ presented to central government which included a position on mandatory product stewardship. We continue to provide commentary when opportunities present, to share our position that product stewardship is an important part of the circular economy in action and reduces the burden on ratepayers and waste infrastructure capacity.
294	Continue with an annual community contestable fund offered by Council that supports projects that minimise waste to landfill. Each year, TCC will advertise the specific priority outcomes which align with our Action Plan when applications open. This will also include the terms and conditions of any grants.	Ongoing	Complete/BAU		BAU	Through the 2025 Resource Wise Community Fund round, Tauranga City Council supported six projects from a total of 13 applications, allocating \$123,825 in funding. Successful recipient's projects focused on food waste prevention, reuse, repair, textile diversion, and hard-to-recycle materials, and developing a business case for a community led resource recovery centre. The 2026/2027 Resource Wise Fund round has been moved to August to align with the other TCC community funds to allow for a more streamlined application processes.

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
						The final projects for 2024/205 diverted 680.30 tonnes of material and reached 109,587 people.
295	Review the 2022-2028 Waste Management and Minimisation Plan, including the preparation of a Waste Assessment. Develop a new Waste Management and Minimisation Plan for 2028-2034 with the community		Initiation	July 2028	On track	Planning is currently underway for the requirements of the 2028-2034 WMMP including waste assessment options with the bulk of this work being undertaken in 2026/27 and finalised in 2027/28
296	Consider and respond to Government legislative changes, including but not limited to the Aotearoa New Zealand Waste Strategy, Waste Minimisation Act and Litter Act, and Resource Management Reforms. Any new requirements or changes can be implemented as a new action within this WMMP action plan annually	Ongoing	Complete/BAU		BAU	We respond to central government legislative changes as required as part of BAU.
297	Investigate and develop objectives, policies, and rules to be included within the Tauranga City Plan, which is currently being reviewed. These provisions will support waste management and minimisation activities by, for example, recognising the functional and operational requirements of activities and development as well as by providing adequate space and location for storage and waste management facilities on residential, commercial, and industrial sites.	Ongoing	Complete/BAU		BAU	Waste is being considered at the strategic planning level through the Waste Infrastructure Network Plan development process.

2023-33 Nature and Biodiversity: Operations and Infrastructure

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
496	Increase overall canopy cover equitably across city, including along street corridors, ideally in line with the 3:30:300 rule (regardless of whether native or exotic).	2024-26, ongoing	Implementation	Ongoing	On track	Planting has been planned and will be implemented in May/June across Papamoa (lowest canopy cover in Tauranga) reserves during the 2026 planting season
498	Implement wider restoration of areas identified in the Ecological Connectivity Plan (to be developed, refer action 15), commencing with restoration and planting outlined in Reserve Restoration Plans and Landscape Concept Plans and prioritising neighbourhoods where there is currently less urban cover.	2024-26, ongoing	Complete/BAU		BAU	Pest plant control and wetland restoration across the city. Notably Merricks Farm, Waiorohi stream, Lagoon Res + Poike Significant Ecological Areas (SEAs).
501	For all TCC owned land: - Prepare Reserve Restoration Plans for those identified within the Ecological Connectivity Plan (refer action 15) and/or already identified as ecological linkages in the Tauranga Reserves Management Plan - Prepare comprehensive Restoration Plans for any Significant Ecological Areas present on council land - Develop Concept Landscape Planting Plans where appropriate	2024-26	Planning	June 2026	On track	Wildlands are creating prescriptions for all SEAs on TCC land, plan is due by June 30th. This will inform and guide many years of work. Restoration plans along the corridors for Poike, Taipari, Waiorohi stream have been prepared and are currently being enacted.

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
	for those reserves not already covered by above.					
507	Review the Infrastructure Development Code (IDC) and Urban Design Guidelines to align with City Plan update/plan change and: - Require more space for trees to mature within developments - Include biophilic principles	2024-26, ongoing	Initiation	Ongoing	On track	S&P have contributed feedback to the IDC with many links being to old documents and policies. Staff time will continue to identify the current documentation required.
508	Identify and plan for the acquisition of strategic areas of new land for parks and places with the aim of increasing nature and biodiversity within the city.	2027-30+ (acquisition included)	Planning	Ongoing	On track	Investigating options for land acquisition with Envirohub, St Pauls Drive site researched and found not suitable.
509	Develop an Ecological Connectivity Plan for Tauranga, covering both public and private land, to: - identify locations of existing taonga (treasures) or threatened flora and fauna species, places of importance to mana whenua, areas where groups are active, and - identify potential routes and methods to improve connections between and ecological values of these areas. Use the Ecological Connectivity Plan for Tauranga to inform areas to be identified in new Ecological Linkages Overlay in the City Plan.	2023/24	Complete	2025	BAU	Ecological Connectivity Plan completed in March 2025. Plan is published on the TCC website and will be used to inform future works and budget prioritisation

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
950	Establish Pest management and Monitoring programme for Council land including identifying additional pest species not already managed at a regional level (e.g. Canada Geese)		Implementation	May 2026	On track	Created Pest Animal monitoring contract with Boffa Miskell using AI devices with continuous monitoring of SEA's. This will capture current state of biodiversity in our SEA's. Working with BOPRC and local contractors on a regionwide approach to reduce Canada Geese numbers.
517	Update the Dog Management Bylaw for Tauranga City to review existing, and include additional, dog prohibited areas in order to protect threatened species.	2024-26 (with ongoing enforcement requirements) - not prioritised	Planning	Dec 2026	On track	Public consultation on the Bylaw and Policy is to be undertaken from 2 June to 2 July 2026.
529	Establish a biodiversity working group for the Western Bay of Plenty	2024-26, ongoing	Planning	June 2026	Under control	TCC is a sponsor to Tauranga Moana Biosecurity Capital Incorporated a Tauranga Moana Biosecurity group involving both regional councils, MPI, DOC and consultants.
952	Assess the Vegetation and Tree Policy 2014 to establish if a refresh/review is required and ensure it takes into account how it can contribute to reducing the urban heat island effect.		Planning	Dec 2026	On Track	A review of the Tree and Vegetation Management Policy is underway.
953	Develop and implement a vegetation monitoring framework and programme with spatial monitoring and ground truthing, including investigating options for new tree data collection methods, to ascertain current urban forest cover (native, exotic or mixed) across the whole city and track changes over time. <i>[Note not in AIP: provides baselining for Measure 3]</i>		Planning		On Track	Staff have been developing this idea with our internal GIS analysts this year.

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
956	Improve support for community-based initiatives to restore indigenous biodiversity, including pest plant and animal control, planting, and species management.		Complete		BAU	We have created a Space for Nature program with Envirohub to support community-based initiatives.
957	Support Bay of Plenty Regional Council led programmes (e.g. Coast care and the Priority Biodiversity Sites programme) and funding to assist with biodiversity management and enhancement.		Planning	On going	On Track	Coast care funding has continued this year.
958	Work with our partners and community conservation groups to adopt a mountain to sea approach to the creation and improvement of ecological corridors.		Planning	On going	On Track	TCC is engaging with Bay Conservation Alliance on the pest control corridor on our Kaitemako block next to Otanewainuku Kiwi sanctuary. This supports very high value community conservation work on our land adjacent.

2023-33 Tauranga Climate: Strategy, Partnerships and Growth

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
710	Develop a localised Climate Change Risk and Vulnerability Assessment (to work out what the risks are and who will be vulnerable) to build on the regional assessment developed by Bay of Plenty Regional Council ("BoPRC").	2023	Planning	2026/27	Under control	Project deferred to ensure alignment with upcoming legislation under the Resource Management reform, the National Adaptation Framework and National Policy Statement for Natural Hazards.
716	Complete a Tauranga City-wide carbon footprint at least every two years and report publicly.	2024-26	Complete	30-Jun-26	BAU	We now have access to the Kinesis platform for a city-wide carbon footprint data. We will update our website accordingly as data for each year becomes available.
721	Establish a TCC Rangatahi (youth) Climate Action advisory group and/or connect regularly with school and youth community climate groups to ensure rangatahi input.	2023	Implementation	Ongoing	On track	Further to the update last year, over the next 12 months we will build and deliver a work programme under the The Bloomberg Philanthropies Youth Climate Action Fund, involving community micro-grants to be established.
731	Incorporate climate risk considerations into road asset management planning (i.e., use of materials that withstand heat stress, drainage etc; establishment of long-life concrete roundabouts).	2024-26	Initiation	2027+	Under control	A high-level assessment of road paving exposure to coastal and harbour inundation and a calculation of the projected repair costs for future climate change scenarios has been undertaken and presented to Transport asset managers. More detailed assessment is planned using the Resilience Explorer tool in the coming months.
739	Implement the SmartGrowth Strategy which involves, among other things, creating an urban design panel, publishing urban design guidelines, and finishing off	2023	Implementation	Ongoing	On track	Further to the October 2024 and April 2025 updates, Council continues to update its urban design webpage and engage with developers and professional bodies to provide urban design support. The SmartGrowth Strategy is also

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
	flooding and increased housing density City Plan changes					supported though ongoing investigation and delivery of future growth areas, supporting the sub-region's Connected Centres strategy.
742	Set a resource efficiency and waste minimisation policy to ensure that all TCC projects >\$2 million manage and minimise construction and demolition waste	2024-26	Planning	TBC	Off track	The C&D Resource Wise Programme was cut due to internal capacity and the fact that SWMP (Site Waste Minimisation Plans) will no longer be a regulated mandate from central government. An internal waste management plan has been developed for TCC projects (civil infrastructure focus) two are trialling Waste Management Plans.
746	Investigate wastewater treatment plant sites, to understand detailed natural hazards/climate change risks and prepare specific adaptation plans.	2024-26	Implementation	FY26	On track	A climate change risk assessment has been completed for the two wastewater treatment plants. Work to develop options for risk mitigation is underway and will be put forward in the LTP 2027-37 process.
747	Further develop the Western Corridor (Tauriko, Te Papa peninsula, through to Mount Maunganui) as a potential rapid public and alternative transport route.	2023	Planning	TBC	Under control	CRS2 is currently undertaking public engagement on the preferred option. Funding via the NIFFCO (central govt) has been confirmed. Connecting Mt Maunganui Detailed Business Case is progressing with sole funding from TCC. Tauriko and SH29 'Road of National Significance' project is progressing, with route protection and early design work being developed.

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
748	Complete existing urban transformation projects to enable improvements to the likes of housing choice and efficient transport options resulting in healthy and connected communities.	2023	Implementation	Ongoing	Under control	TCC continues to deliver on a range of urban transformation projects, including with the city centre and wider city outcomes. This includes the Te Manawa o Taki library and community centre, Pāpāmoa East Interchange, Pāpāmoa Shared Pathway, Hopukiore (Mount Drury) play area upgrade, and ongoing design of Cameron Road stage 2 to support growth of the Te Papa Peninsula.
753	Establish a tool to help assess whole of life emissions from three waters infrastructure at early asset planning and concept design stage.	2023	Complete/BAU	FY26	BAU	Management of the Moata Carbon Portal has transitioned to the planning and projects teams for operational use, supported by the Climate & Sustainability Framework for Capital Projects. The tool is now being applied to embed consideration of embodied and whole of life carbon within the project delivery lifecycle, strengthening alignment between infrastructure planning, investment decision making, and the organisation's sustainability objectives.
763	Explore options for reducing the vulnerability of the community and iwi through advice and identifying funding opportunities on disaster response and climate adaptation.	2023	Implementation	Ongoing	On track	The Climate Action Fund is supporting community groups to respond to climate change.
764	Support community and iwi-led adaptation planning through funding (see action 48), access to hazard/exposure information (and relevant guidance such as national adaptation toolkits, etc) and exploration of further support needed.	2027-29	Implementation	Ongoing	On track	The community-led adaptation funding initiatives has been supporting a number of community groups, including iwi/hapū, to plan for a changing climate. In addition, we are working to better understand what tools and guidance we may be able to provide going forward as part of the 2027-37 LTP process.

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
934	Evolve the Climate AIP to better understand likely future carbon emissions as things change (population growth, changes in behaviours, etc) and establish a communications plan to clearly advise what we can do to make a difference.	30-Jun-27	Planning	2026/27	On Track	Currently under 'light review'. Proposed minor review changes are expected over the next 12 months based on resolution from City Future Committee meeting on 19 May 2026. A planned market research study will also inform review. Major changes will be implemented through 2027-37 LTP process.
936	Include climate change risks and opportunities in TCC decision-making processes (through the development of processes/tools as required).	31-Dec-26	Implementation	Ongoing	On Track	Climate & Sustainability Framework for Capital Projects completed - roll out underway to get teams using it. The framework will inform the Climate Impact Statement in Council reports. Other decision-making work underway through the LTP process, including Asset Management Plans. Central Government requirement to develop adaptation plans will also influence this action.
945	Support (through grant funding and other methods) community groups and networks to drive low carbon and adaptation initiatives	On going	Complete/BAU		BAU	Delivered via the Climate Action Fund and the community-led adaptation initiatives fund together with BOPRC.
946	Create a programme of community events to advocate low carbon and resilient behaviours	FY27	Implementation	Ongoing	On Track	To be delivered through the annual Climate Action Festival this year.

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
948	Explore options for reducing the vulnerability of the community and iwi through advice and identifying funding opportunities on disaster response and climate adaptation.	Ongoing	Implementation	Ongoing	On Track	Currently delivered via the Climate Action Fund and the community-led adaptation initiatives fund together with BOPRC. Further work planned through the development of adaptation plans.
949	Provide support and funding as appropriate (through the Community Grants Fund) to the implementation of Mana Kai Mana Ora – WBoP Food Sovereignty & Food Security Plan and/or other organisations working toward growing food locally and ensuring food security. This may include helping communities to establish community gardens and community pantries as well as exploring other actions such as planter boxes to encourage and educate around growing food-	Ongoing	Complete/BAU		BAU	The Climate Action Fund is supporting community groups to respond to climate change. A number of kai resilience projects have been funded since its inception.

Tauranga Matarauui



2018-26 Welcoming Communities: Group-Regulatory and Community

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
60	<p>Facilitate iwi representatives to be engaged in a leadership capacity in developing Welcoming Plan initiatives</p> <p>Inform Tangata Whenua forums on the programme Consult and partner with Tangata Whenua to develop and implement Welcoming initiatives</p>	Ongoing	Implementation	Dec 2026	On Track	<p>The Welcoming Communities Plan refresh is currently in progress. The review of the refreshed plan has been completed with the Welcoming Communities Steering Group, and we are now directly engaging with iwi to discuss the reviewed plan and incorporate their feedback before finalising next steps. There is currently an MOU in place between Te Runanga o Ngai te Rangi iwi and TCC for the secondment Strategic Advisor: Ethnic Migrant and Pacific Communities to be based at their offices and work with them 20 hours a week to support the outcomes of the welcoming communities programme and iwi partnership.</p>

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
61	Develop opportunities for mutual understanding between newcomers and Tangata Whenua Set up action group to investigate and scope options for possible implementation	2018/19	Implementation	Ongoing	On track	There is currently an MOU in place between Te Runanga o Ngai te Rangi iwi and TCC for the secondment Strategic Advisor: Ethnic Migrant and Pacific Communities to be based at their offices and work with them 20 hours a week to support the outcomes of the welcoming communities programme and iwi partnership. We have also applied to MBIE for additional funding for Te Runanga o Ngai Te Rangi to further support work in this area. The Migrant Pohiri event is also being planned for the end of the year, led by Multicultural Tauranga and Ngai Te Rangi and will include wider iwi engagement.
63	Facilitate engagement of newcomer youth in leadership opportunities in the region Investigate International Student Ambassador programme	2018-20	Implementation	Ongoing	On track	Global Ambassadors programme has continued to support Council projects including a new cultural art initiative as part of the Library and Community Hub and have also support youth & emergency management and water safety strategy discussions. This continues to be a collaborative programme with TCC funding contribution. There are currently 40 young people involved in the programme, from alumni facilitators to alumni and the current cohort of 11 students. Plans for cohort 5 are currently underway.
68	Strengthen relationships between funders and migrant communities Deliver annual funding workshop for migrant community groups	2018/19	Implementation	Ongoing	On track	The team continues to facilitate connections between communities and local funders through supporting opportunities to engage with funders via participation in Multi-Ethnic Forums.

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
77	Develop framework for council engagement with migrant communities Work with the council communications team to develop comprehensive database of migrant community groups. Deliver cultural competency training for council staff: pilot with customer service, library and community development staff. Include information about newcomers and cultural diversity, and promote use of staff interpreters and language line in staff inductions. Investigate the translation of selected council documents into key languages.	2018-20	Implementation	Dec 2026	On track	We are currently in process of creating a public directory of all ethnic community organisation/ groups contacts to make the information more accessible. We continue to hold an updated list of community contacts and are completing updating the Newcomers Settlement Support List (by May 2026). We have worked with the TCC Customer Services Team to join Connecting Now as of March 2026 and supported with pilot funding to support more inclusive communication through provision of telephone and video interpreting for TCC customers.
78	Create multilingual “Welcome to Tauranga/Western Bay of Plenty” newcomers web page Work with council communications teams. Provide newcomers with links to local information, activities and key services and translated information already produced by government, and other agencies	2018/19	Initiation	October 2026	Under control	Due to other priorities the timeframes for delivering this has been extended and we are now looking to October 2026 for this project to be completed. We are engaging with Western Bay of Plenty District Council about a collaborative approach for this project.
81	Existing council service contracts are extended to include projects/ outcomes which support newcomers Addition of key performance indicators related to newcomers during contract negotiations	2018-23	Implementation	Dec 2026	On track	As per previous update. We have worked with Sport Bay of Plenty to develop their Welcoming Clubs pilot initiative that will be launched by June 2026, and with Socialink on their specific work programme to support capacity building of ethnic community organisations and groups.

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
87	Facilitate business leaders to speak on diversity and inclusion at appropriate events	2018-20	Planning	Ongoing	On Track	Priority One are active as a Welcoming Communities Steering Group member, and have been actively promoting diversity and inclusion through their publication stories and at their recent events with Professor Paul Spoonley and a Diversity and Inclusion focus at their Regional Talent Forum in late 2025.
89	Investigate showcasing the region's cultural diversity through the public art, including in public buildings Explore opportunities e.g. through Tauranga Paradox Street Art Festival, Open Air Art Katikati Encourage culturally diverse art and images within public buildings	2018/19	Planning	Ongoing	On track	As per the previous update. We have supported with continuing engagement about the project with multi-ethnic communities, including ongoing community workshops to develop the community artwork. We also continue to support communities with ideas of community-led public art initiatives to navigate council on the processes to deliver and connect with the relevant teams at Council.

2020 Historic Village Strategic Plan: Regulatory and Community

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
110	Identifying various ways to tell the story that are interactive and engaging.	Not stated	Implementation	June 2027	On track	As part of the current Strategy Review, storytelling has been identified as a key priority area. Work to date has focused on confirming direction through the Grounds Master Plan, with future initiatives to be prioritised and scoped ahead of the next LTP.
120	Developing a marketing and promotion approach that reflects the uniqueness of the village and the diversity of experiences on offer.	Not stated	Implementation	Ongoing	On track	Marketing activity continues to deliver strong growth in digital engagement and venue enquiry. Focus has remained on revenue-generating opportunities, while the Strategy Review is considering how future marketing can further reflect the Village's unique identity and diverse experiences.
127	Working with surrounding businesses and Tauranga City Council transportation team to better manage parking demand and supply	Not stated	Initiation	June 2027	Under control	Onsite parking improvements are underway. In parallel, the Transport team is progressing the Parking Strategy, including consideration of paid parking on 17th Avenue to improve turnover and availability.
130	Developing good connections to the multi-modal Cameron Road project.	Not stated	Planning	Jan 2027	On track	Planning and design are underway for the 17th Avenue multi-use pathway, which will improve connectivity and accessibility to the Village. This work aligns with broader transport initiatives and will be progressed in coordination with council teams.

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
131	Development of electric bike charging stations	Not stated	Initiation	Unknown	Under control	Following 12 months of operation, demand for additional bike parking has been identified and is being planned for. At this stage, there is limited demand for e-bike charging infrastructure, with current usage patterns not supporting immediate investment.
132	Promoting accessibility to the village through a variety of means including an online presence, social media, and appropriate signage at key locations.	Not stated	Initiation	June 2027	On track	The planned 17th Avenue multi-use pathway will significantly improve physical access to the Village. Accessibility continues to be a key consideration, with future improvements to be prioritised through the Strategy Review, Grounds Master Plan, and LTP process.
133	Implementing and promoting consistent operating hours for specific zones.	Not stated	Implementation	Ongoing	On track	Zoning continues to be effectively implemented, with tenant activity aligned to designated areas. Further opportunities to strengthen consistency and customer experience will be considered through the Strategy Review.
136	Development of a natural playground for children either in a specific area or through a trail of experiences.	Not stated	Planning	June 2026	On track	Family-focused activations are now well established within Village programming. A nature-based play element is being introduced, initially through the development of a fairy garden, to be launched alongside a themed event in mid-2026, supporting informal and exploratory play experiences.

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
137	Establish a grounds gardens and forest committee of interested stakeholders to help guide and collaborate with Village Management.	Not stated	Planning	July 2026	On track	Progress has been impacted by extreme weather events, with some embankment areas temporarily closed. Geotechnical advice supports continuation of revegetation works as a priority to mitigate slip risk, with collaboration across council teams ongoing and a public planting day planned for June 2026.

2022-32 Tauranga Events: Regulatory and Community

#	Action	Original date	Stage	Expected delivery date	Status	March 2025 update
355	<p>Develop a major events framework to provide a clear and coordinated framework for event prioritisation and investment for the city. This will need to consider:</p> <ul style="list-style-type: none"> • Development of major events portfolio that aligns with the city's strategic direction. • Competitor analysis to understand event markets and inform future opportunities. • Considerations to include seasonality, the opportunity for innovation, creativity and unique event propositions, and prioritisation of use of council and council controlled venues. • Building the evidence base to support increased investment in fit for purpose venues. • Understanding the capacity and diversity of accommodation options available and gaps against event market requirements. 	2023-26	Implementation	August 2026	On track	Staff are currently refining a Tauranga event strategy, with initial consultation undertaken with Tourism BOP, Bay Venues, Priority One and several different internal TCC teams. External event organiser workshops will take place in mid-June, prior to a presentation to elected members for endorsement.
357	<p>Build the capacity and capability of the events industry through providing access to a range of programmes and learning opportunities. Share resources and knowledge within the events sector to strengthen support for those involved in delivering events. Continue to support the sector to</p>	Ongoing	Complete/BAU	Ongoing	BAU	The delivery of capability-building workshops and the sharing of resources with Tauranga's event industry is now an established part of business as usual. The Event Facilitation team curates and delivers a programme of workshops throughout the year, focusing on areas of interest or identified need within the local

#	Action	Original date	Stage	Expected delivery date	Status	March 2025 update
	restart, regenerate, and reinvent as an outcome of COVID-19 implications.					events community. Upcoming examples include an event marketing workshop scheduled for June 2026. A Tauranga event organisers database is maintained and utilised to keep organisers informed of timely and relevant event-related information.
360	Develop a robust system for the full portfolio of events to measure the benefit of events to the community and report regularly on this, including continued use of Event Economics for major events. Use this as a catalyst to celebrate hosting successful events and tell the story of how events benefit the city. Track the economic and social value of events, trends over time and the extent to which the strategic outcomes are achieved.	2023-26	Complete/BAU	Ongoing	BAU	Social and economic measurement has been successfully undertaken for all funded events for FY24/25. The approach going forward is for the evaluation of all funds using Event Economics, except for the Tauranga Western Bay Community Event Fund. Regular reporting to Elected Members will begin in early August, soon after year end.
362	Work in partnership with community funders to identify collaborative funding opportunities where mutually beneficial outcomes can be achieved.	Underway	Complete/BAU	Ongoing	BAU	Tauranga continues to lead the way nationally with two joint funds to support our community, the Tauranga Western Bay Community Event Fund and the Kaupapa Māori Event Fund. TCC has an established engagement approach with local funders for future event opportunities.
365	Develop a Tauranga place brand that builds on the city's strategic direction. Co-brand with key partner organisations where appropriate and use as a host city brand for events in Tauranga.		Planning	30 June 2026	On Track	The Tauranga Place Brand is well-advanced and on track for delivery by 30 June 2026.

#	Action	Original date	Stage	Expected delivery date	Status	March 2025 update
369	Hold wānanga with iwi and hāpu to identify opportunities to incorporate Manaakitanga as an authentic and deliberate part of an event experience.	2023-26	Complete/BAU	Ongoing	BAU	The Event Development and Takawaenga teams have established relationships and processes with five local kapa haka rōpū who welcome manuhiri to Tauranga.
370	Support a city-wide approach where we all celebrate and embrace events. This includes Mainstreet organisations and local businesses, stakeholders acting as event champions, and the community playing a number of roles.	2023-26	Complete/BAU	Ongoing	BAU	Established approach encouraging event organisers to liaise with Mainstreets/businesses to find opportunities to leverage events for increased benefits.
375	Utilise the masterplan process for strategic sports and events sites (Blake Park, Baypark and Tauranga Domain) to determine the positioning of events across these sites. This will ensure the right type of events are located in the right place across this network, to maximise event/destination outcomes and provide clarity on fit for purpose venue requirements.	Underway and complete by October 2022	Complete/BAU		Complete	We have contributed to the master planning process led by Spaces & Places over recent years and will continue to engage with this process should the plans be revisited in the future.
376	Work with Bay of Plenty Regional Council to develop integrated transport solutions for major events. Identify opportunities to reduce congestion around major event hubs and provide a more reliable and safer journey to encourage people to walk, cycle or use public transport to attend an event.	2023-26	Planning	Ongoing	Under control	TCC Events Team are looking at opportunities to prioritise and test this concept as part of planning for upcoming major events, and as part of the bid process for the 2028 T20 Cricket World Cup.

2023 Kainga Tupu - WBOP Homelessness Strategy: Regulatory and Community

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
380	Investigate the feasibility of providing safe places for people to sleep and/or park vehicles (until night shelters are established), that include toilets and washroom facilities available during the night and lockers for storage of possessions. This is to be done in consultation with those with lived experience, to understand their greatest needs.	2023-28	Initiation		Under control	Tauranga City Council's role in the homelessness space is currently focused on enabling, coordinating, and supporting responses through both targeted initiatives and business-as-usual activities, rather than direct service delivery. Council contributes to regional efforts through the Kāinga Tupu framework and supports on-the-ground responses across multiple teams. Future involvement will be guided by direction from elected members, which will determine the scale and nature of Council's ongoing role and inform longer-term planning and priorities.

2023-33 Accessible Tauranga: Regulatory and Community

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
385	Invest in tools and technology that improve the accessibility of places and spaces - Increase provision of, and information about specialist accessible equipment (trail rider, liberty swings, accessible toilets)	2023/24	Complete/BAU	December 2025	BAU	Over 350 location, including all Council and Bay Venues facilities, are now live on the Tauranga Access Map. Work is underway to explore ways to keep the information accurate and up to date.
387	Develop Tauranga Universal Design Guidelines	2024-2026	Implementation	June 2026	On Track	The Universal Design Toolkit has been completed and is currently in draft form, pending endorsement from Elected Members. A report seeking this endorsement is scheduled to go to Council in June 2026.
389	Work with hapu to support accessibility audits and upgrades to improve the accessibility of Marae	2024-2029	Planning	Ongoing	On track	<p>Since the previous update, Mangatawa Marae has undertaken minor accessibility upgrades informed by their audit and has incorporated recommendations into funding applications.</p> <p>Rangataua Sports Club has prioritised accessibility within its repair programme, using audit recommendations to guide improvements, and has successfully secured funding to deliver this work.</p> <p>Demand for accessibility support remains strong, with three additional marae expressing interest and awaiting site visits this year.</p>

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
390	Develop and design reserves to ensure that amenity improvements occur	2024-2026	Planning	Dec 2026	Under control	Spaces and Places are in the process of updating the Open Space Level of Service policy, with a strong requirement that universal access within open spaces is optimised. This means ensuring that people of all ages and abilities can safely access and use open spaces to the greatest extent possible. However, the process for determining how this standard will be achieved and measured is not yet clearly defined.
391	Ensure reserves and open space are inclusive of all in our community, including on-going development of 'accessible hotspots'.	2023/24, ongoing	Planning	Ongoing	On track	Spaces and Places are in the process of updating the Open Space Level of Service policy, with a strong requirement that universal access within open spaces is optimised. This means ensuring that people of all ages and abilities can safely access and use open spaces to the greatest extent possible. However, the process for determining how this standard will be achieved and measured is not yet clearly defined.
393	Implement the Tauranga Universal Design Guidelines to increase the accessibility and universal design standards of Council owned public spaces and buildings to improve the experience for all users. Include Universal design requirements as part of design briefs and project costs on future council builds.	2024-2026, Ongoing	Implementation	June 2026	Under control	The Universal Design Toolkit has been completed and is currently in draft form, pending endorsement from Elected Members. A report seeking this endorsement is scheduled to go to Council in June 2026.

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
394	Accessibility Audits are completed as part of all future Spatial and Neighbourhood Plans undertaken by TCC	Ongoing	Complete/BAU	Ongoing	BAU	The Accessibility Advisor has contributed to and provided input into the Ōtūmoetai and Mount Maunganui Spatial Plans and will continue to support future planning and development.
395	Explore accessibility Initiatives across all Bay Venues facilities	Ongoing	Implementation	Ongoing	On track	In regular discussions with BVL staff on identified accessibility improvements and provided feedback via the BVL Statement of Intent on consideration of an accessibility audit across the network of facilities and to consider developing a community advisory group to advise on how to create a diverse programme of activities and showcase a commitment to diversity and inclusion within the facilities.
396	Provide opportunities to experience nature in an urban setting through the development of walkways, appropriate planting, and seating	2024-2026	Planning	Ongoing	On track	Spaces and Places are in the process of updating the Open Space Level of Service policy, with a strong requirement that universal access within open spaces is optimised. This means ensuring that people of all ages and abilities can safely access and use open spaces to the greatest extent possible. However, the process for determining how this standard will be achieved and measured is not yet clearly defined.

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
401	Beach access – enhance investment in beach access for all	2024-2026	Complete/BAU	Ongoing	BAU	New beach access mats to be installed at Taylor Reserve by the end of July 2026. We continue to investigate safe and viable location for the Sea Trac installation.
402	Increase and expand programming at Taranga City Libraries that support older people and people with disabilities	2024-2026	Implementation	Ongoing	On track	Te Ao Mārama – Tauranga City Libraries continues to support the disabled community through collaborative events and accessible programming. We continue to offer digital workshops and interactive craft outreach programmes in care facilities and centres for the disabled community. We host a regular activity programme for all adults at Greerton library, which is well attended by both individuals and groups from other centres. The popularity of this programme has led to an increase in occurrence, which now runs twice a week. We support the International Day of Persons with Disabilities, Autism Awareness Week by hosting a public talk to increased awareness around autism, and NZ Sign Language week with a public pop-up taster session and staff training. Our library staff received some dementia awareness training to better support our community. We continue to keep the disabled community at the forefront of our programming and endeavour to make our programmes, events and spaces inclusive and accessible. We

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
						connect with the community through our spaces and programming but also attend the City Accessibility Forum. It is noted that funding for adult-focused library programmes has been reduced for 2026/27 through the annual plan process and this will limit the team's ability to continue to expand programming at Tauranga City libraries.
406	Upskill Council staff in accessibility considerations	2023/24	Planning	Ongoing	On track	The Universal Design Toolkit has been completed and is currently in draft form, pending endorsement from Elected Members. A report seeking this endorsement is scheduled to go to Council in June 2026.

2023-33 Arts, Culture and Heritage: Regulatory and Community

#	Action	Original date	Stage	Expected delivery date	Status	April 2026
980	Implement the public art policy, framework, and associated public art fund.		Complete/BAU		BAU	The Public Art Framework was reconfirmed by Council in April 2026. Several funding decisions have since been confirmed and will be reported to Council early in the new Financial Year.

#	Action	Original date	Stage	Expected delivery date	Status	April 2026
983	Profile and celebrate creative output in public spaces, publications, social channels and through media coverage		Complete/BAU		BAU	Ongoing as part of core communications, including regular social media opportunities. Paid articles placed in Our Place and Uno Magazines as/when warranted.
984	Support leadership initiatives, sector advocacy groups and awards that raise the profile of arts, culture and heritage practitioners		Complete/BAU		BAU	Ongoing support is provided to Creative Bay of Plenty to allow them to own this important industry-wide advocacy work.
985	Actively champion the value of the Tauranga creative sector through public programming, marketing and promotion of Tauranga arts, culture and heritage activity.		Complete/BAU		BAU	Ongoing support is provided to local arts organisations and practitioners through advocacy, advice, and promotion through TCC channels as appropriate.
986	Identify opportunities to partner with the arts, culture and heritage sector to undertake research into the value of the sector, including the Social return on investment (SROI) delivered by local arts, culture and heritage organisations.		Complete/BAU		BAU	TCC has supported Creative Bay of Plenty in the past with its Youth Mapping Survey and State of the Arts Survey, but these are not budgeted to be funded in the next FY.

2023-33 Safer Communities: Regulatory and Community

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
686	Support promotion and messaging around safe swimming at city beaches	2024-26	Implementation	Ongoing	On track	<p>Water Safety Framework development for Tauranga City Council has been completed, providing a clear overview of the organisation's role and approach to water safety and drowning prevention. This work was undertaken in partnership with Drowning Prevention New Zealand.</p> <p>In addition, Drowning Prevention New Zealand has completed Water Hazard Assessments, along with a Signage and Public Rescue Equipment Report, for The Strand (inland) and McLaren Falls.</p> <p>Drowning Prevention New Zealand, alongside local water safety agencies, also supported the recent Manu competition event, delivering water safety education and demonstrations to raise public awareness.</p>
688	Trial new recreational facilities e.g. outdoor public table tennis, volleyball, exercise / gym equipment. Install and monitor usage and user satisfaction.	2023-26	Initiation	Ongoing	Under control	Supporting this work with Crime Prevention Through Environmental Design (CEPTED) advice and guidance.
689	Upskill TCC staff in CPTED principles through increased training (5-10 staff per year). Investigate including CPTED reviews into the work of the Urban Design Panel	2024-26, ongoing	Planning	Ongoing	On track	<p>A training provider has been identified. To ensure best value for money, the Safer Communities Advisor is considering a targeted approach, engaging the most appropriate Tauranga City Council staff to undertake the training.</p> <p>This work has been placed on hold due to organisational reset and staff availability</p>

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
						constraints. A more coordinated approach is currently being explored.
691	Increased investment in CCTV and lighting in the central city	2024-26	Complete/BAU		BAU	Ongoing as per last update.
693	Support ongoing safety initiatives for main street organisations in the central city, Mount Maunganui, Papamoa and Greerton	2024-26	Complete/BAU		BAU	With a second City Safety and Engagement Advisor in place and a third on short term contract, engagement across Greerton, Mount and Pāpāmoa has increased. City Centre Safety Group meetings are now established, supporting a coordinated approach to city centre safety and stronger community connectedness, particularly over the January events period.
694	Strengthen relationships with safety ambassador groups, notably Māori Wardens	2024-26	Implementation	Ongoing	On track	Relationships with safety ambassador groups, including Māori Wardens, have been strengthened through regular engagement, clearer role alignment, and strategic alignment supported by short-form agreements. This work is progressing toward a Safety Alliance model, connecting community safety groups through a shared insights and information-sharing platform. Links with Emergency Management operations are also being established, with work underway to develop potential standard operating procedures to support coordinated responses.

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
695	Work alongside Police and the hospitality sector to support training and workshops for licensed premises and bar staff to reduce alcohol related harm	2024-26	Implementation	Ongoing	On track	Council staff do not provide training to licensees as this sits outside the scope of the Alcohol Licensing Team. However, the team does run seminars for licensees to discuss current industry issues and common compliance themes, with Police not involved in these sessions. Manager Certificate sessions are limited to new applicants and are used to support verification that external training providers are meeting required standards and that new duty managers are appropriately prepared for the role. There may be some opportunities in this space moving forward.
696	Develop a programme of ongoing activities and amenities focused on engaging city users, including youth, families, residents, students and workers, including: <ul style="list-style-type: none"> • Providing opportunities for youth through active recreation, youth-friendly facilities, and youth-oriented programming and activation of public spaces • Including a variety of activities of interest to families in public space improvements, including play spaces, arts and culture, experiences, family-friendly hospitality, picnic spaces, accessible toilets, etc (as per City Centre AIP). 	2024-26	Complete/BAU		BAU	This work is ongoing, led by the City Centre Events & Activation Lead within the City Partnerships team. A programme of activities and amenities continues to be delivered to engage a wide range of city users, including youth, families, residents, students and workers. Recent delivery has included major activation events such as Children's Day alongside summer and January event programming. These initiatives have supported youth-friendly "Youthfest" and family-focused experiences, contributing to safe, vibrant and welcoming public spaces in line with the City Centre AIP.

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
697	Establish a working group of Council and key-stakeholders to ensure a coordinated and proactive approach to encourage use of the city centre during construction and regeneration of civic spaces	2024-29	Complete/BAU		BAU	City Centre Safety Group meetings are held monthly, led by the City Partnerships team, and provide a valuable forum for stakeholder engagement, coordination, and information sharing to support a collaborative approach to city centre safety.
699	Advocate to Central Government for increased investment and support for local safety initiatives	2024-26	Planning	Ongoing	On track	This work is ongoing, with continued advocacy to Central Government for increased investment and support for local safety initiatives.
700	Reset the Tauranga City Safety Group, to build greater coordination and collaboration with the many agencies who have a role in improving safety in Tauranga.	2023	Implementation	Ongoing	Under control	The policy and guidance documentation has now been completed. Review of the number of current groups wherein the same stakeholders are present is under review with the intent to streamline these groups to have a broader scope. Conversation currently under way with Regional Public Service Commissioner. This will inform next steps to reset the group and strengthen coordination and collaboration across agencies involved in improving safety in Tauranga.
701	Deliver an ongoing programme of City Safety Expos, coordinating a range of community safety providers to showcase what is available for the community	2023, ongoing	Complete/BAU		BAU	TCC funded Neighbourhood Support to deliver successful City Safety Expos, alongside operational funding to support an additional coordinator role to strengthen delivery in Tauranga City. Further support was also provided to Merivale and Welcome Bay Community Centres to deliver family fun days, strengthening community connection. Building on the success of these events, work is now underway to explore opportunities for a broader series of activations showcasing

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
						safety, health, and wellbeing services, and strengthening community awareness of available support across the city.
703	Development of new community spaces and facilities have a strong focus on community safety		Complete/BAU		BAU	The Gate Pā project is progressing well, with the build now underway and a forecast completion date of November 2026. The Trust now has a full board in place, and governance discussions are building momentum as the group works through key priorities. TCC staff are actively supporting the Trustee Group to help progress this work, providing guidance and structure where needed. Overall, there is a positive shift, with both the build and governance work now moving forward in parallel towards delivery.
704	Develop contracts with relevant agencies to deliver a neighbourhood surveillance network that supports local communities to increase safety in their area	2024-26, ongoing	Implementation	Ongoing	On track	Partnership development is currently underway with Neighbourhood Support, Community Patrols, and Māori Wardens to progress a neighbourhood surveillance network approach that supports increased community safety. Neighbourhood Support has been particularly active in the activation space through its Street Coordinator programme, and options for a coordinated delivery model across these agencies are being explored to strengthen coverage and community responsiveness.
705	Increase communication and information about safety projects in Tauranga	2023	Complete/BAU		BAU	This is being achieved through Actions 700 and 703. TCC safety staff also have monthly catch ups.

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
706	Support personal safety campaigns to produce information (i.e. posters) in a range of languages	2024-26	Complete/BAU		BAU	This is a continuation action supported by the Community Development team. Personal safety campaign materials, including posters in a range of languages, continue to be incorporated into key community activations. Current work includes support for Youth Fest (May), Fluro Fest (September), and the White Ribbon event this year. Summer Safety planning is scheduled to commence in June 2026, which will further support the rollout and integration of multilingual personal safety messaging across community-facing initiatives.
707	Increase support to community agencies who are promoting and educating on personal safety and family harm (i.e. white ribbon day events etc)	2024-26, ongoing	Complete/BAU		BAU	See response to 706
708	Support targeted campaigns toward emerging safety related issues within the community, such as racism, homophobia, biphobia and transphobia	Ongoing	Complete/BAU		BAU	Council continues to sit in a supporting role for this work, with a focus on enabling delivery through partnership and coordination. The team is currently supporting training and capacity building initiatives across the family harm sector, including collaboration with Oranga Tamariki to deliver cultural awareness training. Through the TMAPS (trauma and mental health support) network, support is also being provided for Psychological First Aid training. In addition, following the successful Early Child Care Education pilot programme, Tautoko Mai has secured long-term funding from a national funding source

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
						to continue delivery of the programme for a further three years, which will strengthen service continuity, improve workforce capability, and enable sustained delivery and scaling of outcomes across the early childhood education and wider community support space.
709	Increased collaboration and advocacy of organisations who are proactively targeting family harm reduction, youth mental health, suicide prevention, as well as parental support, alcohol and drug harm reduction.	Ongoing	Complete/BAU		BAU	Council is actively supporting this initiative through ongoing collaboration with key partner organisations. This includes contributing to targeted campaigns addressing emerging community safety issues such as racism, homophobia, biphobia, and transphobia, as well as strengthening collective efforts across family harm reduction, youth mental health, suicide prevention, parental support, and alcohol and drug harm reduction. The focus remains on enabling coordinated, community-led responses that build awareness, improve access to support, and strengthen overall community wellbeing.

Tauranga Ara Rau



2020-30 Tauranga Airport Masterplan: Chief Financial and Operations Office

#	March 2025 update
138	As of 31 March 2025, significant progress has been made on the Tauranga Airport Master Plan. The construction of an additional 300 public car parks and two new aircraft stands is complete. Operational efficiency remains high, with the airport handling over 515,000 passengers annually and maintaining its status as the second busiest for general aviation (all civil aviation activities other than scheduled commercial airline services and military operations) in New Zealand. Financially, the airport continues to perform well, generating an annual revenue of \$9.6m (2025) and an operating surplus exceeding \$6.8m (2025).

2021 Tauranga Parking Strategy: Operations and Infrastructure

#	April 2026 update
193	The Parking management is now operating under BAU conditions, with any additional or site-specific parking management plans to be managed separately.

2023-50 WBOP Transport System Plan (2023 Executive Summary): Operations and Infrastructure

#	Action	Original date	Stage	Expected Delivery date	Status	April 2026 update
862	Hewletts Road sub area (connecting Mount Maunganui (26)	2024-2026 - design 2027-2033 - implementation	Planning		Under control	Indicative Business Case complete. TCC are currently progressing the next phase Detailed Business Case in 2026, to inform funding prioritisation to progress local road improvements in the 2027-37 LTP & 2027-30 National Land Transport Programme (NLTP)
872	Wairakei Te Tumu collector roads and bus facility (developer delivered) (18)	2024-2026 - design 2027-2033 - implementation	Not started		Under control	No change to developer delivered components. TCC providing input to The Boulevard designs including bus stop infrastructure.
878	Park and ride sites Papamoa East (41)	2024-2026 - design 2027-2033 - implementation	Planning	TBC	Off Track	Project not funded in 2024-27 NLTP. Land parcel currently under consideration by private developer for housing which may include an option for a future Park & Ride facility.
882	Tauranga Crossing bus facility improvements (12)	2024-2026 - implementation	Complete	TBC	Complete	Complete. There will be some contingency money in FY27 for a defects period
885	Keenan Road access to planned urban growth (23)	2024-2026 - design 2027-2034+ implementation	Planning	TBC	Under control	Indicative business case completed (IBC) Further stages of BC not funded in National Land Transport Fund (NLTF), but IBC provides basis for Structure Plan feasibility.
904	Fraser Street optimisation (TSP008 15th Ave & Fraser St upgrades) (7)	2024-2026 - implementation	Initiation		On track	Fraser St optimisation is proceeding through the Arterial Route Review project and is currently in the final stages of modelling and planning.

#	Action	Original date	Stage	Expected Delivery date	Status	April 2026 update
911	Travel demand management (TDM) and behaviour change delivery (14)	2024-2033 - implementation	Initiation		Off Track	Project not funded in NLTF. TCC staff continuing to examine opportunities to integrate TDM into existing projects.

Tauranga Tatai Whenua



2020-50 Te Papa (Peninsula) Spatial Plan: Strategy, Partnerships and Growth

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
148	Greerton, Gate Pā, Hospital and City centre periphery – active modes and public transport upgrades, including public realm – studies and implementation: Footpath widening and improvements, including crossing improvements, other improvements associated with safety and amenity, signage, and related amenity improvements; general cycling improvements to enhance safety and connectivity, including investment to encourage mode share. Include in regeneration plans where relevant.	Commencing 2021 Ongoing	Planning		On track	Funding not provided through National Land Transport Programme (NLTP) 24-27. Options for delivery of some of these projects (limited scope) through reduced Low-Cost Low Risk (LCLR) programme. Related ongoing work as part of Cameron Road stage 2.
155	Turret Road and 15th Ave – design and implementation: Improvements to support safety, better multimodal access	Within the 10-year period	Planning		Under control	15th Ave Turret Road project underway.

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
	and travel choices, and Te Papa placemaking.					
174	Regeneration of Gate Pā/Pukehinahina and Merivale residential areas – planning: in partnership with key stakeholders.	2020-24	Initiation	2028-30	Off track	Largely no change; Staff have held a series of meetings with Accessible Properties Ltd during 2025/26 to discuss potential areas to support higher density development over APL's portfolio. However, given the site-specific nature of these issues, and the relatively small number of dwellings proposed, no specific TCC planning response or intervention has been required. It is also noted that APL's current focus is on the short-term delivery of smaller developments, with limited certainty beyond that. This may become clearer as further Government funding decisions are made.
176	Commercial hierarchy review: Undertake a study to consider the role and hierarchy of centres within Te Papa, building on the outcomes of this plan.	2021-24	Planning	2026	On track	The Sub-regional Commercial Centres Strategy project has commenced and is on track to be completed by the end of 2026

2022-2050 Mount to Arataki Spatial Plan: Strategy, Partnerships and Growth

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
208	Mount North low-cost low-risk improvements to movement safety (short term) Prepare a low-cost low-risk framework to identify deficiencies and improvements to address safety risks and encourage more walking, cycling and bus use through treatments such as wider footpaths, raised crossings, improved lighting, zebra crossings, and so forth.	2025-27	Implementation		On track	Note that funding streams have decreased, however limited ongoing improvements underway through Low-Cost Low Risk programme.
233	Better manage vehicle movements on Totara Street south and Taiaho Place Improve access, amenity and safety by considering: - Improved phasing of Hewletts Road / Totara Street traffic lights - Future land use and associated movements to minimise impact on Whareroa Marae - Creating alternative access for heavy vehicles to existing businesses. Note: Final detail is subject to the Connecting Mount Maunganui Business Case transport improvements	2025-27	Planning		On track	To be considered as part of Connecting Mount Maunganui project, which is progressing with the detailed business case process through 2026.
203	Mount North CPTED (Crime Prevention through Environmental Design) audit and improvements Undertake improvements to safety, including lighting and activation pending the outcome of the audit.		Planning		On track	Programme for upskilling TCC staff in CPTED principles through increased training (5-10 staff per year). Investigate including CPTED reviews into the work of the Urban Design Panel. In planning. Also programme for supporting ongoing safety

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
						initiatives for Mainstreet organisations, includes CPTED. In implementation
933a	Implement a landscape plan to enhance amenity and biodiversity in the industrial area Prepare a landscape plan (stage 1) for the industrial area to identify opportunities for progressive implementation (stage 2) of amenity and landscape enhancements over time, in partnership with business. Work with business owners to deliver landscape plan including through specific projects and renewals, and by private businesses (through an environmental accord or other funding arrangement).	2025-2030	Initiation	TBC	Under Control	Internal discussions to restart this project and combine with other Industrial Area landscape, amenity, transport and stormwater projects have started
933b	Landscape buffer – Whareroa (physical environmental buffer) Work with tangata whenua and landowners to develop and deliver a programme of works to create an enhanced landscape buffer between industrial land use and Whareroa, by considering: - Planting around the road corridor, street trees and private planting/developments, - Noise barriers/controls - Improvements to biodiversity and water quality - Integration with landscape plan for Industrial area action.	2025-2030	Initiation	TBC	Under Control	Internal discussions to restart this project and combine with other Industrial Area landscape, amenity, transport and stormwater projects have started

2022-32 City Centre AIP-Group: Operations and Infrastructure

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
298	Continue to implement a programme to attract, coordinate and incentivise new residential development, including: <ul style="list-style-type: none"> • Publishing and utilising the Priority One Blueprint as a marketing tool for redevelopment opportunities • Prioritising public realm investment in appropriate locations that will support residential development • Supporting measures to improve efficiency for consenting for residential development • Exploring measures to improve financial viability for residential development, including access to funding • Exploring affordable housing opportunities through the SmartGrowth Housing Working Group and with other stakeholders. 	2022/23, and as development occurs	Implementation	Ongoing	On track	Streetscape Investment Case work ongoing following community engagement campaign "Pave the Way" which attracted over 1,300 survey responses and over 50 workshop participants. Second Avenue Catalyst Study funded including targeted engagement with Second Avenue landowners.
300	Facilitate the development of new student housing by supporting key stakeholders (including through the broader programme for residential development – refer action above).	2022/23, and as development occurs	Complete/BAU		Complete	Action complete at this time
304	Develop and deliver a programme of upgrades to existing parks and open spaces, considering the needs of both visitors and residents, including: <ul style="list-style-type: none"> • In the short term, establishing 'sanctuary spaces' as construction occurs in other parts of the city centre • Creating new pocket parks and open 	2022-27	Planning	Dec 2026 and ongoing	On Track	Approval to proceed with enhancements at Aspen Reserve and at Wharepai Domain. Improvements at Wharepai Domain will support events use of the site by making it safer for people to move between the park and the city centre.

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
	spaces where gaps in amenity or level of service exist • Tying in with a programme for streetscape upgrades (refer below).					
305	Support the development of the new Ministry of Justice courthouse and campus, and comprehensive mixed-use redevelopment of the existing site.	2022-27	Implementation	2028	On Track	The Ministry of Justice Courthouse campus is currently under construction.
306	Upgrade Aspen Reserve, to support the Ministry of Justice courthouse and campus and as a 'sanctuary space' in the short term.	2022-24	Implementation	2026	On Track	Upgrade works started at Aspen Reserve in early May 2026.
309	Deliver a programme of immediate actions to improve universal access (including micro mobility), safety and amenity; include an audit of barriers to access and inclusion.	2022-24	Planning	2024 and ongoing	Under control	Universal accessibility is a key outcome of the City Centre Streets Programme that combines the Movement and Access Framework and the streetscape upgrade investment case and implementation plan due to be finalised in mid-2026.
311	Improve public transport services and facilities through the city centre, including: • Providing a simple and legible route for buses through the city centre • Subject to the outcome of the Business Case investigation implement a series of super stops in the city centre, with enhanced user amenity • Improving the perception of travelling	2022-27	Planning	2026 and ongoing	On track	The updated Movement and Access Framework including final confirmation of the rapid bus spine is to be finalised by mid-2026 following a decision on the City Centre Movement Pilot (the one-way streets trial) and community engagement "Pave the Way".

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
	by bus through brand enhancement and improved customer experience • Providing pick up and drop off areas for other public transport modes, such as taxis, in close vicinity to key destinations.					
312	Establish an active mid-block laneway connection between Durham and Grey Streets, to support access between precincts and connections with public transport and pedestrian access between Grey and Durham Streets.	2022-24	Planning	Dec 2027	Under control	Temporary tactical walking tracks have been completed across both sites to open up pedestrian access between Durham and Grey Streets. Concept designs are being finalised for the Durham Street open space and Council sought expressions of interest for a development partnership at 79 Grey Street in mid-2025, but a development partner was not found.
313	Improve pedestrian and personal safety around Tauranga and Wharepai Domains, including passive surveillance.	2022-24	Planning	Dec 2026	On Track	Improvements at Wharepai Domain will support events use of the site by making it safer for people to move between the park and the city centre.
314	Upgrade Willow Street, south of Hamilton Street to Spring Street, as a pedestrian priority street.	2022-27	Planning	2028	Under control	Willow Street (central) upgrade will be delivered alongside completion of Te Manawataki o Te Papa and alongside the updated Movement and Access Framework.

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
315	<p>Develop and deliver a programme of streetscape and laneway improvements (aligned with priorities in this plan, including the public realm programme), including:</p> <ul style="list-style-type: none"> • A streetscape and public realm guideline for a consistent city centre-wide approach to design • Short-term temporary and permanent street closures • Decluttering of streets, e.g., The Strand • Upgraded and pedestrian-oriented street lighting • The Te Manawa Huanui pathway, a high quality, north-south walking route that connects key destinations and places through the core of the city centre • Strategic mid-block laneway connections to reduce walking distances between streets • Universal design standards • Identified low speed areas across the core of the city centre 	2022-27	Planning	2024 and ongoing	On track	Streetscape Investment Case work ongoing following community engagement campaign "Pave the Way" which attracted over 1,300 survey responses and over 50 workshop participants. Tactical upgrades of Grey Street have been completed to declutter and remove visual obstacles and improve the public realm amenity including lighting to improve perceptions of safety and start to attract a nighttime economy.
340	Support investigation into a cultural centre in the Robbins Park area.	2022/23	Not started		Off track	A report will be taken to the June council meeting responding to a request from the Ōtamataha Trust to reclassify the area to allow for a cultural facility.

2023-33 Community Centres: Operations and Infrastructure

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
438	Review Council's Prioritising Use of Indoor Facilities policy to ensure that the policy objectives, principles and specific policy statements for community centres and halls align with the direction of this strategic plan.	2024-26	Complete/BAU	2025	Complete	This policy was rescinded in Oct 2025 as Bay Venues Limited now own and/or manage the indoor sports facilities and community centres that the policy covers and have their own prioritisation approach when there are booking conflicts. For the facility that is still owned and managed by Council (Baycourt), booking conflicts are not an issue and therefore there is no need for a prioritisation policy
443	Use community-led design approaches to directly involve the community in design, development and operational programming of centres. Where appropriate, work in partnership with Bay Venues on this.	Ongoing	Implementation	Ongoing	On track	Incorporated into development of Gate Pā and Merivale community centres. Community-led design approaches will be used where and when other facilities are in design.
479	Develop a local community centre in Gate Pā Pukehinahina. Establish a governance and management partnership between Council and the local community for the new facility.	2024-26	Implementation	2025/26	On track	Construction of the community centre at Anzac Park is underway.
480	Proceed with the proposed development of a new local community centre in Merivale. The space will not duplicate the function that the Merivale Action Centre provides. Ways to enhance access to and improve affordability of the Action Centre to the Merivale Community Centre to be explored by Bay Venues.	2024-26	Complete/BAU	2025	Complete	New Merivale Community Centre opened at the end of 2025.

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
493	Remove the Cliff Road Building as new community space is being provided within the city centre.	2024-26	Planning	2027	On track	Consultation with users underway prior to demolition taking place in early 2027.

2023-33 Our Public Places Strategic Plan: Operations and Infrastructure

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
540	Key Moves: Conduct a study to develop a connected network of ecological corridors utilising parks, reserves and streets that people can connect with.	Not stated	Complete/BAU		Complete	Study complete and results available on the Council website. Information will be used to inform ecological and reserve enhancement projects.
549	Key Moves: Undertake master planning for Sulphur Point, Pilot Bay and the harbour areas from Ōtūmoetai through to Welcome Bay to identify what actions and investments are needed in our marine facilities		Planning		On track	Master planning for Fergusson Park is underway.
551	Key Moves: Deliver on the Master Plans for Wharepai and Tauranga Domains, Baypark, and Blake Park to provide a network of quality sports, recreation and event spaces within Tauranga		Planning	TBC	On track	Design, cost refinement and consenting for the Baypark programme is being initiated following Council's decisions on 12 May 2026

2023-33 Play, Active Recreation and Sport: Operations and Infrastructure

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
556	Baypark - a community sports hub, with a particular focus on indoor sports and outdoor non-field-based sports, and a secondary focus on events and high-performance sport.	Planning: 2023 Implementation: 2024-30 onwards	Implementation	TBC	On track	Design, cost refinement and consenting for the Baypark programme is being initiated following Council's decisions on 12 May 2026
557	Blake Park - a field sports hub, with primary focus on community and high-performance sport, and a secondary focus on events.	Planning: 2023 Implementation: 2024-30 onwards	Implementation	2030	On track	Implementation planning, and any minor revisions to the masterplan, will be considered pre-LTP
560	Pōteriwhi (future active reserve in Bethlehem) - development of sports fields, hard courts, clubrooms and playground	Planning: 2023 Implementation: 2027-29	Planning	2030+	On track	Council has agreed that the preferred option for Council's land at Pōteriwhi in Bethlehem is as a mix of active and passive reserves for sports and recreation outcomes and not for housing or other urban development purposes. Stakeholder engagement, detailed design and implementation planning to be undertaken to develop a proposed implementation plan, to guide investment phasing decisions through the upcoming Long-Term Plan.
562	Memorial Park - reserve development to consider interface of the park with the Memorial Park Recreation Hub, including playground redevelopment and consideration of other play and active recreation opportunities (including potential junior bike skills path, skate park and hard courts).	2027-29	Planning	2028+	On track	Concept design agreed. Not all active recreation elements noted in the PARS AIP are included in the concept, alternative sites to be investigated. Engagement and design of play space to progress in FY27, implementation to commence in FY28.

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
565	Carlton Reserve - reserve development to consider opportunities to improve play and active recreation offerings, including additional or improved facilities for roller and wheely sports, and upgraded playground	Planning: 2024-26 Implementation: 2027-29	Planning	2027-29	On track	Community engagement on the location of the skatepark was undertaken in 2025. Engagement with schools and skatepark users to be undertaken, the design will provide additional certainty into the required works. Construction anticipated to commence Oct/Nov 2026. Any playground upgrade to be considered as part of citywide playground prioritisation – not a short-term priority.
566	McLaren Falls Park - undertake reserve management plan review and develop new implementation plan, considering opportunities for play, active recreation and sports including walking, biking, disc golf, equestrian, water sports and play	Planning: 2023 Implementation: 2024-30 onwards	Planning	2030	On track	New plan has been developed with a rough implementation plan. A request for a briefing with councillors on the plan is pending. A capex funding bid may be prepared for the LTP
567	TECT Park - support WBOPDC with park strategic plan and funding implementation.	Planning: 2023 Implementation: 2024-30 onwards	Complete/BAU		BAU	Plan completed. Funding ongoing
568	Arataki Park – site planning considering potential future pathway, community centre expansion, playground upgrade and sporting use.	Planning: 2023 Implementation: 2024-30 onwards	Planning	2024-30	On track	Te Tūāpapa Whaihua o Arataki - Arataki Sports feasibility study complete. TCC installing temporary facilities, to be in place for the upcoming winter season, in the same area proposed for the future permanent club facility. Any playground upgrade to be considered as part of citywide playground prioritisation – not a short-term priority. The pathway was cancelled due to the loss of Government funding.

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
571	Gordon Spratt Reserve - complete master planning and implement. Increase capacity of field space, additional lighting, cricket pavilion and multipurpose clubrooms.	2023-26	Implementation	2024-26	On track	Planning complete. Implementation works ongoing.
572	Blake Park - Complete master planning, and implement, including creation of additional field capacity.	Planning: 2023 Implementation: 2024-30 onwards	Implementation	2024-26	On track	Masterplan was adopted by Crown Commission in 2023. Design refinement and implementation once Netball Multisport Centre is complete.
574	Pōteriwhi (future active reserve in Bethlehem) - new sports fields.	2024-26	Planning	2030+	On track	Council has agreed that the preferred option for Council's land at Pōteriwhi in Bethlehem is as a mix of active and passive reserves for sports and recreation outcomes and not for housing or other urban development purposes. Stakeholder engagement, detailed design and implementation planning to be undertaken to develop a proposed implementation plan, to guide investment phasing decisions through the upcoming Long-Term Plan.
575	Western Corridor - new sports fields. Options include Tauriko West, Greerton Maarawaewae and Merrick Farm.	2030 onwards	Planning	2030+	On track	Consistently included in planning process.
576	Links Ave Reserve redevelopment, including replacing a grass training field with an artificial turf, re-turfing match field to sand-based 'warm season grass', new extra half turf, plus improved lighting, including providing facilities for talent development pathways.	2023-26	Complete/BAU	Late 2025	Complete	Complete

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
580	Redevelopment of Memorial Hall (QEYC) and provision of additional courts as part of Memorial Park Recreation Hub.	2024-26	Planning	2041+	On track	Council has committed to keeping the QEYC and Memorial Hall operational until 2041, when earthquake strengthening will be required.
583	Consider options to free-up court space or expand at Mercury Arena (link to Baypark Master Plan).	To be determined through planning process.	Planning	TBC	On track	Business case underway and Council to consider early delivery as part of integrated Bay Park programme
584	Potential removal of Mount Sports Centre as part of Blake Park master planning.	To be determined through planning process.	Planning	2030+	On track	The roof has been repaired, but the facility is expected to reach end-of-life circa 2030, to be considered through masterplan updates.
588	Replacement of Memorial Pool with Memorial Park Recreation Hub (indoor and outdoor pools).	2024-26	Planning	TBC	On track	In September 2025 Council confirmed its intention to progress with a redesigned Memorial Park Aquatic Centre to be built on the site of the existing Memorial Pool. Concept design underway.
590	Review future of Ōtūmoetai Pool. Reflect outcome of the review in future LTP's as appropriate (per Ōtūmoetai Spatial Plan).	2024-26 2027-30 onwards	Complete/BAU		Complete	In May 2025, as part of Annual Plan 2025/26 deliberations, Council voted to keep the Ōtūmoetai Swimming Pool operational.
592	Replace destination playground at Hopukioire – Mount Drury when due for renewal. Create an inclusive play space, enhancing the number of existing accessibility features in the area.	2024-26	Implementation	2025/26	On track	Engagement completed. In March 2026, the City Delivery Committee resolved to align the play space and enhancement works at Hopukioire / Mount Drury with the timing of future access arrangements for Mauao.
593	Replace destination playground at Memorial Park when due for renewal through site master	2027-29	Planning	2027/29	On track	In March 2026, the City Delivery Committee agreed the priorities for the FY27 play investment programme, which included to progress planning for the renewal or

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
	planning. Refer Memorial Park Master Planning Action.					replacement of the Memorial Park playground, including broader community engagement.
595	Trial new recreational facilities e.g. outdoor public table tennis, volleyball, exercise/gym equipment. Install and monitor usage and user satisfaction.	2023-26	Planning	2026	On track	An Outdoor Fitness Space is to be installed alongside the Papamoa Shared Path extension - monitoring will be undertaken.
597	Onsite activation – e.g. apps/QR codes / signage with ideas for ways to play.	2024-26	Initiation	Ongoing	On track	Installation of a "Storywalk" being investigated.
598	New destination playground in Papamoa (to be investigated – funding historically removed).	2030 onwards	Planning	2027	On track	'Love, Wish, Wonder' engagement was undertaken in 2025. Concept development is underway. Engagement on the concept is expected in mid-2027.
602	New play spaces in existing residential areas including Taylor Reserve (as per Te Ara o Wairakei Landscape Plan), Ohauti Neighbourhood Reserve.	Ongoing	Implementation	Ongoing	On track	Note that based on hapū feedback no play space was included in the design for Taylor Reserve currently under construction.
603	New neighbourhood and major neighbourhood play spaces in greenfield growth areas (Wairakei, Tauriko West, upper Ohauti, Te Tumū).	Ongoing	Planning	Ongoing	On track	Incorporated in planning work as each phase comes online.

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
605	<p>Progressively develop additional pump tracks across the city. The final locations will be dependent on site assessments, community engagement and the scale of facilities deemed to be suitable. Gaps identified are:</p> <ul style="list-style-type: none"> • Bethlehem – Cambridge Park • Ōtūmoetai/Bethlehem – options include Carlton Reserve and Pōterīwhi future active reserve. • Western Corridor - options include Orangapani Reserve – depending on the outcome of the review, install a permanent pump track. • Welcome Bay/Ohauti/Maungatapu – Owens Park is identified for consideration. • Te Tumu – to be considered through structure planning. • Mobilise the modular pump track to trial, activate different locations. It is recognised that other opportunities may arise, such as partnerships with schools, and Council's contribution will be considered on a case-by-case basis considering other provision within the community, the demographics and the case for investment. 	2024-30 onwards	Implementation	Ongoing	On track	Bulk fund budget allocation to Welcome Bay School 24/25, and specific funding allocated through LTP24 for potential development of a facility in Western Corridor / Cambridge Park in 2030. Carlton Reserve funding to be limited to skatepark redevelopment 25/26.
609	Bike Skills Park – develop a destination children's bike skills/learn to ride park (with roading layout, traffic lights). Site assessment to be undertaken –	2024-29	Initiation	Ongoing	On track	Investigation into appropriate sites is ongoing.

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
	consider through master planning (e.g. Memorial Park, Carlton Reserve)					
610	Mountain Biking (MTB) – through Merrick Farm master planning consider enhancing bike/pedestrian access to (and through) Oropi Grove Mountain Bike Park. Ensure MTB track redevelopment post logging, investigate installation of a MTB skills park at Cambridge Park.	2024-26	Initiation	TBC	On track	Being considered through Merrick Farm planning work underway.
614	Street skating - identify locations for urban/street skating. Incorporate design elements that encourage or facilitate skating in those locations.	2024-26	Initiation	Ongoing	On track	Ongoing consideration through reserves upgrades.
616	Outdoor basketball – progressively ensure access to basketball hoops (3x3 or full court) within each community area (line marked and managed for multi-purpose use when appropriate).	Phased – 2024-30 onwards	Initiation	Ongoing	On track	Considered through scope of projects. New half court to be installed near the 17th Ave Skate Park in 2026.
619	Outdoor netball – pursue potential relocation of the Tauranga Netball Centre from Blake Park to Baypark through the master planning processes.	To be determined through Blake Park and Baypark master planning	Implementation	TBC	On track	As per May 2026 Council resolution, approved for consenting and construction subject to Council review before awarding the contract.
621	Install toilets (including space for changing facilities), showers, shelter/shade, bike racks and drinking fountains at key water access points.	Planning: 2023 Delivery: 2024-30 onwards	Planning	2024-30+	Under control	Temporary toilets installed in Pāpāmoa pony club area over summer. No funding for permanent toilets in this LTP period in Years 1 - 3. Funding for toilets in Y4,5 & 7 across the

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
						reserves network which may be prioritised for water access points - planning work underway.
622	Provide for recreational access to the river at Tauriko West and Te Tumu Urban Growth Areas, and from the Pōteriwhi future active reserve, including provision of supporting infrastructure.	Planning: 2023 Delivery: 2024-30 onwards	Planning	2030	On track	Open Space Master Plan for Tauriko West includes recreational access to the river (no detail yet about physical water access). To be considered through Pōteriwhi design and will be considered through future planning at Te Tumu.
634	Disc golf – support identification of an additional permanent 9-hole course within the city	2024-26	Initiation	TBC	Off track	The focus for Bayfair Reserve this year is naturalisation of part of the reserve. A concept plan for Bayfair Reserve including provision for disc golf remains in the initiation stage. Conversations continue with disc golf on supporting them at Bayfair Reserve or a different location
635	Equestrian – actions are likely to arise through the national and regional equestrian strategies that are currently under development.	Dependent on planning work	Initiation	TBC	On track	Space for equestrian activities is included in the development of the McLaren Falls Plan. Further action may be required pending future decisions on the racecourse

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
637	<p>Review the policy framework (including the Active Reserve Level of Service Policy, Open Space Level of Service Policy and Best Practice Guide for open space, Toilet Location Policy and Street Design Tool and Toolkit, Infrastructure Development Code, Sub-Regional Parks Policy) to identify whether changes are required to ensure design and engagement approaches give effect to this plan.</p> <p>In reviewing the Active Reserve Level of Service Policy, consider capacity for emerging activities, non-traditional users, and recognising Sport NZ Futures Thinking. Review the Open Space Policy and Best Practice Guide to include guidance on other active recreation e.g. basketball, skate parks etc. and the playground hierarchy</p>	2023-26	Planning	2026	On track	Review ongoing with next report to committee expected in May 2026 covering the Active Reserve Level of Service Policy, Open Space Level of Service Policy and the Toilet Location Policy and outlining feedback from targeted engagement. Key themes aligned with the strategic direction but provided greater insight on specific community preferences which will be incorporated into options to update the policy. As part of the review these policies will be consolidated into one.
640	Work with the Rangataua Sports Club and landowners to increase access to open space and opportunities for play in Maungatapu.	2024-26	Planning	2028+	On track	Council staff are working with Rangataua Sports Club to look at opportunities there for the wider community. These discussions are constructive and ongoing, but further work is required to understand the opportunities and feasibility.

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
641	Investigate opportunities to support Māori sports clubs with the provision of play, active recreation and sport such as facilities and maintenance.	2024-26	Initiation	Ongoing	On track	We continue to have conversations with Māori sports clubs to factor their needs into our wider sport and recreation planning.
645	Celebrate and promote what we have in terms of facilities/infrastructure (photos, website, brochures, pushing information out, events).	2023	Implementation	Ongoing	On track	Ongoing - Opportunities being harnessed, such as Children's Day in the city, and playground redevelopment opening events
646	Promote what people can do in our spaces and supporting activation (e.g. Play Week – fly a kite), and how sports fields can be used outside of formal use times.	2024-26	Implementation	Ongoing	On track	Play Week and Parks Week promotions and Activations. Seasonal activations at McLaren Falls Park (scavenger hunts).
968	Progressive upgrades to existing reserves to fulfil the function of a 'major neighbourhood play space'. This may include additional or new play equipment, artificial shade, trees and vegetation, toilets, drinking fountains, bike parking, pathways (e.g. Moa Park, Parkdale Reserve).	Not specified	Planning	Ongoing	On Track	In March 2026, the City Delivery Committee agreed to progress with the development of a new major play space at Sydenham Botanic Park and to engage on an alternative option at Lees Park that does not include a young children's playground.
969	Progressively install sealed pathways around existing reserves that are suitable for roller and junior wheely activities, including bike skills and roller skating. Provision at a minimum of a suburb area.	Not specified	Planning	Ongoing	On Track	Sealed pathways provided with playground and reserve enhancement projects that provide a dual function of providing access to the play space / through the reserve, and space for roller and wheely play.

2023-33 Reserves and Open Space: Operations and Infrastructure

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
651	Increase planting in Pāpāmoa East to provide future canopy cover and greening, with particular regard to species diversity	2023	Implementation	Ongoing	On track	Delivered through annual tree planting programme where possible. Opportunities to increase tree and vegetation planting will be considered as part of future reserve enhancement projects.
654	Implement culture and storytelling elements in reserves that tell our stories and enable a sense of belonging.	2024-26	Implementation	Ongoing	On track	Culture and storytelling elements included in all reserve enhancement projects delivered over the past financial year. This will continue as part of the FY27 reserve enhancement project.
655	Work with Ngāti Kuku and Ngāi Tukairangi to deliver a series of sculptures and cultural design elements along the Marine Parade boardwalk.	2024-26	Implementation	2026-2027	On track	To be installed by the end of this financial year.
656	Work with Ngā Pōtiki, Ngāi te Rangi and Waitaha to implement the landscape plan for Wairakei Taylors Reserve, including opportunities for the reserve to provide for community gatherings.	2024-26	Implementation	Dec 2026	On track	Currently under construction with completion prior to 1 July 2026.
664	Replace and update signage across all reserves in Tauranga to ensure that reserve signage is welcoming, provides direction and wayfinding for visitors, and reduces visual clutter.	2024-26	Implementation	2029	On track	Signage being upgraded at reserves where improvements have recently taken place in FY27. Future planned reserve enhancement to budget for new signage.
668	Review the Open Space Level of Service Policy and the accompanying Best Practice Guide to Open Space to ensure it reflects current	2024-26	Implementation	2027	On track	Please see 637 above.

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
	community expectations for reserves and open space.					
669	Undertake detailed planning for reserves and open space in new growth areas to ensure quality reserve and open space outcomes, including in Tauriko West and Te Tumu.	Planning: 2023 Implementation: 2027-30 onwards	Planning	2030+	On track	Incorporated in planning work as each phase comes online.
670	Develop a master plan to enable comprehensive redevelopment of Carlton Reserve that addresses the active, play, nature, and passive functions of the reserve. (This plan will retain space for organised sport).	Planning: 2024-26 Implementation: 2027-29	Planning	2029	On track	Community engagement on the location of the skatepark was undertaken in 2025. Engagement with schools and skatepark users to be undertaken, the design will provide additional certainty into the required works. Construction anticipated to commence Oct/Nov 2026. Any playground upgrade to be considered as part of citywide playground prioritisation – not a short-term priority.
671	Through the Mt Maunganui Spatial Plan, identify improvements to the quality of the play and open space experiences at Mt Maunganui reserves.	Planning: 2023 Implementation: 2027-30 onwards	Planning	Ongoing	On track	Engagement completed. In March 2026, the City Delivery Committee resolved to align the play space and enhancement works at Hopukioire / Mount Drury with the timing of future access arrangements for Mauao.
680	McLaren Falls Park - review the reserve management plan and develop a new implementation plan considering opportunities for green environment and passive space.	Planning: 2023 Implementation: Dependent on the outcome of the planning process	Planning	TBC	On track	New plan has been developed with a rough implementation plan. A request for a briefing with elected members on the plan is pending. A capex funding bid may be prepared for the LTP.

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
976	Sydenham Botanic Park – support for the future development of the park to provide amenity and passive space for the Brookfield neighbourhood.	Delivery of a new play space and other reserve enhancements in 26/27 financial year. Community engagement in first half of 2026	Implementation	FY27	On track	City Delivery Committee resolved in March 2026 to proceed with development of new play space at Sydenham Botanic Park alongside improvements to the non-play elements. Some engagement to happen prior to 1 July 2026 with delivery in FY27.
978	Improve the quality and function of Lees Park in conjunction with the wider development of the Brookfield area.		Implementation	FY27	On track	Lees Park being redeveloped to support Rangitahi. Delivery funded for FY27.
979	Investigate and undertake strategic land acquisition in Hairini to improve the play and open space experience for residents.		Complete/BAU		Complete	An upgrade to Haukore St Reserve was completed in April 2026.

2023-50 Ōtūmoetai Spatial Plan: Strategy, Partnerships and Growth

#	Action	Original date	Stage	Expected delivery date	Status	April 2026 update
812	<p>Identify and summarise key existing information and identify further information required to provide a robust evidence base to understand the remaining useful life of Chapel Street bridge and causeway, and when it should be replaced, and how it should be managed until it is replaced.</p> <p>Reflect outcome of the Chapel Street Bridge study, including investigate and design a replacement bridge or undertake remedial measures consider options to upgrade and/or replace the Chapel Street Bridge to increase network resilience to natural hazards. Undertake ongoing critical maintenance work in the short-term.</p>	2023	Complete/BAU		BAU	<p>Beca to assist TCC with an Emergency Response Plan (ERP) for the bridge & also advise on current thinking regarding any seismic issue with the bridge. The remaining life portion is part of a wider project looking at all bridges – Chapel St is currently in sound condition with 32 yrs of base life remaining.</p> <p>All outstanding maintenance work is now complete. A bridge condition inspection is scheduled for the 2026/27 financial year.</p>
817	Improve the pedestrian and cycle connection between Bureta shops and the waterfront path via Bureta Road	2024-28	Implementation	Sept 2026	On Track	New signalised crossing on east side of new Bureta/Ngatai roundabout, new shared/dual crossing on north side of intersection. Some shared paths.
818	Implement LCLR framework treatments in Bureta including improved bus stop facilities and access to buses and shops from the wider area.	2024-28	Implementation	Sept 2026	On Track	The bus stop opposite the shops and outside Bureta Park will be relocated further south. This allows for two new time restricted parking spaces to be added closer to the shops, while two spaces further down the road will be removed to accommodate the relocated bus stop.

2024-34 Urban Design: Strategy, Partnerships and Growth

#	Action	Original date	Stage	Expected delivery date	Status	March 2025 update
920	Create an urban design resource on Council's website to provide urban design information including outcomes sought, process support, case studies and guidance - Develop an urban design resource hub on the Council's website to educate on urban design, showcase exemplary design, clearly outline relevant processes and to feature case studies, guidelines and other useful resources. Articulate Council's commitment to high-quality urban design and how this is informed by, and relates to, Council's primary approaches – sustainability, Te Ao Māori, and working beyond Tauranga.	2024-27 (setup), ongoing	Planning		Under Control	Limited number of updates have been made, with further material included.
923	Raise the level of urban design awareness within Council and in the public and private sector - Raise awareness of urban design and its benefits through events such as workshops, lunch and learn sessions, professional organisation events and/or a targeted urban design roadshow.	2024-27, ongoing	Implementation		On track	Awareness is raised to promote the Urban Design Panel in the public and private sector through ongoing presentations.
924	Partner with professional and educational organisations to provide continued education and conversations around high quality urban design – Bring relevant built environment expertise and voices together to provide continued education and conversations around	2024-27 (setup), annually	Planning		Under Control	This is occurring through meetings and other presentation opportunities.

#	Action	Original date	Stage	Expected delivery date	Status	March 2025 update
	urban design. May include a speaker series, workshops and/or industry events.					
925	Partner with professional organisations to support recognition of good urban design projects through design awards and other similar initiatives - Collaborate with professional bodies to feature urban design in local and national awards and assist to promote these locally. Convene the Tauranga Urban Design Panel periodically to recommend projects to be put forward for professional body awards and promote award winning projects through Council's website.	2024-27 (setup), annually	Planning		Under Control	This is occurring, e.g. Property Awards.
926	Showcase meaningful mana whenua engagement processes and Kaupapa Māori design outcomes - Provide examples and precedent studies on Council's website (a 'working with mana whenua' link) and other established Council communications channels, which showcase completed built environment projects, as effective and recommended engagement processes and pathways and other resources specific to Kaupapa Māori design. Celebrate design success through awards and share knowledge and experience through industry events.	2024-27, ongoing	Planning		Under Control	This is occurring as BAU; further work to occur on website.
928	Provide urban design outcome briefs as part of Council tender documents	Ongoing	Planning		Under Control	Urban design outcome briefs are being incorporated into relevant Council tender and

#	Action	Original date	Stage	Expected delivery date	Status	March 2025 update
	and / or project design briefs and have urban design represented in Council tender evaluation teams where applicable - Include urban design outcome briefs in relevant Council tender documentation and/or design briefs and have urban design represented in tender evaluation teams to ensure good urban design outcomes are considered from project inception through to end delivery.					design documentation, with urban design input included in tender evaluation processes where appropriate. This has included projects such as Cameron Road stages 1 and 2, Fifteenth Avenue to Welcome Bay, Te Manawa-o-taki, and waterfront projects.
929	Develop key urban design outcome briefs to be used in Council projects - Develop urban design outcomes briefs to guide good urban design outcomes for Council-led projects. Include provision for: Greenfield & brownfield projects Urban design panel review Site specific outcomes Local area planning outcomes where projects have wider community impacts (such as key transport corridors, open spaces and community facilities).	Ongoing	Planning		Under Control	Urban design outcome briefs are being developed and applied on a project-by-project basis, as required, to support appropriate urban design outcomes for Council-led projects. In particular, use of the Urban Design Panel has been used on a number of City Centre related projects.

Tauranga a te Kura



2018-28 Tourism BOP Visitor Economy Strategy

#	Group	April 2026 update
95	City Development & Partnerships	Delivery of this work programme is ongoing, with Tourism Bay of Plenty to update Council through established Annual or Half-Yearly reporting mechanisms.

Te Ha Tapoi - Tourism Strategy

#	Group	April 2026 update
96	City Development & Partnerships	Delivery of this work programme is ongoing, with Tourism Bay of Plenty to update Council through established Annual or Half-Yearly reporting mechanisms.